

MEETING OF THE FULL BOARD

Friday, March 6, 2020

9:30 a.m. - 12:15 p.m. & 1:45 - 2:05 p.m.

Board Room, The Rotunda

OPEN SESSION: 9:30 a.m. - 12:15 p.m.

- A. Pledge of Allegiance (Ms. Mangano)
- B. Approval of the Minutes of the December 5-6, 2019 Regular Meeting of the Board of Visitors (The Rector)
- C. Consent Agenda Items (The Rector)
 - 1. Resolution to Approve Additional Agenda Items
 - 2. Assignment of Pavilion III, West Lawn
 - 3. Reporting Relationship and Supervisory Structure for Leon Szeptycki
- D. Focus on Academic and Student Life (Ms. Fried and Ms. Magill)
 - 1. Action Items (Ms. Magill)
 - a. Establishment of the Robert M. White Jr. Bicentennial Professorship in Real Estate Finance
 - b. Establishment of the Batten Bicentennial Professorships in Early Childhood Education
 - c. Establishment of the Philip J. Gibson Professorship in the Curry School of Education
 - d. Renaming the Tussi and John Kluge Professorship in Compassionate Care to the Kluge-Schakat Professorship in Compassionate Care
 - e. Establishment of the Marjorie R. and Frank M. Sands, Sr. (MBA '63) Institute for Lifelong Learning at the Darden School of Business
 - 2. Executive Vice President and Provost Remarks (Ms. Magill)
 - 3. Discussion Items
 - a. School of Data Science (Ms. Magill to introduce Mr. Philip E. Bourne; Mr. Bourne to report)
 - b. Frank Batten School of Leadership and Public Policy (Ms. Magill to introduce Mr. Ian H. Solomon; Mr. Solomon to report)
 - 4. Student Comment Period (Mr. Wang to introduce Ms. Jessica Harris; Ms. Harris to report)
- E. Discussion with University Leadership
 - 1. Remarks by the President
 - 2. Thoughts on the First Month as Executive Vice President for Health Affairs (Dr. K. Craig Kent)
 - 3. Issues in Collegiate Athletics (Ms. Carla G. Williams and Mr. Timothy J. Heaphy)

OPEN SESSION: 1:45 p.m. - 2:05 p.m.

- F. Remarks/Reports:
 - 1. Remarks by the Rector
 - 2. Remarks by the Student Member (Mr. Derrick Wang)
 - 3. Gifts and Grants Report (Written Report)

**B. APPROVAL OF THE MINUTES OF THE DECEMBER 5-6, 2019
REGULAR MEETING OF THE BOARD OF VISITORS**

RESOLVED, the Board of Visitors approves the minutes of the December 5-6, 2019 Regular Meeting of the Board of Visitors.

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C.1. RESOLUTION TO APPROVE ADDITIONAL AGENDA ITEMS

RESOLVED, the Board of Visitors approves the consideration of addenda to the published Agenda.

C.2. ASSIGNMENT OF PAVILION III, WEST LAWN

RESOLVED, Pavilion III West Lawn is assigned to Mr. Michael F. Suarez, S.J., University Professor, Professor of English, Honorary Curator of Special Collections, and Director of the Rare Book School, for a period of five years, commencing Summer 2020.

**C.3. REPORTING RELATIONSHIP AND SUPERVISORY STRUCTURE FOR
LEON SZEPTYCKI**

WHEREAS, the Virginia Conflict of Interest Act permits the dual employment of immediate family members by public institutions of higher education on certain terms and conditions; and

WHEREAS, the School of Law has recommended that Leon Szeptycki, the spouse of Executive Vice President and Provost M. Elizabeth Magill, be employed as a member of the faculty; and

WHEREAS, Executive Vice President and Provost M. Elizabeth Magill is an officer of the University and would accrue a personal interest in Leon Szeptycki's employment contract as her spouse;

RESOLVED, the Board of Visitors finds it in the best interests of the University of Virginia and the Commonwealth to employ Leon Szeptycki as a member of the faculty in the School of Law; and

RESOLVED FURTHER, the reporting relationship and supervisory structure for Leon Szeptycki shall be as follows:

(a) All personnel matters concerning Leon Szeptycki while employed as a member of the faculty of the School of Law will be handled in accordance with customary practices and policies of the School of Law with the faculty member reporting to the dean. Where further University approval may be required the dean of the School of Law shall make appropriate recommendations regarding Leon Szeptycki's salary, faculty rank, performance evaluations, and other personnel matters to the President;

(b) The President shall act in the stead of the Executive Vice President and Provost for all matters that may require the Executive Vice President and Provost's action concerning Leon Szeptycki and will present to the Board of Visitors those matters that require its action.

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D.1.A. ESTABLISHMENT OF THE ROBERT M. WHITE JR. BICENTENNIAL PROFESSORSHIP IN REAL ESTATE FINANCE

Robert M. (Bob) White Jr. is the President and Founder of Real Capital Analytics, a Manhattan-based market research company that tracks commercial real estate sales and trends globally. Before founding Real Capital Analytics in 2001, Mr. White spent 14 years working in real estate investment banking and as a broker at Granite Partners and Eastdil Realty.

Mr. White took a B.S. in commerce from the McIntire School of Commerce in 1987 and majored in finance. His late father, Robert M. White, attended the University of Virginia and received a B.S. in Chemical Engineering in 1959 and a J.D. from UVA Law in 1963. His sister, Katherine White Wright, also attended the University of Virginia and received a B.A. from the College of Arts & Sciences in 1986. She and her husband, Glenn F. Wright, are parents of UVA alumna Katherine F. Wright, who received a B.S. in commerce from the McIntire School in 2018.

Mr. White has remained an involved volunteer for the University. He has served as both a panelist and moderator at McIntire Fall Forums, hosted McIntire Real Estate events in New York City, and served as a member of the UVA Real Estate Institute Founding Fellows. Since graduating in 1987, Mr. White has been a loyal donor to the Alumni Association, College and Graduate School of Arts & Sciences, Jeffersonian Grounds, and the McIntire School of Commerce, where he has supported several initiatives including the McIntire Annual Fund, George A. Overstreet Jr. Distinguished Professorship in Real Estate, McIntire School of Commerce Real Estate Center, and the previous McIntire Building Campaign.

Mr. White credits his education as the foundation of his career success, stating, "McIntire provided the skills and the opportunity to pursue a real estate career on Wall Street and the lens to view real estate as any other financial marketplace. My education in finance has been invaluable to my career of bringing Wall Street insights and analysis to the real estate markets."

Because of his enthusiasm about the potential for a collaborative pan-university academic program in real estate hosted by the McIntire School, Mr. White provided the funds to establish a professorship in the finance area of the McIntire School for teaching, research, and program development related to Real Estate.

In spring 2018, the Board of Visitors approved the establishment of the George A. Overstreet Jr. Distinguished Professorship in Real Estate at the McIntire School. Mr. White has been a generous donor to this fund, and by funding the Robert M. White Jr. Bicentennial Professorship in Real Estate Finance, he is integral to the continued expansion of real estate programs at McIntire and UVA.

ROBERT M. WHITE JR. BICENTENNIAL PROFESSORSHIP IN REAL ESTATE FINANCE

WHEREAS, Robert M. (Bob) White Jr. (McIntire '87) is the President and Founder of Real Capital Analytics, a Manhattan-based market research company that tracks commercial real estate sales and trends globally; and

WHEREAS, Mr. White credits his McIntire School education as the foundation of his career success in the real estate field; and

WHEREAS, Mr. White provided the funds to establish a professorship in the finance area of the McIntire School for teaching, research, and program development related to real estate;

RESOLVED, the Board of Visitors establishes the Robert M. White Jr. Bicentennial Professorship in Real Estate Finance; and

RESOLVED FURTHER, the Board of Visitors thanks Mr. White for his many contributions to the McIntire School of Commerce and the University, and his generosity in funding a professorship in the McIntire School.

D.1.B. ESTABLISHMENT OF THE BATTEN BICENTENNIAL PROFESSORSHIPS IN EARLY CHILDHOOD EDUCATION

Jane Parke Batten, together with her late husband, Frank Batten Sr., founder and former chairman of Landmark Communications, have played a major role in redefining the cultural and educational landscape of the Commonwealth. Mr. Batten passed away in 2009. Mrs. Batten is active in several civic endeavors: she sits on the boards of E3: Elevate Early Education; the Slover Library Foundation; the Chesapeake Bay Foundation; and the Hampton Roads Community Foundation. The CIVIC Leadership Institute presented her with the 2014 Darden Award for Regional Leadership, and in 2013 she was named one of the Most Influential Virginians by Virginia Business. The Norfolk Cosmopolitan Club declared Mrs. Batten as Norfolk's First Citizen and gave her the Cosmopolitan Distinguished Service Award Medal in 2010, an honor also bestowed upon her husband in 1966.

The Battens have a long history of generous support for higher education in Virginia. Mrs. Batten served on the Virginia Wesleyan Board of Trustees, and Mr. Batten served as the first rector of Old Dominion University and on the boards of the College of William and Mary and Hollins University. He was also the vice chairman of the State Council of Higher Education for Virginia. The Battens have given to the Harvard Business School, Old Dominion University, the University of Virginia's Darden School of Business, and Culver Academies in Indiana (Frank Batten's alma mater). In 2007, the family provided substantial funding to the University of Virginia to establish the Frank Batten School of Leadership and Public Policy.

Mrs. Batten attended Hollins University in Roanoke and is a resident of Virginia Beach. Mrs. Batten has always had a heart and a strong passion for education, especially for young children in their most formative years. She knows how meaningful and impactful education is in our society and is committed to building a strong foundation and deep desire to learn within children at an early age. Her goal is for every child to have access to a

quality education that is enriching and exciting. Last April, Mrs. Batten was thrilled to hear that President Ryan would run the Boston Marathon on behalf of all those who have served as teachers. When asked to nominate an impactful teacher in her children's lives to be worn on President Ryan's marathon shirt, she said, "there are just too many to list." She decided on four teachers, one who she was proud to say is still teaching after 54 years.

With her gift, Mrs. Batten will fund four professorships in Early Childhood Education at the Curry School of Education and Human Development: two distinguished scholars and two emerging scholars. Each Batten Distinguished Scholar will enhance the Curry School's position as a pipeline for top talent in the early education field and will bring new ideas to bear in the education of children. The two Distinguished Scholars will be supported by two Batten Emerging Scholars, faculty whose work shows exceptional promise and will support the school's two-pronged approach to early childhood education. Mrs. Batten's gift will also provide for two fellowships in childhood education.

Mrs. Batten intends that this gift will not only enable two distinguished professors to be hired by the Curry School to accelerate the work already in progress, but also to award, retain, and recruit exceptional talent. She is hopeful this gift will inspire others to give and bring more attention to the critical importance of early childhood education within the Commonwealth.

BATTEN BICENTENNIAL PROFESSORSHIPS IN EARLY CHILDHOOD EDUCATION

WHEREAS, Jane Parke Batten, together with her late husband, Frank Batten Sr., founder and former chairman of Landmark Communications, have played a major role in redefining the cultural and educational landscape of the Commonwealth; and

WHEREAS, Mrs. Batten provided the funds to the Curry School of Education and Human Development to establish four professorships in Early Childhood Education: two distinguished scholars and two emerging scholars; and

WHEREAS, it is Mrs. Batten's desire that the Batten Distinguished Scholars will enhance the Curry School's position as a pipeline for top talent in the early education field and will bring new ideas to bear in the education of children; and

WHEREAS, the two Distinguished Scholars will be supported by two Batten Emerging Scholars, faculty whose work shows exceptional promise and will support the School's two-pronged approach to early childhood education;

RESOLVED, the Board of Visitors establishes four Batten Bicentennial Professorships in Early Child Education at the Curry School of Education and Human Development; and

RESOLVED FURTHER, the Board of Visitors thanks Jane Parke Batten and the Batten family for their generous and ongoing support of the University and the Curry School of Education and Human Development.

D.1.C. ESTABLISHMENT OF THE PHILIP J. GIBSON PROFESSORSHIP IN THE CURRY SCHOOL OF EDUCATION

PHILIP J. GIBSON PROFESSORSHIP IN THE CURRY SCHOOL OF EDUCATION

WHEREAS, in 1995 Philip J. and Patricia A. Gibson funded a charitable remainder unitrust, the remainder of which was to be used to endow a professorship in Mr. Gibson's name in the Curry School of Education; and

WHEREAS, the University received the final distribution from the Gibson charitable remainder unitrust in 2015;

RESOLVED, the Board of Visitors establishes the Philip J. Gibson Professorship in the Curry School of Education.

D.1.D. RENAMING THE TUSSI AND JOHN KLUGE PROFESSORSHIP IN COMPASSIONATE CARE TO THE KLUGE-SCHAKAT PROFESSORSHIP IN COMPASSIONATE CARE

In 2009 the Board of Visitors established the Tussi and John Kluge Professorship in Contemplative End-of-Life-Care. With the approval of the donor, the formal name of the professorship was changed to the Tussi and John Kluge Professorship in Compassionate Care in March 2017 to indicate the evolution in this field of study, which sets a new standard for compassionate care.

Now, at the request of Mrs. Kluge and the Kluge Foundation, as well as the University, the Board of Visitors is asked to change the name of the professorship to honor the memory of Mrs. Kluge's niece, Hannah Schakat, who was a dedicated practitioner of compassionate care and a personal inspiration to Mrs. Kluge and many others. This renamed professorship will have an expanded purpose, to include the integration of principles and practices of compassionate, contemplative care across the lifespan and illness continuum into clinical practice, education, research, and policy. The professorship may be awarded to general academic faculty and is not restricted to tenured and tenure track faculty.

RENAMING THE TUSSI AND JOHN KLUGE PROFESSORSHIP IN COMPASSIONATE CARE TO THE KLUGE-SCHAKAT PROFESSORSHIP IN COMPASSIONATE CARE

WHEREAS, Mrs. Tussi Kluge and the Kluge Foundation would like to honor Mrs. Kluge's niece, Hannah Schakat, who was a dedicated practitioner of compassionate care, and to expand the purpose of the professorship by renaming the Tussi and John Kluge Professorship in Compassionate Care;

RESOLVED, the Tussi and John Kluge Professorship in Compassionate Care is renamed the Kluge-Schakat Professorship in Compassionate Care.

D.1.E. ESTABLISHMENT OF THE MARJORIE R. AND FRANK M. SANDS SR. (MBA '63) INSTITUTE FOR LIFELONG LEARNING AT THE DARDEN SCHOOL OF BUSINESS

Frank M. Sands Sr. (Darden '63) is chairman and founder of Sands Capital Management. Sands Capital Management specializes in long-term, growth equity portfolio management. Prior to founding Sands Capital Management, Mr. Sands served as chief investment officer of the Capital Management Group of Folger Nolan Fleming Douglas, Inc. for six years. He spent three years as director of research and a member of the Board of Directors at Eppler, Guerin & Turner, Inc., an independent investment banking firm based in Dallas, Texas. Prior to that, he spent 11 years with David L. Babson & Company, Inc., an investment management company in Boston, Massachusetts, the last six years as the director of research and a member of the Board of Directors. Mr. Sands started his investment career as a research analyst at Loomis Sayles & Company in Boston. He took a B.A. in economics from Dickinson College ('60) before earning his MBA from the Darden School of Business. He currently resides in McLean, VA.

Mr. Sands serves as a leader in his field and his community, personifying Darden's mission, values, and principles through his actions. He has spent countless hours offering counsel and guidance as a member of the Darden School Foundation Board of Trustees. Mr. Sands is also a strong supporter, board member, and was an early champion of the Richard A. Mayo Center for Asset Management, which increases Darden's asset management capabilities through research, conferences, and education. Mr. Sands and his son, Frank M. Sands Jr. (MBA '94), enabled Darden's expansion to Washington D.C. through their gift to build Darden's new campus in the Rosslyn district of Arlington, Virginia — the UVA Darden Sands Family Grounds — which opened in March 2018. Mr. Sands was recognized at Darden in April 2017 with the Charles C. Abbott Award, the highest honor the Darden School bestows upon alumni. It is presented annually to recognize outstanding contributions of time, energy, and talent.

Mr. Sands pledged a generous and historic gift of \$68M to the University of Virginia Darden School of Business in May 2019, which also honors his late wife Marjorie R. Sands, a lifelong educator, and will be the largest single gift in Darden's history. The \$68M gift qualifies for \$14M in matching funds from the University of Virginia Bicentennial Professors Fund, making the total impact \$82M.

With the Board of Visitors' approval, \$20M of the gift will create the Marjorie R. and Frank M. Sands, Sr. Institute for Lifelong Learning at the Darden Graduate School of Business, which will establish Darden at the forefront of innovation in pedagogy and delivery of transformational lifelong learning experiences, both face-to-face and digitally, for working professionals and executives worldwide. In addition to the Sands Institute unrestricted endowment, Mr. Sands will support the Institute by funding a new set of faculty chairs as Sands Bicentennial Professorships, which will provide direct resources to faculty who could be affiliated with the Sands Institute in providing academic, teaching and pedagogic leadership and oversight.

MARJORIE R. AND FRANK M. SANDS SR. INSTITUTE FOR LIFELONG LEARNING AT THE DARDEN SCHOOL OF BUSINESS

WHEREAS, Frank M. Sands Sr. (Darden '63) is chairman and founder of Sands Capital Management, which specializes in long-term, growth equity portfolio management; and

WHEREAS, a generous donor to the University over many years, in May 2019 Mr. Sands pledged \$68M to the Darden School of Business to fund an institute for lifelong learning and related professorships in his name and the name of his late wife Marjorie R. Sands; and

WHEREAS, Mr. Sands' gift to the Darden School is the largest single gift in the history of the school; and

WHEREAS, \$20M of the gift will create the Marjorie R. and Frank M. Sands Sr. Institute for Lifelong Learning at the Darden Graduate School of Business, which will establish Darden at the forefront of innovation in pedagogy and delivery of transformational lifelong learning experiences, both face-to-face and digitally, for working professionals and executives worldwide;

RESOLVED, the Board of Visitors establishes the Marjorie R. and Frank M. Sands Sr. Institute for Lifelong Learning at the Darden School of Business; and

RESOLVED FURTHER, the Board of Visitors thanks Mr. Frank M. Sands Sr. for his generous support of the University and the Darden School of Business.

D.3.A. SCHOOL OF DATA SCIENCE

Founded in fall 2019 through the largest gift in UVA history, the School of Data Science positions the university and our community to play a national and international leadership role in the global digital future. The school—the first of its kind in the nation—is guided by common goals: to further discovery, share knowledge, and make a positive impact on society through collaborative, open, and responsible data science research and education.

In research and academic programs, data science is an interdisciplinary field that uses scientific methods, processes, algorithms, and systems to extract knowledge and insights from data in various forms, both structured and unstructured. It sits at the intersection of computer science, systems science, statistics, mathematics, information science, and the liberal arts and sciences. Those conducting data science transcend traditional disciplinary boundaries to discover new insights, often by combining disparate datasets and diverse collaborators that would not likely be brought together otherwise.

Planning for the School of Data Science began in early 2018 when the University initiated a process to use the Data Science Institute—with its existing master's program and research initiatives—as a foundation for the school. The process was facilitated through the \$120M gift made by the Quantitative Foundation. Its formation is happening at a time of significant disruption in higher education brought about by changing workforce demands, escalating costs, and rapidly advancing technologies. The School of Data Science

provides an opportunity to build on traditions and act as a catalyst to initiate new modes of research, education, and service that challenge the status quo.

Ms. Magill will introduce Philip E. Bourne, Stephenson Dean of the School of Data Science, and former director of the Data Science Institute. Mr. Bourne will provide an overview of the school's mission and operations, highlighting the School's significant accomplishments and opportunities as well as key strategic choices it faces on its path to greater influence and impact in the coming months and years.

Mr. Bourne is a Professor of Data Science and Professor of Biomedical Engineering at the university. Previously, he was the Associate Director for Data Science for the U.S. National Institutes of Health and a Senior Investigator at the National Center for Biotechnology Information. In this role, he led the Big Data to Knowledge Program, coordinating access to and analyzing international biomedical research and making it available to scientists and researchers across the globe. Before joining NIH, Mr. Bourne was Associate Vice Chancellor for Innovation and Industrial Alliances in the Office of Research Affairs and a Professor in the School of Pharmacy and Pharmaceutical Sciences at the University of California San Diego (UCSD).

Mr. Bourne holds a Ph.D. from The Flinders University of South Australia. His current research focuses on data science methods applied to systems pharmacology, structural bioinformatics, and scholarly communication. Bourne is a Past President of the International Society for Computational Biology, an elected fellow of the American Association for the Advancement of Science (AAAS), the International Society for Computational Biology (ISCB), the American Medical Informatics Association (AMIA) and the American Institute for Medical and Biological Engineering (AIMBE).

D.3.B. FRANK BATTEN SCHOOL OF LEADERSHIP AND PUBLIC POLICY

The Batten School of Leadership and Public Policy was founded in 2007 as an interdisciplinary program for undergraduate and graduate students in leadership and public policy. Batten has attracted a methodologically diverse group of award-winning faculty members that includes economists, social psychologists, political scientists, and public policy practitioners with domestic and global experience. Batten offers a B.A. major and minor, a compelling five-year accelerated Master of Public Policy (M.P.P.) degree for UVA undergraduates, and a post-graduate M.P.P. degree. Batten also offers non-degree programs on the Grounds and in Northern Virginia on topics related to leadership and public policy.

As a new school with a relatively small faculty and a unique academic program, Batten does not yet enjoy the prominence of UVA's other professional schools. Batten is in the process of establishing itself among leading schools of public policy and programs in leadership development. The momentum around Batten continues to build, and Batten is poised for continued growth in impact and influence on Grounds, in the United States, and beyond.

Importantly, the Batten School is an important component of the University's 2030 strategic plan given its emphasis on citizen leadership, public service, effective public policy, community engagement, and a vigorous democracy.

Ms. Magill will introduce Ian H. Solomon, dean of the Batten School. Mr. Solomon will provide an overview of Batten's mission and operations while leading a discussion of the School's significant accomplishments and opportunities as well as key strategic choices it faces on its path to greater influence and impact in the coming months and years.

Mr. Solomon joined the UVA community in September 2019. He is a graduate of Harvard College and Yale Law School. Before his appointment as dean, Mr. Solomon held numerous leadership roles in the public and private sector, including as the United States Executive Director of the World Bank Group, Vice President of Global Engagement for the University of Chicago, Associate Dean of Yale Law School, Legislative Counsel for Senator Barack Obama, Senior Advisor to the United States Secretary of the Treasury, Engagement Manager for McKinsey & Company, and, most recently, founder of his consulting firm, SolomonGlobal LLC. Mr. Solomon has also been a visiting lecturer for the University of Chicago and Yale Law Schools.

D.4. STUDENT COMMENT PERIOD

As a public institution, the University of Virginia is committed to preparing students for a life of public service. The University should seek to cultivate students who serve their communities and work towards the public good in their careers throughout their lives. One of the four strategic goals of the 2030 Plan is to "Make UVA Synonymous with Service." Towards this end, one of the key initiatives under "Citizen-Leaders for the 21st Century" calls for the University to "define competencies necessary to pursue public service and identify both curricular and co-curricular opportunities for professional, graduate, and undergraduate students to meet those competencies." In doing so, the University will create opportunities inside and outside the classroom to expose students to a wide range of possibilities in public service. To accomplish this goal, the University must create a strong culture of public service, expand existing programs and organizations, and support the development of creative new opportunities for service.

The University has multiple programs and centers dedicated to public service, including [Learning in Action](#) under Student Affairs and Student Council, independent [Madison House](#) volunteer programs, and the [Weldon Cooper Center for Public Service's research and training activities](#). UVA's Career Center provides advising, and resources for students interested in public service careers through its [Public Service and Government Career Community](#). At the School of Law, the [Mortimer Caplin Public Service Center](#) provides opportunities for pro bono legal work and loan forgiveness programs for graduates who enter public service careers. The [Engaged UVA website](#) serves as an online overview of public service and community engagement efforts at the University.

The University has many opportunities to focus on its public service orientation. This may include ongoing efforts to establish a loan-forgiveness program for undergraduate students who enter public service careers. The University should better understand and document the range of public service activities undertaken by students, faculty, and staff. The University should also support students with training and resources to properly and ethically engage in public service. Students need to be more aware of public service career opportunities and encouraged to engage with the broader community during their time at UVA. Creating a strong service culture at the University would help fulfill our mission of creating servant-leaders who will contribute to society and work towards the public good.

Mr. Wang will introduce Ms. Jessica Harris of Fluvanna, Virginia. Ms. Harris will discuss her work in public service as a student and opportunities for the University to support student public service activities inside and outside the classroom.

[Jessica Harris](#) (CLAS '19, EDUC '20) is pursuing a master's degree in educational psychology from the Curry School of Education and Human Development. She is the Founder and Artistic Director of [Empowered Players](#), a [youth empowerment and community service-oriented nonprofit](#) in her hometown of nearby Fluvanna County. On Grounds, she is currently President of the Miller Arts Scholars and Kids Acting Out, a volunteer group that partners with Johnson and Venable Elementary Schools. She serves on the Memorial to Enslaved Laborers Community Engagement Committee and works for the Institute for Engagement and Negotiation, the Vice Provost for the Arts Office, and the Center for Teaching Excellence's UVA Acts Program. She graduated as an Echols Scholar in 2019 with an interdisciplinary degree in arts administration, drama, and youth and social innovation.

G.4. GIFTS & GRANTS REPORT

Summary of Fiscal Year 2020 through December 31, 2019:

Total fundraising progress for the University of Virginia and its related foundations was \$297,809,772 through December 31, 2019. Gifts and commitments to the School of Nursing, McIntire School of Commerce, University Library, School of Engineering and Applied Science, Curry School of Education and Human Development, Athletics, Jefferson Scholars Foundation, Medical Center, Law School, Virginia Humanities, Alumni Association, Darden School of Business, and the Fralin Museum of Art saw increases over the previous fiscal year.

Significant Gifts Received Since the Last Meeting :

- Mr. Paul Tudor Jones II and Mrs. Sonia K. Jones pledge payment of \$20,202,267 to the Contemplative Sciences Center for the Contemplative Commons.
- Mr. Frank M. Sands Sr. pledge payments totaling \$11,600,000 to the Darden School of Business for the Sands Institute for Lifelong Learning; the Frank M. Sands, Sr. Professorship; and the Smith Hall Redevelopment.
- Anonymous pledge payments and gifts totaling \$8,868,185 to the University for the Student Health and Wellness Center; and to the Alumni Association for the Rare Book School Endowment.
- The Shumway Foundation gifts totaling \$4,200,000 to the McIntire School of Commerce for the Next Century Building Fund and the Shumway Business Health Science Professorship.
- The Alumni Board of Trustees gift of \$2,267,860 to the President's Contingency Fund and additional gifts of \$1,201,975 to multiple areas and funds across Grounds.
- Fidelity Charitable Gift Fund gift of \$3,000,000 recommended by Mr. Thomas R. Watjen to the Darden School of Business for the Watjen Bicentennial Scholars Fund.

- Mr. James P. Rogers and Mrs. Laura C. Rogers pledge payments totaling \$3,000,000 to Athletics for the John Paul Jones Arena Performance Center.
- Mrs. Hunter J. Smith pledge payments totaling \$2,500,000 to the University of Virginia's College at Wise for the Carl W. Smith Bicentennial Scholars Fund and the Carl W. Smith Bicentennial Scholars Fund for Athletics.
- Mrs. Jane P. Batten pledge payment of \$2,000,000 to the Batten School for the Batten Family Bicentennial Graduate Fellowship Fund.
- Mr. John G. Odom deferred gift of \$2,000,000 to the Law School for the John Gregory Odom Charitable Remainder Unitrust III.
- Mr. Scott G. Stephenson and Mrs. Beth F. J. Stephenson pledge payment of \$1,880,755 to the School of Data Science for the Stephenson Dean of the School of Data Science.
- The Bill and Melinda Gates Foundation private grants totaling \$1,549,842 to the School of Medicine for a pilot study of maternal protein supplementation during lactation; and to the University for the Towards A National Community Learning Network.
- W. L. Lyons Brown, Jr. Charitable Foundation gifts and pledge payments totaling \$1,357,000 to the College of Arts & Sciences for the W. L. Lyons Brown Jefferson Scholars Foundation Distinguished Professorship in Diplomacy and Statecraft Fund, the W. L. Lyons Brown Family Endowment for the Democracy Initiative, the W. L. Lyons Brown Family Current Use Fund for the Democracy Initiative, and unrestricted support; to the Alumni Association for unrestricted support; and the Miller Center for the Presidential Idea Festival.
- Altria Client Services Inc. gifts and pledge payments totaling \$1,342,500 to the Curry School of Education and Human Development for Youth-Nex.
- Mr. Andrew J. Still and Mrs. Delores R. Still deferred gift of \$1,100,000 to the University of Virginia's College at Wise for the University of Virginia's College at Wise Endowment.
- Mrs. Patricia Frist Elcan pledge payment of \$1,002,883 to Jefferson Scholars for the Patricia Frist Elcan Jefferson Scholars Professorship.
- The Hugin Family Foundation gifts totaling \$1,050,000 at the direction of Mr. Robert J. Hugin to the Darden School of Business for the Darden Annual Fund and for another purpose to be determined at a later date.
- The Olga Casteleiro de Goizueta Charitable Lead Annuity Trust gift of \$1,013,200 to the University for the Olga and Roberto C. Goizueta Scholarship.

- The George & Judy Marcus Family Foundation gift of \$1,000,000 to the Miller Center for Non-Annual Programs.
- The Andrew W. Mellon Foundation private grant of \$1,000,000 to the College of Arts & Sciences for the University of Virginia Digital Publishing Cooperative: Infrastructure for the Creation, Publication, and Discovery of Digital Scholarly Editions and Projects.
- The Walker Family Foundation pledge payment of \$1,000,000 to the Contemplative Sciences Center for the Contemplative Commons Bridge.
- The Thomas Jefferson Center for Free Expression gift of \$926,430 to the Law School for the First Amendment Clinic Fund.
- David and Lucille Packard Foundation private grant of \$875,000 to the College of Arts & Sciences for research in the role of energetic processes in kindling planet formation.
- Mr. Robert D. Hardie and Mrs. Molly G. Hardie, M.D., pledge payment of \$860,000 to Athletics for the Master Plan for Virginia Athletics.
- Mr. Radford W. Klotz pledge payment and gift totaling \$852,004 to the College of Arts and Sciences for the Klotz Bicentennial Scholars Fund and another purpose to be determined later.
- The Robert Wood Johnson Foundation private grant of \$850,000 to the Curry School of Education and Human Development for The Compassionate Schools Project.
- PTJ Operations, LLC pledge payment and gift totaling \$800,000 to the Contemplative Sciences Center for operating support.; and to Jefferson Scholars for the Jefferson Scholars Foundation Professorship #2.
- The John Templeton Foundation private grant of \$799,935 to the Curry School of Education and Human Development for Curiosity and Classrooms: An exploration of curiosity and the development of intellectual virtues in schools.
- The Mary Morton Parsons Foundation gift of \$750,000 to the University for the Memorial to Enslaved Laborers.
- Schwab Fund for Charitable Giving gifts totaling \$650,000 recommended by Mr. Carson Gleberman to the Darden School of Business for the Future Year Program Current Use Fund and the Future Year Program Endowment Fund.
- Estate of Walter P. Garst deferred gift of \$608,887 to the School of Medicine for the Dean's Discretionary Fund.

- Mr. James A. Cooper pledge payments totaling \$900,000 to the Darden School of Business for the James A. and Stacy Cooper Bicentennial Professorship Fund, the Robert F. Bruner Dean's Fund for Faculty Excellence, and the Darden Annual Fund.
- Commonwealth Foundations, G.P. pledge payments and gifts totaling \$886,460 to Jefferson Scholars for the Jefferson Scholars Shadwell Society Fund, the Mac Caputo Leadership Excellence Fund, and the Goodwin/Hardie Family Darden Jefferson Fellowship; to the University for the Rotunda Restoration Fund; to the Medical Center for the Emily Couric Clinical Cancer Center and UVA Children's Hospital; and to the Darden School of Business for the Darden School Facilities Enhancement Fund, and the Darden Annual Fund.
- Peter B. & Adeline W. Ruffin Foundation pledge payment and gift totaling \$625,000 to the College of Arts & Sciences for the Ruffin Foundation Distinguished Bicentennial Professorship Fund, and Athletics for the VAF 2019 Annual Fund.
- Mrs. Meredith B. Jenkins and Mr. Benjamin J. Jenkins gifts totaling \$525,000 to the Alumni Association for the Young Alumni Council Endowment, and unrestricted support.
- Community Foundation of Jackson Hole gift of \$500,000 recommended by Mr. Roderick H. Cushman to the University for the Stefan and Christoph Cushman UVA Contribution Fund.
- Harvest Group Holding pledge payment of \$500,000 to the School of Medicine for LGL leukemia research.
- Horace W. Goldsmith Foundation pledge payment of \$500,000 to the Law School for the Slaughter Public Service Loan Fund.
- Mr. Bradley E. Singer and Mrs. Alexandra Singer pledge payment of \$500,000 to the University for the Posse Foundation Program.
- Mr. Stephen E. Bachand pledge payment and gift totaling \$405,000 to the Darden School of Business for the Stephen E. Bachand Scholars Fund and the Darden Annual Fund.
- V Foundation for Cancer Research private grants totaling \$400,000 to the School of Medicine for research in promoting the endogenous degradation of the A.R. via the proteasome to eliminate the receptor from tumor cells, and for research in the determination of RBM47's role in the pathogenesis of acute myeloid leukemia in patients older than 60 years of age.
- Mr. Peter M. Grant II pledge payment of \$399,625 to the Darden School of Business for the Peter M. Grant II Bicentennial Professorship Fund.

- Mr. Bryan A. Hancock and Mrs. Maryanne Quinn Hancock gift of \$393,955 to Jefferson Scholars for the Hancock Jefferson Scholarship.
- Mr. Stuart E. Houston gift of \$389,000 to the Medical Center for the UVa Medical Center Endowment.
- Genan Foundation pledge payment of \$375,000 to the Miller Center for the Obama Oral History Project.
- Morgan Stanley Global Impact pledge payment of \$333,334 to the Darden School of Business for the Altec/Styslinger Fund.
- Mr. Gregory S. Ledford pledge payment of \$333,000 to Athletics for the Ledford Family Bicentennial Scholars Fund.
- Fidelity Charitable Gift Fund gift of \$333,000 recommended by Mr. David L. Cardenas and Mrs. Stacey Lynn Joseph to Jefferson Scholars for the James Joseph Jefferson Scholarship.
- Fidelity Charitable Gift Fund gift of \$333,000 recommended by Mr. Mark C. Moore and Mrs. Inna F. Moore to the University for the Student Health and Wellness Center.
- Leukemia & Lymphoma Society of America private grant of \$300,000 to the School of Medicine for research in targeted small molecule therapy for acute myeloid leukemia.
- The Beirne Carter Foundation pledge payment of \$300,000 to the School of Medicine for the Beirne Carter Center.
- Estate of Steven D. Hale realized bequests totaling \$300,000 to the Darden School of Business for the Steven D. Hale Trust; to the Curry School of Education and Human Development for unrestricted support; and to the McIntire School of Commerce for unrestricted support.
- Capital One Services, LLC, gift of \$250,000 to the School of Data Science for corporate program support.
- Holliday Foundation gift of \$250,000 to Jefferson Scholars for the Holliday Family Jefferson Scholarship.
- Marin Community Foundation gift of \$250,000 recommended by Ms. Susie H. Buell to the Miller Center for the Hillary Rodham Clinton Oral History Project.
- National Philanthropic Trust gift of \$250,000 at the recommendation of Mr. Lane M. Bess and Mrs. Leticia L. Bess to the School of Medicine for the Loughran LGL Program.

- Schwab Fund for Charitable Giving gift of \$250,000 at the recommendation of Mr. Gregg I. Goldenberg and Mrs. Fredericka U. Goldenberg to Jefferson Scholars for the Gregg and Freddy Goldenberg Jefferson Scholarship.
- The Joseph and Robert Cornell Memorial Foundation gift of \$250,000 to the Fralin Museum of Art for The Cornell Reserve.
- Clark Construction Group, LLC pledge payment of \$250,000 to the Engineering School for the Montgomery Bicentennial Professorship.
- Fidelity Charitable Gift Fund gift of \$250,000 at the recommendation of Mr. Richard D. Tadler and Mrs. Donna G. Tadler to the University for the Tadler Family Lawn Garden Fund.
- Mr. Michael A. Pausic and Mrs. Kelley A. MacDougall gift of \$250,000 to Jefferson Scholars for unrestricted support.

Significant Pledges Received Since the Last Meeting:

- Mr. William E. Conway pledges totaling \$20,000,000 to the School of Nursing for the Conway Scholars RN-BSN Expansion Fund, the Conway Scholars Transfer Pathway Expansion, and the Conway Simulation Expansion Fund.
- Mr. Robert S. Pitts and Mrs. Elizabeth O. Pitts pledge of \$4,000,000 to Jefferson Scholars for the Mary Ann Pitts Jefferson Scholars Foundation Professorship.
- Manning Family Foundation pledges totaling \$3,150,000 to the School of Medicine for the LaunchPad for Diabetes Innovations, as well as a pledge payment of \$1,000,000 for this fund, and unrestricted support.
- Mr. Vincent T. Marshall and Dr. Susan Garfinkel pledge of \$1,600,000 to the University of Virginia's College at Wise for unrestricted support.
- The Ivy Foundation pledge of \$1,250,000 to the School of Medicine for the Ivy Fund: Biomedical Innovation, as well as a pledge payment of \$250,000 for this fund.
- Mr. Edmund F. Garno III pledge of \$1,000,000 to Athletics for the Master Plan for Virginia Athletics.
- The Murdough Foundation pledge of \$1,000,000 to Jefferson Scholars for the Mac Caputo Leadership Excellence Fund.
- Anonymous pledge of \$1,000,000 to the Curry School of Education and Human Development for the Merrill and Jaffray Woodruff Fund for Autism-Related Initiatives, as well as a pledge payment of \$500,000 for this fund.

- Mrs. Lisa L. Bullock and Mr. William N. Bullock pledge of \$1,000,000 to the McIntire School of Commerce for the Lisa Leikam Bullock Bicentennial Scholarship, as well as a pledge payment of \$210,382 for this fund.
- Mrs. Sandra F. Stern and Mr. Evan Stern pledge of \$1,000,000 to the Curry School of Education and Human Development for the Stern Neuroscience Professorship, as well as a pledge payment of \$503,635 for this fund.
- Mr. Walker C. Simmons and Mrs. Elizabeth J. Simmons pledges totaling \$1,000,000 to the College of Arts and Sciences for the Simmons Bicentennial Fellowship; and to the McIntire School of Commerce for the COM Alternative Investing Initiative.
- Lettie Pate Whitehead Foundation, Inc. pledges totaling \$960,567 to the School of Nursing for the Lettie P. Whitehead Scholarship School of Nursing Fund; to the University of Virginia's College at Wise for the Whitehead Scholarship; and a pledge payment of \$257,500 to the Alumni Association for the Whitehead Foundation Scholarship.
- Mr. Bob W. Downes and Mrs. Mary Ann Downes pledge of \$800,000 to Jefferson Scholars for the Baltimore Walentas Scholarship.
- Commonwealth Foundation for Cancer Research pledge of \$850,000 to the School of Medicine for the Melanoma Clinical Trials, as well as a pledge payment of \$300,000 for this fund.
- Mr. John B. Begier pledge of \$500,000 to Athletics for the Master Plan for Virginia Athletics.
- Mr. Peter O. Goodwin pledge of \$500,000 to Athletics for the Master Plan for Virginia Athletics.
- Mr. Patrick M. Kerney pledge of \$500,000 to Athletics for the Master Plan for Virginia Athletics.
- Mr. Roderick H. Cushman and Mrs. Barbara V. F. Cushman pledge of \$500,000 to the University of Virginia for the Stefan and Christoph Cushman UVA Contribution Fund.
- Mr. H. Eugene Lockhart Jr. and Mrs. Terry J. Lockhart pledge of \$500,000 to Athletics for the Master Plan for Virginia Athletics.
- Mr. W. Nathaniel Howell and Mrs. Margie S. Howell pledge of \$350,000 to the College of Arts & Sciences for the Howell Bicentennial Fellowship.
- Mr. Ian C. Connor pledge of \$333,333 to the Law School for the Ian C. Connor '97 Family Bicentennial Scholars Fund.

- Mr. Anderson D. Caperton and Mrs. Julie Ann C. Caperton pledge of \$300,000 to Jefferson Scholars for the Caperton Family Scholarship.
- Mr. Linwood A. Lacy Jr. and Mrs. Constance C. Lacy pledge of \$300,000 to the School of Engineering for the Experiential Activities Program.
- Mr. David C. Landin and Mrs. Susan G. Landin pledge of \$287,500 to the School of Nursing for the Susan Gregory Landin and David Craig Landin Family Endowed Faculty Support Fund, as well as a pledge payment of \$75,000 for this fund; and to the Law School for the David Craig Landin '72 Restricted Fund, as well as a gift of \$7,500 for this fund.
- Mr. Thomas M. Finke pledge of \$250,000 to Athletics for the Master Plan for Virginia Athletics.
- Mr. David M. Staktoff and Mrs. Ashley A. Skatoff pledge of \$250,000 to the College of Arts & Sciences for unrestricted support.