UNIVERSITY OF VIRGINIA
BOARD OF VISITORS

Meeting of the
Executive Committee

April 27, 2018
EXECUTIVE COMMITTEE

Friday, April 27, 2018
1:30 – 3:00 p.m.
Board Room, The Rotunda

Committee Members:
Frank M. Conner III, Chair
James B. Murray Jr., Vice Chair
L.D. Britt, M.D.
Whittington W. Clement
Barbara J. Fried
John A. Griffin
Babur B. Lateef, M.D.
John G. Macfarlane III, Advisor

AGENDA

I. OPENING REMARKS BY THE COMMITTEE CHAIR (Mr. Conner) 1
   A. Pavilion V Lease Renewal 2
   B. Strategic Investment Fund Report 3

II. NEW DEGREE PROGRAM: MASTER OF PUBLIC SAFETY IN THE 
    SCHOOL OF CONTINUING AND PROFESSIONAL STUDIES (Ms. Sullivan) 4

III. 2018-2019 UNIVERSITY OF VIRGINIA’S COLLEGE AT WISE 
     TUITION AND FEES (Ms. Bianchetto) 6

IV. 2018-2019 STUDENT HOUSING RATES FOR THE UNIVERSITY OF 
     VIRGINIA’S COLLEGE AT WISE (Ms. Sheehy) 8

V. ADDITION TO THE 2017 MULTI-YEAR CAPITAL PROGRAM: 
   UNIVERSITY HALL, ONESTY HALL, THE CAGE, AND SPORTS MEDICINE 
   DECANTATION AND DEMOLITION (Ms. Sheehy) 9

VI. CLOSED SESSION
BOARD MEETING: April 27, 2018

COMMITTEE: Executive

AGENDA ITEM: I. Opening Remarks by the Committee Chair

ACTION REQUIRED: None

DISCUSSION: The Committee Chair, Mr. Frank M. Conner III, will provide opening remarks.
UNIVERSITY OF VIRGINIA
BOARD OF VISITORS AGENDA ITEM SUMMARY

BOARD MEETING: April 27, 2018
COMMITTEE: Executive
AGENDA ITEM: I.A. Pavilion V Lease Renewal

DISCUSSION: The Vice President for Student Affairs is an active member of the Lawn community and an important resource for students. Ms. Lampkin's lease on Pavilion V expires in August; however, at the University's request she has agreed to stay on the Lawn for a period of time to continue to be available and accessible to students and student groups.

By policy, the Executive Committee has the authority to extend Pavilion leases.

ACTION REQUIRED: Approval by the Executive Committee

LEASE EXTENSION FOR PAVILION V, WEST LAWN

RESOLVED, the lease for Pavilion V, West Lawn, held by Vice President and Chief Student Affairs Officer Patricia M. Lampkin, is extended for a period of two years, beginning on August 1, 2018 and ending on July 31, 2020.
UNIVERSITY OF VIRGINIA
BOARD OF VISITORS AGENDA ITEM SUMMARY

BOARD MEETING:        April 27, 2018
COMMITTEE:            Executive
AGENDA ITEM:          I.B. Strategic Investment Fund Report
ACTION REQUIRED:      None

DISCUSSION: The Rector will report on the deliberations and actions of the Strategic Investment Fund administrative committee since the March meeting of the Board of Visitors.
UNIVERSITY OF VIRGINIA
BOARD OF VISITORS AGENDA ITEM SUMMARY

BOARD MEETING: April 27, 2018

COMMITTEE: Executive

AGENDA ITEM: II. New Degree Program: Master of Public Safety in the School of Continuing and Professional Studies

BACKGROUND: The University of Virginia proposes to establish a new degree program, a Master of Public Safety (M.P.S.), to be offered by the School of Continuing and Professional Studies.

DISCUSSION: As public safety professionals are called upon to navigate a rapidly evolving and changing local and national landscape, modern law enforcement requires sophisticated knowledge of law, public policy, resource management and allocation, and data collection and analysis. To succeed in their roles, public safety officials must balance public safety policies with community needs and expectations, the demand for data-driven decision making, and the evolution of emerging technologies.

The purpose of the proposed Master of Public Safety (M.P.S.) is to prepare today’s public safety leaders and professionals to navigate the complex and shifting landscape of modern law, policy, resource management, data, and technology. The program aims to increase the competencies of America’s public safety leaders, promote Constitutional literacy, reinforce the application of democratic principles, and inspire critical thinking. With a case study emphasis, the program will provide students with opportunities to study public safety challenges through the lens of multiple disciplines. Frameworks for sound decision-making, ethical behavior, building effective community partnerships, positive stewardship of public resources, and effective communication will be foundational components of the curriculum. Students will work collaboratively to examine proposed solutions, weigh their intended and unintended consequences, and research and apply best practices in public safety. Root cause analyses and predicative analytics will be explored as a means to spark organizational change at depth.

The M.P.S. will be an interdisciplinary, two-year degree program requiring 30 credit hours; six required core courses including a capstone project, and four elective courses. The delivery structure is designed to meet the needs of full-time professionals. The program’s core courses will be taught in a hybrid format that will combine online course instruction via UVA Collab with three-day, face-to-face sessions in Charlottesville. Elective courses will be provided predominately online and utilize both synchronous and asynchronous modes of course delivery. The University anticipates enrolling 24 students the first year, and doubling new student enrollment within five years.

The proposed degree program will prepare graduates to:
• Evaluate and critically analyze the powers and limitations of the U.S. Constitution and Bill of Rights and how this evolving framework guides and informs lawful, ethical practice.
• Understand complex social and public safety issues, and successfully navigate the fiscal, technical, social, and political challenges confronting their communities.
• Identify and embrace a relational policing model; and demonstrate skills in transformative leadership within both organizational and community settings.
• Evaluate and critically analyze public safety research and practices; conduct basic research and stakeholder consultations; design and implement solutions using proven, evidence-based strategies.
• Master and demonstrate fundamental core knowledge and competencies related to: critical thinking and strategic communication; cultural sensitivity; resource management and allocation; data collection and analysis; emergency preparedness; and public health, safety and wellness.

Tuition and fees for Master of Public Safety is proposed to be $38,250 (encompassing all program terms) for both in-state and out-of-state students. The degree program has been approved by the Faculty Councils of the School of Continuing and Professional Studies, the Faculty Senate, the provost, and the president. All degree programs must be approved by the Board of Visitors before they may be forwarded to the State Council of Higher Education for Virginia (SCHEV) for review and consideration of approval.

**ACTION REQUIRED:** Approval by the Executive Committee

### NEW DEGREE PROGRAM: MASTER OF PUBLIC SAFETY IN THE SCHOOL OF CONTINUING AND PROFESSIONAL STUDIES

RESOLVED, subject to approval by the State Council of Higher Education for Virginia, the Master of Public Safety is established in the School of Continuing and Professional Studies.

RESOLVED FURTHER, a tuition and fee rate of $38,250 for in-state and out-of-state students in the Master of Public Safety is approved.
BOARD MEETING: April 27, 2018

COMMITTEE: Executive Committee

AGENDA ITEM: III. 2018-2019 University of Virginia’s College at Wise Tuition and Fees

BACKGROUND: The Board of Visitors sets undergraduate, graduate, professional, and special program tuition and fees for the Academic Division and the College at Wise. Academic Division tuition and mandatory fees were approved at the December 8, 2017 meeting.

DISCUSSION: At this meeting, the Board will consider undergraduate tuition and fees for the College at Wise. The accompanying resolution outlines the proposed rates.

For 2018-2019, The University of Virginia’s College at Wise recommends a 3.0% increase in tuition for both in-state and out-of-state students. For mandatory fees, the College recommends a 3.0% increase for in-state students and a 2.6% increase for out-of-state students. These increases are in accordance with the College at Wise’s Six Year Plan and are critical to allow the College to develop a balanced operating budget, which will be presented to the Board in June.

Affordability continues to be a primary focus. Based on available scholarships, which have increased due to successfully raising private support through the Bicentennial Scholars Fund, and projected enrollment, the College estimates that the average grant award (need-based and non-need-based) will increase by more than 10% in 2018-2019.

The College at Wise Advisory Board approved these rates on March 23, 2018.

ACTION REQUIRED: Approval by the Executive Committee
TUITION, REQUIRED FEES, AND OTHER CHARGES FOR THE UNIVERSITY OF VIRGINIA'S COLLEGE AT WISE FOR FISCAL YEAR 2018-2019

RESOLVED, the tuition and required fees and other charges applicable to The University of Virginia's College at Wise are approved as shown below, effective July 1, 2018

<table>
<thead>
<tr>
<th></th>
<th>Virginian</th>
<th>Non-Virginian</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2017-2018</td>
<td>2018-19</td>
</tr>
<tr>
<td></td>
<td>Approved</td>
<td>Amount of</td>
</tr>
<tr>
<td></td>
<td>Increase</td>
<td>Increase</td>
</tr>
<tr>
<td>Tuition</td>
<td>$ 5,366</td>
<td>$ 161</td>
</tr>
<tr>
<td>Required E&amp;G Fees</td>
<td>$ 163</td>
<td>4</td>
</tr>
<tr>
<td></td>
<td>$ 5,529</td>
<td>$ 165</td>
</tr>
<tr>
<td>Auxiliary Fees</td>
<td>$ 4,296</td>
<td>$ 129</td>
</tr>
<tr>
<td>Total Tuition and</td>
<td>$ 9,825</td>
<td>$ 294</td>
</tr>
<tr>
<td>Required Fees</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Students taking more than 18 credit hours per semester must pay for the additional hours at the tuition rates listed below:

<table>
<thead>
<tr>
<th></th>
<th>Virginia</th>
<th>Non-Virginian</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2017-2018</td>
<td>2018-19</td>
</tr>
<tr>
<td></td>
<td>Approved</td>
<td>Amount of</td>
</tr>
<tr>
<td></td>
<td>Increase</td>
<td>Increase</td>
</tr>
<tr>
<td>Part-time Students (less than 12 hours per semester)</td>
<td>$ 229 $ 7</td>
<td>3.0% $ 236</td>
</tr>
<tr>
<td>Off-Campus Instruction per hour</td>
<td>$ 229 $ 7</td>
<td>3.0% $ 236</td>
</tr>
<tr>
<td>Application Fee</td>
<td>$ 25 $ -</td>
<td>0.0% $ 25</td>
</tr>
</tbody>
</table>

RESOLVED FURTHER, the Executive Vice President and Chief Operating Officer is authorized to approve reduced tuition rates for residents of Kentucky and Tennessee who live in counties that are within a 50-mile radius of The University of Virginia's College at Wise and who are enrolled in accordance with Section 23-7.42:F. of the Code of Virginia.
UNIVERSITY OF VIRGINIA
BOARD OF VISITORS AGENDA ITEM SUMMARY

BOARD MEETING: April 27, 2018

COMMITTEE: Executive

AGENDA ITEM: IV. 2018-2019 Student Housing Rates for The University of Virginia’s College at Wise

BACKGROUND: The University of Virginia’s College at Wise manages 695 beds, offering traditional, apartment, and suite arrangements. Housing approximately 35% of full-time enrolled students, the fall 2017 occupancy rate at the College was 67%.

DISCUSSION: For 2017-2018, the average double room rate at Virginia public colleges and universities is $6,007. The comparable average at The University of Virginia’s College at Wise is $6,202. The University of Virginia’s College at Wise proposes no increase in the housing rates for summer 2018 and for the 2018-2019 academic year.

ACTION REQUIRED: Approval by the Executive Committee

<table>
<thead>
<tr>
<th>STUDENT HOUSING RATES FOR 2018-2019 FOR THE UNIVERSITY OF VIRGINIA’S COLLEGE AT WISE</th>
</tr>
</thead>
<tbody>
<tr>
<td>RESOLVED, rental rates for student housing facilities at the University of Virginia’s College at Wise be approved as follows:</td>
</tr>
</tbody>
</table>

| 2018-2019 HOUSING RATES (per student, per session) | Actual 2017-2018 | Proposed 2018-2019 |
|---------------------------------------------------------------|
| | Per Student Per Session | Amount Increase | Percent Increase | Per Student Per Session |
| McCraray | $5,570 | $0 | 0.00% | $5,570 |
| Asbury, Commonwealth, Culbertson, Henson, Randolph, Theme Housing, Thompson | $6,456 | $0 | 0.00% | $6,456 |

| SUMMER HOUSING RATES (per student, per session) | Actual Summer 2017 | Proposed Summer 2018 |
|---------------------------------------------------------------|
| | Amount Increase | Percent Increase |
| Double occupancy (34-days) | $992 | $0 | 0.00% | $992 |
BACKGROUND: Since the approval of the 2017 Capital Plan in June 2017 and consistent with the initial recommendations of the Athletics Precinct master planning effort currently underway, the University has identified the need to decant and demolish University Hall and several supporting structures including Onesty Hall, the Cage, and Sports Medicine. Opening in 1965, University Hall served as the primary venue for men’s and women’s basketball until the John Paul Jones Arena opened in 2006. At the time of its completion, University Hall was the largest enclosed structure at the University and represented the first major expansion into the area now known as North Grounds. The size, siting, and overt modernism of the building set the tone for the University’s development of the North Grounds in the 1990s.

The arena portion of University Hall is no longer in use, but the outer ring of the concourse currently houses locker rooms and administrative offices for men’s and women’s lacrosse, soccer, field hockey, and track and field. Onesty Hall, the Cage, and Sports Medicine currently serve as supporting structures for various Athletics programs and are located to the south of University Hall. Significant repairs are needed for University Hall to continue operating including asbestos abatement; new roofing for the dome; structural repairs; and upgrades to all mechanical, electrical, and plumbing (MEP) systems. Even if the University completed the necessary and extensive infrastructure improvements, repurposing the arena space, while retaining the character-defining quality of it, would be challenging given the purpose-specific design of the facility.

DISCUSSION: The removal of University Hall, Onesty Hall, the Cage, and Sports Medicine will allow the University to redevelop the Athletics Precinct in accordance with the recommendations of the master plan (subject to approval by the Board of Visitors) and to accommodate projected future athletic programming needs. To advance this project, the University recommends the addition of the following project to the multi-year capital program:

University Hall, Onesty Hall, the Cage, and Sports Medicine Decantation and Demolition
Debt proceeds $12.0-$14.0 million

The temporary structures which are proposed to be located in the parking area next to the Cage consist of 14 modular units totaling 25,000 SF to accommodate 10 locker rooms and spaces for academic advising, equipment, sport nutrition, offices, maintenance and
housekeeping, and student lounge and study areas; and two custom-built structures totaling 9,000 SF for sports medicine and strength training. In addition, a modular unit for softball will be placed at The Park proximate to the current stadium. The project cost to complete the requisite site and utility work and to construct the sports medicine and strength training structures is estimated at $7.0 million to $8.0 million. The estimated project cost to demolish University Hall, Onesty Hall, and the Cage is between $5.0 million and $6.0 million. The total cost of leasing the temporary modular units, estimated at $2.3 million over five years, is not included in the total project cost.

As part of the planning process and prior to submitting a formal demolition application to the Virginia Department of Historic Resources (DHR), the University has embarked on an Intensive Level Survey of University Hall to provide formal documentation of the history of the facility, an analysis of its design and existing conditions, and an evaluation of its importance in those contexts. The final report, which will be available in late July, will include a recommendation as to whether the building is eligible for listing on the Virginia Landmarks Register and the National Register of Historic Places. If the survey concludes that it is not eligible for listing, the University may proceed with the demolition subject to approval by the Board of Visitors. If it is determined to be eligible for listing, DHR would require the University to implement a mitigation plan prior to demolition which could include, but not be limited to, the creation of a historic building recording and/or a permanent installation on the site highlighting the building and its history.

In order to proceed with the asbestos abatement planned this summer and to relocate existing functions from University Hall, Onesty Hall, the Cage, and Sports Medicine to temporary structures by August 1, the University must begin the enabling site and utility work prior to the consideration of the 2018 Capital Plan by the Board of Visitors in June.

**ACTION REQUIRED:** Approval by the Executive Committee

**ADDITION TO THE CAPITAL PROGRAM: UNIVERSITY HALL, ONESTY HALL, THE CAGE, AND SPORTS MEDICINE DECANTATION AND DEMOLITION**

WHEREAS, the University recommends the demolition of University Hall (Facility #5576) and several supporting structures including Onesty Hall (Facility #5592), the Cage (Facility #5593), and Sports Medicine (Facility #5578) and the relocation of functions currently housed in these facilities to temporary structures; and

WHEREAS, the financing plan calls for the estimated project cost of $12.0 million to $14.0 million to be paid by debt proceeds; and

WHEREAS, pursuant to the Management Agreement, dated November 15, 2005, by and between the Commonwealth of Virginia and The Rector and Visitors of the University of Virginia, the Board of Visitors is authorized to approve the demolition of buildings;
RESOLVED, the Board of Visitors approves the addition of the University Hall, Onesty Hall, the Cage, and Sports Medicine Decantation and Demolition project to the University's Capital Program at an estimated total project cost of $12.0 million to $14.0 million; and

RESOLVED FURTHER, the Board of Visitors approves the demolition of University Hall (Facility #5576), Onesty Hall (Facility #5592), the Cage (Facility #5593), and Sports Medicine (Facility #5578) pending approval of the demolition by the Art and Architectural Review Board and the Department of Historic Resources and in compliance with such general laws as may be applicable; and

RESOLVED FURTHER, the Executive Vice President and Chief Operating Officer is authorized, on behalf of the University, to approve and execute such documents and to take such other actions as deemed necessary and appropriate in connection with the demolition of the buildings; and

RESOLVED FURTHER, all prior acts performed by the Executive Vice President and Chief Operating Officer, and other officers and agents of the University, in connection with this demolition, are in all respects approved, ratified, and confirmed.