

**MEETING OF THE FULL BOARD**

**Friday, June 3, 2022**

**1:30 – 3:15 p.m.**

**Board Room, The Rotunda**

- A. APPROVAL OF THE MINUTES OF THE MARCH 2-4, 2022 MEETING OF THE BOARD OF VISITORS** (The Rector)
- B. CONSENT AGENDA** (The Rector)
1. Resolution to Approve Additional Agenda Items
  2. Appointment of Steve Danziger to the Health System Board
  3. Miller Center Governing Council Appointments
  4. Reappointment of Tim O’Hara to the University of Virginia Investment Management Company Board of Directors
  5. Assignment of Upper Apartment in Pavilion VIII, East Lawn
- C. ACTION ITEMS**
1. Commending Resolution for Joel W. Hockensmith (Mr. Poston)
  2. Commending Resolution for M. Elizabeth Magill (Ms. Fried)
  3. Commending Resolution for L.D. Britt, M.D., MPH (Mr. Murray)
  4. Commending Resolution for Frank M. Conner III (The Rector)
  5. Commending Resolution for Barbara J. Fried (Ms. Cranwell)
- D. DISCUSSION WITH UNIVERSITY LEADERSHIP**
1. Something Great: Public Service Pathways (Mr. Louis Nelson)
  2. Something Challenging: Rising Construction Costs (President Ryan)
  3. Something for BOV Input: Check-in on BOV Communications/Advice for Getting New BOV Members up to Speed (President Ryan)
- E. REMARKS/REPORTS**
1. Remarks by the Rector
  2. Remarks by the Student Member (Ms. Roberts)
  3. Remarks by the Faculty Senate Chair (Dr. Kirk)
  4. Gifts and Grants Report (Written Report)

**A. APPROVAL OF THE MINUTES OF THE MARCH 2-4, 2022 MEETING OF THE BOARD OF VISITORS**

RESOLVED, the Board of Visitors approves the minutes of the March 2-4, 2022 Meeting of the Board of Visitors.

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**B.1. RESOLUTION TO APPROVE ADDITIONAL AGENDA ITEMS**

RESOLVED, the Board of Visitors approves the consideration of addenda to the published agenda.

**B.2. APPOINTMENT OF STEVE DANZIGER TO THE HEALTH SYSTEM BOARD**

WHEREAS, the Board of Visitors may appoint up to six non-voting public members to the Health System Board (or its successor) with initial terms not to exceed four years and eligibility for reappointment to an additional term;

RESOLVED, Steve Danziger of Manassas, Virginia is appointed as a public member of the Health System Board or its successor. Mr. Danziger's term is for four years, commencing July 1, 2022 and ending on June 30, 2026.

**B.3. MILLER CENTER GOVERNING COUNCIL APPOINTMENTS**

WHEREAS, the White Burkett Miller Center of Public Affairs (the Miller Center) is a department of the University and its Governing Council has certain responsibilities concerning the Miller Center; and

WHEREAS, the Board of Visitors elects members of the Governing Council on nomination by the Governing Council; and

WHEREAS, the Governing Council has nominated by unanimous vote three individuals for election to the Council;

RESOLVED, the Board of Visitors approves the appointments of three individuals to the Governing Council of the White Burkett Miller Center of Public Affairs for three-year terms commencing July 1, 2022: Barbara Comstock, Kim Malone Scott, and Barbara J. Fried.

**BARBARA COMSTOCK**

Barbara Comstock was elected to Congress in 2014 and served two terms representing Virginia's Tenth Congressional District in northern Virginia, making her the first woman elected to that seat. Before serving in Congress, she served as a member of the

Virginia House of Delegates for three terms. She previously worked as a strategic advisor for the Mitt Romney presidential campaigns, was head of Research and Strategy at the Republican National Committee and worked with the George W. Bush 2000 presidential campaign. Ms. Comstock took an undergraduate degree in political science from Middlebury College in Vermont and a J.D. from Georgetown University Law School. She currently serves as a senior advisor at the Baker Donelson law firm in Washington, D.C.

Ms. Comstock lives with her husband, Elwyn Charles (Chip) Comstock, in McLean, Virginia. They have three children. Her son Daniel graduated from UVA in 2005. In 2020, the University of Virginia Center for Politics named Ms. Comstock as a resident scholar. In her yearlong post, she participated on panels and was a guest speaker in Center for Politics public programs. The Comstocks have donated to various areas of the University, including the Parents Fund and the Center for Politics.

### **BARBARA J. FRIED**

Barbara J. Fried is chair emerita and former general counsel and executive vice president of Fried Companies Inc., a real estate development and property management firm based in Ruckersville and Crozet. Ms. Fried currently serves on the University's Board of Visitors, and in that role, serves as an *ex officio* member of the Miller Center Governing Council and Miller Center Foundation Board, as the Board of Visitors' representative. She was a former director of the UVA Foundation, member and immediate past chair of the Sorensen Institute for Political Leadership State Advisory Board, and a former director of the Virginia Foundation for the Humanities. She is a former member of the Virginia Port Authority Board of Commissioners and a former trustee of the George Mason University Foundation. Ms. Fried is active in many community organizations in and around Crozet. She took a B.A. degree and law degree from the University of Chicago and a master's degree in history from the University.

### **KIM MALONE SCOTT**

Kim Scott is co-founder of Radical Candor, an executive training organization that facilitates better workplace relationships. She is the author of "Just Work: Get Sh\*t Done Fast" and "Fair and Radical Candor: Be a Kick-Ass Boss Without Losing Your Humanity." Ms. Scott previously served as a CEO Coach at Dropbox, Qualtrics, Twitter, and other tech companies. She was also an Apple University faculty member and led AdSense, YouTube, and DoubleClick teams at Google. Earlier in her career, Scott managed a pediatric clinic in Kosovo, started a diamond-cutting factory in Moscow, worked as a senior policy advisor at the FCC, and was an analyst for the Soviet Companies Fund. She took an A.B. in Slavic Literature from Princeton University and an M.B.A. from Harvard Business School. Ms. Scott currently resides with her husband, Andy, and her twin children in the San Francisco Bay Area.

## **B.4. RE-APPOINTMENT OF TIM O'HARA TO THE UNIVERSITY OF VIRGINIA INVESTMENT MANAGEMENT COMPANY BOARD OF DIRECTORS**

RESOLVED, Tim O'Hara of New York, New York, is re-appointed to the Board of Directors of the University of Virginia Investment Management Company for a term of three years, effective July 1, 2022 through June 30, 2025.

**B.5. ASSIGNMENT OF UPPER APARTMENT IN PAVILION VIII, EAST LAWN**

RESOLVED, the upper apartment in Pavilion VIII, East Lawn, is assigned to Theresa J. Carroll for a period of five years, commencing Summer 2022.

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**C.1. COMMENDING RESOLUTION FOR JOEL W. HOCKENSMITH**

WHEREAS, Joel W. Hockensmith took a Ph.D. in Biochemistry from the University of Rochester, a B.S. in Pharmacy from the Philadelphia College of Pharmacy and Science, and did postdoctoral work at the University of Oregon; and

WHEREAS, Mr. Hockensmith joined the University faculty in 1986 and retired in 2021 as Associate Professor Emeritus in Biochemistry and Molecular Genetics; and

WHEREAS, his career at the University included extensive teaching and service, including serving as Assistant Dean for Graduate Research and Training in the School of Medicine for 21 years. During that time, he was involved in developing the Summer Research Internship program focused on increasing diversity in graduate education; and

WHEREAS, he was active in faculty governance and served as the chair of the Faculty Senate for the 2020-2021 academic year; and

WHEREAS, his work with students has garnered him numerous awards including the John T. Casteen III Diversity, Equity, and Inclusion Award; the Harrison Distinguished Educator Award; and an All-University Teaching Award; and

WHEREAS, his research on the control of protein-DNA interactions as a method of intervening in the growth of cancer cells has led to several patents and has been the subject of numerous journal publications; and

WHEREAS, he was appointed faculty representative to the Board of Visitors effective July 1, 2021, for a one-year term; and

WHEREAS, his work with the Board of Visitors has enlightened members about faculty views on a variety of issues, and his individual style, sense of humor, and depth of knowledge about all sorts of topics have added immensely to the discourse;

RESOLVED, the Board of Visitors thanks Joel W. Hockensmith for his long and exceptional service and wise counsel to the University and the Board, considers him a trusted friend and colleague, and wishes him continued success and happiness in all of his future endeavors.

## **C.2. COMMENDING RESOLUTION FOR M. ELIZABETH MAGILL**

WHEREAS, M. Elizabeth “Liz” Magill took a B.A. in history from Yale University in 1988 and a J.D. from the School of Law in 1995, where she was articles development editor of the *Virginia Law Review* and received several awards for academic and scholarly achievement; and

WHEREAS, Ms. Magill’s legal and academic credentials include a clerkship for Judge J. Harvie Wilkinson III in the U.S. Court of Appeals; clerkship for Supreme Court Justice Ruth Bader Ginsburg; legislative assistant for U.S. Senator Kent Conrad; Joseph Weintraub-Bank of America Distinguished Professor of Law, Elizabeth D. and Richard A. Merrill Professor of Law, and vice dean at the School of Law; and Richard E. Lang Professor of Law and dean of the Stanford University School of Law; and

WHEREAS, as a distinguished and recognized scholar of administrative and constitutional law, Ms. Magill was made a fellow of the American Academy of Arts & Sciences and a member of the American Law Institute. She has served in visiting faculty roles at Harvard Law School, as a fellow in Princeton University’s Law and Public Affairs Program, and at Downing College, Cambridge; and

WHEREAS, in 2019, after seven years as the dean of Stanford Law School, Ms. Magill returned to the University to become the thirteenth provost and the first woman in the position. The provost serves as the chief academic officer of the University with oversight responsibility for teaching and research, student affairs, enrollment and admission, museums, library services, and public service and foreign study programs; and

WHEREAS, as Executive Vice President and Provost, Liz Magill was instrumental in advancing the 2030 Plan, the strategic plan for the University; guiding the academic units through the Covid-19 pandemic; and recruiting, hiring, and onboarding five school deans and key staff in the Provost’s office and in University-wide leadership positions, and partnered with the President to recruit a new executive vice president for health affairs and a new vice president for student affairs; and

WHEREAS, she launched and oversaw efforts to enhance the quality and diversity of UVA’s incoming classes; to expand access to global experiences for UVA students; to assess and improve undergraduate advising; and to accelerate the University toward global preeminence in key research areas; and

WHEREAS, she was a thought partner and counselor in the University’s efforts to build upon its strengths in the study and promotion of democracy and to imagine and build an Institute for Democracy, later endowed with a \$50M gift and named as the Karsh Institute for Democracy, to be situated on the Emmet-Ivy Corridor; and

WHEREAS, she demonstrated a devoted commitment to embracing UVA’s role as a public university in service to the Commonwealth and the wider world, and worked to ensure that UVA is a leader for public Universities in its excellence and ambition; and

WHEREAS, on July 1, 2022, Liz Magill will assume the presidency of the University of Pennsylvania;

RESOLVED, the Board of Visitors thanks M. Elizabeth Magill for her dedicated and exemplary service to the University of Virginia and wishes her great success and personal fulfillment at the University of Pennsylvania.

### **C.3. COMMENDING RESOLUTION FOR L.D. BRITT, M.D., MPH**

WHEREAS, L. D. Britt, of Suffolk, took a B.A. with distinction from the College of Arts & Sciences in 1972 where he was inducted into two prestigious honor societies, the Raven Society and the Phi Sigma biological sciences honor society. He went on to take an M.D. from Harvard Medical School and an M.P.H. from Harvard School of Public Health, and did residency training at Cook County Hospital in Chicago; and

WHEREAS, Dr. Britt is the recipient of many honorary degrees and designations, and is a member of the National Academy of Medicine; and

WHEREAS, a world renowned general and acute care surgeon, researcher, and teacher, Dr. Britt is the Brickhouse Professor and Chairman of the Department of Surgery at Eastern Virginia Medical School; and

WHEREAS, he is also only the fifth recipient of a Lifetime Achievement Award from the National College of Surgeons. Other accolades and awards include the Alpha Omega Alpha Robert J. Glaser Distinguished Teaching Award, the highest teaching award in medicine conferred by the American Association of Medical Colleges; and induction into the inaugural class of the Academy of Master Surgeon Educators in 2021; and

WHEREAS, Dr. Britt received the Distinguished Educator Award, a lifetime achievement award conferred by the Association of Surgical Education, which recognizes master educators; and

WHEREAS, among many other leadership positions in surgery he has held, he is the past president of the Society of Surgical Chairs, the past chair of the ACGME Residency Review Committee for Surgery, the past chair of the Board of Regents of the American College of Surgeons, and the past president of the American Surgical Association. He was elected as a commissioner of the Joint Commission, the federal agency that accredits health care organizations; and

WHEREAS, at the inaugural presidential ceremony held in Washington, D.C. during the 96th annual Clinical Congress of the American College of Surgeons, Dr. Britt was awarded the U.S. Surgeon General's medallion for his outstanding achievements in medicine; and

WHEREAS, President George W. Bush nominated Dr. Britt to the Board of Regents of the Uniformed Services University, which was confirmed by the U.S. Senate. Dr. Britt was awarded the Distinguished Service Medal for his service on the Board of Regents; and

WHEREAS, the National Board of Medical Examiners (NBME) awarded Dr. Britt the Edythe J. Levit Distinguished Service Award; and

WHEREAS, Dr. Britt has received many international honors and awards, including the highest honors bestowed by each of four Royal Colleges in the United Kingdom: England, Edinburgh, Glasgow, and Ireland; and

WHEREAS, he is the author of more than 220 peer-reviewed publications, 50 book chapters, and three books, and a member of the editorial board of numerous journals. He coined the term “Acute Care Surgery”, which is trauma, emergency surgery, and surgical critical care, and is the author of a textbook on this specialty. He garnered the prestigious Roswell Park Medal for his work in this field; and

WHEREAS, he has served as a visiting professor at many prestigious institutions including the Mayo Clinic, where he was the Donald Balfour Visiting Professor; and

WHEREAS, he has been cited for his extensive community and public service work, particularly in his beloved hometown of Suffolk. He received the 2010 Colgate Darden Citizen of the Year Award, the 2011 Dr. Martin Luther King Jr. Community Award, and in 2016, the Urban League of Hampton Roads Professor Marian Capps Memorial Award for accomplishments in community service through education; and

WHEREAS, as Principal Investigator, Dr. Britt has been awarded multi-million-dollar research grants from the National Institutes of Health; and

WHEREAS, in April 2022, the Eastern Virginia Medical School honored Dr. Britt by unveiling a life-size statue of him; and

WHEREAS, Dr. Britt was appointed to the Board of Visitors by Governor McAuliffe in 2014 and was reappointed by Governor Northam in 2018; and

WHEREAS, he chaired the Health System Board for eight years during a time when the organization experienced tremendous growth and success across all missions. His focus on quality, safety, and patient-centered care has transformed UVA Health into a destination academic health system;

RESOLVED, the members of the Board of Visitors thank L.D. Britt, M.D. M.P.H. for his exemplary service to the Board and to the University, consider him a friend and valued colleague, and hope and expect that he will continue to be engaged in the work of the University; and

RESOLVED FURTHER, his colleagues on the Board wish L.D. and Charlene Britt continued success and happiness in all of their future endeavors.

#### **C.4. COMMENDING RESOLUTION FOR FRANK M. CONNER III**

WHEREAS, Frank M. “Rusty” Conner III, of Alexandria, took a B.A. in Economics from the College of Arts & Sciences in 1978, and a J.D. from the School of Law in 1981; and

WHEREAS, Mr. Conner is a member of the Raven Society, Phi Beta Kappa academic honor society, Omicron Delta Kappa national leadership honor society, and a recipient of the prestigious Gray-Carrington award, which is given annually to a University undergraduate for personal integrity, achievement, leadership, and humility; and

WHEREAS, Mr. Conner's successful career in corporate law includes work with Alston and Bird, LLP, and as managing partner of DLA Piper. In 2014, he became a partner in the Washington, D.C. law firm of Covington and Burling LLP, where he specializes in mergers and acquisitions and corporate finance and governance matters, and serves as counsel to the National Democratic Institute for International Affairs; and

WHEREAS, he has served on numerous boards, including as chair of the Board of Directors of the Metropolitan Washington Airports Authority and as chair of the Virginia College Savings Plan, trustee of Ford's Theatre, director of the Legal Aid Society of Washington, D.C, and trustee of the College Foundation; and

WHEREAS, he was appointed to the Board of Visitors by Governor McAuliffe in 2014 and he was reappointed by Governor Northam in 2018. He was elected vice rector for two years and then served as Rector of the University from July 1, 2017, until June 30, 2019; and

WHEREAS, Mr. Conner's many contributions to the work of the Board of Visitors are too voluminous to enumerate, but include serving as chair of the ad hoc committee on the Strategic Investment Fund, a member of the Naming and Memorials Committee, and most notably as co-chair of the Special Committee on the Nomination of a President in 2017; and

WHEREAS, Mr. Conner has been an extraordinary member of the Board of Visitors, valued for his legal and business expertise, sound advice, and willingness to tackle any issue and assist with myriad difficult tasks with collegiality, humor, and hard work; and

WHEREAS, while Rector, Mr. Conner spent so much time in Charlottesville that he rented an apartment on the central Grounds, affectionately known as the "Hoo House"; and

WHEREAS, his efforts to get to know student leaders gave members of the Board and students a better understanding of the issues facing the other; and

WHEREAS, Rusty Conner will complete his second term on the Board of Visitors on June 30, 2022;

RESOLVED, the members of the Board of Visitors thank Frank M. "Rusty" Conner III for his exemplary service to the Board and to the University, consider him a friend and valued colleague, and hope and expect that he will continue to be engaged in the work of the University; and

RESOLVED FURTHER, his colleagues on the Board wish Rusty and Cindy Conner continued success and happiness in all of their future endeavors.



## **C.5. COMMENDING RESOLUTION FOR BARBARA J. FRIED**

WHEREAS, Barbara J. Fried, of Crozet, took B.A. and J.D. degrees from the University of Chicago. She went on to earn an M.A. and complete course work and orals for a doctorate in History in the College and Graduate School of Arts & Sciences; and

WHEREAS, Ms. Fried and her late husband, Mark, founded the law firm of Fried and Fried in Springfield, Virginia, with a focus on real estate; and

WHEREAS, Ms. Fried is Chairman of Fried Companies, Inc., a real estate, development, and management firm now located in Crozet and Ruckersville; and

WHEREAS, Ms. Fried is a founder and Chair Emeritus of Innisfree Village, a community for adults with mental disabilities; Chair of the Fried Center for the Advancement of Potential (FCAP), which offers evaluation and medical fitness training; and she is the founder of Charlottesville Area Riding Therapy (C.A.R.T.) which brings therapeutic horseback riding to children and adults with disabilities; and

WHEREAS, as a first-generation college student who acknowledges that a first-rate college education opened many doors for her, Ms. Fried has dedicated much of her philanthropy to educational institutions and programs. She has given to George Mason University, Piedmont Virginia Community College, and the University of Virginia, where she endowed the directorship of the Center for Teaching Excellence and supported the Student Health and Wellness Center, the Sorenson Institute, and the Virginia Foundation for the Humanities, among other areas. Her son, Adam, gave a founding gift to Germanna Community College to purchase a building in Stafford which is named the Barbara J. Fried Center; and

WHEREAS, Ms. Fried's volunteer efforts on behalf of the University are many: she serves on the board of the Rare Book School and as a member of the Miller Center Governing Council, and she is a former chair and life member of the Sorenson Institute for Political Leadership Advisory Board, and a former director of the UVA Foundation and the Virginia Foundation for the Humanities; and

WHEREAS, Ms. Fried was appointed to the Board of Visitors by Governor McAuliffe in 2014 and she was reappointed by Governor Northam in 2018. She has been the chair of the Academic and Student Life Committee for most of her time on the Board; and

WHEREAS, she has dedicated her time on the Board to expanding the opportunities for, and experiences of, students in and outside of the classroom, both in Charlottesville and at the College at Wise; and

WHEREAS, she regularly hosts students and other members of the University community at her home, who delight in her home cooked meals; and

WHEREAS, Ms. Fried and her son, Jon, a decorated athlete in his own right, are enthusiastic and knowledgeable fans of UVA sports, particularly football and basketball, and attend most of the games; and

WHEREAS, Barbara Fried will complete her second term on the Board of Visitors on June 30, 2022;

RESOLVED, the members of the Board of Visitors offer profound thanks to Barbara J. Fried for her generosity and service to the Board and to the University, consider her a friend and valued colleague, and hope and expect that she will continue to be engaged in the work of the University; and

RESOLVED FURTHER, her colleagues on the Board wish Barbara Fried continued success and happiness in all of her future endeavors.

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#### **E.4. GIFTS & GRANTS REPORT**

##### **Summary of Fiscal Year 2022 through March 31, 2022:**

Total fundraising progress for the University of Virginia and its related foundations was \$456,927,529 through March 31, 2022. Gifts and Commitments to the University, Athletics, College of Arts & Sciences, McIntire School of Commerce, School of Medicine, School of Law, Jefferson Scholars Foundation, School of Architecture, Medical Center, University of Virginia's College at Wise, School of Nursing, Fralin Museum of Art, School of Leadership and Public Policy, Jeffersonian Grounds Initiative, and School of Continuing & Professional Studies saw increases over the previous fiscal year.

##### **Significant Gifts Received Since the Last Meeting:**

- Bill and Melinda Gates Foundation private grants totaling \$2,451,552 to the School of Medicine for research in molecular testing for shigella bacteria, and research in molecular diagnostics for VITAL pregnancy trial; and to the School of Education and Human Development for "Improving on the Pell Letter."
- John D. and Catherine T. MacArthur Foundation private grant of \$1,700,000 to the School of Law for the Safety and Justice Challenge.
- D.N. Batten Foundation gift of \$1,000,000 to the Equity Center for the Starr Hill Pathways Program.
- The Leona M. and Harry B. Helmsley Charitable Trust private grant of \$775,000 to the School of Medicine for "Type 1 Diabetes Risk Prediction: Integration of Physiology with Genetics."
- DexCom, Inc. private grants totaling \$743,032 to the School of Medicine for the DexCom Master Research Agreement.

- The Soho Center gift of \$680,126 to the Medical Center for the University of Virginia Children's Hospital Fund.
- Carol M. Stephens and Wilton R. Stephens Jr. pledge payment of \$660,000 to the Jefferson Scholars Foundation for the Witt and Carol Stephens Professorship.
- Estate of Allan Staats realized bequest of \$631,406 to the Darden School of Business for the Board Designated Endowment for Bequests.
- Estate of William Butler realized bequest of \$589,354 to the Fralin Museum of Art for the William G. Butler Art Education Fund and Lecture Series Endowment.
- Estate of Louise A. Montague realized bequest of \$501,203 to the School of Medicine for the Montague Alzheimer's Research Fund.
- Fidelity Charitable Gift Fund gift of \$500,000 recommended by Joy Irene Shivas to the School of Medicine for the Thomas Advanced Medical Analytics Fund.
- Horace W. Goldsmith Foundation pledge payment of \$500,000 to the School of Law for the James C. Slaughter Public Service Loan Forgiveness Fund.
- Estate of Lillian B. Hutzler realized bequest of \$500,000 to The University of Virginia's College at Wise for the Virginia Hatchett Memorial Scholarship.
- Daniel S. Adler gift of \$451,000 to the Jefferson Scholars Foundation for the Daniel S. Adler Jefferson Scholarship.
- The Boston Foundation pledge payment of \$400,000 at the direction of Tim R. Palmer to the School of Law for the Tim R. and Lynn L. Palmer Bicentennial Scholarship Fund in Public Service.
- Andrew A. McKnight and Amy McKnight gift of \$346,500 to the College of Arts & Sciences for the Endowed Fund for the Edwin T. Burton Economics Career Office.
- American Diabetes Association private grant of \$305,000 to the College of Arts & Sciences for research in molecular and functional taxonomy of vagal motor neurons.
- James A. Cooper and Stacy L. Cooper pledge payment of \$300,000 to the Darden School of Business for the James A. and Stacy Cooper Bicentennial Professorship.
- Perrigo Company gift of \$300,000 to the School of Medicine for the TransUniversity Microbiome Pilot.

- Schwab Fund for Charitable Giving gift of \$300,000 recommended by Carson Gleberman and Joseph Gleberman to the Darden School of Business for the Darden Women's Scholarship Fund.
- Emanuel U. Wallerstein Trust gift of \$297,459 to the School of Medicine for the Health Sciences Library.
- Estate of Susan G. Akroyd realized bequest of \$268,906 to the School of Education and Human Development for the Susan G. Akroyd Scholarship Fund.
- The Andrew W. Mellon Foundation private grant of \$262,000 to the College of Arts & Sciences for "The Economic Afterlife of Slavery in America."

**Significant Pledges Received Since the Last Meeting:**

- John L. Nau III Foundation pledges totaling \$17,637,500 to the College of Arts & Sciences for the John L. Nau III Foundation Endowment for the Flourishing of Democracy; and for the John L. Nau III Center for Civil War History-Operating Fund, as well as a pledge payment of \$267,114 toward this pledge.
- Anonymous pledge of \$5,725,000 to the School of Medicine for the Translational Orphan Blood Cancer Research Initiative Fund, as well as a pledge payment of \$3,275,000 toward this pledge.
- Red Gates Foundation pledge of \$5,000,000 to the Darden School of Business for the Smith Hall Redevelopment.
- TFP Investments LP pledge of \$3,500,000 to the McIntire School of Commerce for the James W. Todd Bicentennial Professorship in Real Estate Fund.
- David L. Mulliken and Noreen G. Mulliken pledge of \$3,000,000 to the School of Law for the David and Noreen Mulliken Unrestricted Endowment.
- Terrence D. Daniels and Courtney S. Daniels pledge of \$2,500,000 to the University for the UVA Within Reach Blue Ridge Scholars Fund.
- Inna F. Moore and Mark C. Moore pledge of \$1,000,000 to the University for the Inna and Mark Moore Cavalier Fund.
- Donald E. Morel pledge of \$1,000,000 to the Darden School of Business for the Inn at Darden Redevelopment Project Fund.
- Shelby Cullom Davis Foundation pledge of \$1,000,000 to the University for the Shelby and Katherine Davis Bicentennial Scholars Fund.

- John O. Downing and Frances S. Downing pledge of \$825,000 to the Darden School of Business for the John O. (MBA '82) and Frances Downing Scholarship.
- Christina L. Brown pledge of \$600,000 to the Contemplative Sciences Center for the Compassionate Schools Project Phase 2.
- Tony Elliot and Tamika Elliot pledge of \$500,000 to the Athletics Department for the Football Sport Enhancement Fund.
- Alec M. Garbini pledge of \$500,000 to the School of Architecture for the Catherine P. Garbini Bicentennial Scholars Fund.
- Asemaky N. Markos pledge of \$500,000 to the Jefferson Scholars Foundation for the George N. Markos Family Jefferson Scholarship.
- Lettie Pate Whitehead Foundation, Inc. pledge of \$447,330 to the University of Virginia's College at Wise for the Lettie Pate Whitehead Scholarships.
- Harvey J. Dale pledge of \$334,000 to the Jefferson Scholars Foundation for the Harvey Family Walentas Scholarship.
- Stanley K. Gilbert Jr. MD and Sabra R. Gilbert pledge of \$300,000 to the School of Medicine for the Gilbert Family Global Health Orthopaedic Fund.
- Courtney E. Johnson pledge of \$252,210 to the Athletics Department for the Football Sport Enhancement Fund.
- Malcom M. Brogdon pledge of \$250,000 to the Athletics Department for the Malcom Brogdon Bicentennial Scholars Fund.
- Allison Cryor DiNardo pledge of \$250,000 to the College of Arts & Sciences for the College Fellows Program.
- Donald E. Flow and Robbin B. Flow pledge of \$250,000 to the Athletics Department for the Football Sport Enhancement Fund.
- Scott L. Gwilliam pledge of \$250,000 to the McIntire School of Commerce for the Gwilliam Family McIntire Endowment Fund.
- Carroll Doyle Welch and Jeffrey T. Welch pledge of \$250,000 to the School of Law for the Jeffrey T. Welch '87 and Carroll Doyle Welch '89 Scholarship.
- Cecile C. Wheeler and Kenneth M. Wheeler Jr. pledge of \$250,000 to the Athletics Department for the Master Plan for Virginia Athletics.