

DOCKET

BOARD OF VISITORS

University of Virginia

Regular Meeting

September 11, 2020

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CONSENT ITEMS

1. CONFIRMATION OF THE BOARD OF VISITORS REPRESENTATIVES TO THE GOVERNING BOARDS OF UNIVERSITY AFFILIATED ORGANIZATIONS

(approved by the Advancement Committee on September 11, 2020)

RESOLVED, the following persons are confirmed as representatives of the Board of Visitors to the governing boards of the following organizations:

ORGANIZATION	BOV REPRESENTATIVE	TERM	
		Begin Date	End Date
Alumni Association of UVA	Whittington W. Clement	7/1/2019	6/30/2023
Alumni Board of Trustees of the University of Virginia Endowment Fund	J. Davis Hamlin	1/1/2017	No term limit
Batten School Foundation	Mark T. Bowles	9/1/2018	6/30/2022
The College Foundation	John L. Nau III	1/1/2017	12/31/2020
UVA-Wise Alumni Association	Marvin W. Gilliam, Jr.	7/1/2018	6/30/2022
UVA-Wise Foundation	Marvin W. Gilliam, Jr.	7/1/2018	6/30/2022
Curry School Foundation	Suhrid Gajendragadkar	7/1/2019	6/30/2023
Darden School Foundation	Jonathan Mariner	7/1/2018	6/30/2022
Foundation of the State Arboretum at Blandy	Susan Harris	7/1/2019	6/30/2023
Jefferson Scholars Foundation	Allison Cryor DiNardo	7/1/2019	6/30/2023
Law School Foundation	Whittington W. Clement	1/1/2017	12/31/2020
McIntire School of Commerce Foundation	Ken Johnson	7/1/2018	6/30/2022
Medical School Foundation	Dr. James H. Bowles, Jr.	7/1/2019	6/30/2023
Miller Center Foundation	Barbara Fried	7/1/2017	6/30/2021
Osher Lifelong Learning Institute	Laura F. Hawthorne	7/1/2017	6/30/2021
Rare Book School	Robert Bruner	7/1/2019	6/30/2023
School of Architecture Foundation	George Keith Martin	7/1/2019	6/30/2023
University of Virginia Engineering Foundation	Adam Nelson Harrell Jr.	7/1/2019	6/30/2023

ORGANIZATION	BOV REPRESENTATIVE	TERM	
		Begin Date	End Date
University of Virginia Foundation	Kevin J. Fay	7/1/2019	6/30/2021
University of Virginia Health Foundation	Dr. L. D. Britt	7/1/2019	6/30/2023
University of Virginia Investment Management Company	John G. Macfarlane III	7/1/2018	6/30/2022
University of Virginia Licensing & Ventures Group	John G. Macfarlane III	7/1/2019	6/30/2023
University of Virginia Physicians Group	Dr. Babur B. Lateef	10/1/2017	9/30/2021
Virginia Athletics Foundation	W. Heywood Fralin	1/1/2016	12/31/2019
Virginia Tax Foundation, Inc.	French Slaughter	1/1/2017	12/31/2020

2. CHANGE OF NAME AND PURPOSE: BECTON DICKINSON PROFESSORSHIP IN HEALTH CARE WORKER SAFETY TO BECTON DICKINSON PROFESSORSHIP IN INFECTIOUS DISEASES

(approved by the Academic and Student Life Committee on September 11, 2020)

WHEREAS, The Becton Dickinson Professorship in Health Care Worker Safety was established at the June 1996 Board of Visitors meeting. The intent of the original professorship, funded by Becton Dickinson and Company, was to focus on reducing healthcare worker occupational injuries caused mostly by blood borne pathogens. Since then the purpose has been expanded twice; and

WHEREAS, in 2020, the Department of Medicine went back to Becton Dickinson and requested permission to expand the scope again because the nature of the needs in health care worker safety have changed, with new priorities that include developing novel therapies to combat the current and growing world-wide crisis of multi-drug resistant bacteria, improving biosafety practices to protect patients and health workers, antimicrobial stewardship, health outcomes, and fostering international collaboration in the field of Infectious Diseases research and education; and

WHEREAS, this modification will allow the support of an internationally recognized faculty member with expertise in infectious disease;

RESOLVED, the Board of Visitors changes the name and purpose of the Becton Dickinson Professorship in Health Care Worker Safety to the Becton Dickinson Professorship in Infectious Diseases; and

RESOLVED FURTHER, the Board thanks Becton Dickinson and Company for their ongoing support of medical research and education at the University of Virginia.

3. NEW DEGREE PROGRAMS: BACHELOR OF ARTS IN STATISTICS AND BACHELOR OF SCIENCE IN STATISTICS IN THE COLLEGE AND GRADUATE SCHOOL OF ARTS & SCIENCES

(approved by the Academic and Student Life Committee on September 11, 2020)

RESOLVED, subject to approval by the State Council of Higher Education for Virginia, the Bachelor of Arts in Statistics and the Bachelor of Science in Statistics are established in the College and Graduate School of Arts & Sciences.

ACTION ITEMS

4. 2020-2021 REVISED OPERATING BUDGET FOR THE ACADEMIC DIVISION

(approved by the Finance Committee on September 11, 2020)

RESOLVED, the 2020-2021 \$1.9 billion revised operating budget, for the Academic Division is approved as recommended by the President and the Chief Operating Officer.

5. 2020-2021 REVISED OPERATING BUDGET FOR THE UNIVERSITY OF VIRGINIA'S COLLEGE AT WISE

(approved by the Finance Committee on September 11, 2020)

RESOLVED, the 2020-2021 \$48.9 million revised operating budget for The University of Virginia's College at Wise is approved as recommended by the President and the Chief Operating Officer.

6. 2020-2021 REVISED OPERATING AND CAPITAL BUDGETS FOR THE UNIVERSITY OF VIRGINIA MEDICAL CENTER AND THE UNIVERSITY OF VIRGINIA TRANSITIONAL CARE HOSPITAL

(approved by the Health System Board on September 10, 2020 and by the Finance Committee on September 11, 2020)

RESOLVED, the 2020-2021 \$1.8 billion revised operating and the \$126 million capital budgets for the University of Virginia Medical Center, inclusive of the University of Virginia Transitional Care Hospital, are approved as recommended by the President, the Executive Vice President for Health Affairs, the Chief Operating Officer, and the Health System Board.

7. AUDIT DEPARTMENT UPDATED FY 2021 AUDIT PLAN

(approved by the Audit, Compliance, and Risk Committee on September 11, 2020 – see attachment for Updated Audit Plan)

RESOLVED, the Audit Department FY 2021 Audit Plan as updated is approved as recommended by the Audit, Compliance, and Risk Committee.

8. ESTABLISHMENT OF THE STERN BICENTENNIAL PROFESSORSHIP IN EDUCATION AND NEUROSCIENCE

(approved by the Academic and Student Life Committee on September 11, 2020)

WHEREAS, donor Sandra Feagan Stern, an alumna of the Curry School of Education and Human Development, took a Doctor of Education degree in 1985; and

WHEREAS, Ms. Stern has been an ardent supporter of the University and served on the Curry School Foundation Board of Directors for fourteen years, including two terms as chair; and

WHEREAS, Ms. Stern has extensive experience in the field of education as a public school teacher, director of instruction for the Halifax County school system, founder of the Halifax County Continuing Education Center, and as director of executive education at the Darden School of Business; and

WHEREAS, Ms. Stern and her husband, Evan, have an interest in autism research and have supported the University's Center for Autism initiative; and

WHEREAS, through a professorship bringing together education and neuroscience, the Sterns hope to help connect neuroscience research to teaching and developing curriculum in an effort to reach all children that will lead to a change in how we teach;

RESOLVED, the Board of Visitors establishes the Stern Bicentennial Professorship in Education and Neuroscience; and

RESOLVED FURTHER, the Board of Visitors offers profound thanks to Sandra Feagan Stern and Evan Stern for their generous contributions to the Curry School of Education and Human Development and the University.

9. ESTABLISHMENT OF THE JUNG FAMILY PROFESSORSHIP

(approved by the Academic and Student Life Committee on September 11, 2020)

WHEREAS, Donor John B. Jung Jr. took a B. S. in Systems Engineering from the School of Engineering, and an M.B.A. from the Darden School of Business in 1984; and

WHEREAS, Mr. Jung is Senior Managing Director and Head of BB&T Capital Markets, a division of BB&T Securities, Inc. He is responsible for leading the firm's debt and equity capital markets activities; and

WHEREAS, Mr. Jung has been actively engaged with the Darden School of Business for a number of years, serving on the Corporate Advisory Board and as a member of the Darden Society and the Hickory Club; and

WHEREAS, Mr. Jung's two children, William and Brooks, are recent graduates of the Darden School of Business; and

WHEREAS, Mr. Jung provided funding to support an emerging scholar at the Darden School of Business, which along with matching funds from the University will create a Bicentennial Professorship;

RESOLVED, the Board of Visitors establishes the Jung Family Professorship; and

RESOLVED FURTHER, the Board of Visitors offers profound thanks to John B. Jung Jr. and the Jung family for the generous contribution to the Darden School of Business and the University.

10. ESTABLISHMENT OF THE RICHARD M. WAITZER BICENTENNIAL PROFESSORSHIP IN ETHICS

(approved by the Academic and Student Life Committee on September 11, 2020)

WHEREAS, Donor Bradley M. Waitzer took a joint M.B.A. and J.D. from the Darden School of Business and the School of Law in 1987. He worked at Gulfstream Aerospace Corporation before starting his own real estate company, Waitzer Properties, based in Virginia Beach; and

WHEREAS, Bradley Waitzer desires to honor his father, Richard M. Waitzer, by creating a professorship in his name at the Institute for Business and Society at the Darden School of Business; and

WHEREAS, Richard M. Waitzer, graduate of Carnegie Mellon University, successful businessman and real estate developer, and an active and involved member of the community in Virginia Beach and Hampton Roads, passed away in January 2019;

RESOLVED, the Board of Visitors establishes the Richard M. Waitzer Bicentennial Professorship in Ethics; and

RESOLVED FURTHER, the Board of Visitors offers profound thanks to Bradley M. Waitzer for his generous contributions to the Darden School of Business and the University, and offers condolences to Leah Waitzer and the Waitzer family for the loss of Richard M. Waitzer, husband, father, and grandfather.

ATTACHMENT

❖ Denotes audit topic continued from prior BOV approved plan

Risk Theme: Continuity of Operations

Primary Risk: Ability to sustain the delivery of UVA's mission (academic, research, patient care, and the requisite operational and administrative support) over varying lengths of time in the face of disruption

Processes	Risks	Audit topics
Emergency Management	Effectiveness of UVA's public health emergency response based on Critical Incident Management Plan (CIMP) and relevant annex	Public Health Emergency Annex After Action Review (conducted jointly with Emergency Management Dept.)
Work and Study Enabling Technologies	<ul style="list-style-type: none"> • Access: Identity integrity • Data integrity and security 	<ul style="list-style-type: none"> ❖ Online learning: evaluation of controls over most widely used online learning applications ❖ Telemedicine
Vendor Management	Vendors' capacity to meet demand for key products and services	Controls and processes ensuring key vendor identification, financial stability, and alternatives for sourcing
Facilities and Construction Planning	Cost escalation of projects in flight	❖ Continued monitoring of pay applications for Ivy Mountain Musculoskeletal Clinic, Hospital Expansion Project
Distributed IT Systems Management	Management of non-centrally controlled IT	❖ School of Nursing

Risk Theme: Fiscal Sustainability

Primary Risk: Diminished, or loss of, financial resources from major funding sources (e.g. State, tuition, philanthropy, research, investments, patient care revenue including Medicare and Medicaid, commercial payers)

Processes	Risks	Audit topics
Financial Stewardship	Macroeconomic factors stress UVA's financial position	<ul style="list-style-type: none"> • Co-development of ERM financial risk metrics for monitoring (ERM program management)

		<ul style="list-style-type: none"> ❖ Cash deficit management process ❖ Gift processing
Revenue Cycle Management	Loss of or delayed reimbursement through control breakdowns within the healthcare revenue cycle	<ul style="list-style-type: none"> ❖ Epic work queue Management ❖ Charge capture ❖ Patient registration and scheduling ❖ Patient financial counseling ❖ Charge Data Master maintenance
Healthcare Inventory Management	Inefficient inventory management reduces margins	<ul style="list-style-type: none"> ❖ Surgical supplies procurement and management
❖ Funds Flow	Expenditures are not aligned with relevant MOU's	Funds flow—Department of Medicine

Risk Theme: Compliance and Fraud

Primary Risk: Controls to decrease the risk of non-compliance with laws and regulations and the risk of fraud are not in place or are ineffective

Processes	Risks	Audit topics
Section 117 of the Higher Education Act Reporting	Increased federal scrutiny of universities receiving foreign gifts and contracts, and expanded reporting requirements for four-year colleges participating in federal student financial assistance programs	Implementation of process improvement recommendations arising from limited scope procedures
CARES Act Compliance	Expenditures are not made in accordance with CARES Act requirements	Controls and processes related to CARES Act funds use and accounting
Research Integrity	Foreign influence over research	<ul style="list-style-type: none"> ❖ Conflict of interest management
Rebates and Credits Related to Sponsored Awards	Applicable credits are not accounted for in compliance with Uniform Guidance	Follow-up on July 2019 process improvement recommendations

Attachment

Sponsor-requested Investigations	Sponsored awards are not managed according to agreed terms	Investigations requested by two sponsors are in progress
Office of State Inspector General Fraud, Waste, and Abuse Hotline Complaints	Hotline dependent	Added to plan as they arise