

**REVISED  
9/21/21**

**UNIVERSITY OF VIRGINIA  
BOARD OF VISITORS**

**Meeting of the Academic and  
Student Life Committee**

**September 24, 2021**

**ACADEMIC AND STUDENT LIFE COMMITTEE**

**Friday, September 24, 2021**

**10:15 – 11:30 a.m.**

**Board Room, Rotunda**

**Committee Members:**

Barbara J. Fried, Chair	Robert D. Hardie
Elizabeth M. Cranwell, Vice Chair	Angela Hucles Mangano
Mark T. Bowles	The Honorable L.F. Payne
Carlos M. Brown	Whittington W. Clement, Ex-officio
Frank M. Conner III	Joel W. Hockensmith, Faculty Representative
Thomas A. DePasquale	Sarita Mehta, Student Representative

**AGENDA**

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**UNIVERSITY OF VIRGINIA  
BOARD OF VISITORS AGENDA ITEM SUMMARY**

**BOARD MEETING:** September 24, 2021

**COMMITTEE:** Academic and Student Life

**AGENDA ITEM:** I. Remarks by Committee Chair

**ACTION REQUIRED:** None

**BACKGROUND:** The Chair will provide an overview of the agenda.

**UNIVERSITY OF VIRGINIA  
BOARD OF VISITORS AGENDA ITEM SUMMARY**

**BOARD MEETING:** September 24, 2021

**COMMITTEE:** Academic and Student Life

**AGENDA ITEM:** II.A. Naming the Institute of Democracy as the Karsh Institute of Democracy

**BACKGROUND:** University policy states that names for academic units, programmatic initiatives, and physical structures and spaces on the University of Virginia Grounds or property owned or leased by the University of Virginia or a University-Associated Organization, if used by the University, shall be forwarded to the Board of Visitors for final approval. The proposed name is recommended by the University's Naming and Memorials Committee.

Bruce Karsh, a 1980 graduate of the School of Law, is the co-founder and co-chairman of Oaktree Capital Management, a global asset management firm with assets under management of \$150B. Mr. Karsh served 12 years on the Board of Trustees of Duke University, where he earned his undergraduate degree and where the undergraduate financial aid office is named for Bruce and his wife, Martha Lubin Karsh, as its top scholarship donors. Mr. and Mrs. Karsh are co-owners of the NBA's Golden State Warriors and Mr. Karsh serves on their executive board.

Martha Lubin Karsh, who took an undergraduate degree from the College of Arts & Sciences in 1978 and a J.D. from the School of Law in 1981, is a leader in the nonprofit world and co-manages the Karsh Family Foundation. Since they formed their foundation in 1998, the Karshes have committed more than \$300M in gifts, focusing primarily on education, including support for educational access and financial aid and scholarships. Mrs. Karsh also serves on the national board of the KIPP Foundation, the nation's largest network of high-performing public charter schools. She is a trustee emerita of the Law School Foundation, co-founded the Los Angeles design firm Clark & Karsh, and, with historian Mark Lewisohn, published the book, *The Beatles A Hard Day's Night: A Private Archive* (Phaidon Press, 2016).

The Karshes have been generous donors to the University and the School of Law. In 2018, they established the Karsh Center for Law and Democracy and endowed the Law School's premier scholarship program as well as professorships including a chair in constitutional law named for Justice Anthony M. Kennedy, for whom Mr. Karsh clerked. In 2012, they supported and named the Student Services Center at the Law School.

**DISCUSSION:** The Karshes pledged a generous and historic gift of \$50M to the University in April 2021. With the Board of Visitors' approval, the gift will support the establishment of the Karsh Institute of Democracy and provide funds for construction of a prominent building on the Emmet-Ivy Corridor, a future hub for public forums, research, and classes.

The Karsh Institute of Democracy at the University of Virginia will focus and project the University's commitment to democracy.

The University's current strength in the study and understanding of democracy is due to the concentration of expertise in the Arts & Sciences Democracy Initiative, the Center for Politics, the Frank Batten School of Leadership and Public Policy, the Karsh Center for Law and Democracy, the Miller Center for Public Affairs, the Sorenson Institute for Political Leadership, the Weldon Cooper Center, and in the teaching and research of many of the University's faculty in schools across the Grounds. The Institute will provide leadership and play a convening and coordinating role for existing entities to amplify their important work now and in the future. At the same time, the Institute will develop its own signature programs, events, and initiatives. The University plans to match the Karsh gift with \$50M in additional philanthropy and University support to help fund the Institute.

**ACTION REQUIRED:** Approval by the Academic and Student Life Committee, by the Buildings and Grounds Committee, and by the Board of Visitors

**KARSH INSTITUTE OF DEMOCRACY AT THE UNIVERSITY OF VIRGINIA**

WHEREAS, Bruce Karsh (Law '80) is the co-founder and co-chairman of Oaktree Capital Management; and

WHEREAS, Martha Lubin Karsh (Col '78, Law '81) is a leader in the nonprofit world and the co-manager of the Karsh Family Foundation; and

WHEREAS, as part of their extraordinary philanthropy to the University, in April 2021 the Karsh Family Foundation pledged \$50M to create an Institute of Democracy, which will focus and project the University's commitment to democracy; and

WHEREAS, the Institute will provide leadership by playing a convening and coordinating role for existing entities committed to the work of democracy while simultaneously developing its own signature programs, events, and initiatives; and

WHEREAS, the gift will provide funds for construction of a prominent building on the Emmet-Ivy Corridor, a future hub for public forums, research, and classes; and

WHEREAS, the University will provide \$50M in additional philanthropy and University support to fund the Institute;

RESOLVED, the Board of Visitors establishes the Karsh Institute of Democracy; and

RESOLVED FURTHER, the Board of Visitors offers profound thanks to Bruce Karsh and Martha Lubin Karsh for their extraordinary and generous support of the University.

**UNIVERSITY OF VIRGINIA  
BOARD OF VISITORS AGENDA ITEM SUMMARY**

**BOARD MEETING:** September 24, 2021

**COMMITTEE:** Academic and Student Life

**AGENDA ITEM:** II.B. Establishment of the Edgar F. Shannon Jefferson Scholars Foundation Distinguished Professorship in Art History

**BACKGROUND:** Edgar F. Shannon joined the faculty of the University of Virginia in 1956 as a professor of English. He was named the fourth president of the University in 1959, serving in that role until 1975.

In his pursuit of academic distinction for the University, Edgar Shannon sought eminent scholars and high-achieving students. He played an integral role in the establishment of the Eminent Scholars Fund (in which the state would match private donations). This fund enabled Mr. Shannon to attract well-known and respected faculty members to UVA. Mr. Shannon put into operation the Echols Scholars Program in 1960. The program attracted top students to UVA with the promise of no required courses and more flexibility. Also, most famously, Mr. Shannon implemented full coeducation in 1970 and made robust efforts to recruit African-American students.

Together with provost Frank Hereford, Mr. Shannon built both the sciences and humanities at UVA. The Departments of Physics, Astronomy, English, History, and Medicine became nationally known centers of scholarship and research under his leadership.

After Mr. Shannon's death on August 24, 1997, then-President John Casteen wrote "Edgar Shannon became to those of us who followed in his office the kindest and most thoughtful of friends. He saw scholarship as essential to the life of a democracy, and citizenship as a thing to cherish. He contributed in ways great and small to the values that endure in this community."

**DISCUSSION:** The Edgar F. Shannon Jefferson Scholars Foundation Distinguished Professorship in Art History was made possible by the generosity of Mary Scott and John H. Birdsall. The positive impact of the Birdsall family's extraordinary philanthropy is widespread throughout the University community.

**ACTION REQUIRED:** Approval by the Academic and Student Life Committee and by the Board of Visitors

**THE EDGAR F. SHANNON JEFFERSON SCHOLARS FOUNDATION DISTINGUISHED PROFESSORSHIP IN ART HISTORY**

WHEREAS, Edgar F. Shannon joined the faculty of the University in 1956 as a professor of English and served as the fourth president of the University from 1959 through 1975; and

WHEREAS, Mr. Shannon accomplished much in his time as president of the University including full coeducation in 1970. In his pursuit of academic distinction for the University, Edgar Shannon sought eminent scholars and high-achieving students and he played an integral role in the legislation that created the Eminent Scholars Fund (in which the state would match private donations). This fund enabled Mr. Shannon to attract well-known and respected faculty members to UVA; and

WHEREAS, Mr. Shannon and his provost, Frank Hereford, who succeeded him as president, focused on building exceptional science and humanities programs. The Departments of Physics, Astronomy, English, History, and Medicine became nationally known centers of scholarship and research under his leadership; and

WHEREAS, to honor Mr. Shannon's service as a faculty member and president, generous friends of the University, Mary Scott and John H. Birdsall, gave the funds to make the Edgar F. Shannon Jefferson Scholars Foundation Distinguished Professorship in Art History possible;

RESOLVED, the Board of Visitors establishes the Edgar F. Shannon Jefferson Scholars Foundation Distinguished Professorship in Art History in the College and Graduate School of Arts & Sciences; and

RESOLVED FURTHER, the Board of Visitors, the University, and the College and Graduate School of Art & Sciences, offer profound thanks to Mary Scott and John H. Birdsall for their extraordinary generosity in making this professorship possible.

**UNIVERSITY OF VIRGINIA  
BOARD OF VISITORS AGENDA ITEM SUMMARY**

**BOARD MEETING:** September 24, 2021

**COMMITTEE:** Academic and Student Life

**AGENDA ITEM:** II.C. Establishment of the Elcan Jefferson Scholars Foundation Distinguished Professorship

**BACKGROUND:** Patricia “Trisha” Frist Elcan is a 1987 graduate of the College and Graduate School of Arts & Sciences, taking a degree in Economics. She lives in Nashville, Tennessee with her husband Chuck and her three daughters Lauren, Cate (A&S ’20) and Carrington. She worked at the Andersen Consulting Group and Equitable Securities.

Ms. Elcan serves on the Board of the Frist Foundation and is secretary of the Ensworth School Board of Trustees. Her service to the University includes as a member of the Contemplative Sciences Center Advisory Board and as a former member of the Jefferson Scholars Foundation Board and the Alumni Association Board of Managers.

A committed philanthropist, Ms. Elcan has helped the underserved and disadvantaged through many social justice efforts. She is passionate about offering educational and career opportunities to those who might not otherwise have access due to socioeconomic, family, or other circumstances.

Ms. Elcan first endowed a Jefferson Scholarship in 1995 to attract to the University outstanding leaders, citizens, and scholars from the Nashville region.

**DISCUSSION:** The Elcan Jefferson Scholars Foundation Distinguished Professorship will recruit outstanding faculty members to the College and Graduate School of Arts & Sciences.

**ACTION REQUIRED:** Approval by the Academic and Student Life Committee and by the Board of Visitors

**THE ELCAN JEFFERSON SCHOLARS FOUNDATION DISTINGUISHED PROFESSORSHIP**

WHEREAS, Patricia “Trisha” Frist Elcan is a 1987 graduate of the College and Graduate School of Arts & Sciences, taking a degree in Economics. She worked at the Andersen Consulting Group and Equitable Securities; and

WHEREAS, Ms. Elcan’s service to the University includes as a member of the Contemplative Sciences Center Advisory Board, and as a former member of the Jefferson Scholars Foundation Board and the Alumni Association Board of Managers; and



WHEREAS, Ms. Elcan has helped the underserved and disadvantaged through many social justice efforts. She is passionate about offering educational and career opportunities to those who might not otherwise have access due to socioeconomic, family, or other circumstances; and

WHEREAS, The Elcan Jefferson Scholars Foundation Distinguished Professorship will recruit outstanding faculty members to the College and Graduate School of Arts & Sciences;

RESOLVED, the Board of Visitors establishes the Elcan Jefferson Scholars Foundation Distinguished Professorship in the College and Graduate School of Arts & Sciences; and

RESOLVED FURTHER, the Board of Visitors, the University, and the College and Graduate School of Art & Sciences offer profound thanks to Patricia Frist Elcan for her service to the University and her community, and for her gift to the Jefferson Scholars Foundation that makes this professorship possible.

**UNIVERSITY OF VIRGINIA  
BOARD OF VISITORS AGENDA ITEM SUMMARY**

**BOARD MEETING:** September 24, 2021

**COMMITTEE:** Academic and Student Life

**AGENDA ITEM:** II.D. Establishment of the James H. and Elizabeth W. Wright Jefferson Scholars Foundation Distinguished Professorship

**BACKGROUND:** Jimmy Wright and his wife, Liz, moved to Charlottesville in 1984, when Jimmy was hired to lead the Jefferson Scholars Program for the Alumni Association. They raised their two sons, Andrew and Brian, in Charlottesville and have been a part of the University and Charlottesville communities for nearly four decades.

Under Mr. Wright’s leadership, what started as the Jefferson Scholars Program under the Alumni Association has evolved into an independent foundation dedicated to merit scholarships, fellowships, professorships, and programming. To date, the Jefferson Scholars Foundation has funded more than 1,300 students and has grown its endowment to over \$700M.

In 2012, Jefferson Scholars launched its professorship program to help the University attract the world’s most outstanding faculty. The professorships are fully endowed at the \$5M level. Five Jefferson Scholars Foundation Professors currently serve on the faculty and the Foundation has an additional \$150M to fund 17 professorships.

**DISCUSSION:** Many of the Jefferson Scholars Foundation’s most generous benefactors have contributed to a professorship in the College and Graduate School of Arts & Sciences in honor of Jimmy and Liz Wright’s contributions and dedication to the University community.

**ACTION REQUIRED:** Approval by the Academic and Student Life Committee and by the Board of Visitors

**THE JAMES H. AND ELIZABETH W. WRIGHT JEFFERSON SCHOLARS FOUNDATION  
DISTINGUISHED PROFESSORSHIP**

WHEREAS, under Mr. Wright’s leadership, the Jefferson Scholars Program under the Alumni Association has evolved into an independent foundation dedicated to merit scholarships, fellowships, professorships, and programming. To date, the Jefferson Scholars Foundation has funded more than 1,300 students and had grown its endowment to over \$700M; and

WHEREAS, many of the Jefferson Scholars Foundation’s most generous benefactors have contributed to a professorship in honor of Jimmy and Liz Wright’s contributions and dedication to the University community;

RESOLVED, the Board of Visitors establishes the James H. and Elizabeth W. Wright Jefferson Scholars Foundation Distinguished Professorship in the College and Graduate School of Arts & Sciences; and

RESOLVED FURTHER, the Board of Visitors offers profound thanks to the donors to this important professorship, and congratulates Jimmy and Liz Wright on this honor.

**UNIVERSITY OF VIRGINIA  
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**BOARD MEETING:** September 24, 2021

**COMMITTEE:** Academic and Student Life

**AGENDA ITEM:** II.E. Establishment of the Leslie H. Goldberg Jefferson Scholars Foundation Distinguished Professorship in Business Ethics

**BACKGROUND:** Leslie H. "Les" Goldberg grew up in Arlington where he attended Washington and Lee High school. He took an undergraduate degree from the University of Virginia in 1950 and served as an officer in the U.S. Marine Corp. He received a M.B.A. from Harvard Business School followed by a career in advertising in New York. In 1976, he returned to Virginia to join his father, Edward Goldberg, at Bowl America Inc. Les Goldberg became its president and CEO.

Under Mr. Goldberg's leadership, Bowl America focused on outstanding customer service. He attributed the bowling centers' success to the experienced and top-notch employees that came to work every day. His focus on customers was evident in his "good grade" incentive program: Bowl America worked closely with the local school systems to reward academic achievement by offering a free bowling game for every 'A' a student received on their final report card. He said, "Bowling is an important contributor to social capital. People come in, bowl, and grow their social capital. That social capital then spreads throughout their community. The community grows closer together, prompting more group-level engagement. These groups then choose to bowl together... and the beat goes on."

In 2010, *Forbes Magazine* rated Bowl America among the most trustworthy businesses in the nation. This approach to business led to 55 consecutive years of profitability. Mr. Goldberg passed away in October, 2019.

Les Goldberg's involvement with the University was extensive, including endowing a Jefferson Scholarship.

**DISCUSSION:** To recognize the manner with which Mr. Goldberg operated the family's business, the Leslie H. Goldberg Jefferson Scholars Foundation Distinguished Professorship in Business Ethics was funded through the Goldberg Family Foundation at the behest of Mr. Goldberg's sister and Foundation president, Merle Fabian. Along with matching funds provided by the University's Bicentennial Professorship Fund, this professorship will attract an outstanding professor in business ethics to the McIntire School of Commerce.

**ACTION REQUIRED:** Approval by the Academic and Student Life Committee and by the Board of Visitors

**THE LESLIE H. GOLDBERG JEFFERSON SCHOLARS FOUNDATION DISTINGUISHED PROFESSORSHIP IN BUSINESS ETHICS**

WHEREAS, Leslie H. "Les" Goldberg took an undergraduate degree from the University in 1950 and went on to lead Bowl America, with a philosophy of outstanding customer service and community involvement; and

WHEREAS, with matching funds from the University's Bicentennial Professorship Fund, the funds provided by the Goldberg Family Foundation will be used to attract and retain an outstanding professor in business ethics at the McIntire School of Commerce;

RESOLVED, the Board of Visitors establishes the Leslie H. Goldberg Jefferson Scholars Foundation Distinguished Professorship in Business Ethics in the McIntire School of Commerce; and

RESOLVED FURTHER, the Board of Visitors, the University, and the McIntire School of Commerce offer profound thanks to Merle Fabian and the Goldberg Family Foundation for their support of this important professorship.

**UNIVERSITY OF VIRGINIA  
BOARD OF VISITORS AGENDA ITEM SUMMARY**

**BOARD MEETING:** September 24, 2021

**COMMITTEE:** Academic and Student Life

**AGENDA ITEM:** II.F. Establishment of the Saunders Family Professorship in Engineering

**BACKGROUND:** Born and raised in Richmond, Ann Lee Saunders graduated from Collegiate School, where she received the Rosemary Award, then and now the highest award for academics, athletics, citizenship, and leadership. In 1959, Ann Lee married Charles L. Brown, Eng '43, at the family farm, and together they moved 19 times as his career elevated him to Chairman and CEO of AT&T. She enjoyed many years of involvement with Colonial Williamsburg, celebrated her father at Virginia Military Institute, and proudly supported the Charles L. Brown Science and Engineering Library and Department of Electrical and Computer Engineering at the University of Virginia. Mrs. Brown passed away on February 22, 2020 at the age of 101.

**DISCUSSION:** In June, at the request of the School of Engineering and Applied Science (SEAS), the Board of Visitors approved a quasi endowment to hold and use unrestricted funds designated for SEAS from Ann Lee Brown's estate to support a professorship. The professorship honors Professor and Dean Emeritus James H. Aylor.

**ACTION REQUIRED:** Approval by the Academic and Student Life Committee and by the Board of Visitors

**SAUNDERS FAMILY PROFESSORSHIP IN ENGINEERING**

WHEREAS, Ann Lee Saunders Brown, a long-term and generous supporter of the School of Engineering and the University, passed away February 22, 2020, leaving unrestricted funds to the School of Engineering to honor Professor and Dean Emeritus James H. Aylor; and

WHEREAS, at their June 2021 meeting, the Board of Visitors approved a quasi endowment to use the funds from Mrs. Brown's estate to support a professorship in the School of Engineering. With matching funds from the University's Bicentennial Professorship Fund, the combined funding will support the Saunders Family Professorship in Engineering;

RESOLVED, the Board of Visitors establishes the Saunders Family Professorship in Engineering and Applied Science; and

RESOLVED FURTHER, the Board of Visitors, the University, and the School of Engineering and Applied Science, express their condolences to the family on the passing of Ann Lee Saunders Brown, and their gratitude for her generous support of the School of Engineering and the University.

**UNIVERSITY OF VIRGINIA  
BOARD OF VISITORS AGENDA ITEM SUMMARY**

**BOARD MEETING:** September 24, 2021

**COMMITTEE:** Academic and Student Life

**AGENDA ITEM:** II.G. Establishment of the Thomas A. Saunders Family Jefferson Scholars Foundation University Professorships

**BACKGROUND:** Thomas A. Saunders III is CEO of Ivor & Co. LLC, and the Ivor Foundation, a private investment firm and family foundation based in Palm Beach, Florida. Among his breadth of board service, Saunders is chair emeritus of the Heritage Foundation Board of Trustees, former chair of the Board of Trustees for the Thomas Jefferson Foundation (which owns and operates Monticello), and trustee of Cold Spring Harbor Laboratory. Darden's Saunders Hall is named for Mr. Saunders, who took an MBA from the Darden School of Business 1967.

As a member of the Finance Committee of the Board of Visitors from 2001 to 2005, Tom Saunders played a lead role in achieving financial independence for the Darden School of Business and was instrumental in creating and serving on the board of the independent, self-appointing University of Virginia Investment Management Company (UVIMCO), which was established to manage the University endowment. He also served on the UVA Foundation Board of Directors, and is the former chair of the Darden Foundation Board.

The Saunders family's leadership at the University has left its mark across Grounds. Tom Saunders was an active member of the Campaign Executive Committee in the \$3B campaign launched in 2004, and co-chaired the previous \$1B campaign in 1995 with fellow alumnus Edward C. Mitchell Jr. With his wife Jordan, Saunders served as a member of the 1995 Campaign Executive Committee, and they funded and planned the campaign kickoff gala, a signature event on the Lawn. Jordan Saunders also was a member of the Advisory Board of the University of Virginia Art Museum (now The Fralin Museum of Art) from 2004 to 2007.

Their daughter, Calvert Saunders Moore, a 1990 graduate of the College and Graduate School of Arts & Sciences, has contributed many volunteer hours at the University across two decades. She remains an active volunteer at the Jefferson Scholars Foundation and has helped identify and recruit dozens of talented students to UVA through her service on selection committees. She has held positions on the Parents Committee and the Jeffersonian Grounds Initiative Board, and has engaged in Reunion Planning and Giving. She is trustee emerita of the University of Virginia College Foundation. Over the years, the family has also provided substantial support for the Darden School, the College and Graduate School of Arts & Sciences, the Jefferson Scholars Foundation, University Athletics, and other areas of key strategic importance to the University.



**DISCUSSION:** With matching funds from the University's Bicentennial Professorship Fund, the funds provided by the Saunders family will support two Thomas A. Saunders Family Jefferson Scholars Foundation University Professorships in medicine and the sciences.

**ACTION REQUIRED:** Approval by the Academic and Student Life Committee and by the Board of Visitors

**THE THOMAS A. SAUNDERS FAMILY JEFFERSON SCHOLARS FOUNDATION  
UNIVERSITY PROFESSORSHIPS**

WHEREAS, Thomas A. Saunders III, his wife, Jordan Saunders, and their daughter Calvert Saunders Moore, have been active in University life, serving on University and foundation boards and committees and providing support to several University schools and foundations, including the Darden School of Business, the College and Graduate School of Arts & Sciences, the Jefferson Scholars Foundation, University Athletics, and other areas of key strategic importance to the University; and

WHEREAS, with matching funds from the University's Bicentennial Professorship Fund, the funds provided by the Saunders family will support two Thomas A. Saunders Family Jefferson Scholars Foundation University Professorships in medicine and the sciences;

RESOLVED, the Board of Visitors establishes two Thomas A. Saunders Family Jefferson Scholars Foundation University Professorships; and

RESOLVED FURTHER, the Board of Visitors offers profound thanks to Thomas A. Saunders III, Jordan Saunders, and Calvert Saunders Moore, for their deep and steadfast dedication to the University of Virginia, including their support of these two important professorships.

**UNIVERSITY OF VIRGINIA  
BOARD OF VISITORS AGENDA ITEM SUMMARY**

**BOARD MEETING:** September 24, 2021

**COMMITTEE:** Academic and Student Life

**AGENDA ITEM:** III. Executive Vice President and Provost Remarks

**ACTION REQUIRED:** None

**BACKGROUND:** Provost Magill will make remarks regarding recent noteworthy events and accomplishments.

**UNIVERSITY OF VIRGINIA  
BOARD OF VISITORS AGENDA ITEM SUMMARY**

**BOARD MEETING:** September 24, 2021

**COMMITTEE:** Academic and Student Life

**AGENDA ITEM:** IV. Introduction of New Dean of the School of Engineering and Applied Science

**ACTION REQUIRED:** None

**BACKGROUND:** On July 1, 2021, Jennifer L. West began her term as Dean of the School of Engineering and Applied Science. Prior to joining the University, she served as Associate Dean for Ph.D. Education and the Fitzpatrick Family University Professor in Biomedical Engineering and Mechanical Engineering & Materials Science at the Pratt School of Engineering at Duke University. Dean West was previously on the faculty at Rice University.

Dean West received her Bachelor's of Science in Chemical Engineering from MIT in 1992, and her Master's and Ph.D. in Biomedical Engineering from the University of Texas at Austin in 1994 and 1996. She was elected to the National Academy of Engineering in 2016 and the National Academy of Inventors in 2017, and is an elected Fellow of both the Biomedical Engineering Society and the American Institute for Medical and Biological Engineering. She is also a Howard Hughes Medical Institute Professor, named in 2006. Dean West is the first woman to hold the post of dean of the School of Engineering and Applied Science at the University of Virginia.

**DISCUSSION:** Ms. Magill will introduce Ms. Jennifer West. Ms. West will offer introductory remarks.