

**REVISED
9/12/17**

**UNIVERSITY OF VIRGINIA
BOARD OF VISITORS**

**Meeting of the Academic and
Student Life Committee**

September 15, 2017

ACADEMIC AND STUDENT LIFE COMMITTEE

Friday, September 15, 2017

8:30 – 10:15 a.m.

Board Room, The Rotunda

Committee Members:

Barbara J. Fried, Chair	Tammy S. Murphy
Elizabeth M. Cranwell, Vice Chair	Jeffrey C. Walker
Mark T. Bowles	Frank M. Conner III, Ex-officio
Whittington W. Clement	Bryanna F. Miller, Student Member
John A. Griffin	Margaret F. Riley, Faculty Member
Robert D. Hardie	Allison S. Linney, Consulting Member

AGENDA

- | | | |
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**UNIVERSITY OF VIRGINIA
BOARD OF VISITORS AGENDA ITEM SUMMARY**

BOARD MEETING: September 15, 2017

COMMITTEE: Academic and Student Life

AGENDA ITEM: I. Opening Remarks by Committee Chair

ACTION REQUIRED: None

BACKGROUND: The Chair will provide an overview of the agenda.

**UNIVERSITY OF VIRGINIA
BOARD OF VISITORS AGENDA ITEM SUMMARY**

BOARD MEETING: September 15, 2017

COMMITTEE: Academic and Student Life

AGENDA ITEM: II. A. Memorial Resolution for Phillip A. Parrish

ACTION REQUIRED: Approval by the Academic and Student Life Committee

MEMORIAL RESOLUTION FOR PHILLIP A. PARRISH

WHEREAS, Phillip A. Parrish, known to everyone as Phil, joined the University of Virginia in 1996 as director of the UVA Intelligent Processing of Materials Lab in the School of Engineering and Applied Science; and

WHEREAS, Mr. Parrish became special assistant to the vice president for research in 2002, assistant vice president for research in 2006, and associate vice president for research in 2009; and

WHEREAS, Mr. Parrish over the years had a significant impact at UVA, including the development of UVA's Center for Automata Processing, the NanoSTAR Institute, and a joint energy systems collaboration with the Max Planck Society's Institute for Chemical Energy Conversion; and

WHEREAS, Mr. Parrish also helped establish an initiative focused on science, technology, policy and innovation partnerships with Latin American universities and companies, and recruitment to UVA of top Brazilian graduate students and postdoctoral fellows; and

WHEREAS, Mr. Parrish was appointed interim vice president for research of the University of Virginia on February 1, 2015; and

WHEREAS, in this role Mr. Parrish was responsible for the integration and enhancement of research activities across the University's 11 schools and multiple research centers; and

WHEREAS, Mr. Parrish played a key role in the establishment of ResearchNet, a cross-University initiative with the objective of assisting faculty in the discovery of opportunities for external funding support and cross-University collaborations; and

WHEREAS Mr. Parrish helped establish UVA's Pan-University Institutes, in both concept and execution; and

WHEREAS, Mr. Parrish had a significant career in private industry prior to his time at the University, including time at the Defense Advanced Research Projects Agency and the U.S. Office of Naval Research Global in London;

WHEREAS, Mr. Parrish co-held four patents, was the author of numerous journal articles, and received several awards from the U.S. military, having served on government scientific and engineering panels; and

WHEREAS, Mr. Parrish passed away on July 12, 2017;

RESOLVED, the Board of Visitors honors Phil Parrish for twenty-one years of outstanding University leadership.

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COMMITTEE: Academic and Student Life

AGENDA ITEM: II. B. Establishment of the Kenneth G. Elzinga Professorship in Economics and the Law in the College and Graduate School of Arts and Sciences

BACKGROUND: To honor Professor Kenneth G. Elzinga, the Robert C. Taylor Chair in Economics, donors contributed to a professorship in his name. Mr. Elzinga has been a member of the faculty at the University of Virginia since 1967. He has taught more than 45,000 students, which is more than any other professor in the history of the University. Professor Elzinga's introductory economics course attracts over one thousand students every fall. His major research interest is antitrust economics, specifically pricing strategy and market definition. In addition to teaching, research, and service, Professor Elzinga has published four mystery novels.

Professor Elzinga was the first recipient of the *Cavaliers' Distinguished Teaching Professorship*, a recipient of the *Alumni Association's Distinguished Professor Award*, the *Commonwealth of Virginia's Outstanding Faculty Award*, as well as awards in education from the Kenan and Templeton foundations, among other honors. In 1992, he received the *Thomas Jefferson Award* for service to the University, the highest honor the University accords its faculty.

DISCUSSION: More than 500 alumni, parents, and friends made gifts and pledges to celebrate the extraordinary achievements of Ken Elzinga, and to enhance the Department of Economics. There were seven major gift commitments: Ann and Thomas Scully; Joellen and Peter Lyons; Kenan and B. Briscoe White and Jesse White; Everette L. Doffermyre Jr.; Nina and Kenneth Botsford; Amy and Mark Kistulinec; and Patricia and Keith Woodard.

ACTION REQUIRED: Approval by the Academic and Student Life Committee and by the Board of Visitors

ESTABLISHMENT OF THE KENNETH G. ELZINGA PROFESSORSHIP IN ECONOMICS AND THE LAW

WHEREAS, Professor Kenneth G. Elzinga, Robert C. Taylor Professor of Economics, has been a member of the faculty since 1967; and

WHEREAS, Mr. Elzinga has taught more than 45,000 students and has been honored many times as an excellent teacher and engaged member of the faculty, including receiving the Thomas Jefferson Award in 1992, the highest honor bestowed by the University; and

WHEREAS, more than 500 alumni, students, parents, and friends contributed to a fund to establish a professorship in honor of Professor Elzinga;

RESOLVED, the Board of Visitors establishes the Kenneth G. Elzinga Professorship in Economics and the Law in the Department of Economics of the College and Graduate School of Arts & Sciences to enhance the Department of Economics; and

RESOLVED FURTHER, the Board thanks the many donors for their generosity to the Department of Economics and the University, and congratulates Professor Elzinga on a long and distinguished academic career.

**UNIVERSITY OF VIRGINIA
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BOARD MEETING: September 15, 2017

COMMITTEE: Academic and Student Life

AGENDA ITEM: II.C. Establishment of a Second James R. Schlesinger Distinguished Professorship at the Miller Center of Public Affairs

BACKGROUND: James R. Schlesinger was a distinguished public servant who began his career as a member of the faculty of the Economics Department from 1955 to 1963, first as an Assistant Professor and then as an Associate Professor. He was a senior staff member at the RAND Corporation and then RAND's director of strategic studies from 1967 to 1969 before going into government service. He was Chairman of the Atomic Energy Commission, Director of the Central Intelligence Agency, Secretary of Defense, and the first Secretary of Energy. Two of his children attended the University, and he gave the address at the commencement exercises in 1977. Mr. Schlesinger died in 2014.

Mr. Schlesinger pledged \$1 million dollars in 2003 to establish a professorship under the aegis of the Provost and amended that agreement in 2006 to pledge an additional \$1 million and establish the professorship at the Miller Center of Public Affairs, with the stated preference that the named professor have "expertise in foreign policy or national security." Mr. Schlesinger fulfilled his pledges in 2012, and the first chairholder was named in 2010.

DISCUSSION: Mr. Schlesinger's gift agreement allows, by its "future changed circumstances" clause, that all or part of the income may be used for any related purpose that may most nearly accomplish the donor's wishes, if approved by the Board of Visitors. The income from the fund is sufficient to support two professorships, so the establishment of a second chair supported by this fund meets the donor's wishes twice over. Moreover, Mr. Schlesinger served under both Republican and Democratic presidents; having the opportunity to appoint both a high-ranking Republican and Democrat simultaneously, when feasible, seems a fitting tribute to this public servant.

ACTION REQUIRED: Approval by the Academic and Student Life Committee and by the Board of Visitors

**ESTABLISHMENT OF A SECOND JAMES R. SCHLESINGER DISTINGUISHED
PROFESSORSHIP AT THE MILLER CENTER OF PUBLIC AFFAIRS**

WHEREAS, James R. Schlesinger was a member of the faculty of the Economics Department from 1955 to 1963, first as an Assistant Professor and then as an Associate Professor; and

WHEREAS, Mr. Schlesinger was a distinguished figure in American life, having been Chairman of the Atomic Energy Commission, Director of the Central Intelligence Agency, Secretary of Defense, and the first Secretary of Energy, as well as having been an advisor to a number of government agencies; and

WHEREAS, Mr. Schlesinger's career embodied the ideals of public service in this country; and

WHEREAS, Mr. Schlesinger made a generous gift to establish a professorship at the Miller Center, whose occupant should offer expertise in foreign policy or national security;

RESOLVED, the Board of Visitors establishes a second James R. Schlesinger Distinguished Professorship at the Miller Center and pays tribute to Mr. Schlesinger's exemplary public service.

**UNIVERSITY OF VIRGINIA
BOARD OF VISITORS AGENDA ITEM SUMMARY**

BOARD MEETING: September 15, 2017

COMMITTEE: Academic and Student Life

AGENDA ITEM: II.D. Revision to the Standing Policy on Administration of Athletics and the Advisory Council on Athletics

BACKGROUND: On June 13, 1997, the Board approved a revised Standing Policy on Administration of Athletics and the Advisory Council of Athletics. This policy assigns responsibility for the administration of the Department of Athletics to the Director of University Athletics Programs (Director), who is to be appointed by the President, subject to approval of the Board. The Director is to be responsible to the President through the Executive Vice President.

The policy establishes an Advisory Council on Athletics (Council) consisting of representatives selected by the President from the faculty, the Alumni Association, and the student body. One student member is to be the President of the Captains Council. The Chair of the Council is to be designated by the President.

The policy states that students who maintain the academic standards set by the faculty shall be eligible to represent the University in athletic competition, subject to other eligibility regulations as may be established by the University and the Board. It further states that University policy concerning scholarships which may be awarded to students who participate in intercollegiate athletics is reserved for decision by the Board, which may act with the benefit of recommendations from the administration and the Council.

DISCUSSION: This policy is 20 years old and requires technical revisions to bring it up-to-date. There are three administrative changes: the Director now reports directly to the President; the composition of the Council has been expanded to include representatives from the Athletics Foundation and administration; and there is no longer a requirement that one student member of the Council be the President of the Captains Council. There are two title changes: Director of University Athletics Program has been changed to Director of Intercollegiate Athletic Programs, and The Advisory Council on Athletics is now the Athletics Advisory Council.

ACTION REQUIRED: Approval by the Academic and Student Life Committee and by the Board of Visitors

POLICY ON THE ADMINISTRATION OF ATHLETICS AND THE ATHLETICS ADVISORY COUNCIL

WHEREAS, the Board of Visitors approved a revised "Standing Policy on Administration of Athletics and the Advisory Council on Athletics" on June 13, 1997; and

WHEREAS, current administrative practices and terms are not consistent with those outlined in the June 13, 1997 policy;

RESOLVED, the policy of June 13, 1997 is hereby rescinded and replaced by the following policy:

Policy on the Administration of Athletics and the Athletics Advisory Council

The responsibility for administration of the Department of Athletics shall be placed on a Director of Intercollegiate-Athletics Programs, who shall be appointed by the President of the University, subject to the approval of the Board of Visitors.

The faculty shall, as heretofore, have the responsibility of setting the standards required for the maintenance of acceptable academic standing for students in general. That students who maintain such standards shall be eligible to represent the University in athletic competition, subject to such regulations as may be established by the administrative authorities of the University, including the Board of Visitors, regarding eligibility in respects other than that of acceptable academic standing. The policy of the University concerning scholarships which may be awarded to students who participate in intercollegiate athletics is reserved for decision by the Board of Visitors, which may act with the benefit of recommendations from the administration and the Athletics Advisory Council hereinafter mentioned.

An Athletics Advisory Council is established, consisting of representatives selected by the President of the University from the faculty, the Alumni Association, the Virginia Athletics Foundation, administration, and student body. The Chair of the Athletics Advisory Council shall be designated by the President of the University. At least one of the members should be a student-athlete.

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AGENDA ITEM: III. Executive Vice President and Provost Remarks

ACTION REQUIRED: None

BACKGROUND: Provost Katsouleas will report on his goals for the 2017-2018 academic year.

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COMMITTEE: Academic and Student Life

AGENDA ITEM: IV.A. The Library and the Student Experience at UVA

ACTION REQUIRED: None

BACKGROUND: As the University looks forward to the renovation of Alderman Library (built in 1938), University Librarian John Unsworth will report on the Library's contribution to the student experience at the University. Mr. Unsworth will also brief the board on some challenges the renovation will pose to student library use, and how the Library plans to approach those challenges to minimize disruption during the renovation.

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COMMITTEE: Academic and Student Life

AGENDA ITEM: IV.B. Student Comment Period

ACTION REQUIRED: None

BACKGROUND: During the August Board of Visitors Retreat the student comment period was added to the standing agenda of the Academic and Student Life Committee. The primary benefits of establishing a student comment period include:

1. Facilitating direct communication between the Board of Visitors (BOV) and students.
2. Supporting the student member in bringing student concerns to the BOV.
3. Increasing student engagement and interest in the BOV.
4. Increasing the quality of BOV decisions related to student life.

DISCUSSION: Ms. Miller will introduce Mr. Weston Gobar, President of the Black Student Alliance. Mr. Gobar will discuss the student proposals related to the events of August 11th and 12th, 2017.

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AGENDA ITEM: IV.C. Faculty and Student Diversity Progress Report

ACTION REQUIRED: None

BACKGROUND: The benefits of a diverse community are crucial elements of the educational experience at the University of Virginia. As such, increasing the representation of women and underrepresented minorities (URM) in both the faculty and student bodies is a strategic priority for the University. Success in faculty and student recruitment, support, and retention takes sustained commitment. Kerry Abrams and Archie Holmes will discuss the University's status related to this priority, and will highlight current programs and initiatives.

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COMMITTEE: Academic and Student Life

AGENDA ITEM: V.A. Dual Degree Program Between the Data Science Institute and the Darden School of Business (Written Report)

ACTION REQUIRED: None

BACKGROUND: The Darden School of Business and the Data Science Institute have proposed a dual degree program.

DISCUSSION: The Executive Vice President and Provost has approved a memorandum of understanding to establish a dual degree program between the Darden School of Business and the Data Science Institute. Students enrolled in the program may obtain both the Master of Business Administration (M.B.A.) and the Master of Science in Data Science (M.S.D.S.) degrees in 24 months instead of the 33 months that would be required if each were completed separately. The dual degree program has been approved by the deans and the requisite faculty bodies in each school.

The program is designed to accommodate the interests of students who want to pursue careers in digital technology focused industries, and lead digital transformation efforts of traditional industries. Students will combine their business administration education with computer programming, data wrangling, analytics, and data science skills.

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BOARD MEETING: September 15, 2017

COMMITTEE: Academic and Student Life

AGENDA ITEM: V.B. Dual Degree Program Between the Data Science Institute and the School of Medicine (Written Report)

ACTION REQUIRED: None

BACKGROUND: The School of Medicine and the Data Science Institute have proposed a dual degree program.

DISCUSSION: The Executive Vice President and Provost has approved a memorandum of understanding to establish a dual degree program between the School of Medicine and the Data Science Institute. Students enrolled in the program may obtain both the Doctor of Medicine (M.D.) and the Master of Science in Data Science (M.S.D.S.) degrees in four and a half years instead of the five years that would be required if each were completed separately. The dual degree program has been approved by the deans and the requisite faculty bodies in each school.

The program is designed to accommodate the interests of students who want to pursue careers in data-driven and digital technology focused healthcare. Students will combine their medical education with computer programming, data wrangling, analytics, and data science skills to creatively address difficult issues that require increasing amounts of clinical, research, financial claims and cost, and behavior data sources.

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COMMITTEE: Academic and Student Life

AGENDA ITEM: V.C. Articulation Agreement Between the School of Continuing and Professional Studies (SCPS) and Richard Bland College of William & Mary (Written Report)

ACTION REQUIRED: None

BACKGROUND: The President has approved a Guaranteed Admission Agreement (GAA) between the SCPS and Richard Bland College of William & Mary.

DISCUSSION: Richard Bland College students who earn an eligible associate's degree, achieve a cumulative grade point average of 3.4, satisfy the competency and area requirements of the SCPS, and meet additional admission requirements outlined in the GAA are guaranteed fall admission to the University's Bachelor of Interdisciplinary Studies program at SCPS effective Fall 2018.

GAA's support the public policy goals of the Commonwealth as outlined in § 23.1-907 of the Code of Virginia, which include the development of effective and efficient mechanisms for the transfer of undergraduate students.

In addition to this GAA, the University currently maintains six similar agreements with two-year institutions in the Commonwealth.

- College of Arts and Sciences / College of Arts and Sciences / Richard Bland College of William & Mary
- College of Arts and Sciences / Virginia Community College System
- School of Engineering and Applied Science / Virginia Community College System
- School of Nursing / Virginia Community College System
- School of Continuing and Professional Studies (Bachelor of Professional Studies) / Virginia Community College System
- School of Continuing and Professional Studies (Bachelor of Interdisciplinary Studies) / Virginia Community College System