

DOCKET

BOARD OF VISITORS

University of Virginia

Regular Meeting

June 4, 2021

DOCKET
BOARD OF VISITORS
June 4, 2021

ACTION ITEMS

1. APPOINTMENT/REAPPOINTMENTS TO THE UNIVERSITY OF VIRGINIA'S COLLEGE AT WISE BOARD

(approved by the Committee on The University of Virginia's College at Wise on June 3, 2021)

RESOLVED, Dr. J. Scott Litton is appointed to The University of Virginia's College at Wise Board for a period of four-years, ending June 30, 2025, in accordance with the UVA Wise College Board bylaws; and

RESOLVED FURTHER, Mr. Leton L. Harding, Jr., Mr. Lewey K. Lee, Jr., Mr. Robert F. Stallard, and Mr. Jeffery A. Sturgill are reappointed to The University of Virginia's College at Wise Board for four-year terms ending June 30, 2025, in accordance with the UVA Wise College Board bylaws.

2. AUDIT DEPARTMENT FY2022-FY2023 AUDIT PLAN

(approved by the Audit, Compliance, and Risk Committee on June 3, 2021 – See Attachment A for Audit Plan)

RESOLVED, the Audit Department FY 2022-FY 2023 Audit Plan is approved as recommended by the Audit, Compliance, and Risk Committee.

3. AUDIT DEPARTMENT CHARTER

(approved by the Audit, Compliance, and Risk Committee on June 3, 2021 – See Attachment B for changes to the Charter)

RESOLVED, changes to the Audit Department Charter are approved as recommended by the Audit, Compliance, and Risk Committee.

4. ESTABLISHMENT OF THE JOHN AND BARBARA GLYNN PROFESSORSHIP IN VENTURE CAPITAL

(approved by the Academic and Student Life Committee on June 3, 2021)

WHEREAS, John W. Glynn Jr. (LL.B. '65), MacAvoy Professor of Business Administration, teaches the Venture Capital course at the Darden School of Business. Mr. Glynn also serves as a member of the Darden School Foundation Board of Trustees, and is a founder and general partner with Glynn Capital Management and Glynn Ventures, a venture capital firm in Menlo Park, California; and

WHEREAS, Barbara A. Glynn, who took an M.A. in History from the Graduate School of Arts & Sciences in 1967, is a founding member of The Tech Interactive (formerly The Tech Museum of Innovation), a family-friendly science and technology center in San Jose, California, and a College Foundation emeritus trustee; and

WHEREAS, the Glynnns provided funds to establish three endowed professorships at the University including one at the Darden School of Business for a distinguished scholar in the field of venture capital which will be matched by the University through the Bicentennial Professors Fund;

RESOLVED, the Board of Visitors establishes the John and Barbara Glynn Professorship in Venture Capital at the Darden School of Business; and

RESOLVED FURTHER, the Board of Visitors offers profound thanks to John and Barbara Glynn for their very generous contributions of time and resources to the Darden School of Business and the University of Virginia.

5. **ESTABLISHMENT OF THE GLYNN FAMILY BICENTENNIAL PROFESSORSHIP IN LAW**

(approved by the Academic and Student Life Committee on June 3, 2021)

WHEREAS, John W. Glynn Jr. (LL.B. '65) and his wife, Barbara A. Glynn (A&S M.A. '67), endowed and named the John W. Glynn Jr. Law & Business Program at the School of Law, which integrates courses on business and legal analysis to prepare students for their professional careers; and

WHEREAS, The Glynnns provided funds to establish three endowed professorships at the University with one at the School of Law. Along with matching funds provided by the University through the Bicentennial Professors Fund, the Glynn Family Bicentennial Professorship in Law will support a faculty member teaching in the area of law and business at the School of Law;

RESOLVED, the Board of Visitors establishes the Glynn Family Bicentennial Professorship in Law at the School of Law; and

RESOLVED FURTHER, the Board of Visitors offers profound thanks to John and Barbara Glynn and the Glynn Family for their very generous contributions of time and resources to the School of Law and the University of Virginia.

6. **ESTABLISHMENT OF THE GALANT BICENTENNIAL PROFESSORSHIP**

(approved by the Academic and Student Life Committee on June 3, 2021)

WHEREAS, Mark E. Galant and Cynthia Terry Galant, as well as their daughter, Kendall E. Galant, are graduates of the University, Mr. Galant from the McIntire School of Commerce and Mrs. Galant and their daughter from the College of Arts & Sciences; and

WHEREAS, Mr. Galant is the CEO and Founder of Tydall Investment Partners, an angel investing and real estate lending and development firm he founded in 2009; and

WHEREAS, Mr. Galant has been an involved volunteer for the University since his graduation. He is a member of the McIntire Foundation Board, has served as a Reunions volunteer, and has hosted and participated in many events for the McIntire School; and

WHEREAS, Mr. Galant is the founder of the Galant Center for Innovation and Entrepreneurship at the McIntire School which encourages, educates, and empowers students to take on roles in the startup community that create positive impact and lasting value in the global marketplace; and

WHEREAS, through funding an emerging scholar professorship, the Galants wish to support growth of the Entrepreneurship minor and to broaden the curricular offerings to prepare students to be not only company founders and startup leaders, but also strategic innovators within existing organizations;

RESOLVED, the Board of Visitors establishes the Galant Bicentennial Professorship at the McIntire School of Commerce; and

RESOLVED FURTHER, the Board of Visitors offers profound thanks to Mark and Cynthia Galant for their very generous contributions of time and resources to the McIntire School of Commerce and the University of Virginia.

7. **ESTABLISHMENT OF THE RICHARD AND DONNA TADLER BICENTENNIAL PROFESSORSHIP**

(approved by the Academic and Student Life Committee on June 3, 2021)

WHEREAS, Mr. Richard Tadler and Mrs. Donna Tadler both took degrees from the University: Mr. Tadler from the McIntire School of Commerce, and Mrs. Tadler from the School of Education; and

WHEREAS, Mr. and Mrs. Tadler have been active, engaged alumni and generous donors to the University. Mr. Tadler serves as vice president of the McIntire Foundation Board and co-vice-chair of the Honor The Future Campaign, and Mr. and Mrs. Tadler have hosted events for the McIntire School; and

WHEREAS, the Tadlers wish to support a professorship at the McIntire School of Commerce for faculty teaching and developing related coursework and programming in support of the School's pan-University minor in Entrepreneurship;

RESOLVED, the Board of Visitors establishes the Richard and Donna Tadler Bicentennial Professorship at the McIntire School of Commerce; and

RESOLVED FURTHER, the Board of Visitors offers profound thanks to Richard and Donna Tadler for their very generous contributions of time and resources to the McIntire School of Commerce and the University of Virginia.

8. ESTABLISHMENT OF THE QUANTITATIVE FOUNDATION BICENTENNIAL PROFESSORSHIP OF EDUCATION

(approved by the Academic and Student Life Committee on June 3, 2021)

WHEREAS, the Quantitative Foundation is a private nonprofit foundation located in Charlottesville funded by Jaffray and Merrill Woodruff. Mr. Woodruff, a graduate of the McIntire School of Commerce, is a trustee of the Quantitative Foundation. His wife, Merrill, earned a bachelor's degree from the College of Arts & Sciences and a master's degree from the School of Education and Human Development, where she serves as a director and secretary on the School of Education and Human Development Foundation board; and

WHEREAS, the Quantitative Foundation's most recent gift is to the School of Education and Human Development to fund the Quantitative Foundation Bicentennial Professorship of Education. Along with matching funds from the Bicentennial Professors Fund, this gift will enable the School to attract and retain an accomplished scholar in the field of autism and advance ongoing research on autism;

RESOLVED, the Board of Visitors establishes the Quantitative Foundation Bicentennial Professorship of Education at the School of Education and Human Development; and

RESOLVED FURTHER, the Board of Visitors offers profound thanks to Jaffray and Merrill Woodruff and the Quantitative Foundation for this very generous gift to the School of Education and Human Development that will further research and knowledge about autism.

9. NEW DEGREE PROGRAM: DOCTOR OF PHILOSOPHY IN COMPUTATIONAL BIOLOGY IN THE SCHOOL OF MEDICINE

(approved by the Academic and Student Life Committee on June 3, 2021)

RESOLVED, subject to approval by the State Council of Higher Education for Virginia, the Doctor of Philosophy in Computational Biology is established in the School of Medicine.

10. DEGREE PROGRAM DISCONTINUATION: EDUCATION SPECIALIST IN ADMINISTRATION AND SUPERVISION IN THE SCHOOL OF EDUCATION AND HUMAN DEVELOPMENT

(approved by the Academic and Student Life Committee on June 3, 2021)

RESOLVED, the Board of Visitors approves the discontinuation of the Ed.S. in Administration and Supervision degree program.

11. FINANCING PLANS FOR THE CHEMISTRY BUILDING FUME EXHAUST RENEWAL, MASSIE ROAD UTILITY EXTENSION, AND TECH TALENT INVESTMENT PROGRAM PHASE I

(approved by the Finance Committee on June 4, 2021)

WHEREAS, the financing plan for the Chemistry Building Fume Exhaust Renewal calls for the use of deferred maintenance funds in the amount of \$8.5M; and

WHEREAS, the financing plan for the Massie Road Utility Extension calls for the use of debt in the amount of \$6M and the use of operating cash in the amount of \$5M; and

WHEREAS, the financing plan for the Tech Talent Investment Program Phase I calls for the use of state general funds in the amount of \$3M;

RESOLVED, the Board of Visitors approves the financing plans for the Chemistry Building Fume Exhaust Renewal, Massie Road Utility Extension, and Tech Talent Investment Program Phase I.

12. DISPOSITION OF REAL PROPERTY - PRISCILLA A. RANDALL ESTATE

(approved by the Finance Committee on June 4, 2021)

WHEREAS, The Rector and Visitors of the University of Virginia, the University of Virginia Foundation, and the UVA School of Architecture Foundation are beneficiaries of the Estate of Priscilla A. Randall and jointly own the property described as residential property located at 27 Pleasant Street in Barrington, Rhode Island; and

WHEREAS, the Board of Visitors finds it to be in the best interest of the University for such property to be sold;

RESOLVED, the Board of Visitors hereby approves the sale of the foregoing property; and

RESOLVED FURTHER, the Executive Vice President and Chief Operating Officer is authorized, on behalf of the University, to approve the sale of the property for such price and in such manner as she may deem reasonable; to approve and execute all agreements, deeds, affidavits, and other documents related to the maintenance, evaluation, and sale of the subject real estate; to incur reasonable and customary expenses; to approve such reasonable and customary expenses, if any, as may have been incurred by the executor or administrator of the estate in connection with the maintenance, evaluation, and sale of the property; and to take such other actions as deemed necessary and appropriate to consummate the sale of the property and distribution of the University's interest therein; and

RESOLVED FURTHER, that each of the Executive Vice President and Chief Operating Officer and the Associate Vice President for Financial Operations is authorized, on behalf of the University, to approve and execute agency and other agreements with the UVA

Foundation and other third parties to perform such actions on the University's behalf as such officer deems necessary and appropriate in connection with the maintenance, evaluation, and sale of the property; and

RESOLVED FURTHER, all prior acts performed by the Executive Vice President and Chief Operating Officer and other officers and agents of the University, in connection with such maintenance, evaluation, and sale of the property and the administration and distribution of the University's interest in same, are in all respects approved, ratified, and confirmed.

13. 2021-2022 OPERATING BUDGET FOR THE ACADEMIC DIVISION

(approved by the Finance Committee on June 4, 2021)

RESOLVED, the 2021-2022 \$1.99B operating budget for the Academic Division, including distributions from the John Lee Pratt Fund, is approved as recommended by the President and the Chief Operating Officer.

14. 2021-2022 OPERATING BUDGET FOR THE UNIVERSITY OF VIRGINIA'S COLLEGE AT WISE

(approved by the Finance Committee on June 4, 2021)

RESOLVED, the 2021-2022 \$56.3M operating budget for The University of Virginia's College at Wise is approved as recommended by the President and the Chief Operating Officer.

15. 2021-2022 OPERATING AND CAPITAL BUDGETS FOR THE UNIVERSITY OF VIRGINIA MEDICAL CENTER

(approved by the Finance Committee on June 4, 2021)

RESOLVED, the 2021-2022 \$1.95B operating budget and the \$122.6M capital budget for the University of Virginia Medical Center is approved as recommended by the President, the Executive Vice President for Health Affairs, the Chief Operating Officer, and the Health System Board.

16. ISSUANCE OF GENERAL REVENUE PLEDGE BONDS AS PART THE UNIVERSITY'S CAPITAL PROJECT FINANCING PROGRAM

(approved by the Finance Committee on June 4, 2021)

WHEREAS, by the resolution adopted September 15, 2017 (the "Initial Authorizing Resolution"), the Board of Visitors (the "Board") authorized a multi-year capital project financing program (the "Program") that is used by The Rector and Visitors of the University of Virginia (the "University") from time to time to finance or refinance the costs of capital and other projects, including capitalized interest, financing costs, working capital, general corporate purposes and the refunding of prior obligations of the University (collectively, the "Projects"), subject to the limitations and parameters set forth in the Initial Authorizing Resolution and in one or more subsequent resolutions of the Board; and

WHEREAS, under the authority of the Initial Authorizing Resolution, the University entered into a Master Bond Resolution (Multi-Year Capital Program) dated September 28, 2017 (as supplemented and amended, the "Program Resolution"); and

WHEREAS, the bonds issued under the Program Resolution (the "Bonds") are secured by a general revenue pledge of the University and are not in any way a debt of the Commonwealth of Virginia (the "Commonwealth") and do not create or constitute any indebtedness or obligation of the Commonwealth, either legal, moral, or otherwise; and

WHEREAS, the Board desires to authorize additional financing under the Program of up to \$400,000,000 of taxable or tax-exempt Bonds that may be issued by the University from time to time to finance or refinance one or more Projects, all subject to the limitations and parameters described (1) below, (2) in the Program Resolution, and (3) in the applicable Series Resolution (as defined below);

RESOLVED, the Board hereby implements the plan of finance described in the recitals hereto by authorizing the issuance, from time to time, of one or more series of Bonds for the financing or refinancing of the Projects (including those Projects financed by the Series 2015B Bonds), and providing for the terms thereof, by adopting one or more resolutions that supplement and amend (as needed) the Program Resolution (each a "Series Resolution"), which shall provide the final terms of the Bonds and such other matters as may be necessary or desirable; and

RESOLVED FURTHER, the President of the University or the Executive Vice President and Chief Operating Officer of the University, in consultation with the Chair of the Board's Finance Committee, is authorized to approve the final terms of each series of Bonds, including, without limitation, their original principal amounts and series, the specific Projects to be financed or refinanced, their maturity dates and amounts, redemption provisions, prices and interest rates, tax status of interest on each series of Bonds, provided that (i) the maximum aggregate principal amount of all Bonds to be issued hereunder shall not exceed \$400,000,000; (ii) the Bonds shall be issued at fixed or variable rates with a maximum yield on any fixed rate series, and the maximum initial yield on any variable rate series, not to exceed 6.00% per annum; and (iii) the final maturity of all Bonds shall not exceed 101 years beyond issuance date; and

RESOLVED FURTHER, the President of the University or the Executive Vice President and Chief Operating Officer of the University are each hereby authorized to negotiate, execute, and deliver certain documents related to the Bonds, including a Series Resolution for each series of Bonds; and

RESOLVED FURTHER, all officers of the University are authorized and directed to take all such further actions, including without limitation the designation of underwriters, paying agents, remarketing agents, solicitation agents, trustees, and liquidity providers for the Bonds, and to execute all such instruments, agreements, documents, and certificates as they shall deem necessary or desirable to carry out the terms of the plan of finance presented to this meeting, including without limitation entering into, amending or

terminating any liquidity facilities, swap or other interest rate management agreements associated with plan of finance presented to this meeting; and

RESOLVED FURTHER, pursuant to the Section 147(f) of the Internal Revenue Code of 1986, as amended, and applicable regulations thereunder, the University designates the Executive Vice President and Chief Operating Officer of the University as the public hearing officer to hold any public hearings required in order to ensure the tax-exempt status of interest on all or a portion of the Bonds; and

RESOLVED FURTHER, all acts of all officers of the University which are in conformity with the purposes and intent of this Resolution and in carrying out the plan of finance presented to this meeting are ratified, approved, and affirmed; and

RESOLVED FURTHER, upon approval, this action shall take effect immediately.

17. CREATION OF THE SAUNDERS FAMILY PROFESSORSHIP IN ENGINEERING RESTRICTED QUASI-ENDOWMENT FUND

(approved by the Finance Committee on June 4, 2021)

WHEREAS, the School of Engineering and Applied Science wishes to create a new restricted quasi-endowment fund for an engineering professorship under the University's Bicentennial Professorship Fund Matching Program;

RESOLVED, the Board of Visitors authorizes the creation of the Saunders Family Professorship in Engineering Restricted Quasi-Endowment Fund.

18. DIVESTMENT OF THE SCHOOL OF MEDICINE ACADEMIC ADVANCEMENT RESTRICTED QUASI-ENDOWMENT FUND

(approved by the Finance Committee on June 4, 2021)

WHEREAS, the School of Medicine wishes to divest the remaining balance of the Academic Advancement Restricted Quasi-Endowment Fund;

RESOLVED, the Board of Visitors authorizes the divestment of the Academic Advancement Restricted Quasi-Endowment Fund.

19. IVY GARDENS REDEVELOPMENT MASTER PLAN

(approved by the Buildings and Grounds Committee on June 4, 2021)

WHEREAS, the University has collaborated with Perkins & Will, the Office of the Architect, and the University of Virginia Foundation to develop a long-term strategy for redevelopment of the Ivy Gardens Apartments;

RESOLVED, the Board of Visitors approves the master plan for Ivy Gardens Redevelopment.

20. REPLACEMENT OF HUME MEMORIAL WALL INSCRIPTION
(approved by the Buildings and Grounds Committee on June 4, 2021)

WHEREAS, at the September 2020 meeting of the Board of Visitors, the Board formally requested that the University Committee on Names undertake to determine if rededication of the Hume Memorial Wall (also known as the “Whispering Wall”) is appropriate and feasible, or if the memorial should be removed, and make a final recommendation to the Board at a future meeting; and

WHEREAS, in 2021 the University Committee on Names was discontinued and President Ryan charged a newly constituted Naming and Memorials Committee with researching the matter and making a recommendation to the President and Board about the future disposition of the Hume Memorial; and

WHEREAS, the Naming and Memorials Committee completed their work on the future of the Hume Memorial and submitted a memo (Attachment A) to President Ryan in May 2021, concluding that “[I]t is not appropriate to continue to honor Frank Hume. A name adorning a monument on Grounds should be an emblem of our values. Those whom we choose to honor must reflect what we believe in and who we as a community aspire to be. Recognizing that the inscription on the Whispering Wall is commonly read as a “symbol of support for slavery and inequality” (BoV 09 20 Meeting Minutes, p. 11498) the Committee—following an interval of study, consultation, community comment, and reflection—respectfully recommends the wholesale replacement of any and all inscription-bearing blocks in the Whispering Wall with blank blocks of a suitable material, thereby removing the name and memorialization that they have carried;” and

WHEREAS, the Naming and Memorials Committee also noted that Frank Hume did not have a direct tie with the University; rather, his two sons, who were alumni, funded the construction of the Hume Memorial; and

WHEREAS, in recent years the University has removed or renamed a number of symbols of unequal treatment of racial minorities on Grounds, including changing the names of several buildings, removing the Confederate War Memorial plaques from the Rotunda, constructing the Memorial to Enslaved Laborers, and naming a residence hall for a formerly enslaved couple who lived and worked at the University;

RESOLVED, the Board of Visitors requests that the University, following receipt of all necessary approvals, remove the inscription on the Hume Memorial, hereinafter to be known as the “Whispering Wall”, replace the blocks containing the inscription with blocks of a contrasting color to mark the change, and include the story of the Hume Memorial as part of the digital contextualization of statues and memorials on Grounds; and

RESOLVED FURTHER, the design, color, and placement of new material on the Whispering Wall shall be decided collaboratively among the University Architect, the chair of the Buildings and Grounds Committee, and the chair of the Naming and Memorials Committee.

Naming and Memorials Committee Recommendation on the Frank Hume Memorial

Charged by the Board of Visitors to make a recommendation about the future disposition of the Hume Memorial, the Naming and Memorials Committee respectfully submits the following proposal to President Ryan and the Board.¹

Mr. Frank Hume: Born in Culpeper (1843), Frank Hume was raised in Alexandria and Washington, DC. As the Civil War was starting, the eighteen-year-old Hume joined the Volunteer Southrons, remaining in the Confederate Army until the conclusion of the war. Hume was subsequently a successful businessman and was twice elected to the Virginia House of Delegates. He also served as a supervisor for the County of Alexandria and as a member of the Washington Board of Trade. Known in northern Virginia for his civic engagement and philanthropy, he donated land to build a school and playground in Arlington. The Hume School was closed in 1958; the building currently houses the Arlington Historical Museum.

Mr. Hume has no discernable connection to the University of Virginia other than the fact that, some twenty years after his death, his alumni sons John Edmund Norris Hume and Howard Hume donated funds to the University to erect a bench with a curved wall and fountain honoring their father. Because more than 75 years have passed since a structure was named for him as a consequence of philanthropy, it is in keeping with established UVA naming protocols to review the status of that naming and how it accords with the University's values today.

The Hume Memorial: Following approval of the gift by the Board of Visitors, Edmund S. Campbell, UVA Dean of Art and Architecture, created the design for the fountain and bench and in 1937 commissioned the Vermont Marble company to execute it. The structure was originally sited in the north portico of Monroe Hall. In 1988, when Monroe Hall was enlarged, the structure was disassembled and crated for storage. Several years later, the fountain and bench with its whispering wall became the focal point of the Monroe

¹ The relevant portion of the BoV resolution reads: WHEREAS, in recent years the University community has undertaken a reexamination of its past and has removed or renamed a number of symbols of unequal treatment of racial minorities on Grounds. Efforts have included changing the names of several buildings, removing the Confederate War Memorial plaques from the Rotunda, constructing the Memorial to Enslaved Laborers, and naming a residence hall for a formerly enslaved couple who lived and worked at the University; and

WHEREAS, the inscription on the Whispering Wall celebrating the Confederacy is a symbol of support for slavery and inequality;

RESOLVED, the Board of Visitors requests that the University Committee on Names undertake to determine if rededication of the Hume Memorial Wall is appropriate and feasible, or if the memorial should be removed, and make a final recommendation to the Board at a future meeting (09 20 meeting, p.11498).

Newcomb Plaza. That site has long been a place of student activity (e.g., “tabling” by student groups and informal socializing).

The Committee’s Recommendation: The Naming and Memorials Committee fully agrees with the Board of Visitors that it is not appropriate to continue to honor Frank Hume. A name adorning a monument on Grounds should be an emblem of our values. Those whom we choose to honor must reflect what we believe in and who we as a community aspire to be. Recognizing that the inscription on the Whispering Wall is commonly read as “a symbol of support for slavery and inequality” (BoV 09 20 Meeting Minutes, p.11498), the Committee—following an interval of study, consultation, community comment, and reflection—respectfully recommends the wholesale replacement of any and all inscription-bearing blocks in the Whispering Wall with blank blocks of a suitable material, thereby removing the name and memorialization that they have carried.²

In making this recommendation, however, we in no way wish wholly to erase the history of the University’s original decision and its subsequent tacit ratification over a span of many years. In removing the inscription, we concomitantly affirm our commitment not to silence the history of UVA decision making that led to the creation and perpetuation of a memorial to Frank Hume.

Accordingly, the Committee further recommends that replacement blocks of a contrasting color be used to mark the permanent change that has been made to this structure. (At the request of the Committee, a rendering of this design is to be supplied to the Board through the Office of the University Architect.) The University should not remove the inscription on the Whispering Wall without materially signaling to future generations our need as a community to reassess our understandings and to express our values as we work for a more just and equitable society.³ We must continue to interrogate and grapple with our past for the sake of a better future.

In addition, we encourage the nascent Digital Contextualization Working Group to tell the story of what was once the Hume Memorial in such a way that members of the UVA community and visitors to Grounds can learn about and, crucially, learn from the history of this structure and the catena of decisions that that led to the memorialization of Frank Hume at our University over the course of more than eight decades.

It is our hope that the newly configured and repurposed fountain and bench, with its whispering wall stripped of all memorializing inscription, together with the landscaped

² The text of the inscription reads: “A MEMORIAL TO THE HONORABLE FRANK HUME
BORN CULPEPPER JULY 21, 1843 DIED WASHINGTON, D.C. JULY 18, 1906
A DEVOTED VIRGINIAN WHO SERVED HIS NATIVE STATE IN CIVIL WAR AND LEGISLATIVE HALL”

³ The Committee’s recommendation has involved wide community consultation via emails, a web portal with a community comment feature (<https://namingandmemorials.president.virginia.edu/>), telephone conversations with concerned individuals and representatives of organizations, and a formal public listening session. We are grateful to all those who shared their thoughtful comments with us.

plaza and surrounding environment on which it stands, will be a place that fosters authentic community, promotes nuanced and complex historical understandings, and occasions debate. It is our hope that this important site will stimulate critical thinking about the value-laden pedagogical power of what and how we remember—and why that matters for our aspirations as a university community committed to fostering the common good.

Our aim, then, in making this recommendation to President Ryan and the Board is neither to erase history nor to change it, but to enliven present and future generations—whose lives, like ours, are invested in our ambitious educational enterprise—to the circumstances under which a significant feature of the built environment on our Grounds was created and named. We seek to inculcate a deeper understanding of why history matters to our University culture and to the values we publicly espouse.

Financials: Estimates from the Office of the University Architect suggest the total cost of removing the blocks above the bench and replacing them in contrasting stone would be approximately \$430,000. (The estimate for removal of the monument and requisite modifications to the plaza on which it had stood is a figure between \$1,500,000 and \$2,000,000.) We are grateful to Alice Raucher and her team for providing this information.

Sequelae: The Virginia Art and Architecture Review Board (AARB) would necessarily review any BoV resolution to alter the Hume Memorial because it stands on property owned by the Commonwealth of Virginia. (We should also note that the proposed modification of the memorial would not require excavation; accordingly, archaeologists would not be consulted.)

Were our recommendation accepted, all future University publications, whether printed or electronic, should henceforth refer to the site as the Whispering Wall. The name “Hume Memorial” should no longer to be used.

Respectfully submitted,

The Naming and Memorials Committee

Rusty Conner
Kevin Gaines
Claudrena Harold
Jessica Harris
Meredith Jenkins
John Jeffries
Mazzen Shalaby
Michael Suarez, Chair

6 May 2021

21. 2021 MAJOR CAPITAL PLAN FOR THE ACADEMIC DIVISION, UVA HEALTH, AND THE COLLEGE AT WISE

(approved by the Buildings and Grounds Committee on June 4, 2021 – see 2021 Major Capital Plan at Attachment C)

WHEREAS, in accordance with the University’s capital planning process, major capital projects are vetted by the Space Leadership Committee and executive leadership, as well as by appropriate committees of the Board of Visitors, to ensure alignment with institutional priorities; and

WHEREAS, the University proposes adding three projects to the Academic Division’s Major Capital Plan: Democracy Institute, Massie Road Utility Extension, and Tech Talent Investment Program Phase I; and

WHEREAS, at the request of the project sponsors the University proposes removing two projects from the Academic Division’s Major Capital Plan and one project from UVA Health’s Major Capital Plan: Alderman Road Residence Hall – Building 7, Pinn Hall Nobel Laureate Gallery, and Eye Center;

RESOLVED, the 2021 Major Capital Plan for the Academic Division, UVA Health, and the College at Wise is approved.

ATTACHMENTS

FY 2022-FY 2023 AUDIT PLAN

Audits Planned for Fiscal Year 2021-2022 (July 1, 2021 through June 30, 2022)

	Division	Audit Topic	Audit Scope
1	UVA Health	Case Management/ Utilization Management (In Progress)	Analyze claims data for length of stay opportunities and compliance risk indicators. Assess Case Management and Utilization Management activities for compliance with established policies and opportunities for improvement.
2	UVA Health	Supplies Procurement (In Progress)	Evaluate purchasing and receiving controls for medical supplies
3	UVA Health	Charge Capture – Mosaiq (In Progress)	Assess charge capture controls for charges interfaced between Mosaiq and Epic systems
4	UVA Health	Provider Based Billing Compliance	Test for compliance with billing rules for provider-based clinics
5	UVA Health	Time Keeping and Payroll	<ul style="list-style-type: none"> • Unauthorized financial transactions • Excessive payroll costs
6	UVA Health	Purchase Card Controls	<ul style="list-style-type: none"> • Unauthorized transactions • Potential for internal theft/fraud
7	UVA Health	Emergency Department E&M Levels	<ul style="list-style-type: none"> • Revenue loss • Non-compliant claims
8	UVA Health	Insurance Verification and Pre-Authorization	Denials and rework
9	UVA Health	Status Assignment	<ul style="list-style-type: none"> • Non-compliant claims • Loss of revenue • Denials
10	UVA Health	Controlled Substances Diversion Program	Effectiveness of diversion controls established after prior internal audit.
11	UVA Health	Data Warehouse Controls	Information Security and Privacy
12	UVA Health	Pharmacy Department Charge Capture	Assess charge capture controls for Pharmacy including Pharmacy 340B
12	UVA Health	Epic Provisioning and De-provisioning—clinical areas	<ul style="list-style-type: none"> • Identity and Access Management • Information Security and Privacy

ATTACHMENT A

	Division	Audit Topic	Audit Scope
1	Pan-University	Cybersecurity	Follow-up on status of 2019 KPMG Cybersecurity Assessment recommendations.
2	Pan-University	Safety and Security	Implementation status of recommendations in the 2017 MH consulting report.
3	Pan-University	Research Data Security	Information security for non-centrally managed research data systems.
1	Academic	Advancement Payment Processing (In Progress)	Assessment of controls over processes outsourced by Advancement to CDS Global.
2	Academic	Section 117 of the Higher Education Act Reporting	Implementation of process improvement recommendations arising from limited scope procedures performed previously.
3	Academic	Rebates and Credits Related to Sponsored Awards	Implementation of process improvement recommendations arising from prior procedures.
4	Academic	CARES Compliance - Research (2020 OMB Supplement and Addendum, Memorandum 20-17)	Processes for applying administrative relief granted by OMB to address COVID-19 related loss of operational capacity and increased costs.
5	Academic	CARES Compliance - Higher Education Emergency Relief Fund (HEERF I, II, III)	Controls and processes related to HEERF funds data collection, use, accounting, and reporting.
6	Academic	Cash Deficit Management Process (In Progress)	University policies, practices, and tools for monitoring and managing unit cash deficits.
7	Academic	NCAA Compliance (Integrated Assurance)	Refresh reliance on UVA Athletics Department Compliance Office by evaluating monitoring procedures for at least one major compliance area.
8	Academic	Student Health & Counseling	Student health and counseling services (includes Elson Student Health, Women's Center, Sheila Johnson Center, McCue Center)
9	Academic	Undergraduate Student Advising	Accuracy, completeness, availability, and usage (data analytics) of information for students, faculty, advisors, parents, and other constituents about the advising process; technology used in support of advising processes; training and continuing development required for advisors. (COSO Principle 13)
10	Academic	Study Enabling Technologies	Use of Artificial Intelligence (AI) in Instructional Technologies

ATTACHMENT A

	Division	Audit Topic	Audit Scope
11	Academic	Finance Strategic Transformation (FST) - Project Health Checks (In Progress)	Ongoing project health checks approximately every 2 months through July 2022 Workday Financials go-live.
12	Academic	FST - Internal Control Framework (In Progress)	Advise UVA Finance and Baker Tilly in development and documentation of internal controls framework related to Workday implementation
13	Academic	Construction Projects: <ul style="list-style-type: none"> • Hotel and Conference Center • Physics Building Renovation • Hospital Expansion Project Closeout (In Progress) • Ivy Mountain Musculoskeletal Clinic (In Progress) 	Using an outside expert in construction project management accounting, perform procedures relevant to phase of specified construction projects
14	Academic	International Operations - Phase 1: Inventory of Activities	Develop inventory of international activities to determine eventual audit scope
15	Academic	Academic Records and Policies	Processes for ensuring undergraduate and graduate records convey quality information (complete, accurate, timely, available) for students and others who use them. (COSO Principle 13)
16	Academic	Institutional Data	Processes for ensuring statistical data used in external reporting conveys quality information (complete, accurate, timely, available). Includes UVA website (info for prospective students and parents), US News and World Report, National Study of Instructional Cost & Productivity (Delaware Cost Study), IPEDS, SCHEV, etc. (COSO Principle 13)

Audits Planned for Fiscal Year 2022-2023 (July 1, 2022 through June 30, 2023)

	Division	Audit Topic	Audit Scope
1	UVA Health	Financial Assistance and Financial Counseling	Potential revenue loss, Patient satisfaction, compliance with Virginia Debt Collection Act
2	UVA Health	Denials Management	Potential for revenue loss
3	UVA Health	Point of Service Collections	Fraud controls and potential for revenue loss
4	UVA Health	Patient Choice Compliance	Compliance with relevant CMS regulations

ATTACHMENT A

	Division	Audit Topic	Audit Scope
5	UVA Health	Funds Flow-Department of Medicine	Conformance of transactions with relevant Memorandum of Understanding
6	UVA Health	Discharge Planning	Readmissions; length of stay; CMS regulatory compliance (Conditions of Participation)
7	UVA Health	IT Disaster Recovery	Risks to operational continuity posed by IT interruptions
8	UVA Health	Contract Management	Controls over contract management
9	UVA Health	Telehealth Coding and Billing Compliance	Potential for non-compliant claims, loss of revenue, denials
10	UVA Health	Balance Billing	Compliance with new regulatory requirements around out-of-network provider billing
11	UVA-Novant JOC	Specific topic TBD	Dependent on integration details and risk assessment
12	UVA Health and Academic Division	Distributed Information Systems Management	Information security practices for non-centrally managed IT systems or networks (School of Medicine, School of Nursing, School of Data Science)
1	Pan-University	Cybersecurity	Follow-up on Mandiant assessment (2021) and recommendations for ransomware and malware readiness/response
2	Pan-University	Human Resources Benefit Plans Administration	Controls related to benefit plan administration (specific plan(s) to be determined).
1	Academic	International Operations	Assessment of higher priority international activities identified in Phase 1.
2	Academic	School Level Audit(s)	Effectiveness of key unit/school level controls and processes.
3	Academic	Student Information System (SIS) Business and IT Controls	Controls over the Student Information System, the system of record for all student-related information including class enrollment, teaching and exam schedules, unofficial transcripts and grades, and student finance.
4	Academic	Workday Financials Controls Validation	Effectiveness of key financial and access controls post Workday Financials go-live
5	Academic	Emergency Preparedness & Safety - Public Health Annex	Alignment of pandemic response activities to Critical Incident Management Plan Public Health Annex.
6	Academic	Auxiliary Services	Housing Department processes and controls
7	Academic	Student Financial Aid	Processes and controls to ensure compliance with Gramm Leach Bliley Act (GLBA) requirements for safeguarding customer information.

ATTACHMENT A

	Division	Audit Topic	Audit Scope
8	Academic	Police Department	Training beyond Basic Training, which will be reviewed this summer during CALEA accreditation visit.

UNIVERSITY OF VIRGINIA INTERNAL AUDIT CHARTER - CHANGES

Purpose:

Internal Auditing is an independent, objective assurance and consulting activity designed to add value and improve an organization's operations. It helps an organization accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes. The UVA Office of Audit and Compliance assists UVA's Board of Visitors and University management in the discharge of their oversight, management, and operating responsibilities by providing independent assurance and consulting services to the University community. Our services add value by improving the control, risk management and governance processes to help the University achieve its business objectives.

Internal Auditing Policy:

It is the policy of the of the University to establish and support the Office of Audit and Compliance to assist the University in accomplishing its objectives by bringing a systematic and disciplined approach to evaluate and improve the effectiveness of the University's governance, risk management, and internal controls. The internal audit activity's responsibilities are defined by the Audit, Compliance, and Risk Committee (ACR Committee) of the Board of Visitors (Board) as part of its oversight role.

Authority:

The internal auditor, with strict accountability for confidentiality and safeguarding records and information, is authorized to have full, free, and unrestricted access to any and all of the University's records, physical properties, and personnel pertinent to carrying out an engagement.

All employees are requested to assist the Audit Department in fulfilling its roles and responsibilities. The internal audit activity will also have free and unrestricted access to the ACR Committee and its chairman.

Organization:

The Chief Audit Executive will report **on behalf of the internal audit activity (functionally)** to the ACR Committee chairman, and administratively **(day to day operations)** to the **President-Executive Vice President and Chief Operating Officer** of the University.

The ACR Committee will:

- Periodically review and approve changes to the Audit Department charter.
- Approve the risk-based audit plan.
- Approve the internal audit budget and resource plan.
- Receive communications from the Chief Audit Executive on the Audit Department's performance relative to its plan and other matters.
- Approve decisions regarding the performance evaluation, appointment, or removal of the Chief Audit Executive
- Approve the remuneration of the Chief Audit Executive
- Make appropriate inquiries of management and the Chief Audit Executive to determine whether there is inappropriate scope or resource limitations.

The Chief Audit Executive will communicate and interact directly with the ACR Committee, including in executive sessions and between ACR Committee meetings as appropriate.

Professional Standards

UVA's Office of Audit and Compliance will govern itself by adherence to The Institute of Internal Auditors' mandatory guidance, which includes the Core Principles for the Professional Practice of Internal Auditing, the Code of Ethics, the International Standards for the Professional Practice of Internal Auditing, and the Definition of Internal Auditing.

The Office of Audit and Compliance will adhere to the University's relevant policies and procedures as well as the *Generally Accepted Governmental Auditing Standards* of the Government Accountability Office.

Core Principles for the Professional Practice of Internal Auditing:

The Office of Audit and Compliance will continuously strive to be effective by operating in a manner consistent with the IIA's Core Principles:

- Demonstrates integrity.
- Demonstrates competence and due professional care.
- Is objective and free from undue influence (independent).
- Aligns with the strategies, objectives, and risks of the organization.
- Is appropriately positioned and adequately resourced.
- Demonstrates quality and continuous improvement.
- Communicates effectively.
- Provides risk-based assurance.

- Is insightful, proactive, and future-focused.
- Promotes organizational improvement.

Independence and Objectivity:

The internal audit activity will remain free from interference by any element in the University, including matters of audit selection, scope, procedures, frequency, timing, or report content to permit maintenance of a necessary independent and objective function. The Chief Audit Executive must disclose such interference to the ACR Committee and discuss the implications.

Internal auditors will have no direct operational responsibility or authority over any of the activities audited. Accordingly, they will not implement internal controls, develop procedures, install systems, prepare records, or engage in any other activity that may impair internal auditors' independence or judgment. Internal auditors may provide assurance services for areas previously consulted, provided the consulting services did not impair objectivity.

Internal auditors will exhibit the highest level of professional objectivity in gathering, evaluating, and communicating information about the activity or process being examined. Internal auditors will make a balanced assessment of all the relevant circumstances and not be unduly influenced by their own interests or by others in forming judgments.

The Chief Audit Executive will annually evaluate reporting lines and responsibilities and confirm to the ACR Committee the organizational independence of the Office of Audit and Compliance.

Responsibility:

The scope of internal auditing encompasses, but is not limited to, the examination and evaluation of the adequacy and effectiveness of the University's governance, risk management, and internal controls as well as the quality of performance in carrying out assigned responsibilities to achieve the University's stated goals and objectives. This includes:

- Evaluating the design, implementation, and effectiveness of the organization's ethics-related objectives, programs, and activities.
- Evaluating risk exposure relating to achievement of the University's strategic objectives.
- Assessing whether the information technology governance of the organization supports the organization's strategies and objectives.
- Evaluating the reliability and integrity of information and the means used to identify, measure, classify, and report such

information.

- To enable this responsibility, the Office of Audit and Compliance will participate in the planning, development, implementation, and modification of major computer- based and manual systems to ensure that:
 - adequate controls are incorporated into the system;
 - thorough system testing is performed at appropriate stages;
 - system documentation is complete and accurate; and
 - the resultant system is a complete and accurate implementation of the system specifications.
- Evaluating the systems established to ensure compliance with those policies, plans, procedures, laws, and regulations which could have a significant impact on the University.
- Evaluating the means of safeguarding assets and, as appropriate, verifying the existence of such assets.
- Evaluating the effectiveness and efficiency of resource utilization.
- Evaluating operations or programs to ascertain whether results are consistent with established objectives and goals and whether the operations or programs are being carried out as planned.
- Assessing and making appropriate recommendations for improving the governance process in its accomplishment of the following objectives:
 - Promoting appropriate ethics and values within the organization
 - Ensuring effective organizational performance management and accountability
 - Communicating risk and control information to appropriate areas of the organization
 - Coordinating the activities of and communicating information among the board, external and internal auditors, and management.
- Monitoring and evaluating the effectiveness of the organization's risk management processes.
- Performing consulting services related to governance, risk management, and control.
- Reporting significant risk exposures and control issues, including fraud risks, governance issues, and other matters needed or requested by the ACR Committee or management.
- Evaluating specific operations at the request of the ACR Committee or management, as appropriate.
- Reporting periodically on the purpose, authority, and responsibility of the Office of Audit and Compliance and performance relative to its

plan.

Internal Audit Plan:

At least annually, the Chief Audit Executive will submit to senior management and the ACR an internal audit plan for review and approval. The internal audit plan will consist of a work schedule as well as budget and resource requirements for the next year. The Chief Audit Executive will communicate the impact of resource limitations and significant interim changes to senior management and the Board.

The internal audit plan will be developed based on a prioritization of the audit universe using a risk-based methodology, including input of senior management, the ACR, and Board.

The Chief Audit Executive will review and adjust the plan, as necessary, in response to changes in the organization’s business, risks, operations, programs, systems, and controls. Any significant deviation from the approved internal audit plan will be communicated to senior management and the ACR through periodic activity reports.

Audit Department Services:

The Chief Audit Executive is empowered to conduct assurance services, special audit projects, reviews, or investigations at the request of the Board, ACR Committee, President, General Counsel, EVP Provost, EVP Chief Operating Officer, EVP Health Affairs, or their designee, to assist management in meeting its objectives, promoting economy and efficiency in the administration of, or preventing and detecting fraud and abuse in its programs and operations. The Office of Audit and Compliance may also provide consulting services, beyond assurance services, to assist management in meeting its objectives. Examples may include facilitation, process design, training, and advisory services.

Coordination with External Auditing Agencies:

The Chief Audit Executive, with the goal of avoiding duplication of work, will coordinate the office’s audit efforts with those of the Commonwealth of Virginia’s Auditor of Public Accounts, or other external auditing agencies as applicable, by participating in the planning and definition of the scope of proposed audits so the work of all auditing groups is complementary and their combined efforts provide comprehensive, cost- effective audit coverage for the University.

Reporting and Monitoring:

A written report will be prepared and issued by the Chief Audit Executive or designee following the conclusion of each internal audit engagement and will be distributed as appropriate. Internal audit results will be available for review by the ACR and the Board of

Visitors.

The internal audit report will include management's response and corrective action taken or to be taken regarding the specific findings and recommendations. Management's response to audit findings and recommendations should include a timetable for anticipated completion of action to be taken and an explanation for any corrective action that will not be implemented.

The Office of Audit and Compliance will be responsible for appropriate follow-up on its engagement findings and recommendations. All significant findings will remain in an open issues file until cleared. The ACR will receive periodic reporting from the Chief Audit Executive on the status of management's action plan implementation.

The Chief Audit Executive will periodically report to senior management and the ACR on the internal audit activity's purpose, authority, and responsibility, as well as performance relative to its plan. Reporting will also include significant risk exposures and control issues, including fraud risks, governance issues, and other matters needed or requested by senior management, ACR, or the Board.

Quality Assurance and Improvement Program:

In alignment with the IIA Standards the Chief Audit Executive must develop and maintain a quality assurance and improvement program that covers all aspects of the internal audit activity. The program must include both internal and external assessments to evaluate the internal audit activity's conformance with the Standards and an evaluation of whether internal auditors abide by the Code of Ethics.

Internal assessments are conducted at the conclusion of each engagement in accordance with the quality standards described in greater detail in the Internal Audit Policies and Procedures Manual. The results of ongoing internal assessments are communicated to the ACR on an annual basis.

External assessments must be conducted at least once every five years by a qualified independent assessor or assessment team from outside the organization.

The Chief Audit Executive must discuss with the ACR Committee:

- The form and frequency of external assessment;
- The qualifications and independence of the external assessor or assessment team, including any potential conflict of interest.

The program will also assess the efficiency and effectiveness of the internal audit activity and identify opportunities for improvement. The Chief Audit Executive

must communicate results of the quality assurance and improvement program to senior management and the ACR Committee.

Updated on **June 3, 2021** ~~7, 2018~~

UVA PROPOSED 2021 MAJOR CAPITAL PLAN

Project (\$ in millions)	Budget	State GF	Gifts	Debt	Cash
Academic Division					
<i>Projects under construction</i>					
Alderman Library Renewal	\$ 152.50	\$ 132.50	\$ 20.00		
Gilmer Hall and Chemistry Building Renovation	\$ 197.03	\$ 146.70		\$ 42.53	\$ 7.80
Inn at Darden	\$ 135.00		\$ 30.00	\$ 91.50	\$ 13.50
Ivy Corridor Landscape & Infrastructure Phase I	\$ 60.00			\$ 56.00	\$ 4.00
Lambeth Field Apartments HVAC Improvements	\$ 14.50			\$ 14.50	
Low Temperature Hot Water Conversion	\$ 35.00			\$ 35.00	
North Grounds Mechanical Plant & Infrastructure	\$ 13.00				\$ 13.00
Pavilion VIII Renovation	\$ 4.75		\$ 4.75		
Pinn Hall Building Envelope	\$ 22.00				\$ 22.00
Student Health and Wellness Center	\$ 100.00		\$ 70.00	\$ 30.00	
West Grounds Chilled Water Capacity	\$ 8.00			\$ 8.00	
<i>Projects in planning/design approved to complete construction documents</i>					
<i>Gift-funded projects may proceed to construction only when have (1) 100% enforceable pledges and (2) 50% cash in hand</i>					
Brandon Avenue Upper-Class Residence Hall	\$ 114.00			\$ 96.00	\$ 18.00
Chemistry Building Fume Exhaust Renewal	\$ 8.50				\$ 8.50
Contemplative Sciences Center	\$ 60.00		\$ 45.00		\$ 15.00
McIntire Academic Facility	\$ 101.00			\$ 101.00	
Physics Building Renewal	\$ 58.20	\$ 58.20			
School of Data Science	\$ 48.00		\$ 5.50	\$ 42.50	
Smith Hall Renovation (Darden)	\$ 14.00		\$ 7.20	\$ 6.80	
UVA Hotel & Conference Center	\$ 130.50			\$ 110.50	\$ 20.00
<i>Projects in planning/design approved to complete schematic design (reevaluate funding plan for feasibility of continuing to construction documents)</i>					
Athletics Complex Phase III (Football Building & McCue)	\$ 70.00		\$ 70.00		
Athletics Complex Phase IV (Olympic Sports)	\$ 27.00		\$ 27.00		
<i>Proposed new projects</i>					
Democracy Institute	TBD				
Massie Road Utility Extension	\$ 11.00			\$ 6.00	\$ 5.00
Tech Talent Investment Program Phase I	\$ 3.00	\$ 3.00			

Project (\$ in millions)	Budget	State GF	Gifts	Debt	Cash
Academic Division continued					
<i>Defer/do not proceed without prior approval by executive leadership</i>					
Center for the Arts (planning)	\$ 16.00		\$ 16.00		
Fontaine Infrastructure & Parking Garage	\$ 87.00			\$ 87.00	
Interdisciplinary Research Buildings - 2030 Plan (planning)	\$ 1.00				\$ 1.00
Batten School Academic Building	\$ 60.00		\$ 60.00		
Environmental Health & Safety Facility	\$ 28.00			\$ 28.00	
Old Cabell Hall Renewal	\$ 60.00	\$ 60.00			
Pinn Hall Renovation Phase II	\$ 38.00			\$ 38.00	
UVA Museum (planning)	\$ 3.00		\$ 3.00		
Center for Politics	\$ 14.00		\$ 14.00		
Darden Academic Building	\$ 85.00		\$ 85.00		
Fontaine Central Energy Plant & Utilities	\$ 35.00			\$ 35.00	
Student Activities Building	\$ 17.00			\$ 17.00	
<i>Programming/planning studies (will inform future capital projects)</i>					
Athletics/North Grounds Parking Garage	\$ 0.20				\$ 0.20
Chemistry Addition Chillers Replacement	\$ 0.50				\$ 0.50
Grounds Plan Update	\$ 0.30				\$ 0.30
Massie Road Utility Plant Expansion	\$ 0.50				\$ 0.50
Strategic Thermal Energy	\$ 0.75				\$ 0.75
Tech Talent Investment Program Phases II and III	\$ 0.05				\$ 0.05

Project (\$ in millions)	Budget	State GF	Gifts	Debt	Cash
UVA Health					
<i>Complete construction</i>					
Ivy Mountain Musculoskeletal Center	\$ 174.70			\$ 72.70	\$ 102.00
University Hospital Expansion	\$ 391.60			\$ 376.04	\$ 15.56
<i>Complete design and hold (do not proceed to construction)</i>					
Cancer Center - MRI LINAC	\$ 8.00				\$ 8.00
<i>Defer/do not proceed without prior approval by executive leadership</i>					
Consumer Ambulatory Clinic (tenant fit-out)	\$ 15.00				\$ 15.00
Focused Ultrasound Expansion	\$ 16.50				\$ 16.50
Data Center	\$ 23.00				\$ 23.00
Multi-Disciplinary Ambulatory Clinic Building	\$ 155.00			\$ 77.50	\$ 77.50
<i>Proposed new studies (will inform future capital projects)</i>					
UVA Health Clinic Lab Building	\$ 0.53				\$ 0.53
UVA Hospital Façade Replacement	\$ 1.35				\$ 1.35
College at Wise					
<i>Project in planning/design (proceed to construction when design complete)</i>					
Wyllie Library Renovation and Conversion	\$ 13.55	\$ 13.55			
<i>Defer/do not proceed without prior approval by executive leadership and state authorization (if needed)</i>					
Darden Hall Renovation	\$ 24.70	\$ 24.70			
Sandridge Science Center Lab Wing Renovation	\$ 39.10	\$ 39.10			
Athletic Building	\$ 24.70		\$ 24.70		
Bowers-Sturgill Hall Renovation	\$ 5.90	\$ 5.90			
Campus Welcome/Public Safety Facility	\$ 5.60	\$ 5.60			
Music Education Center	\$ 45.20	\$ 22.60	\$ 22.60		
Technology Classroom Building	\$ 44.40	\$ 44.40			
Zehmer Hall Renovation	\$ 23.10	\$ 23.10			