

RESOLUTIONS ADOPTED BY THE BOARD OF VISITORS
February 18-19, 2016

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THE RECTOR AND VISITORS OF THE
UNIVERSITY OF VIRGINIA

February 18-19, 2016

The Board of Visitors of the University of Virginia met in closed session at 1:10 p.m. on Friday, February 19, 2016, in the Auditorium of the Albert & Shirley Small Special Collections Library of the Harrison Institute. William H. Goodwin Jr., Rector, presided.

Present were Frank B. Atkinson, Mark T. Bowles, L.D. Britt, M.D., Whittington W. Clement, Frank M. Conner III, Helen E. Dragas, Kevin J. Fay, Barbara J. Fried, Frank E. Genovese, John A. Griffin, Victoria D. Harker, John G. Macfarlane III, Tammy S. Murphy, James V. Reyes, Jeffrey C. Walker, Joe Garofalo, and Daniel T. Judge.

Also present were Teresa A. Sullivan, Patrick D. Hogan, Thomas C. Katsouleas, Richard P. Shannon, M.D., Susan G. Harris, Roscoe C. Roberts, and Farnaz F. Thompson.

Executive Session, Friday, February 19, 2016

After adopting the following motion, the voting members present plus Joe Garofalo, Daniel Judge, Teresa Sullivan, Patrick Hogan, Thomas C. Katsouleas, Richard P. Shannon, M.D., Susan G. Harris, Roscoe C. Roberts, and Farnaz F. Thompson went into closed session at 1:10 p.m.:

That the Board of Visitors go into executive session for the purpose of considering the appointment of a student member to the Board of Visitors in accordance with Section 2.2-3711(A)(1) of the Code of Virginia.

That the Board of Visitors go into closed session to consult with legal counsel on specific legal matters relating to the athletics program; for legal advice concerning a regulatory matter and to hear a litigation report; to discuss the appointment, reappointment, performance, assignment, and compensation of University personnel; and to discuss proprietary, business-related information pertaining to the operations of the Medical Center, where disclosure at this time would adversely affect the competitive position of the Medical Center, specifically, strategic personnel, financial, investment, market, and resource considerations and efforts and potential joint ventures or affiliations including partnership strategy that impact the competitive position and support the strategic initiatives of the Medical Center and the Health System; as permitted by Code of Virginia sections 2.2-3711 (A) (1), (6), (7) and (22).

At 1:40 p.m., the Rector recessed closed session, stating that the Board would convene again in closed session later in the day, and he continued the meeting in open session.

The Rector called on Ms. Harker to lead the Pledge of Allegiance.

Appointment of the Non-Voting Student Member for 2016-2017

The Board adopted the following resolution by unanimous vote:

RESOLVED, Phoebe Willis, a student in the School of Law, is appointed the Student Member of the Board of Visitors. Her term will begin on June 1, 2016, and will run until May 31, 2017.

Minutes of the November 12-13, 2015, Meetings of the Board

On motion, the Minutes of the Board meetings held on November 12-13, 2015, were approved.

Resolution for Additions to the Agenda

On motion, the Board adopted the following resolution approving the consideration of addenda to the published agenda of the meeting:

RESOLUTION TO APPROVE ADDITIONAL AGENDA ITEMS

RESOLVED, the Board of Visitors approves the consideration of addenda to the published Agenda.

Comments by the Rector

The Rector asked Dr. Britt to give a brief report on the actions at the Medical Center Operating Board (MCOB) meeting the day before. This committee report can be found at: <http://www.virginia.edu/bov/meetings/'16Feb/'16%20FEB%20REPORT%20FROM%20MCOB%20MEETINGS%20FOR%20BOV.pdf>

During the MCOB, Dr. Shannon spoke about the intention to change the name of the Medical Center Operating Board to the Health System Board to reflect the inclusion of strategic and operational endeavors for all the components of the Health System. As examples, he noted reporting of the School of Medicine research strategy and plans, and the Health System consolidated financials. The MCOB as well as the Board of Visitors unanimously approved the name change. A resolution changing the name and the charge of the committee in the *Manual of the Board of Visitors of the University of Virginia* will be brought to the June Board meeting.

The Rector reminded the Board of several spring and summer meetings: Buildings & Grounds Committee will meet the afternoon of

April 26, and the Committee on The University of Virginia's College at Wise on May 6. He also mentioned that the Wise graduation is scheduled for May 7, so members should plan to stay overnight and participate in graduation. On April 26, the annual retiring faculty dinner will be held and Rector Goodwin encouraged Visitors to attend.

The Rector proposed changing the February and November meeting dates for the next several years. He explained that February was not the right time for the spring meeting because it fell in the middle of the legislative session and was too early for a full picture of the budgetary issues. He said a mid-March meeting date would better align with the spring calendar. The September and November meeting dates were too close together and he would like to have a meeting at the close of the fall semester to allow the Board to review the entire semester and discuss any open issues for the spring. There was discussion on the proposed meeting dates and it was decided that the Board Office would poll the members with earlier dates in March and December than those proposed.

Rector Goodwin reminded Visitors of the Retreat dates which have been set as August 14 and 15. He said the Retreat should be different from a regular meeting and should allow Board members an opportunity to delve more deeply into an issue or a couple of issues. He asked for their thoughts on the program and suggested the following: 1) future enrollment; 2) Bicentennial and Third Century Capital campaign planning; and 3) a discussion of strategic investments.

The Rector addressed one more topic during his report: the term of the faculty representative to the Board. The current term ends on May 31, 2016 to match the term of the Faculty Senate chair. He proposed, and the Board approved, a resolution extending the term of the current representative to June 30 and appointing his successor beginning on July 1. Upon motion, the following resolution was approved by unanimous voice vote:

FACULTY REPRESENTATIVES TO THE BOARD FOR 2015-2016 AND 2016-2017

RESOLVED, Joe Garofalo is affirmed as the non-voting faculty representative to the Board of Visitors for a term commencing August 17, 2015 and ending June 30, 2016; and

RESOLVED FURTHER, Nina J. Solenski, M.D., is appointed as the non-voting faculty representative to the Board of Visitors for a one-year term commencing July 1, 2016 and ending June 30, 2017; and

RESOLVED FURTHER, this resolution supersedes the resolution entitled Faculty Representative to the Board, approved August 17, 2015.

Reporting Relationship

President Sullivan explained that approval was needed for Provost Tom Katsouleas' partner to join the faculty because of the appearance of a conflict of interest. Upon motion, the following resolution was approved:

APPROVAL OF REPORTING RELATIONSHIP AND SUPERVISORY STRUCTURE FOR ANNA MARIA SIEGA-RIZ

WHEREAS, the Virginia Conflict of Interest Act permits the dual employment of immediate family members by public institutions of higher education on certain terms and conditions; and

WHEREAS, the School of Medicine has recommended that Ms. Anna Maria Siega-Riz, the partner of Executive Vice President and Provost Thomas C. Katsouleas, be employed as a member of the faculty; and

WHEREAS, Executive Vice President and Provost Thomas C. Katsouleas is an officer of the University and would accrue a personal interest in Anna Maria Siega-Riz' employment contract as her partner;

RESOLVED, the Board of Visitors finds it in the best interests of the University of Virginia and the Commonwealth to employ Anna Maria Siega-Riz as a member of the faculty in the School of Medicine; and

RESOLVED FURTHER, the reporting relationship and supervisory structure for Ms. Siega-Riz shall be as follows:

(a) All personnel matters concerning Ms. Siega-Riz while employed as a member of the faculty of the School of Medicine will be handled in accordance with customary practices and policies of the School of Medicine with the faculty member reporting to the chair of the Department of Public Health Sciences. Where further University approval may be required the dean of the School of Medicine shall make appropriate recommendations regarding Ms. Siega-Riz' salary, faculty rank, performance evaluations, and other personnel matters to the President;

(b) The President shall act in the stead of the Executive Vice President and Provost for all matters that may require the Executive Vice President and Provost's action concerning Ms. Siega-Riz and will present to the Board of Visitors those matters that require its action.

Report by the President

President Sullivan said the unifying theme for the meeting is our commitment to building excellence in every corner of the University.

The Cornerstone Plan is our expression of our commitment to academic excellence. She reported on implementation of the plan.

Cornerstone Plan

President Sullivan said the University is adapting one floor of Clemons Library to create a new Total Advising Center. This new Center will allow students to find all the information they need related to advising, internships, career counseling, study abroad, et cetera, in one location.

The Provost has been talking with two non-alumni parent donors who want to support the Total Advising Center. President Sullivan announced that the donors have committed \$1.1 million toward the creation of the Center in Clemons Library.

In the Cornerstone Plan, there is an emphasis on High-Impact Educational Experiences. As an example of one high-impact experience, UNLEASH is a new program that helps students connect with research opportunities. UNLEASH stands for "Undergrad Novel Learning Experience and Scientific Hands-On." The program features a database that matches UVA undergrads with research work being done by UVA faculty.

For students, the matching service eliminates the unknowns of how to find faculty, how to ask if a professor is looking for an undergrad research assistant, etc. For faculty, the database bundles all student inquiries and presents consistent applicant materials in a uniform format. UNLEASH currently includes faculty in the sciences and medicine, but it will soon expand to include all disciplines. To further enhance UVA's high-impact educational experience, the College will pilot a curricular-reform effort called "Forums" for first-year students this fall. Forums will offer a two-year structure of courses organized on a theme that stretches across multiple disciplines in the College. The Forum faculty organizer will serve as the students' advisor until they declare their majors. The five Forums to be implemented in fall 2016 are:

- Creative Processes and Practices
- Epidemics
- Human Impact on the Environment
- Mobility and Community
- Visions of the Good

The College is also making progress on the curricular reform effort that Dean Baucom spoke about in an Educational Policy Committee meeting last year.

Strengthening the research enterprise is a major focus of the Cornerstone Plan. The Provost had reported in an earlier meeting about the selection process for the next pan-university research

institute, and at the MCOB meeting, Dean Wilkes and Professor Kovatchev, who leads UVA's Center for Diabetes Technology, discussed the \$12.7 million in NIH funding to support clinical trials to test the artificial pancreas device developed for patients with Type-1 diabetes. Clinical trials will be conducted at nine sites in the U.S. and Europe. The artificial pancreas is a joint research endeavor with faculty from Harvard's School of Engineering & Applied Science. This \$12.7 million is the largest commitment made by NIH under a \$20 million program to fund advanced clinical trials.

Also, the U.S. Department of Education, through its Institute of Education Sciences, recently announced funding for two projects in the Curry School, one focused on pre-kindergarten, and the other on higher education. The University is the only institution that received grants in both areas, demonstrating the strength of University faculty across the education continuum.

President Sullivan reported that Curry School Dean Pianta received \$5 million to study policies and practices that support learning in pre-kindergarten through 3rd grade in Fairfax County Public Schools, and Assistant Professor Ben Castleman received \$4 million to study how mobile technology can be used to improve college completion rates at open-enrollment institutions.

Research funding as of December 31, 2015 has increased 4.5% compared with 2014.

She said many of our aspirations in the strategic plan are funded through philanthropy. President Sullivan has hosted several events across the country with deans and other leaders to discuss with alumni and friends the three current fundraising priorities: faculty hiring, student scholarships, and the Jeffersonian Grounds Initiative.

Diversity

President Sullivan said as we pursue academic excellence across the University, we know we cannot achieve our goals without a full commitment to diversity. Over the years, various University committees have looked at the issue of diversity. Members of the President's staff have assembled an index of all of the diversity recommendations, and responses to those recommendations. Substantial progress in some areas has been made, but three areas still need work, and these will be the three prongs of the diversity effort going forward.

The first prong is faculty hiring. Hiring and diversity go hand-in-hand because the generational turnover of faculty gives the University a rare opportunity to rapidly improve the diversity of the faculty. The Provost and his team have created a new summary of initiatives for faculty cluster hires, target-of-opportunity hires, retentions, and other strategic hires. A more diverse faculty will help the University attract a more diverse student population.

The second prong is student diversity. According to the Journal of Blacks in Higher Education, among highly-ranked national research universities, the University admitted more African-American students than any other school, and enrolled the second-highest number of African-American students based on fall 2014 data. However, the yield remains low for this population. The current difference in yield between African-American and white admitted students from Virginia is nine percentage points; the new goal is to reduce that gap by three percentage points each year for three years, and to close the gap by 2019. Race-based aid is not an option because of a federal Fourth Circuit opinion.

President Sullivan said the University has identified 80 Virginia high schools in which at least half of the students qualify for free or reduced-price lunches. These schools don't send many students. Over the past two years, she has written a series of letters to principals of these high schools to encourage their students to apply by letting them know about scholarship opportunities for summer programs, and, most recently, by alerting them to a University workshop for counselors. She said we need to do more. By targeting an increase in socioeconomic diversity through the schools, we can improve diversity along other dimensions with a program similar to the Blue Ridge Scholars program.

Data gathered in a 2015 survey of accepted students gives some important baseline information about the decision-making of African-American students from Virginia. Several conclusions can be drawn based on the survey data:

- Cost of attendance is very important in the enrollment decision-making of accepted African-American students;
- Students who choose not to enroll often think the cost of attendance is too high for them;
- Students who receive some type of aid are much more likely to enroll.

She explained that if we can get more students from these 80 underrepresented Virginia schools to apply, and if we can support the strongest students with aid, we will begin to see a "chain migration" effect.

The third prong is improving the University's environment and culture. The effort to improve diversity needs to be complemented by a commitment to inclusiveness and a welcoming environment for students from all backgrounds. Medical Center CEO Pamela Sutton Wallace said recently, "Diversity is being asked to the dance; inclusion is being asked to dance." Once we invite underrepresented students to the dance, we need to take the next step and make sure they feel included and welcomed.

President Sullivan mentioned plans for a charrette focused on environment and culture. Enhancing inclusiveness will be part of that discussion.

President Sullivan spoke about a survey of undergraduates by SERU, which stands for Student Experience in the Research University. The climate survey will gather information about students' academic and social experiences. This information will be useful as the University community works to improve environment and culture.

The Ad Hoc Group on Climate and Culture met in December 2015 to review recommendations from its three working groups (Culture, Prevention, and Response). President Sullivan said we know that many of our challenges in climate and culture are related to alcohol use by students, and so the University is implementing some of the groups' recommendations such as offering an alternative-programming initiative called "After Hours"; extending IM-Rec Sports facility hours and late-night programming on Friday and Saturday nights; converting the Lloyd Building on the Corner to serve as alcohol-free student-activity space in the evening, and during the day it will house a UVA Career Center team; and hosting a major concert on the weekend of the Wertland Street Block Party.

In addition to these programmatic efforts, President Sullivan is working with the Council of Black Presidents so they are prepared to educate prospective students about the University's strategic priorities that benefit all students.

Training is also underway. The Provost has asked each school to develop a diversity program and plan, and the McIntire School recently completed diversity training through Korn/Ferry for their faculty and administrators.

President Sullivan said all of these steps are helping to improve the environment and culture, and the work will continue in the weeks and months ahead.

Good-News Rankings

President Sullivan said the University moved up two spots, to No. 14, in the Princeton Review's 2016 list of the top-50 schools that give the highest return on the cost of an education. The Princeton Review highlighted efforts to keep down the cost of tuition and to make a University education affordable for all students regardless of their economic circumstances.

This month, the National Venture Capital Association ranked Charlottesville as the fastest-growing venture capital ecosystem in the United States. The University is a driving force behind this rapid growth. Nine leading companies in Charlottesville were the primary recipients of \$27.7 million in investments last year; of

those, six worked directly with the University of Virginia Licensing & Ventures Group to bring University research to the commercial market.

Comments by the Student Member

The Rector recognized this meeting as the last meeting for Daniel Judge as the student representative. He thanked Mr. Judge on behalf of the Board for his good advice and counsel on student matters.

Daniel Judge's comments are reported verbatim as follows:

I'm going to keep my comments brief today, because I'd like to focus on Shannon's comments about UVA- Wise and her student experience. However, before I introduce her I'd like to take a moment to reflect on one student issue, which is the Departmentalization of the African-American and African Studies program at the University. And then I'd like to make a few brief comments about the University as a whole.

UVA's Carter G. Woodson Institute for African-American and African Studies was founded in 1981. Since then it has created an undergraduate major, a distinguished majors program, and a minor. It has also become an internationally acclaimed residential fellowship program that hosts pre- and post-doctoral scholars. The popularity of these classes has grown substantially over the last several years and most of the undergraduate courses have long wait lists for enrollment. Some courses like the "Introduction to African-American and African Studies II" had to open up additional sections to accommodate demand this semester. That particular class has about 140 students currently enrolled and this has been a trend for several years.

There are two main reasons that departmentalization is particularly important for African-American and African Studies. First, it will allow the program to offer tenured positions for faculty. Currently, faculty are hired by other departments and then are able to teach AAS courses by cross-listing. If AAS became a department they would be able to directly hire faculty and offer them tenure. This would enable them to hire some of the most competitive scholars in the field. The second reason departmentalization is particularly important is because of the interdisciplinary nature of AAS. African-American and African Studies pulls professors from Sociology, English, History, Media Studies, and Languages like Swahili among others. It is by far one of the most interdisciplinary subjects at the University. Now, it can be argued that because it's so interdisciplinary, AAS should remain a program and be less centralized. However, this isn't the case when you look at our peer institutions.

Almost all of our peer institutions already have departments. These include, but are not limited to, UCLA, UC Berkley, Syracuse, Duke, UNC, Harvard, and Yale. These departments have been successful and we would likely experience a similar success.

Now, before I continue, I should be clear about two things. First, the actual process of departmentalization is not a Board issue. And second, Dean Baucom has already been working on this issue and has requested a proposal for departmentalization. So there has been some progress. However, the reason I'm bringing this issue to the Board is because it's the perfect intersection of several of our stated goals. At every meeting I've attended I've heard discussions about how to diversify the University faculty and student body. I don't know how much departmentalization would positively affect job applicants or student enrollment, but it would be a start and is worth while to investigate. It will help give AAS more resources to establish itself even more in our academic community. I recommend that the Board consider looking into the effects of Departmentalization and think about how this important transition could fit into upcoming University events like the Bicentennial.

Finally, I'd like to emphasize the student desire for departmentalization. After speaking with AAS majors, the heads of student organizations, and black student leaders, and after hearing discussions at student council meetings, reading the request for departmentalization in the Black Student Alliance's Towards a Better University report, and even after asking random students, I am confident in saying that this is something the University student body desires. I sincerely hope the Board will consider ways to involve the departmentalization process in its future plans.

The last thing I'd like to do before I introduce Shannon is thank the Board and UVA Administration. This is my last time addressing the full Board and I'd like to thank each of you for how accessible you've been over the last year. I'd like to thank Rector Goodwin, Mr. Conner, and President Sullivan for your support and guidance. I'd also like to especially thank Ms. Harris and Ms. Rinker. I can't begin to tell you how much they've helped me during my time on the Board. I know they will be just as helpful to my successor. I am excited to hand the position over to Phoebe Willis at the end of the semester. I've had the chance to speak with Phoebe several times and I have full confidence that she will serve the student body and the Board well.

I also want to thank the Board for its commitment to the on-Grounds experience of UVA students. It's fitting that I end my final report with a quote I used in my first student report.

John Henry Cardinal Newman wrote "The Idea of a University" while Rector of the Catholic University of Ireland. In this he states, "It is more correct, as well as more usual, to speak of a university as a place of education than of instruction ...". Newman is explaining that the college experience is just as much outside the classroom as it is inside. I want to thank the Board for its commitment to improving the experience of all students on Grounds. I know the University is in good hands.

At this time I'm happy to answer any questions. I haven't discussed several student issues like the Honor Referenda, but I have sent the proposals to all of you via email. I'm happy to answer any questions either now or later.

Unless there are any more questions I'll go ahead and introduce Shannon.

Shannon Walker is here to give us a report on the College at Wise. She is a fourth year student at UVA-Wise. She is from Lovettsville, Virginia and is a double major in History and Communications. Shannon has served on the Student Government Association (SGA) for four years as a Senator, Vice-President, and a two-term President. Her time on the SGA has been spent focusing on building a relationship with the Town of Wise as well as trying to connect alumni with the current students. After graduation, she plans to take a year or two off from school but return to Graduate School for Organizational Communication or Law School to practice family law.

She is also currently the President of the National Society of Leadership and Success and a Student Ambassador. Without further ado, Shannon Walker.

Comments by UVA-Wise Student Shannon Walker

Shannon Walker provided a student perspective on The University of Virginia's College at Wise. She mentioned ways the students give back to the community at Wise. She said she values the relationships between the faculty and students and the positive impact these have had on her time at Wise. She considers Wise to be her home now. She said the College and community have provided her with a sense of belonging and encouragement, and she takes great pride in her college. From philanthropic work to building great student leaders, including the emphasis on academic excellence, Wise has changed her life in the most positive way and she could not be more thankful for the opportunities she has had as a student.

Ms. Fried asked for permission to share Shannon's thoughts with local legislators. Ms. Walker agreed.

Comments by the Faculty Senate Chair

Dr. Nina Solenski gave a report on digital technology and how it affects the faculty. She highlighted many areas of research. She said students need to be exposed to innovative technology and take it into their working lives. She mentioned campus IT priorities based on the Campus Computing Survey of 2015, which included input from 417 colleges. Of the five priorities identified, many of them are University priorities as well. They are:

- 1) Assisting faculty to integrate IT into instructions;
- 2) Hiring and retaining qualified IT staff;
- 3) Providing adequate user support;
- 4) Upgrading and enhancing network and data security; and
- 5) Leveraging IT resources to support student success.

Dr. Solenski provided several examples of high tech initiatives at the University. Among other examples, she mentioned the Institute for Advanced Technology in the Humanities, which is extraordinarily popular; she encouraged Visitors to check out their website at <http://www.iath.virginia.edu/>.

In the area of healthcare efficiency and excellence, Dr. Solenski gave several examples, such as electronic bed boards; resource digital tracking of pumps/wheelchairs/equipment; telemetry both video and biometric monitoring; smart phone/mobile devices secure paging; care coordination platforms; and global desktop videoconferencing.

Dr. Solenski said the bottom line is the IT core has to be strong enough to support infrastructure, software, IT personnel, security, and storage. The Vice President for Information Technology Ron Hutchins has been very active and has a strategic plan; he will be meeting with the Faculty Senate soon.

Gifts and Grants Report

President Sullivan gave the Gifts and Grants report:

Summary of Fiscal Year-To-Date through December 31, 2015

Philanthropic cash flow to the University of Virginia and its related foundations is \$118,101,566 through December 31, 2015, with an additional \$20,108,726 pledged.

Gifts to the following schools and units saw increases over the same time period last year: Architecture School, Law School, Batten School of Leadership & Public Policy, Medical Center, Athletics, Jefferson Scholars Foundation, Jeffersonian Grounds Initiative, the

Fralin Museum of Art, the Virginia Foundation for the Humanities, and the Alumni Association.

Significant Gifts Received Since the Last Meeting

The following are significant gifts received since the last Board meeting:

Estate of Robert Thompson bequests of \$4,751,000 to the School of Engineering and Applied Science for multiple purposes, including the Robert Thompson Distinguished Professorship in Science, Technology, and Society, and the Robert Thompson Distinguished Professorship in Engineering and Applied Science;

Mr. Paul Tudor Jones II pledge payments of \$2,700,000 for planning and design work for a facility devoted to multipurpose educational and integrated research spaces, as well as an endowed Jefferson Scholars Foundation professorship;

Alumni Board of Trustees gift of \$1,556,000 to the President's Contingent Fund, and additional gifts of \$885,000 to multiple areas and funds across Grounds;

Mr. John G. Odom gift of \$2,000,000 to a charitable remainder unitrust at the Law School;

Bill and Melinda Gates Foundation private grants of \$1,682,000 to the School of Medicine for an assessment of community transmission of the Sabin type 2 virus in Bangladesh, and for an exploration of the biologic basis for underperformance;

Thompson Dean III gift of \$550,000 to Athletics for an indoor golf facility, and pledge payment of \$1,000,000 through the Thompson Dean Family Foundation to the College of Arts & Sciences for the Thompson Dean Fund for Curricular Innovation;

Estate of George W. Stoner bequest of \$1,400,000 in unrestricted support to the University;

Quantitative Foundation pledge payments of \$1,140,000 to multiple areas, including the Data Science Institute, Friends of Virginia Squash, the Curry School of Education, and the McIntire School of Commerce Annual Fund;

Estate of Paul Mellon bequest of \$1,077,000 to the School of Medicine for the Paul Mellon Prostate Cancer Institute;

Mrs. Jane Parke Batten gift of \$1,000,000 in unrestricted support to the Frank Batten School of Leadership and Public Policy;

Karsh Family Foundation gift of \$1,000,000 to the Law School for the Martha Lubin Karsh and Bruce A. Karsh Student Services Center;

Ms. Elizabeth Ann Smith and Mr. Ray E. Newton III commitment of \$1,000,000 to the College of Arts & Sciences for the Smith/Newton Endowment for the Humanities and the Humanities Institute;

Dr. Richard G. Hunter gift of \$800,000 to the School of Medicine for the Department of Psychiatry's Division of Perceptual Studies and to the Department of Neurology for research in behavioral neurology;

Horace W. Goldsmith Foundation pledge payment of \$750,000 to the Law School for the James C. Slaughter Distinguished Professorship;

Peter B. and Adeline W. Ruffin Foundation gifts of \$705,000 to the College of Arts & Sciences for the Peter B. and Adeline W. Ruffin Distinguished Artists-In-Residence;

Mr. Robert Edward Turner III gift of \$667,000 to the School of Medicine for the Ted Turner Fund for Faculty Excellence in Atrial Fibrillation;

Mr. Allen F. Voshell, Jr., gift of \$603,000 to the School of Medicine for the Allen F. Voshell, Jr., in Honor of Allen F. Voshell, M.D. Endowment in Sports Medicine;

Manning Family Foundation gifts of \$565,000 to the School of Medicine for the LaunchPad for Diabetes Innovations, the Yates Gift Fund for AMD (Age-Related Macular Degeneration) Studies, and research on epigenetic signatures in type-1 diabetes;

Mrs. Ashley Thompson Manning gifts of \$503,000 to the Alumni Association for the creation of a multi-purpose space at Alumni Hall;

Mr. Thomas C. MacAvoy bequest through the Chubb Corporation of \$500,000 to the Darden School of Business for the Thomas C. MacAvoy Professorship in Business Administration;

Mr. John R. Grisham and Mrs. E. Renee Grisham gift of \$500,000 through The Oakwood Foundation to the School of Medicine for the JoAnn Pinkerton Midlife Health Education Endowment;

Estate of Sylvia A. Costen bequest of \$493,000 for scholarships;

Mrs. Joanne B. Robinson gifts of \$450,000 to the Fralin Museum of Art Annual Fund and the Arts Endowment; and

Mr. Mortimer M. Caplin gift of \$439,000 to the Arts Grounds for drama building-related construction.

Significant Pledges Received Since The Last Meeting

The following are significant pledges received since the last Board meeting:

Mr. Paul Tudor Jones II and Mrs. Sonia Klein Jones pledge of \$2,200,000 for planning and design work for a facility devoted to multipurpose educational and integrated research spaces;

Ms. Theresa M. Riddle and Mr. H. William Coogan, Jr., pledge of \$1,500,000 to Athletics for Davenport Field improvements. Ms. Riddle and Mr. Coogan also paid \$1,000,000 of this pledge during this period;

Mr. Charles D. Burnett III pledge of \$1,000,000 to the School of Medicine for the Charles R. Burnett, Jr., and W. Griffin Burnett Fund in the Department of Radiology Oncology;

Mr. Donald M. Wilkinson pledge of \$1,000,000 to the Darden School of Business for the Wilkinson Family Darden Fellowship in Honor of Lucy Wilkinson;

Mr. Ryan W. Zimmerman pledge of \$750,000 to Athletics for Davenport Field improvements; and

Mr. Mike A. Pausic and Ms. Kelley A. MacDougall pledge of \$500,000 to the Jefferson Scholars Foundation for the Jefferson Scholars Program Fund.

Upon the President's recommendation, the Board approved the Gifts and Grants Report.

Memorial Resolution for Freddie W. Nicholas Sr.

Freddie W. Nicholas Sr. served on the Board of Visitors from 1990-1994. He passed away on January 28, 2016. On motion, the Board approved the following resolution:

MEMORIAL RESOLUTION FOR FREDDIE W. NICHOLAS SR.

WHEREAS, Freddie W. Nicholas of Hanover County, Virginia, took both B.A. and M.S. degrees from Virginia State University, and a doctorate in Higher Education from the University of Virginia Curry School of Education; and

WHEREAS, Dr. Nicholas served as the fifth President of John Tyler Community College in Chester, Virginia from 1979 until 1990; he was the first African American college president in the Virginia Community College System. Through Dr. Nicholas' work the college was expanded and revitalized; the Freddie W. Nicholas Sr. Student Center is named in his honor; and

WHEREAS, Dr. Nicholas held a number of other leadership positions in the field of education, including Dean and Provost of J. Sargeant Reynolds Community College, Executive Vice President of

Virginia State University, and Interim Chancellor of the Virginia Community College System; and

WHEREAS, Dr. Nicholas was appointed to the Board of Visitors in 1990 and served until 1994. He was chair of the Board's Intergroup Relations Ad Hoc Special Committee, and passionately dedicated himself to understanding and relating the concerns of the University's minority community to the Board; and

WHEREAS, Dr. Nicholas devoted much of his time to the Curry School of Education, holding a number of positions on the Curry School Foundation's Board of Directors, including President; and

WHEREAS, Dr. Nicholas was cherished in the Curry School and University communities: he was named Alumnus of the Year and a conference room bears his name in Ruffner Hall. He was a member of the Raven Society, the University's oldest and most prestigious honor society. Among many other awards, he was recognized by a resolution in the Virginia Senate honoring his work in the field of education within the Commonwealth; and

WHEREAS, Dr. Nicholas passed away in his home on January 28th, 2016, and is survived by his wife, Fay, and three children, Freddie Jr., Pamela, and Lisa, and many friends and family;

RESOLVED, the Board of Visitors commemorates the life of Freddie W. Nicholas Sr., notes his meaningful contributions to the University of Virginia community, and extends its sincerest condolences to his family and friends, especially his wife Fay, his children Freddie Jr., Pamela, and Lisa, and all those whose lives he touched.

Commending Resolution for Daniel T. Judge

On motion, the Board approved the following resolution:

RESOLUTION COMMENDING DANIEL T. JUDGE

WHEREAS, Daniel T. Judge of Berryville, Virginia, a fourth year student in the College and Graduate School of Arts & Sciences seeking a double major in Political Philosophy, Policy, and Law, and Philosophy, and a minor in Religious Studies, will complete his term as the student representative on the Board of Visitors on May 31, 2016; and

WHEREAS, during his time in the College, Mr. Judge has served as Student Council's Chief of Cabinet and Executive Editor for the Virginia Undergraduate Law Review; and

WHEREAS, Mr. Judge is an active member of the Jefferson Literary and Debating Society; and

WHEREAS, Mr. Judge has worked as a research assistant at the University of Virginia School of Law and as an intern for the Virginia Law Review; and

WHEREAS, Mr. Judge was a student liaison to the Student Information System Advisory Board; and

WHEREAS, Mr. Judge was appointed as the Student Member of the Board for the 2015-2016 academic year; and

WHEREAS, as Student Member of the Board of Visitors, Mr. Judge has engaged with student organizations, held weekly open hours for students, met with first-year students in the residence halls, and hosted forums for students and members of the Board to meet each other and converse; and

WHEREAS, Mr. Judge has used the knowledge gained from this extensive student engagement to provide the Board with thoughtful, wise counsel;

RESOLVED, the Board of Visitors thanks Daniel Judge for his devoted service to the Board and the University, values his friendship as an esteemed colleague, and wishes him great success and happiness in all of his future endeavors.

Final Session, Friday, February 19, 2016

All voting members, save Ms. Kilberg, were present.

With the exception of the Tuition, Required Fees, And Other Charges For The Academic Division For Fiscal Year 2016-2017, the following resolutions were adopted unanimously. Ms. Dragas voted "no" on the above-named resolution.

CONSENT ITEMS

REAFFIRMATION OF REQUIREMENT THAT ALL UNIVERSITY OF VIRGINIA STUDENTS CARRY HEALTH INSURANCE AND APPROVAL OF UPDATED POLICY TEXT RELATED TO THIS REQUIREMENT

(approved by the Academic & Student Life Committee on February 19, 2016)

WHEREAS, the Board of Visitors adopted a resolution on September 1, 1967, requiring "all students enrolled at the University at Charlottesville" to carry "hospitalization insurance;" and

WHEREAS, the Board of Visitors adopted a second resolution on September 1, 1989, reaffirming this requirement and extending it to

"all University of Virginia students (except those enrolled in the Division of Continuing Education) and all Clinch Valley College students;" and

WHEREAS, both of these resolutions permitted students to choose between a health insurance plan sponsored by "Student Council" or a comparable plan; and

WHEREAS, this policy text requires updating to reflect current nomenclature and practice;

RESOLVED, the Board of Visitors reaffirms the requirement that students maintain health insurance throughout their enrollment at the University of Virginia at Charlottesville and at The University of Virginia's College at Wise (the College at Wise); and

RESOLVED FURTHER, the Board of Visitors authorizes the University Vice President and Chief Student Affairs Officer and the College at Wise Vice Chancellor for Enrollment Management and Student Life to oversee compliance with this requirement, provided that eligible students are permitted to enroll in any health plan sponsored by the University or a comparable plan.

NAMING OF THE COMMONS BUILDING AT SOUTH LAWN AS DEAN COMMONS
(approved by the Buildings & Grounds Committee on February 19, 2016)

WHEREAS, Thompson Dean III took a B.A. in Foreign Affairs from the University of Virginia in 1979; and

WHEREAS, Mr. Dean is a generous donor to the University and has served in a number of important volunteer leadership roles; and

WHEREAS, Mr. Dean has recently made significant gifts to the College and Graduate School of Arts & Sciences that will provide lasting support for curriculum innovation and engaged learning initiatives;

RESOLVED, the Board of Visitors names the Commons Building at South Lawn *Dean Commons*; and

RESOLVED FURTHER, the Board of Visitors thanks Mr. Dean for his generous contributions, of time and talent as well as funding, to the College and Graduate School of Arts & Sciences.

ACTION ITEMS

CLARIFICATION OF THE UNIVERSITY'S CORPORATE STRUCTURE AND DESIGNATION OF THE PRESIDENT AS THE PRINCIPAL ADMINISTRATIVE OFFICER OF THE UNIVERSITY AND CHIEF EXECUTIVE OFFICER OF THE ACADEMIC DIVISION
(approved by the Executive Committee on February 17, 2016)

WHEREAS, in 2016 and 2017, The University of Virginia will undergo a decennial reaccreditation review by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC); and

WHEREAS, the University has been informed by SACSCOC that its corporate structure must be clarified; and

WHEREAS, the clarification must be reflected in the University's bylaws, which are contained in the *Manual of the Board of Visitors of the University of Virginia*;

RESOLVED, in accordance with the provisions of Section 5.9 of the *Manual of the Board of Visitors of the University of Virginia* (the *Manual*) and the Code of Virginia Section 23-75, and upon recommendation of the Executive Committee, the first paragraph of the Preface of the *Manual* is revised as follows:

THE UNIVERSITY of Virginia is an educational institution of the Commonwealth of Virginia. It is comprised of three divisions - the Academic Division, the Medical Center, and the College at Wise. The duties and powers of its governing body, the Board of Visitors, are determined and controlled by the statutes of the State, as amended by the General Assembly. The most pertinent statutory provisions are printed in an appendix to this *Manual*. The portions of the Code of Virginia that treat the general organization and governance of the University may be found in Va. Code Sections 23-62 *et seq.* The Board itself, through the *Manual*, largely determines its internal organization, its procedures of operation, and the responsibilities of the administrative officers selected by it to carry out its directives of policy and program.

RESOLVED FURTHER, sections 4.2 and 4.22 of the *Manual* are revised as follows:

SECTION 4.2 THE PRESIDENT OF THE UNIVERSITY - The President of the University shall be the principal administrative officer ~~chief executive officer~~ of the University. The President also serves as the chief executive officer of the Academic Division. The President shall be a member of the General Faculty and of the faculty of the College and of each of the schools of the University. ~~The President also shall be the principal administrative officer of The University of Virginia's College at Wise.~~

SECTION 4.22 POWERS AND DUTIES - As the principal administrative officer ~~chief executive officer~~ of the University and chief executive

officer of the Academic Division, the President shall have the following powers and duties:

- 1 The President shall have responsibility for the operation of the University in conformity with the purposes and policies determined by the Board;
- 2 The President shall act as adviser to the Board and shall have responsibility for recommending to it for consideration those policies and programs which in the opinion of the President will best promote the interests of the University;
- 3 The President shall recommend to the Board long-range educational goals and programs and the new degrees that may be best suited to attain those goals and programs;
- 4 The President shall have the power to establish and modify as he or she deems necessary the internal administrative structure of the University and shall appoint or provide for the appointment of all administrative officers except for the Vice Presidents and the Chancellor of The University of Virginia's College at Wise, making a report of his or her actions thereon to the Board at the next regular meeting;
- 5 The President shall serve as President of the Faculty Senate of the University and of the Faculty Senate of The University of Virginia's College at Wise;
- 6 The President shall have primary responsibility for the establishment and maintenance of proper relationships with the alumni;
- 7 The President shall at all times maintain cordial relationships with the students, guarding and protecting their best interests;
- 8 The President shall use particular efforts to preserve and foster the Honor System;
- 9 The President shall be responsible for the discipline of students with the power to impose appropriate penalties including expulsion;
- 10 The President shall submit to the Board each year an annual budget for the operation of the University for the following fiscal year and shall prepare and submit to the Governor a biennial budget request as required by law or regulation;
- 11 The President shall promote the development of the endowment funds of the University and shall be authorized to accept any gift or grant subject to the approval of the Governor as required, making a report to the Board of such gifts or grants; and
- 12 The President shall perform such other duties as may be required by the Board.

ENTERPRISE RISK MANAGEMENT CHARTER

(approved by the Audit, Compliance, and Risk Committee on February 18, 2016 - ERM Charter can be found in Attachment A)

RESOLVED, the Enterprise Risk Management Charter is approved as recommended by the Audit, Compliance, and Risk Committee.

COMPLIANCE CHARTER

(approved by the Audit, Compliance, and Risk Committee on February 18, 2016 - Compliance Charter can be found in Attachment B)

RESOLVED, the Compliance Charter is approved as recommended by the Audit, Compliance, and Risk Committee.

ESTABLISHMENT OF BOARD OF VISITORS STRATEGIC INVESTMENT FUND

(approved by the Finance Committee on February 19, 2016)

WHEREAS, the University seeks to create a fund for strategic investments that support the vision and aspirations of the highest levels of excellence in the University's academic, research, and healthcare missions; and

WHEREAS, in March 2015, the Board of Visitors authorized the restructuring of the University's debt to reduce liquidity requirements and better align short-term assets and liabilities; and

WHEREAS, in November 2015, the Board of Visitors approved a liquidity policy which outlines the University's philosophy on liquidity management, establishes a control framework for managing liquidity, and establishes liquidity management guidelines; and

WHEREAS, in November 2015, the Board of Visitors authorized its Executive Vice President and Chief Operating Officer to enter into operating lines of credit with one or more financial firms to diversify the University's liquidity sources and to be used only as an additional source of back-up liquidity to ease requirements on operating funds; and

WHEREAS, the University is committed to the establishment and careful management of a fund which is designed to grow and provide the means by which future strategic investments could be funded;

RESOLVED, the Board of Visitors authorizes the establishment of the Board of Visitors Strategic Investment Fund, to operate under the following principles:

1. Consistent with the objectives of University of Virginia Investment Management Company (UVIMCO), the Board of Visitors Strategic Investment Fund will be managed within UVIMCO's long-term pool. UVIMCO will maintain segregated accounting records with respect to investment earnings and distributions.

A detailed investment proposal will be provided for each strategic investment that will include the following elements: the specific investment opportunity; the strategic alignment with the University's mission; the

business objectives, milestones and financial plans; key risks; and the terms of an investment and exit strategy. Projects will be strongly encouraged to demonstrate self-sufficiency or pay back within a three-year time period.

2. The investment proposals will be due on or before February 28 of each year. The President, the Executive Vice President and Chief Operating Officer, the Rector, and the Chair of the Finance Committee will review all investment proposals and will seek assistance if needed in the evaluation of any proposal. The evaluation process will take no more than ninety days. The committee will make recommendations to the Board of Visitors at its June meeting for the funding for the next fiscal year.

All investment proposals must clearly align with the University's strategic plan objectives, with the expectation that proposals will be prioritized by greatest anticipated reach and return on investment over time. The expectation is that these competitive proposals made and funded by the Board of Visitors will, over time, make a major difference in all facets of the University. These funds will not be used in lieu of normal ongoing operating costs but are expected to have a positive impact on the strategic direction and enhance the quality of the University.

3. There will be a quarterly process of financial reporting and monitoring of each investment, with an annual progress report provided each June to the Board of Visitors. This annual report will include project status and funding to date, at which time funding may be continued, adjusted or curtailed.

FACULTY AND STAFF HOUSING RATES FOR 2016-2017

(approved by the Finance Committee on February 19, 2016)

RESOLVED, faculty and staff housing rates are approved, as shown below, effective July 1, 2016. Should a property be vacated during the year, the Executive Vice President and Chief Operating Officer or his designee is authorized to increase the rates to market level.

	<u>Utilities Furnished</u>	<u>Rents 2015-2016 Per Month</u>	<u>Amount of Increase</u>	<u>Percent of Increase</u>	<u>Rents 2016-2017 Per Month</u>	<u>Utilities Paid By Occupant</u>
<u>Piedmont Estates Properties</u>						
1 Bedroom Apt. (7) (F)	AC,C,D,E,G,T,WS	\$770	\$25	3.25%	\$795	V
2 Bedroom Apt. (16)	AC,C,D,E,G,T,WS	\$920	\$40	4.35%	\$960	V
Houses (3BR) (16)	C,D,E,G,HVAC,T,WS	\$1,325	\$50	3.77%	\$1,375	V

	<u>Utilities Furnished</u>	<u>Rents 2015-2016 Per Month</u>	<u>Amount of Increase</u>	<u>Percent of Increase</u>	<u>Rents 2016-2017 Per Month</u>	<u>Utilities Paid By Occupant</u>
Townhouses (3BR)(5)	C,D,E,G,HVAC,T,WS	\$1,225	\$50	4.08%	\$1,275	V
Farmhouse Apt. 1 & 3 (1BR)(F)	AC,C,D,E,G,T,WS	\$815	\$25	3.07%	\$840	V
Farmhouse Apt. 2 (3BR)(F)	AC,C,D,E,G,T,WS	\$1,150	\$40	3.48%	\$1,190	V
Farmhouse Apt. 4 (2BR)(F)	AC,C,D,E,G,T,WS	\$975	\$35	3.59%	\$1,010	V
<u>Sundry Properties</u>						
Vyssotsky Cottage (3BR)	AC,C,D,E,G,T,WS	\$1,270	\$40	3.15%	\$1,310	V
McGuffey Cottage (Eff)(F)	AC,C,D,E,T,V,WS	\$660	\$20	3.03%	\$680	
Upper Mews (1BR)(F)	AC,C,D,E,HP,T,WS	\$850	\$25	2.94%	\$875	V
Lower Mews (1BR)(F)	AC,C,D,E,HP,T,WS	\$825	\$25	3.03%	\$850	V
Monroe Hill Range (1BR)	C,D,E,HVAC,T,V,WS	\$1,115	\$35	3.14%	\$1,150	
Brown College Apts. (2BR)(2)	C,D,E,HVAC,T,V,WS	\$885	\$30	3.39%	\$915	
Hereford Coll. Apts.(2BR)(2)	C,D,E,HVAC,T,V,WS	\$980	\$30	3.06%	\$1,010	
Hereford Coll. Principal Res. (3BR)	C,D,E,HVAC,T,V,WS	\$1,530	\$50	3.27%	\$1,580	
Orchard House Rooms*(5)(F)	AC,C,D,E,G,T,WS	\$560	\$40	7.14%	\$600	V
118 Oakhurst, Upper (2BR)	AC,C,D,E,G,T,WS	\$990	\$45	4.55%	\$1,035	V
118 Oakhurst, Lower (2BR)	AC,C,D,E,G,T,WS	\$1,100	\$45	4.09%	\$1,145	V
424 Shea House (1BR)	C,D,E,G,HVAC,T,V, WS	\$900	\$20	2.22%	\$920	
423 Shea House (2BR)	C,D,E,G,HVAC,T,V, WS	\$1,040	\$30	2.88%	\$1,070	
004 Lewis(1BR)	C,D,E,G,HVAC,T,V, WS	\$770	\$25	3.25%	\$795	
Hedge House (2BR)	AC,C,D,E,G,T,WS	\$990	\$40	4.04%	\$1,030	V
* - The Orchard House daily rental rate is \$35.						

	<u>Utilities Furnished</u>	<u>Rents 2015-2016 Per Month</u>	<u>Amount of Increase</u>	<u>Percent of Increase</u>	<u>Rents 2016-2017 Per Month</u>	<u>Utilities Paid By Occupant</u>
<u>E & G Properties</u>						
Montebello (3BR)	AC,D,E,G,V,WS	\$1,420	\$50	3.52%	\$1,470	C,T
Big Morea (4BR)	AC,D,E,G,T,V,WS	\$1,395	\$65	4.66%	\$1,460	C
Little Morea (2BR)	AC,D,E,G,T,V,WS	\$1,100	\$50	4.55%	\$1,150	C
Sunnyside (3BR)	AC,E,O,T,WS	\$1,990	\$60	3.02%	\$2,050	C,D,V
Monroe Hill House(3BR)	D,E,HVAC,T,V,WS	\$1,485	\$45	3.03%	\$1,530	C
Weedon House (6BR)	D,E,HVAC,T,V,WS	\$3,190	\$100	3.13%	\$3,290	C
Morven Guest House (5BR)(F)	D,E,G,HVAC,T,WS	\$2,970	\$80	2.69%	\$3,050	C,V

	<u>Utilities Furnished</u>	<u>Rents 2015-2016 Per Month</u>	<u>Amount of Increase</u>	<u>Percent of Increase</u>	<u>Rents 2016-2017 Per Month</u>	<u>Utilities Paid By Occupant</u>
Pavilion I (3BR)	D,E,HVAC,T,V,WS	\$1,760	\$50	2.84%	\$1,810	C
Pavilion II (3BR)	D,E,HVAC,T,V,WS	\$1,565	\$55	3.51%	\$1,620	C
Pavilion III (3BR)	D,E,HVAC,T,V,WS	\$1,440	\$60	4.17%	\$1,500	C
Pavilion IV (3BR)	AC,D,E,HP,T,V,WS	\$1,145	\$45	3.93%	\$1,190	C
Pavilion V (5BR)	D,E,HVAC,T,V,WS	\$1,890	\$60	3.17%	\$1,950	C
Pavilion VI (4BR)	D,E,HVAC,T,V,WS	\$1,500	\$60	4.00%	\$1,560	C
Pavilion VIII Upper (3BR)	D,E,HVAC,T,V,WS	\$1,000	\$40	4.00%	\$1,040	C
Pavilion VIII Lower (1BR)	D,E,HVAC,T,V,WS	\$705	\$15	2.13%	\$720	C
Pavilion IX (3BR)	D,E,HVAC,T,V,WS	\$1,440	\$70	4.86%	\$1,510	C
Pavilion X (4BR)	D,E,HVAC,T,V,WS	\$2,100	\$50	2.38%	\$2,150	C

Notes:

- The (F) designates properties that are furnished.
- Utility abbreviations are as follows: AC (window air conditioning), C (cable TV), D (data), E (electric), G (gas), HP (heating plant), HVAC (heating, ventilation & air conditioning), O (oil), T (trash), V (voice) and WS (water, sewer).

STUDENT HOUSING RATES FOR 2016-2017 FOR THE ACADEMIC DIVISION, THE UNIVERSITY'S COLLEGE AT WISE, AND THE MOUNTAIN LAKE BIOLOGICAL STATION (approved by the Finance Committee on February 19, 2016)

RESOLVED, rental increases for student housing facilities are approved, as shown below, effective beginning with the 2016-2017 session.

	<u>Actual 2015-2016 Per Student Per Session</u>	<u>Amount of Increase</u>	<u>Percent of Increase</u>	<u>Proposed 2016-2017 Per Student Per Session</u>
<u>First-Year Housing</u>				
Alderman Road, McCormick Road, Gooch/Dillard, Hereford College, Brown College and the International Residential College, first-year rooms	\$5,670	\$195	3.44%	\$5,865
<u>Upper-class Housing</u>				
<u>Brown College</u>				
Single Room (w/shared bath)	\$6,610	\$230	3.48%	\$6,840
<u>Lawn</u>				
Single Room	\$6,390	\$220	3.44%	\$6,610
Single Room (no fireplace)	\$6,240	\$220	3.53%	\$6,460
<u>IRC - Mary Munford/Roberta Gwathmey</u>				
Double Room	\$5,690	\$190	3.34%	\$5,880
Single Room	\$6,390	\$260	4.07%	\$6,650
<u>IRC - Lewis/Hoxton</u>				
Double Room	\$5,690	\$190	3.34%	\$5,880

	Actual 2015-2016			Proposed 2016-2017
	Per Student	Amount of	Percent of	Per Student
<u>First-Year Housing</u>	<u>Per Session</u>	<u>Increase</u>	<u>Increase</u>	<u>Per Session</u>
Single Room	\$6,680	\$270	4.04%	\$6,950
Single Room (w/bath)	\$6,890	\$220	3.19%	\$7,110
<u>Hereford (Residential College & Johnson, Malone, Weedon)</u>				
Double Room	\$5,690	\$190	3.34%	\$5,880
Single Room	\$5,920	\$240	4.05%	\$6,160
<u>Language House (French, Spanish, Shea)</u>				
Double Room	\$6,130	\$210	3.43%	\$6,340
Single Room	\$6,890	\$220	3.19%	\$7,110
<u>Graduate Housing</u>				
Range & Crackerbox	\$6,390	\$220	3.44%	\$6,610
<u>Apartments - Single Student</u>				
<u>Bice House, Copeley III & IV, Faulkner (Hench, Mitchell, Younger), Lambeth Field</u>				
Double Occupancy	\$6,130	\$210	3.43%	\$6,340
Single Occupancy	\$6,890	\$220	3.19%	\$7,110
<u>Apartments - Graduate (per month)</u>				
<u>Copeley Hill I & II & University Gardens</u>				
One Bedroom (furnished)	\$770	\$30	3.90%	\$800
One Bedroom (unfurnished)	\$740	\$30	4.05%	\$770
Two Bedroom (furnished)	\$950	\$40	4.21%	\$990
Two Bedroom (unfurnished)	\$920	\$40	4.35%	\$960
Two Bedroom (shared - furnished)	n/a	n/a	n/a	\$650
Three Bedroom (furnished)	\$1,130	\$45	3.98%	\$1,175
Three Bedroom (unfurnished)	\$1,080	\$45	4.17%	\$1,125
<u>College at Wise</u>				
McCrary	\$5,820	\$0	0.00%	\$5,820
Asbury, Commonwealth, Culbertson, Randolph, Theme Housing, Thompson	\$6,706	\$0	0.00%	\$6,706
Henson	\$4,860	\$616	12.67%	\$5,476

<u>Summer Session Housing Rates</u>				
	Actual <u>Summer 2015</u>	Amount of <u>Increase</u>	Percent of <u>Increase</u>	Proposed <u>Summer 2016</u>
Per person, per night, double occ. (21-night minimum)	\$26	\$1	3.85%	\$27
Per person, per night, single occ. (21-night minimum)	\$34	\$1	2.94%	\$35

University of Virginia's College at Wise Summer Session Housing Rate

	<u>Actual</u> <u>Summer 2015</u>	<u>Amount of</u> <u>Increase</u>	<u>Percent of</u> <u>Increase</u>	<u>Proposed</u> <u>Summer 2016</u>
Per person, per night, double occ. (34-days)	\$992	\$0	0.00%	\$992

Mountain Lake Biological Station Housing Daily Rates

	<u>Actual</u> <u>Summer 2016</u>	<u>Amount of</u> <u>Increase</u>	<u>Percent of</u> <u>Increase</u>	<u>Proposed</u> <u>Summer 2017</u>
Dormitories	\$8.25	\$0.25	3.03%	\$8.50
Cabins/Apartments	\$11.50	\$0.25	2.17%	\$11.75

CONTRACT RATES FOR DINING SERVICES FOR 2016-2017 FOR THE ACADEMIC
DIVISION, THE UNIVERSITY OF VIRGINIA'S COLLEGE AT WISE, AND MOUNTAIN
LAKE BIOLOGICAL STATION

(approved by the Finance Committee on February 19, 2016)

RESOLVED, the student contract rates for dining services are approved as shown below, effective beginning with the 2016-2017 session:

	<u>Actual</u> <u>2015-2016</u>	<u>Amount of</u> <u>Increase</u>	<u>Percent</u> <u>Increase</u>	<u>Proposed</u> <u>2016-2017</u>
<u>Regular Meal Plans (1,2,3)</u>				
Ultimate Access w/\$600 Plus Dollars	\$4,940	\$140	2.83%	\$5,080
All Access 7 w/\$300 Plus Dollars	\$4,720	\$130	2.75%	\$4,850
All Access 5 w/\$600 Plus Dollars	\$4,110	\$120	2.92%	\$4,230
Semester 50 w/\$720 Plus Dollars	\$1,720	\$50	2.92%	\$1,770
Semester 100 w/\$800 Plus Dollars	\$2,650	\$70	2.64%	\$2,720
Add-On 25 Meals w/\$35 Plus Dollars (per semester)	\$270	\$10	3.86%	\$280
<u>Residential College/Language House Meal Plans (1,2,3,4)</u>				
Ultimate Access w/\$600 Plus Dollars	\$5,050	\$140	2.77%	\$5,190
All Access 7 w/\$300 Plus Dollars	\$4,830	\$130	2.69%	\$4,960
All Access 5 w/\$600 Plus Dollars	\$4,220	\$120	2.84%	\$4,340
Semester 50 w/\$720 Plus Dollars	\$1,830	\$50	2.75%	\$1,880
Semester 100 w/\$800 Plus Dollars	\$2,760	\$70	2.54%	\$2,830
<u>Athletic Meal Plans (5)</u>				
All Access 7 w/\$300 Plus Dollars	\$4,830	\$130	2.69%	\$4,960
Semester 100	\$1,960	\$60	3.06%	\$2,020
Semester 50 w/\$720 Plus Dollars	\$1,830	\$50	2.75%	\$1,880
Semester 80 w/\$750 Plus Dollars	\$2,420	\$60	2.48%	\$2,480
Semester 100 w/\$800 Plus Dollars	\$2,760	\$70	2.54%	\$2,830

	Actual <u>2015-2016</u>	Amount of <u>Increase</u>	Percent <u>Increase</u>	Proposed <u>2016-2017</u>
<u>Other (3)</u>				
Graduate 50/50 w/\$350 Plus Dollars	\$1,350	\$40	2.97%	\$1,390
RA Semester 50 w/\$260 Plus Dollars	\$1,260	\$40	3.15%	\$1,300
Law School Meal Plan (6)	\$200	\$0	0.00%	\$200

	Actual <u>Summer 2015</u>	Amount of <u>Increase</u>	Percent <u>Increase</u>	Proposed <u>Summer 2016</u>
<u>Summer Session meal Plan Rates (1)</u>				
60 Meals w/ \$120 Plus Dollars	\$575	\$15	2.61%	\$590
40 Meals w/ \$40 Plus Dollars	\$390	\$10	2.56%	\$400
20 Meals w/ \$40 Plus Dollars	\$200	\$0	0.00%	\$200

(1) Plus Dollars are credited to a student's identification card and may be used in the same manner as cash at any board dining hall and/or retail operation.

(2) First-year students are required to purchase an All Access 7 or Ultimate Access meal plan.

(3) Add-On 25 meals is available to all Semester meal plan holders and may be purchased any time during the academic year.

(4) Some residential colleges and language houses have a dining requirement as part of their program.

(5) Athletic Semester 100 is available only to Student Managers.

(6) Law School students are allowed to deposit a minimum \$200 per academic year into a dining spending account.

	Actual <u>2015-2016</u>	Amount of <u>Increase</u>	Percent <u>Increase</u>	Proposed <u>2016-2017</u>
<u>The University of Virginia's College at Wise</u>				
Unlimited Meals & 50 Swipes/Semester (a)	n/a	n/a	n/a	\$4,112
80 Block Commuter Plan (per semester)	\$573	(\$93)	(16.23%)	\$480
50 Block Commuter Plan (per semester)	\$374	(\$59)	(15.78%)	\$315
25 Block Commuter Plan (per semester)	\$193	(\$28)	(14.51%)	\$165

(a) Wise meal plan offerings for 2016-2017 include an unlimited plan, replacing the prior year's block plan offerings.

	Actual <u>Daily 2016</u>	Amount <u>of Increase</u>	Percent <u>of Increase</u>	Proposed <u>Daily 2017</u>
<u>Mountain Lake Biological Station</u>				
Adult	\$29.00	\$0.00	0.00%	\$29.00
Children 13 & older	\$29.00	\$0.00	0.00%	\$29.00
Children 3 to 12	\$17.00	\$0.00	0.00%	\$17.00
Children 2 & under	\$0.00	\$0.00	0.00%	\$0.00

TUITION, REQUIRED FEES, AND OTHER CHARGES FOR THE ACADEMIC DIVISION
FOR FISCAL YEAR 2016-2017

(approved by the Finance Committee on February 19, 2016)

WHEREAS, in 2014, the Finance Subcommittee was charged by the Rector of the Board of Visitors to develop a financial/pricing model (including a long-term financial plan) that promotes: affordability for low-income and middle-income students and their families; predictability of tuition and fee costs and associated financial aid; a sustainable student financial aid program; sustainable funding for instruction that preserves and enhances academic excellence; diversity and inclusiveness; and, process efficiencies and savings achieved through the Organizational Excellence initiative; and

WHEREAS, over the course of several months in 2014-2015, the Full Board discussed and considered the development of the multi-year financial plan, which incorporated several funding sources for these strategic priorities, including increasing the endowment spending distribution; optimizing the performance of the balance sheet; generating savings by restructuring the debt portfolio; executing a robust philanthropic campaign to support the Cornerstone Plan, faculty excellence, and student financial aid; continuing to achieve operational efficiencies and developing new academic revenues; and, after other sources of revenue have been utilized, crafting a tuition/aid model to improve affordability and predictability; and

WHEREAS, all Virginia students, regardless of personal and family income, continue to pay less in tuition than the cost of the education they receive at the University; and

WHEREAS, reducing the financial burden of low-income and middle-income Virginia students and their families, as the Commonwealth of Virginia has defined those terms, was made a policy priority by the Virginia General Assembly through the Higher Education Opportunity Act of 2011, also known as the "Top Jobs Act", and was embraced by the University of Virginia as a strategic imperative; and

WHEREAS, in 2015 the Board of Visitors approved a reduction in the maximum loan amount from \$14,000 to \$4,000 for low-income Virginia students, and from \$28,000 to \$18,000 for all other Virginia students demonstrating financial need; and

WHEREAS, in 2015 the Board of Visitors approved step increases in Virginia undergraduate base tuition of \$1,000 in Fall 2015 and an additional \$1,000 in Fall 2016, with currently enrolled Virginia students exempt from the step increases, in line with the multi-year financial plan approved in 2015.

RESOLVED, the tuition and required fees and other charges applicable to the Academic Division are approved as shown below, effective July 1, 2016:

	In-state			Out-of-State				
	2015-16 Approved	Increase	Percent Increase	2016-17 Proposed	2015-16 Approved	Increase	Percent Increase	2016-17 Proposed
REGULAR SESSION								
Undergraduate Tuition								
All schools except as otherwise noted:								
Full-Time Students Entering Fall 2016 (First-Year)	n/a	n/a	n/a	\$13,220	n/a	n/a	n/a	\$41,722
Full-Time Students Entering Fall 2016 Guarantee (First-Year)	n/a	n/a	n/a	\$14,378	n/a	n/a	n/a	n/a
Full-Time Students Entered Fall 2015 (Second-Year)	\$11,892	\$328	2.8%	\$12,220	\$40,506	\$1,216	3.0%	\$41,722
Full-Time Students Entered Fall 2014 and 2013 (Third-Year and Fourth-Year)	\$10,892	\$328	3.0%	\$11,220	\$40,506	\$1,216	3.0%	\$41,722
School of Engineering and Applied Science								
Full-Time Students Entering Fall 2016 (First-Year)	n/a	n/a	n/a	\$17,220	n/a	n/a	n/a	\$45,722
Full-Time Students Entered Fall 2015 (Second-Year)	\$15,892	\$328	2.1%	\$16,220	\$44,506	\$1,216	2.7%	\$45,722
Full-Time Students Entered Fall 2014 and 2013 (Third-Year and Fourth-Year)	\$12,892	\$328	2.5%	\$13,220	\$42,506	\$1,216	2.9%	\$43,722
McIntire School of Commerce (Third-Year and Fourth-Year)	\$15,892	\$328	2.1%	\$16,220	\$45,506	\$1,216	2.7%	\$46,722
Frank Batten School of Leadership and Public Policy								
Full-Time Students Entering Fall 2016 (Third-Year)	n/a	n/a	n/a	\$16,220	n/a	n/a	n/a	\$46,722
Full-Time Students Entered Fall 2015 (Fourth-Year)	\$13,392	\$328	2.4%	\$13,720	\$43,006	\$1,216	2.8%	\$44,222
Graduate School - Tuition and All Required Fees, including University Activity Fee and excluding School Activity Fee (which varies by school), unless otherwise noted:								
Graduate School of Arts & Sciences (PhD, Yrs 1-3, GSAS, Nursing & Architecture)	\$ 17,094	\$ 586	3.4%	\$ 17,680	\$ 27,574	\$ 930	3.4%	\$ 28,504
Graduate School of Arts & Sciences (PhD, Yrs 4+ GSAS, Nursing & Architecture)	\$ 7,100	\$ 236	3.3%	\$ 7,336	\$ 7,782	\$ 236	3.0%	\$ 8,018
Graduate School of Arts & Sciences (MA/MS, including MPH/MS in Dept of Public Health Sciences)	\$ 17,800	\$ 688	3.9%	\$ 18,488	\$ 28,432	\$ 1,086	3.8%	\$ 29,518
Graduate School of Architecture in Constructed Environment (PhD, Yrs 1 - 3, includes school activity fee)	\$ 17,160	\$ 586	3.4%	\$ 17,746	\$ 27,640	\$ 930	3.4%	\$ 28,570
Graduate School of Architecture in Constructed Environment (PhD, Yrs 4+, includes school activity fee)	\$ 7,166	\$ 236	3.3%	\$ 7,402	\$ 7,848	\$ 236	3.0%	\$ 8,084
School of Engineering and Applied Science Full-time Students	\$ 17,792	\$ 540	3.0%	\$ 18,332	\$ 28,046	\$ 868	3.1%	\$ 28,914
School of Engineering and Applied Science Full-time Research-Only Students	\$ 6,416	\$ 198	3.1%	\$ 6,614	\$ 6,416	\$ 198	3.1%	\$ 6,614
School of Engineering and Applied Science Class Credit Hour (if not full-time or research-only)	\$ 792	\$ 24	3.0%	\$ 816	\$ 1,326	\$ 40	3.0%	\$ 1,366
School of Engineering and Applied Science Research Credit Hour (if not full-time or research-only)	\$ 160	\$ 5	3.1%	\$ 165	\$ 160	\$ 5	3.1%	\$ 165
Biomedical Sciences (Yrs 1-2 for MSTP and students with a Masters, Yrs 1-3 all others)	\$ 17,166	\$ 78	0.5%	\$ 17,244	\$ 27,692	\$ 78	0.3%	\$ 27,770
Biomedical Sciences (Yrs 3+ for MSTP and students with a Masters, Years 4+ all others)	\$ 4,212	\$ 78	1.9%	\$ 4,290	\$ 4,212	\$ 78	1.9%	\$ 4,290
Curry School of Education (PhD, Yrs 1 - 2, includes school activity fee)	\$ 17,452	\$ 672	3.9%	\$ 18,124	\$ 27,566	\$ 1,032	3.7%	\$ 28,598
Curry School of Education (PhD, Yr 3, includes school activity fee)	\$ 13,060	\$ 498	3.8%	\$ 13,558	\$ 20,030	\$ 738	3.7%	\$ 20,768
Curry School of Education - Higher Education Med (12 month tuition rate, includes school activity fee)	n/a	n/a	n/a	\$ 22,700	n/a	n/a	n/a	\$ 36,500
Curry School of Education - Speech Communication Disorders Internship Rate (includes school activity fee)	n/a	n/a	n/a	\$ 10,396	n/a	n/a	n/a	\$ 15,710
Batten School of Leadership & Public Policy MPP (includes 2nd yr of Accelerated B/MPP, includes school activity fee)	\$ 25,700	\$ 894	3.5%	\$ 26,594	\$ 46,558	\$ 1,606	3.4%	\$ 48,164
School of Nursing Clinical Nurse Leader (CNL) Program	\$ 21,716	\$ 748	3.4%	\$ 22,464	\$ 35,818	\$ 1,218	3.4%	\$ 37,036
School of Nursing Clinical Nurse Leader Program Credit Hour	\$ 680	\$ 28	4.1%	\$ 708	\$ 1,160	\$ 44	3.8%	\$ 1,204
M.S. in Data Science	\$ 24,942	\$ 642	2.6%	\$ 25,584	\$ 39,684	\$ 992	2.5%	\$ 40,676
All Other Full-time Graduate Programs	\$ 17,432	\$ 672	3.9%	\$ 18,104	\$ 27,546	\$ 1,032	3.7%	\$ 28,578
All Other Full-time Research Only	\$ 4,256	\$ 150	3.5%	\$ 4,406	\$ 4,256	\$ 150	3.5%	\$ 4,406
All Other Graduate Class/ Credit Hour (if not full-time or research-only)	\$ 802	\$ 32	4.0%	\$ 834	\$ 1,326	\$ 52	3.9%	\$ 1,378
All Other Students Research Credit Hour (if not full-time or research-only)	\$ 70	\$ 3	4.3%	\$ 73	\$ 70	\$ 3	4.3%	\$ 73
McIntire School of Commerce - Tuition and All Required Fees, including University and School Activity Fees, Program and International Study Fees:								
M.S. in Accounting	\$ 30,176	\$ 1,050	3.5%	\$ 31,226	\$ 36,520	\$ 1,276	3.5%	\$ 37,796
M.S. in Accounting Optional Accounting Immersion Program (per course)	\$ 2,190	\$ -	0.0%	\$ 2,190	\$ 2,190	\$ -	0.0%	\$ 2,190
M.S. in Commerce	\$ 41,810	\$ (100)	-0.2%	\$ 41,710	\$ 47,376	\$ 40	0.1%	\$ 47,416
M.S. in MIT	\$ 44,354	\$ 1,546	3.5%	\$ 45,900	\$ 44,354	\$ 1,546	3.5%	\$ 45,900
M.S. in MIT, Optional Independent Study (per credit hour)	\$ 1,120	\$ 38	3.4%	\$ 1,158	\$ 1,120	\$ 38	3.4%	\$ 1,158
M.S. in Global Commerce - Americas	n/a	n/a	n/a	\$ 40,967	n/a	n/a	n/a	\$ 41,308
M.S. in Global Commerce - charge to Barcelona students when in residence	n/a	n/a	n/a	n/a	n/a	n/a	n/a	\$ 6,283
M.S. in Global Commerce -charge to China students when in residence	n/a	n/a	n/a	n/a	n/a	n/a	n/a	\$ 16,783
School of Medicine - Tuition and All Required Fees, including University and School Activity Fees:								
Full-time Students	\$ 46,404	\$ 78	0.2%	\$ 46,482	\$ 57,210	\$ 78	0.1%	\$ 57,288
MD/MBA Program - Spring 2016 Semester	\$ 24,852	\$ 568	2.3%	\$ 25,420	\$ 27,962	\$ 568	2.0%	\$ 28,530
Darden School of Business - Tuition and All Required Fees, including University and School Activity Fees:								
Full-time MBA Students	\$ 58,150	\$ 2,350	4.0%	\$ 60,500	\$ 61,150	\$ 2,350	3.8%	\$ 63,500
MBA for Executives (entering 2016), including Program Fee	\$ 69,650	\$ 2,850	4.1%	\$ 72,500	\$ 69,650	\$ 2,850	4.1%	\$ 72,500
Global MBA for Executives (entering 2016), including Program Fee	\$ 74,650	\$ 1,600	2.1%	\$ 76,250	\$ 74,650	\$ 1,600	2.1%	\$ 76,250
PhD Students (Yrs 1-2)	\$ 17,164	\$ 78	0.5%	\$ 17,242	\$ 27,690	\$ 78	0.3%	\$ 27,768
PhD Students (Yrs 3+)	\$ 7,122	\$ 78	1.1%	\$ 7,200	\$ 7,804	\$ 78	1.0%	\$ 7,882
School of Law - Tuition and All Required Fees, including University and School Activity Fees:								
Full-time JD and LLM Students	\$ 54,000	\$ 2,300	4.3%	\$ 56,300	\$ 57,000	\$ 2,300	4.0%	\$ 59,300
Full-time Research-Only Students	\$ 7,700	\$ 300	3.9%	\$ 8,000	\$ 7,700	\$ 300	3.9%	\$ 8,000
Unless otherwise noted, all per credit hour tuition rates for full-time programs are derived by dividing the applicable annual tuition rate by the average course load. Such per credit hour rates are assessed only to students who are enrolled in an approved part-time program or have been approved for a reduced load.								

	2015-16		In-State		2016-17		Out-of-State		2016-17	
	Approved	Increase	Percent Increase	Proposed	Approved	Increase	Percent Increase	Proposed		
SPECIAL SESSION AND OTHER - Tuition and All Required Fees, including University Activity Fee and excluding School Activity Fee (which varies by school), unless otherwise noted:										
School of Engineering and Applied Science Accelerated Master's Program (AMP) in Systems Engineering	\$ 39,000	\$ -	0.0%	\$ 39,000	\$ 39,000	\$ -	0.0%	\$ 39,000		
School of Continuing and Professional Studies (SCPS): Tuition and All Required Fees:										
Post-Baccalaureate Pre-Medical Certificate Program	\$ 27,816	\$ 1,338	4.8%	\$ 29,154	\$ 32,996	\$ 1,562	4.7%	\$ 34,558		
National Criminal Justice Command College Program - Undergraduate	\$ 5,760	\$ 288	5.0%	\$ 6,048	\$ 13,306	\$ 266	2.0%	\$ 13,572		
National Criminal Justice Command College Program - Graduate	\$ 6,706	\$ 336	5.0%	\$ 7,042	\$ 13,380	\$ 268	2.0%	\$ 13,648		
SCPS - Tuition per credit hour:										
Bachelor of Interdisciplinary Studies	\$ 394	\$ 32	8.1%	\$ 426	\$ 1,216	\$ -	0.0%	\$ 1,216		
Bachelor of Professional Studies - Health Sciences Management Undergraduate	\$ 500	\$ -	0.0%	\$ 500	\$ 500	\$ -	0.0%	\$ 500		
Graduate	\$ 362	\$ 18	5.0%	\$ 380	\$ 864	\$ 18	2.1%	\$ 882		
Commonwealth Graduate Engineering Program	\$ 424	\$ 34	8.0%	\$ 458	\$ 870	\$ -	0.0%	\$ 870		
Community Scholars - Undergrad and High School	\$ 574	\$ 46	8.0%	\$ 620	\$ 944	\$ 75	7.9%	\$ 1,019		
Community Scholars - Graduate	\$ 361	\$ 19	5.3%	\$ 380	\$ 1,292	\$ 26	2.0%	\$ 1,318		
On-Line Active Military Undergraduate Rate	\$ 406	\$ 20	4.9%	\$ 426	\$ 1,298	\$ 26	2.0%	\$ 1,324		
	n/a	n/a	n/a	\$ 250	n/a	n/a	n/a	\$ 250		
Other										
Study Abroad (per credit hour)	\$ 336	\$ 13	3.9%	\$ 349	\$ 428	\$ 17	4.0%	\$ 445		
K-12 Educators (Undergraduate and Graduate, per credit hour)	\$ 318	\$ 12	3.8%	\$ 330	\$ 698	\$ 17	2.4%	\$ 715		
Curry Off-Grounds Tuition (per credit hour)	\$ 500	\$ -	0.0%	\$ 500	\$ 500	\$ -	0.0%	\$ 500		
Music Lessons (13 1-hr Lessons/Semester)	\$ 765	\$ 15	2.0%	\$ 780	\$ 765	\$ 15	2.0%	\$ 780		
Fully Online Graduate Degree and Certificate Programs (per credit hour, tuition and all required fees)	\$ 500	\$ -	0.0%	\$ 500	\$ 500	\$ -	0.0%	\$ 500		
Credits Taken In Excess of 125% of Program Requirements (per credit hour)	\$ 346	\$ -	0.0%	\$ 346	\$ -	\$ -	0.0%	\$ -		
2017 Summer Session, 2017 January Term, and Mt. Lake Biological Station										
Graduate Class Credit Hour	\$ 406	\$ 16	3.9%	\$ 422	\$ 824	\$ 32	3.9%	\$ 856		
Graduate Research Credit Hour	\$ 70	\$ 3	0	\$ 73	\$ 70	\$ 3	0	\$ 73		
Research Only (full-time load of research hours, per summer, > or = 6 credits)	\$ 840	\$ 36	4.3%	\$ 876	\$ 780	\$ 36	4.6%	\$ 816		
Clinical Nurse Leader program (per credit hour)	\$ 680	\$ 24	3.5%	\$ 704	\$ 1,160	\$ 42	3.6%	\$ 1,202		
School of Medicine (per summer)	\$ 18,460	\$ -	0.0%	\$ 18,460	\$ 23,112	\$ -	0.0%	\$ 23,112		
Affiliated Status Fee (per summer)	\$ 206	\$ -	0.0%	\$ 206	\$ 206	\$ -	0.0%	\$ 206		
Summer Language Institute Fee	\$ 60	\$ -	0.0%	\$ 60	\$ 60	\$ -	0.0%	\$ 60		
OTHER: Other contracted course and cooperative program tuition and required fee rates, including tuition for specialized graduate and professional credit courses, approved on a basis consistent with University contracting policies and procedures by the Executive Vice President and Chief Operating Officer. Discounts to summer session and January term rates, approved on a basis consistent with University policies and procedures by the Executive Vice President and Chief Operating Officer. Miscellaneous fees not anticipated in this resolution with the prior approval of the Chair of the Finance Committee, approved on a basis										
MANDATORY COMPREHENSIVE FEES										
Regular Session (annual charge, On-Grounds degree seeking, non-degree seeking and Post-Baccalaureate, Pre-Medical Certificate students, except as noted below)	\$ 2,526	\$ 78	3.1%	\$ 2,604	\$ 3,208	\$ 78	2.4%	\$ 3,286		
Special Session (per term, on-Grounds executive programs, Bachelor of Interdisciplinary Studies, SEAS Produced in Virginia, and degree-seeking graduate students enrolled in three or fewer credit hours, MS MIT - Northern Virginia location)	\$ 232	\$ 6	2.6%	\$ 238	\$ 292	\$ 6	2.1%	\$ 298		
Summer Session (per term)	\$ 380	\$ 6	1.6%	\$ 386	\$ 440	\$ 6	1.4%	\$ 446		
January Term (per term)	\$ 183	\$ 3	1.6%	\$ 186	\$ 212	\$ 4	1.9%	\$ 216		
Off-Grounds, Full-Time Research-Only (annual charge)	\$ 680	\$ 22	3.2%	\$ 702	\$ 680	\$ 22	3.2%	\$ 702		
Off-Grounds per credit hour (Nursing, SEAS Produced in Virginia and National Institute of Aerospace, off-grounds K-12 educators, on-line courses, and other off-grounds programs)	\$ 35	\$ -	0.0%	\$ 35	\$ 35	\$ -	0.0%	\$ 35		

	All Students			
	2015-16 Approved	Increase	Percent Increase	2016-17 Proposed
Application Fees:				
Undergraduate, includes SCPS undergraduate and graduate	\$ 70	\$ -	0.0%	\$ 70
Graduate Architecture, Batten, Curry, Nursing	\$ 75	\$ -	0.0%	\$ 75
Graduate Arts & Sciences, Engineering	\$ 85	\$ -	0.0%	\$ 85
International Study	\$ 90	\$ -	0.0%	\$ 90
Law, Medicine	\$ 80	\$ -	0.0%	\$ 80
Darden	\$ 250	\$ -	0.0%	\$ 250
Darden (PhD program only)	\$ 100	\$ -	0.0%	\$ 100
Commerce - Undergraduate and Graduate	\$ 75	\$ -	0.0%	\$ 75
Activity Fees:				
All Full-time Students	\$ 50	\$ -	0.0%	\$ 50
Arts & Sciences	\$ 10	\$ -	0.0%	\$ 10
Graduate Arts & Sciences	\$ 8	\$ -	0.0%	\$ 8
Architecture	\$ 66	\$ -	0.0%	\$ 66
Batten	\$ 36	\$ -	0.0%	\$ 36
Commerce	\$ 86	\$ -	0.0%	\$ 86
Graduate Commerce	\$ 100	\$ -	0.0%	\$ 100
Darden (MBA)	\$ 56	\$ -	0.0%	\$ 56
Education	\$ 20	\$ -	0.0%	\$ 20
Engineering	\$ 20	\$ -	0.0%	\$ 20
Law	\$ 40	\$ -	0.0%	\$ 40
Medicine	\$ 52	\$ -	0.0%	\$ 52
Nursing	\$ 24	\$ -	0.0%	\$ 24
Residential College Fees:				
Hereford, Brown	\$ 120	\$ -	0.0%	\$ 120
International, Mosaic	\$ 220	\$ -	0.0%	\$ 220
French, Spanish, Monroe Lane	\$ 100	\$ -	0.0%	\$ 100
OTHER CHARGES (annual unless otherwise noted)				
Architecture Design Technologies Fee: BS and MS in Architecture, MS in Landscape Architecture	\$ 560	\$ -	0.0%	\$ 560
Architecture Design Technologies Fee: BS and MS in Urban and Environmental Planning, Undeclared Stu	\$ 140	\$ -	0.0%	\$ 140
Clinical Services Fee - BS Nursing students (excludes RN to BSN)	\$ 190	\$ -	0.0%	\$ 190
Clinical Services Fee - Clinical Nurse Leader (CNL)	\$ 220	\$ -	0.0%	\$ 220
Nursing Laboratory Fee (per credit hour) - excludes CNL	\$ 60	\$ 20	33.3%	\$ 80
Clinical Services Fee - Medicine	\$ 180	\$ -	0.0%	\$ 180
Clinical Performance Education Center Fee - Medicine	\$ 1,400	\$ -	0.0%	\$ 1,400
First Year Orientation Fee (Summer 2016)	\$ 210	\$ -	0.0%	\$ 210
Transfer Orientation Fee (Summer 2016)	\$ 130	\$ -	0.0%	\$ 130
SCPS Continuing Education Unit Fee	\$ 50	\$ -	0.0%	\$ 50
Continuous Enrollment Fee (per term)/Affiliated Status Fee	\$ 206	\$ -	0.0%	\$ 206
International Student Fee (annual)	\$ 100	\$ 20	20.0%	\$ 120
Study Abroad Administrative Fee (for students attending non-UVA programs)	\$ 400	\$ -	0.0%	\$ 400

RESOLVED FURTHER, the 2016-2017 in-state undergraduate tuition rates listed above represent a half percent lower rate of increase for the year than had been projected in the multi-year financial plan, resulting from efficiencies implemented during the year. If the University's 2016-2017 unrestricted state appropriation increases beyond what is assumed in the multi-year financial plan, the proposed 2016-2017 in-state undergraduate tuition rates would be revised downward accordingly.

TUITION, REQUIRED FEES, AND OTHER CHARGES FOR THE UNIVERSITY OF VIRGINIA'S COLLEGE AT WISE FOR FISCAL YEAR 2016-2017
 (approved by the Finance Committee on February 19, 2016)

RESOLVED, the tuition and required fees and other charges applicable to The University of Virginia's College at Wise are approved as shown below, effective July 1, 2016:

	In-State				Out-of-State			
	2015-16 Approved	Amount of Increase	Percent of Increase	2016-17 Proposed	2015-16 Approved	Amount of Increase	Percent of Increase	2016-17 Proposed
Full-time Students (12 hrs or more per semester)								
Tuition	\$ 5,056	\$ 154	3.0%	\$ 5,210	\$ 20,658	\$ 630	3.0%	\$ 21,288
Required E&G Fees	\$ 154	\$ 5	3.2%	\$ 159	\$ 786	\$ 5	0.6%	\$ 791
	\$ 5,210	\$ 159	3.1%	\$ 5,369	\$ 21,444	\$ 635	3.0%	\$ 22,079
Auxiliary Fees	\$ 4,010	\$ 160	4.0%	\$ 4,170	\$ 4,010	\$ 160	4.0%	\$ 4,170
Total Tuition and Required Fees	\$ 9,220	\$ 319	3.5%	\$ 9,539	\$ 25,454	\$ 795	3.1%	\$ 26,249
Room (weighted average)	\$ 6,144	\$ 99	1.6%	\$ 6,243	\$ 6,144	\$ 99	1.6%	\$ 6,243
Board (175 Meal Block & \$100 Dining Dollars Per Semester)	\$ 4,112	\$ -	0.0%	\$ 4,112	\$ 4,112	\$ -	0.0%	\$ 4,112
Total Cost of Education	\$ 19,476	\$ 418	2.1%	\$ 19,894	\$ 35,710	\$ 894	2.5%	\$ 36,604
Students taking more than 18 credit hours per semester must pay for the additional hours at the tuition rates listed below:								
Other Charges								
Part-time Students (less than 12 hours per semester)	\$ 216	\$7	3.2%	\$ 223	\$ 874	\$26	3.0%	\$ 900
Off-Campus Instruction per hour	\$ 216	\$7	3.2%	\$ 223	\$ 874	\$26	3.0%	\$ 900
Non-Credit Courses per unit	\$ 84	\$4	4.8%	\$ 88	\$ 255	\$10	3.9%	\$ 265
Application Fee	\$ 25	\$1	4.0%	\$ 26	\$ 25	\$1	4.0%	\$ 26
Registration Fee for part-time students will be \$5 per semester hour.								

RESOLVED FURTHER, the Executive Vice President and Chief Operating Officer is authorized to approve reduced tuition rates for residents of Kentucky and Tennessee who live in counties that are within a 50-mile radius of The University of Virginia's College at Wise and who are enrolled at the College in accordance with Section 23-7.4:2.F. of the Code of Virginia.

On motion, the Board approved the following faculty personnel actions:

FACULTY PERSONNEL ACTIONS

ELECTIONS

RESOLVED, the following persons are elected to the faculty:

Ms. Ana R. Abad-Jorge, as Assistant Professor of Health Sciences Management, for the period November 25, 2015 through June 24, 2016, at an annual salary of \$139,300.

Ms. Jeanne L. Alhusen, as Associate Professor of Nursing, for three years, effective December 25, 2015, at an annual salary of \$135,000.

Ms. Catherine L. Anderson, as Assistant Professor of Professional Studies, for the period of November 25, 2015 through June 24, 2016, at an annual salary of \$162,300.

Mr. Wyatt Andrews, as Professor of Practice in Media Studies, for one academic year, effective January 10, 2016, at an academic year salary of \$90,000.

Ms. Jessica H. Andruss, as Assistant Professor of Religious Studies, for the period January 10, 2016 through May 24, 2020, at an academic year salary of \$66,000.

Ms. Debjani Ganguly, as Professor of English, effective January 10, 2016, at an academic year salary of \$140,000.

Mr. Thomas L. Genetta, as Assistant Professor of Radiation Oncology, for one year, effective November 2, 2015, at an annual salary of \$60,000.

Mr. Daniel G. Gioeli, as Associate Professor of Research in Microbiology, for three years, effective October 1, 2015, at an annual salary of \$85,200.

Ms. Celeste M. Greene, as Assistant Professor of Professional Studies, for the period of November 25, 2015 through June 24, 2016, at an annual salary of \$97,100.

Mr. Mark H. Hankin, as Professor of Medical Education, for three years, effective February 1, 2015, at an annual salary of \$175,000.

Ms. Sara M. Howard, as Assistant Professor of Physical Medicine and Rehabilitation, for two years, effective December 1, 2015, at an annual salary of \$86,000.

Mr. Andrew S. Johnston, as Associate Professor of Architectural History, effective December 15, 2015, at an academic year salary of \$84,000.

Ms. Nammy K. Lee, as Assistant Professor of Professional Studies, for the period November 25, 2015 through June 24, 2016, at an annual salary of \$107,300.

Dr. Nora G. Lee, as Assistant Professor of Urology, for three years, effective October 1, 2015, at an annual salary of \$100,000.

Mr. Stephen L. Levine, as Assistant Professor of Interdisciplinary Studies, for the period November 25, 2015 through June 24, 2016, at an annual salary of \$102,300.

Ms. Julia S. May, as Assistant Professor of Interdisciplinary Studies, for the period November 25, 2015 through July 31, 2016, at an annual salary of \$70,300.

Dr. Rachel Y. Moon, as Professor of Pediatrics, effective October 1, 2015, at an annual salary of \$100,000.

Ms. Angela D. Orebaugh, as Assistant Professor of Professional Studies, for the period January 1, 2016 through June 24, 2017, at an annual salary of \$125,000.

Dr. Walter P. Paladino, as Assistant Professor of Medicine, for three years, effective October 12, 2015, at an annual salary of \$100,000.

Dr. Ronak R. Patel, as Assistant Professor of Anesthesiology, for two years, effective January 1, 2016, at an annual salary of \$100,000.

Dr. Didier Portilla, as Professor of Medicine, effective July 1, 2014, at an annual salary of \$125,500.

Ms. Melanie Rutkowski, as Assistant Professor of Microbiology, Immunology, and Cancer Biology, for three years, effective November 15, 2015, at an annual salary of \$90,000.

Ms. Joellen M. Schildkraut, as Professor of Public Health Sciences, effective September 1, 2015, at an annual salary of \$201,500.

Ms. Jessica E. Sewell, as Associate Professor of Urban and Environmental Planning, for three academic years, effective January 10, 2016, at an academic year salary of \$50,000.

Ms. Anna M. Siega-Riz, as Professor of Public Health Sciences, without term, effective February 1, 2016, at an annual salary of \$200,000.

Dr. Andre B. Uflacker, as Assistant Professor of Vascular and Interventional Radiology, for three years, effective October 1, 2015, at an annual salary of \$100,000.

Dr. Adam B. Winick, as Associate Professor of Radiology and Medical Imaging, for one year, effective October 12, 2015, at an annual salary of \$100,000.

Dr. Cynthia M. Yoshida, as Professor of Medicine, for three years, effective July 20, 2015, at an annual salary of \$100,000.

Dr. Steven L. Zeichner, as Professor of Pediatrics, effective October 1, 2015, at an annual salary of \$100,000.

Dr. Barrett J. Zlotoff, as Associate Professor of Dermatology, for three years, effective October 1, 2015, at an annual salary of \$100,000.

ACTIONS RELATING TO CHAIRHOLDERS

RESOLVED, the actions relating to the Chairholders are approved as shown below:

(a) Election of Chairholders

Mr. Edward H. Egelman, as Harrison Distinguished Teaching Professor of Biochemistry and Molecular Genetics, for five years, effective January 25, 2016, at an annual salary of \$290,000. Mr. Egelman will continue as Professor of Biochemistry and Molecular Genetics, without term.

Dr. Thomas J. Gampper, as Charles E. Horton Professor of International Plastic Surgery, for five years, effective November 25, 2015. Mr. Gampper will continue as Professor of Plastic Surgery, without term.

Ms. Risa L. Goluboff, as Arnold H. Leon Professor of Law, for five years, effective July 1, 2016, at an annual salary of \$453,000. Ms. Goluboff will continue as Professor of Law, without term.

Mr. Jonathan Kipnis, as Harrison Distinguished Teaching Professor of Neuroscience, for five years, effective January 25, 2016, at an annual salary of \$230,000. Mr. Kipnis will continue as Professor of Neuroscience, without term.

Dr. Edward C. Nemergut II, as Frederic A. Berry, M.D., Professor of Anesthesiology, for five years, effective December 25, 2015, at an annual salary of \$100,000. Dr. Nemergut will continue as Professor of Anesthesiology, without term.

Mr. Hrvoje Njiric, as Jaquelin T. Robertson Visiting Professor of Architecture, for the period January 10, 2016 through May 24, 2016.

Dr. Jose J. Provencio, as Louise Nerancy Associate Professor of Neurology, for three years, effective January 25, 2016, at an annual salary of \$100,000.

Ms. Jeanne E. Stahl, as Brenton S. Halsey Visiting Professor of Chemical Engineering, for the period January 1, 2016 through May 24, 2016, at an academic year salary of \$76,000.

Mr. Michael R. Van Valkenburgh, as Harry W. Porter, Jr. Visiting Professor in the School of Architecture, for the period January 10, 2016 through May 24, 2016.

Mr. Adam Yarinsky, as Thomas Jefferson Memorial Foundation Professor of Architecture, for the period January 10, 2016 through May 24, 2016.

(b) Special Salary Action of Chairholders

Mr. Douglas W. Desimone, Ivy Foundation Pratt Distinguished Professor of Morphogenesis, effective December 25, 2015, from \$100,100 to an annual salary of \$300,000.

Dr. Anindya Dutta, Harry Flood Byrd, Jr., Professor of Biochemistry, effective December 25, 2015, from \$253,000 to an annual salary of \$351,000.

Ms. Grace E. Hale, Commonwealth Professor of American Studies, effective December 25, 2015, from \$127,700 to an academic year salary of \$160,000.

Mr. Lloyd R. Harriott, Virginia Microelectronics Consortium Professor of Engineering, effective January 25, 2016, from \$183,900 to an annual salary of \$240,700.

Ms. Pamela M. Norris, Frederick Tracy Morse Professor of Mechanical and Aerospace Engineering, effective September 25, 2015, from \$243,900 to an annual salary of \$245,000.

Mr. Kodi S. Ravichandran, Harrison Distinguished Teaching Professor of Microbiology, effective November 9, 2015, from \$327,300 at an annual salary of \$400,000.

(c) Resignation of Chairholder

Dr. Vesna Jevtovic-Todorovic, Harold Carron Professor of Anesthesiology, effective December 31, 2015.

(d) Retirements of Chairholders

Mr. Paul Barolsky, Commonwealth Professor of Art History, and Professor of Art, effective May 24, 2016. Mr. Barolsky has been a member of the faculty since September 1, 1969.

Mr. James F. Childress, University Professor and John Allen Hollingsworth Professor of Ethics, and Professor of Religious Studies, effective May 24, 2016. Mr. Childress has been a member of the faculty since September 1, 1979.

Mr. Paul D. Kovacs, Hugh H. Obear 21st Century Distinguished Professor of Classics and Professor of Classics, effective May 24, 2016. Mr. Kovacs has been a member of the faculty since September 1, 1976.

Mr. Robert H. Kretsinger, Commonwealth Professor of Biology and Professor of Biology, effective January 10, 2016. Mr. Kretsinger had been a member of the faculty since October 1, 1967.

Mr. David A. Martin, Warner-Booker Distinguished Professor of International Law, effective May 24, 2016. Mr. Martin has been a member of the faculty since September 1, 1980.

Mr. Leonard J. Mirman, Paul G. McIntire Professor of Economics, effective May 24, 2016. Mr. Mirman has been a member of the faculty since September 1, 1986.

Mr. Anthony C. Spearing, William R. Kenan, Jr., Professor of English, effective May 24, 2016. Mr. Spearing has been a member of the faculty since September 1, 1987.

SPECIAL SALARY ACTIONS

RESOLVED, the following persons shall receive the salary indicated:

Dr. Stacey M. Anderson, Associate Professor of Medicine, effective September 25, 2015, from \$127,400 to an annual salary of \$133,600.

Ms. Maite Brandt-Pearce, Professor of Electrical and Computer Engineering, effective November 25, 2015, from \$131,000 to an annual salary of \$209,700.

Dr. David R. Brenin, Associate Professor of Surgery, effective September 25, 2015, from \$129,900 to an annual salary of \$100,000.

Mr. Marc D. Breton, Associate Professor of Research of Psychiatry and Neurobehavioral Sciences, effective October 25, 2015, from \$125,900 to an annual salary of \$145,900.

Ms. Eve Danziger, Professor of Anthropology, effective January 10, 2016, from \$110,100 to an academic year salary of \$120,100.

Mr. Frederick H. Epstein, Professor of Biomedical Engineering, effective December 25, 2015, from \$211,500 to an annual salary of \$260,000.

Ms. Martien A. Halvorson-Taylor, Associate Professor of Religious Studies, effective January 1, 2016, from \$84,600 to an academic year salary of \$100,000.

Ms. Tajie H. Harris, Assistant Professor of Neuroscience, effective September 25, 2015, from \$82,000 to an annual salary of \$88,600.

Mr. David J. Hudson, Associate Professor, General Faculty, effective October 25, 2015, from \$198,000 to an annual salary of \$225,000.

Mr. Boris P. Kovatchev, Professor of Psychiatry and Neurobehavioral Sciences, effective October 25, 2015, from \$208,600 to an annual salary of \$223,600.

Mr. Bijoy Kundu, Assistant Professor of Radiology, effective September 25, 2015, from \$69,300 to an annual salary of \$74,500.

Mr. Bijoy Kundu, Assistant Professor of Radiology, effective December 25, 2015, from \$74,500 to an annual salary of \$100,000.

Mr. Norbert Leitinger, Associate Professor of Pharmacology, effective August 25, 2015, from \$140,000 to an annual salary of \$154,000.

Ms. Jie Liu, Assistant Professor of Infectious Disease effective August 25, 2015, from \$80,300 to an annual salary of \$92,300.

Ms. Karen J. Mcglathery, Professor of Environmental Sciences, effective September 25, 2015, from \$141,400 to an academic year salary of \$156,400.

Dr. Angela C. Pineros-Fernandez, Assistant Professor of Research in Plastic Surgery, effective November 25, 2015, from \$52,300 to an annual salary of \$53,800.

Ms. Jennifer O'Brien Roper, Associate Librarian, General Faculty, Alderman Library, effective December 25, 2015, from \$89,500 to an annual salary of \$102,900.

Ms. Molly B. Shadel, Professor of Law, General Faculty, effective August 25, 2015, from \$109,800 to an annual salary of \$124,800.

Ms. Mary K. Worden, Associate Professor of Medical Education in Neuroscience, effective November 25, 2015, from \$109,700 to an annual salary of \$115,200.

RESIGNATIONS

The President announced the following resignations:

Dr. Talissa A. Altes, Associate Professor of Radiology, effective December 30, 2015.

Dr. Megan R. Barrett, Assistant Professor of Obstetrics and Gynecology, effective December 31, 2015.

Dr. Amer M. Beitinjaneh, Assistant Professor of Medicine, effective January 31, 2016.

Mr. Benjamin K. Blackman, Assistant Professor of Biology, effective December 31, 2015.

Dr. Weidong Chai, Assistant Professor of Research in Medicine, effective March 31, 2016.

Dr. Caroline D'Souza, Assistant Professor of Clinical Rheumatology, effective February 16, 2016.

Mr. Anthony P. De Marco, Assistant Professor of Psychiatry and Neurobehavioral Sciences, effective April 27, 2016.

Ms. Valerie A. Ehrlich, Assistant Professor of Education, Research Faculty, effective December 31, 2015.

Dr. Lucia F. Flors Blasco, Assistant Professor of Radiology and Medical Imaging, effective June 30, 2016.

Mr. Wayne S. Graham, Associate Librarian, General Faculty, Alderman Library, effective December 18, 2015.

Mr. Hossein Haj-Hariri, Professor of Mechanical and Aerospace Engineering, effective December 31, 2015.

Dr. Bartholomew J. Kane, Assistant Professor of Surgery, effective October 26, 2015.

Mr. Brian M. Osborn, Assistant Professor of Landscape Architecture, effective January 9, 2016.

Dr. Kelli A. Reardon, Assistant Professor of Radiation Oncology, effective January 1, 2016.

Dr. Michael A. Reardon, Assistant Professor of Radiology & Medical Imaging, effective January 1, 2016.

Mr. Ariell Reshef, Associate Professor of Economics, effective January 9, 2016.

Dr. Slobodan M. Todorovic, Professor of Anesthesiology, effective December 31, 2015.

Mr. Matthew D. Trevett-Smith, Assistant Professor, General Faculty, effective January 6, 2016.

Mr. Timo Georg von Oertzen, Assistant Professor of Psychology, effective December 31, 2015.

Dr. Hong Wang, Assistant Professor of Research in Medicine, effective February 24, 2016.

Dr. Christine Zanghi, Assistant Professor of Anesthesiology, effective January 22, 2016.

RETIREMENTS

The President announced the following retirements:

Ms. Ann L. Beyer, Professor of Microbiology, effective February 24, 2016. Ms. Beyer has been a member of the faculty since October 1, 1979.

Mr. Robert C. Chapel, Professor of Drama, effective May 24, 2016. Mr. Chapel has been a member of the faculty since September 1, 1990.

Mr. John T. Hackett, Professor of Molecular Physiology and Biological Physics, effective March 1, 2016. Mr. Hackett has been a member of the faculty since July 1, 1973.

Dr. Richard D. Pearson, Harrison Distinguished Teaching Professor of Medicine and Professor of Medicine, effective July 1, 2016. Dr. Pearson has been a member of the faculty since January 1, 1980.

Mr. Benjamin C. Ray, Professor of Religious Studies, effective May 24, 2016. Mr. Ray has been a member of the faculty since September 1, 1978.

Dr. Richard J. Santen, Professor of Medicine, effective November 24, 2015. Dr. Santen had been a member of the faculty since November 1, 1995.

Ms. Judith Reagan Warner, Associate Professor, General Faculty, effective December 31, 2015. Ms. Warner had been a member of the faculty since September 6, 1994.

Mr. Sean Xiong Yu, Assistant Professor of Research in Biochemistry and Molecular Genetics, effective December 31, 2015. Mr. Yu had been a member of the faculty since July 1, 1999.

APPOINTMENT

The President announced the following appointment:

Ms. Risa L. Goluboff, as Dean, School of Law, for five years, effective July 1, 2016.

ELECTION OF PROFESSOR EMERITI

RESOLVED, the following persons are elected Professor Emeritus:

Mr. Paul Barolsky, Commonwealth Professor of Art History, and Professor of Art, effective May 25, 2016.

Ms. Ann L. Beyer, Professor of Microbiology, effective February 24, 2016.

Mr. Robert C. Chapel, Professor of Drama, effective May 25, 2016.

Mr. James F. Childress, University Professor and John Allen Hollingsworth Professor of Ethics, and Professor of Religious Studies, effective May 25, 2016.

Mr. John T. Hackett, Professor of Molecular Physiology and Biological Physics, effective March 1, 2016.

Mr. Paul D. Kovacs, Hugh H. Obear 21st Century Distinguished Professor of Classics and Professor of Classics, effective May 25, 2016.

Mr. Robert H. Kretsinger, Commonwealth Professor of Biology and Professor of Biology, effective January 10, 2016.

Mr. David A. Martin, Warner-Booker Distinguished Professor of International Law, effective May 25, 2016.

Mr. Leonard J. Mirman, Paul G. McIntire Professor of Economics, effective May 25, 2016.

Dr. Richard D. Pearson, Harrison Distinguished Teaching Professor of Medicine and Professor of Medicine, effective July 1, 2016.

Mr. Benjamin C. Ray, Professor of Religious Studies, effective May 25, 2016.

Dr. Richard J. Santen, Professor of Medicine, effective November 25, 2015.

Mr. Anthony C. Spearing, William R. Kenan, Jr., Professor of English, effective May 25, 2016.

DEATHS

The president announced the following deaths:

Ms. Joan E. Klein, Alvin and Nancy Baird Curator of Historical Collections, died December 2, 2015. Ms. Klein had been a member of the faculty since September 1, 1979.

Mr. John K. Whitaker, Georgia Bankard Professor of Economics, died January 25, 2016. Mr. Whitaker had been a member of the faculty from September 1, 1969 until retiring January 9, 2003.

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Executive Session

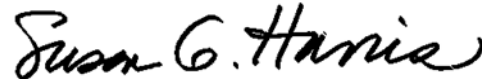
The Board reconvened Executive Session at 3:30 p.m. The voting members present, plus Daniel Judge and Joe Garofalo, went into closed session at 3:30 p.m.

At 5:00 p.m. the Board left closed session and, on motion, adopted the following resolution certifying that the deliberations in closed session had been conducted in accordance with the exemptions permitted by the Virginia Freedom of Information Act:

That we vote on and record our certification that, to the best of each member's knowledge, only public business matters lawfully exempted from open meeting requirements and which were identified in the motion authorizing the closed session, were heard, discussed or considered in closed session.

The Rector adjourned the meeting at 5:00 p.m.

Respectfully submitted,



Susan G. Harris
Secretary

SGH:ddr

These minutes have been posted to the University of Virginia's Board of Visitors website.

<http://www.virginia.edu/bov/publicminutes.html>

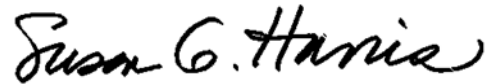
ADDENDUM TO THE OFFICIAL MINUTES OF THE MEETING OF
THE BOARD OF VISITORS OF THE UNIVERSITY OF VIRGINIA

Meeting Date: February 18-19, 2016

CERTIFICATION OF EXECUTIVE MEETING

The Board of Visitors, sitting in Open Session, unanimously adopted a resolution certifying that while meeting in Executive Session - as permitted by the relevant provisions of the Code of Virginia - only public business authorized by its motion and lawfully exempted from consideration were discussed in closed session.

Respectfully submitted,

A handwritten signature in black ink that reads "Susan G. Harris". The signature is written in a cursive, flowing style.

Susan G. Harris
Secretary

RESOLUTIONS NOT REQUIRING ACTION BY THE FULL BOARD

The following resolutions were adopted in a Board committee and do not require approval by the full Board; it is enumerated below as a matter of record.

EXECUTIVE COMMITTEE - February 17, 2016

The following resolution was approved by the Executive Committee on February 17, 2016:

EXTENSION OF SUNNYSIDE LEASE

WHEREAS, the Board of Visitors agreed to lease Sunnyside for a period of two years to the Center for Diabetes Technology for the purposes of conducting clinical studies related to artificial pancreas research; and

WHEREAS, the Center for Diabetes Technology has additional trials upcoming that would benefit from an extension of the lease;

RESOLVED, the lease of Sunnyside to the Center for Diabetes Technology is extended until June 30, 2016 on the same terms and conditions that are currently in effect.

MEDICAL CENTER OPERATING BOARD - February 18, 2016

CREDENTIALING AND RE-CREDENTIALING ACTIONS - TRANSITIONAL CARE HOSPITAL
- APPROVED February 18, 2016

1. NEW APPOINTMENTS TO THE CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

Halligan, William T., M.D., Physician in the Department of Medicine; Consulting Staff Status; Period of Appointment: December 22, 2015, through December 21, 2016; Privileged in Medicine.

Landen, Charles N., M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Consulting Staff Status; Period of Appointment: December 23, 2015, through December 22, 2016; Privileged in Obstetrics and Gynecology.

Valladares Juarez, Elia M., M.D., Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Consulting Staff Status; Period of Appointment: December 8, 2015, through December 7, 2016; Privileged in Psychiatry and Neurobehavioral Sciences.

2. REAPPOINTMENTS TO THE CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for reappointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

Broshek, Donna K., Ph.D., Psychologist in the Department of Psychiatry and Neurobehavioral Sciences; Consulting Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Psychology.

Drake, David B., M.D., Plastic Surgeon in the Department of Plastic Surgery; Consulting Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Plastic Surgery.

Cagnina, Rebecca E., M.D., Physician in the Department of Medicine; Consulting Staff Status; Period of Reappointment: February 23, 2016, through December 30, 2017; Privileged in Medicine.

Kindwall-Keller, Tamila L., D.O., Hematologist Oncologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Medicine.

Kron, Irving L., M.D., Surgeon in the Department of Surgery; Consulting Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Surgery.

McMahon, Robert W., M.D., Neurologist in the Department of Neurology; Consulting Staff Status; Period of Reappointment: February 25, 2016, through March 30, 2017; Privileged in Neurology.

Johnson, Alan R., M.D., Hospitalist in the Department of Medicine; Moonlighting Staff Status; Period of Reappointment: February 19, 2016, through February 18, 2017; Privileged in Medicine.

Shaffrey, Mark E., M.D., Neurosurgeon in the Department of Neurosurgery; Consulting Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Neurosurgery.

Shen, Francis H., M.D., Orthopedic Surgeon in the Department of Orthopedic Surgery; Consulting Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Orthopedic Surgery.

Volodin, Leonid, D.O., Hematologist Oncologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Medicine.

CREDENTIALING AND RECREDENTIALING ACTIONS - MEDICAL CENTER OPERATING BOARD - APPROVED February 18, 2016

1. APPOINTMENTS TO THE CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Halligan, William T., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Appointment: December 22, 2015, through June 30, 2016; Privileged in Medicine.

Valladares Juarez, Ella M., M.D., Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Appointment: December 8, 2015, through December 7, 2016; Privileged in Psychiatry and Neurobehavioral Sciences.

2. REAPPOINTMENTS TO THE CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for reappointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Beitinjaneh, Amer, M.D., Hematologist Oncologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Medicine.

Berenz, Erin C., Ph.D., Psychologist in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: February 4, 2016, through December 30, 2017; Privileged in Psychology.

Broshek, Donna K., Ph.D., Psychologist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Psychology.

Cagnina, Rebecca E., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: February 16, 2016, through December 30, 2017; Privileged in Medicine.

Chadduck, James B., M.D., Neurosurgeon in the Department of Neurosurgery; Attending Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Neurosurgery.

Dame, Lien P., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Medicine.

Den Hartog, Julia R., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Medicine.

Drake, David B., M.D., Plastic Surgeon in the Department of Plastic Surgery; Attending Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Plastic Surgery.

Dreicer, Robert., M.D., Hematologist Oncologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: February 24, 2016, through May 30, 2017; Privileged in Medicine.

Durbin, Charles G., Jr., M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Anesthesiology.

Engel, Gina D., M.D., Physician in the Department of Family Medicine; Attending Staff Status; Period of Reappointment: March 1, 2016, through February 28, 2018; Privileged in Family Medicine.

Frierson, Henry F., Jr., M.D., Pathologist in the Department of Pathology; Attending Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Pathology.

Hanks, John B., M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Surgery.

Harrison, James H., Jr., M.D., Ph.D., Pathologist in the Department of Pathology; Attending Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Pathology.

Howard, Sara M., Ph.D., Psychologist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Reappointment: February 9, 2016, through August 30, 2017; Privileged in Psychology.

Humberson, Jennifer B., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Pediatrics.

Iqbal, Abid S., M.D., Pulmonologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: February 4, 2016, through January 30, 2017; Privileged in Medicine.

Ivanick, Nathaniel M., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: February 4, 2016, through September 29, 2017; Privileged in Medicine.

Kindwall-Keller, Tamila L., D.O., Hematologist Oncologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Medicine.

Kron, Irving L., M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Surgery.

LeGallo, Robin D., M.D., Pathologist in the Department of Pathology; Attending Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Pathology.

McMahon, Robert W., M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: February 25, 2016, through March 30, 2017; Privileged in Neurology.

James, Jessica C., D.O., Physician in the Department of Family Medicine; Attending Staff Status; Period of Reappointment: February 6, 2016, through February 5, 2018; Privileged in Family Medicine.

Park, Stephen S., M.D., Otolaryngologist in the Department of Otolaryngology Head and Neck Surgery; Attending Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Otolaryngology Head and Neck Surgery.

Preston, Mary B., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: February 26, 2016, through July 30, 2017; Privileged in Medicine.

Salomon, Alexander E., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: March 1, 2016, through February 28, 2018; Privileged in Medicine.

Shaffrey, Mark E., M.D., Neurosurgeon in the Department of Neurosurgery; Attending Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Neurosurgery.

Shen, Francis H., M.D., Orthopedic Surgeon in the Department of Orthopedic Surgery; Attending Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Orthopedic Surgery.

Tucker, Jim B., Ph.D., Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Psychiatry and Neurobehavioral Sciences.

Tung, Kenneth S., M.B.B.S., Pathologist in the Department of Pathology; Attending Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Pathology.

Xu, Zhiyuan, M.D., Neurosurgeon in the Department of Neurosurgery; Attending Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2017; Privileged in Neurosurgery.

3. SECONDARY REAPPOINTMENT TO THE CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the secondary reappointment to the clinical staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioner is approved:

Dreicer, Robert., M.D., Hematologist Oncologist in the Department of Urology; Attending Staff Status; Period of Reappointment: February 24, 2016, through May 30, 2017; Privileged in Urology.

4. DATE CHANGES TO CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the status change in clinical privileges to the following practitioner are approved:

Potter, Jeffrey A., M.D., Rheumatologist in the Department of Medicine; Attending Staff Status; Date Change effective January 31, 2016, through January 30, 2017; Privileged in Medicine.

Volodin, Leonid, M.D., Hematologist Oncologist in the Department of Medicine; Attending Staff Status; Date Change effective January 31, 2016, through January 30, 2017; Privileged in Medicine.

5. RESIGNATIONS OF CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Clinical Staff are approved:

Beller, George A., M.D., Cardiologist in the Department of Medicine; Effective Date of Retirement: December 31, 2015.

Carpenter, Martha A., M.D., Pediatrician in the Department of Pediatrics; Effective Date of Retirement: December 30, 2015.

Crall, Nicolas D., D.O., Psychiatrist in the Department of Medicine; Effective Date of Resignation: December 8, 2015.

Hostler, Sharon L., M.D., Pediatrician in the Department of Pediatrics; Effective Date of Retirement: January 1, 2016.

Morris, Monica R., M.D., Radiation Oncologist in the Department of Radiation Oncology; Effective Date of Resignation: December 31, 2015.

Nunley, Wallace C., M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Effective Date of Retirement: December 31, 2015.

Jaffee, Michael S., M.D., Neurologist in the Department of Medicine; Effective Date of Resignation: January 6, 2016.

Reardon, Keli A., M.D., Radiation Oncologist in the Department of Radiation Oncology; Effective Date of Resignation: January 1, 2016.

6. PRIVILEGES FOR NEW ALLIED HEALTH PROFESSIONALS

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the granting of privileges to the following Allied Health Professionals are approved:

Bishop, Karrie M., R.N., N.P., Pediatric Nurse Practitioner in the Department of Pediatrics; Period of Privileging: December 31, 2015 through November 1, 2016; Privileged as a Pediatric Nurse Practitioner.

Cheatham, Kristin, R.N., N.P., Neonatal Nurse Practitioner in the Department of Pediatrics; Period of Privileging: December 4, 2015 through January 3, 2017; Privileged as a Neonatal Nurse Practitioner.

Eccles, Jennifer, P.A., Physician Assistant in the Department of Medicine; Period of Privileging: December 17, 2015 through November 15, 2016; Privileged as a Physician Assistant.

Hughes, Veronica, R.N., N.P., Acute Care Nurse Practitioner in the Department of Medicine; Period of Privileging: December 21, 2015 through December 3, 2016; Privileged as an Acute Care Nurse Practitioner.

Yowell-Many, Alycia, R.N., N.P., Family Nurse Practitioner in the Department of Family Medicine; Period of Privileging: December 15, 2015 through December 14, 2016; Privileged as a Family Nurse Practitioner.

7. RENEWAL OF PRIVILEGES FOR ALLIED HEALTH PROFESSIONALS

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the renewal of privileges to the following Allied Health Professionals are approved:

Becker, Joshua A., P.A., Physician Assistant in the Department of Surgery; Period of Privileging: February 4, 2016 through February 3, 2018; Privileged as a Physician Assistant.

Bowles-Childress, Melinda, R.N., N.P., Acute Care Nurse Practitioner in the Department of Surgery; Period of Privileging: February 14, 2016 through February 13, 2018; Privileged as an Acute Care Nurse Practitioner.

Cuccia, Gary, R.N., N.P., Certified Nurse Anesthetist in the Department of Anesthesiology; Period of Privileging: March 1, 2016 through February 28, 2018; Privileged as a Certified Nurse Anesthetist.

Ekberg-Shelley, Janice E., R.N., N.P., Certified Nurse Anesthetist in the Department of Anesthesiology; Period of Privileging: March 1, 2016 through February 28, 2018; Privileged as a Certified Nurse Anesthetist.

Evans, Selene M., R.N., N.P., Adult Nurse Practitioner in the Department of Neurosurgery; Period of Privileging: February 21, 2016 through February 20, 2018; Privileged as an Adult Nurse Practitioner.

Frase, Kathy F., R.N., N.P., Certified Nurse Anesthetist in the Department of Anesthesiology; Period of Privileging: March 1, 2016 through February 28, 2018; Privileged as a Certified Nurse Anesthetist.

Syverud, Geraldine A., R.N., N.P., Certified Nurse Anesthetist in the Department of Anesthesiology; Period of Privileging: March 1, 2016 through February 28, 2018; Privileged as a Certified Nurse Anesthetist.

Thomas, Christopher J., P.A., Physician Assistant in the Department of Surgery; Period of Privileging: March 1, 2016 through February 28, 2018; Privileged as a Physician Assistant.

Thompson, Cynthia A., R.N., N.P., Certified Nurse Anesthetist in the Department of Anesthesiology; Period of Privileging: March 1, 2016 through February 28, 2018; Privileged as a Certified Nurse Anesthetist.

8. NEW PRIVILEGES TO ALLIED HEALTH PROFESSIONALS

RESOLVED, the recommendations of the Clinical Staff Executive Committee for new procedural privileges to Allied Health Professional of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Shannon, Kristine, R.N., N.P., Family Nurse Practitioner in the Department of Family Medicine; New Privileges to IUD Insertion; effective January 7, 2016 - November 24, 2017.

9. RESIGNATIONS OF ALLIED HEALTH PROFESSIONALS

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Allied Health Professionals are approved:

Pherson, Charlene G., R.N., N.P., Family Nurse Practitioner in the Department of Medicine; Effective Date of Resignation: December 5, 2015.

Power, Keely A., R.N., N.P., Neonatal Nurse Practitioner in the Department of Pediatrics; Effective Date of Resignation: December 17, 2015.

CREDENTIALING AND RECREDENTIALING ACTIONS - TRANSITIONAL CARE HOSPITAL
- APPROVED December 16, 2015

Pursuant to the delegation of authority contained in the September 15, 2011 Resolution of the Medical Center Operating Board, the Chair of the Medical Center Operating Board and one additional voting member have approved the following Credentialing and Recredentialing Actions as specifically set forth below:

Asthagiri, Heather L., M.D., Physiatrist in the Department of Physical Medicine and Rehabilitation; Consulting Staff Status; Period of Reappointment: January 31, 2016, through January 30, 2018; Privileged in Physical Medicine and Rehabilitation.

Balogun, Seki A., M.D., Physician in the Department of Medicine; Consulting Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Medicine.

Barclay, Joshua S., M.D., Physician in the Department of Medicine; Consulting Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Medicine.

Bowman, Brendan T., M.D., Nephrologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: January 31, 2016, through January 30, 2018; Privileged in Medicine.

Felder, Robin A., Ph.D., Pathologist in the Department of Pathology; Consulting Staff Status; Period of Reappointment: January 19, 2016, through April 29, 2017; Privileged in Pathology.

Isbell, James, M.D., Surgeon in the Department of Surgery; Consulting Staff Status; Period of Reappointment: January 31, 2016, through January 30, 2018; Privileged in Surgery.

Mihalek, Andrew D., M.D., Pulmonologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: January 19, 2016, through January 30, 2017; Privileged in Medicine.

Moulder, Glenn A., M.D., Hospitalist in the Department of Medicine; Attending Staff Status; Period of Reappointment: January 31, 2016, through January 30, 2018; Privileged in Medicine.

Volodin, Leonid, M.D., Hematologist Oncologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: January 31, 2016, through January 30, 2018; Privileged in Medicine.

Zaydfudim, Victor M., M.D., Surgeon in the Department of Surgery; Consulting Staff Status; Period of Reappointment: January 31, 2016, through January 30, 2018; Privileged in Surgery.

2. STATUS CHANGE TO CLINICAL STAFF

RESOLVED, the recommendation of the Clinical Staff Executive Committee for the status change in clinical privileges to the following practitioner is approved:

Cherry, Kenneth J., M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: January 1, 2016, through November 30, 2016; Privileged in Surgery.

3. RESIGNATIONS OF CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Clinical Staff are approved:

Gay, Elizabeth B., M.D., Pulmonologist in the Department of Medicine; Effective Date of Resignation November 30, 2015.

Hayden, Frederick G., M.D., Physician in the Department of Medicine; Effective Date of Retirement September 24, 2015.

Uthlaut, Brian S., M.D., Physician in the Department of Medicine; Effective Date of Resignation June 30, 2015.

CREDENTIALING AND RECREDENTIALING ACTIONS - MEDICAL CENTER OPERATING BOARD - APPROVED December 16, 2015

Pursuant to the delegation of authority contained in the September 15, 2011 Resolution of the Medical Center Operating Board, the Chair of the Medical Center Operating Board and one additional voting member have approved the following Credentialing and Recredentialing Actions as specifically set forth below:

1. APPOINTMENTS TO THE CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Aalami-Harandi, Armin, M.D., Orthopedic Surgeon in the Department of Orthopedic Surgery; Attending Staff Status; Period of Appointment: October 27, 2015, through October 26, 2016; Privileged in Orthopedic Surgery.

Poler, Joseph, PsyD., Psychologist in the Department of Physical Medicine and Rehabilitation; Attending Staff Status; Period of Appointment: November 6, 2015, through November 5, 2016; Privileged in Psychology.

Zeichner, Steven L., M.D., Ph.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Appointment: November 16, 2015, through November 15, 2016; Privileged in Pediatrics.

2. REAPPOINTMENTS TO THE CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for reappointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Asthagiri, Heather L., M.D., Physiatrist in the Department of Physical Medicine and Rehabilitation; Attending Staff Status; Period of Reappointment: January 31, 2016, through January 30, 2018; Privileged in Physical Medicine and Rehabilitation.

Balogun, Seki A., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Medicine.

Barclay, Joshua S., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Medicine.

Bowman, Brendan T., M.D., Nephrologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: January 31, 2016, through January 30, 2018; Privileged in Medicine.

Diamond-Myrsten, Sharon L., M.D., Physician in the Department of Family Medicine; Attending Staff Status; Period of Reappointment: January 29, 2016, through July 30, 2017; Privileged in Family Medicine.

Dunlap, Nancy E., M.D., Ph.D., Pulmonologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: January 31, 2016, through July 30, 2016; Privileged in Medicine.

Felder, Robin A., Ph.D., Pathologist in the Department of Pathology; Attending Staff Status; Period of Reappointment: April 30, 2016, through April 29, 2017; Privileged in Pathology.

Flickinger, Tabor E., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: January 31, 2016, through January 30, 2018; Privileged in Medicine.

Flynn, Stephen G., M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: January 12, 2016, through June 29, 2017; Privileged in Anesthesiology.

Isbell, James, M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: January 31, 2016, through January 30, 2018; Privileged in Surgery.

Mihalek, Andrew D., M.D., Pulmonologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: January 19, 2016, through January 30, 2017; Privileged in Medicine.

Moulder, Glenn A., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: January 31, 2016, through January 30, 2018; Privileged in Medicine.

Potter, Jeffrey A., M.D., Rheumatologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: January 31, 2016, through January 30, 2018; Privileged in Medicine.

Rahma, Osama E., M.D., Hematologist Oncologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: January 31, 2016, through January 30, 2018; Privileged in Medicine.

Ranney, Anne M., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: December 31, 2015, through December 30, 2017; Privileged in Pediatrics.

Rodgers, Bradley M., M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: January 31, 2016, through January 30, 2018; Privileged in Surgery.

Volodin, Leonid, M.D., Hematologist Oncologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: January 31, 2016, through January 30, 2018; Privileged in Medicine.

Way, Denise A., M.D., Physician in the Department of Family Medicine; Attending Staff Status; Period of Reappointment: January 14, 2016, through March 30, 2017; Privileged in Family Medicine.

Yeager, Mark J., M.D., Cardiologist in the Department of Medicine; Administrative Staff Status; Period of Reappointment: December 31, 2015, through December 30, 2016; Privileged in Medicine.

Zaydfudim, Victor M., M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: January 31, 2016, through January 30, 2018; Privileged in Surgery.

3. RESIGNATIONS OF CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Clinical Staff are approved:

Gay, Elizabeth B., M.D., Pulmonologist in the Department of Medicine; Effective Date of Resignation: November 30, 2015.

Mithqal, Ayman, M.D., Radiologist in the Department of Radiology; Effective Date of Resignation: November 19, 2015.

Thirumalai, Shanti S., M.B.B.S., Neurologist in the Department of Neurology; Effective Date of Resignation: June 30, 2014.

4. PRIVILEGES FOR NEW ALLIED HEALTH PROFESSIONALS

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the granting of privileges to the following Allied Health Professionals are approved:

Gyampoh, Julia, R.N., N.P., Acute Care Nurse Practitioner in the Department of Surgery; Period of Privileging: December 3, 2015 through December 2, 2016; Privileged as an Acute Care Nurse Practitioner.

Gordon, Barbara, R.N., N.P., Certified Nurse Midwife in the Department of Obstetrics and Gynecology; Period of Privileging: December 7, 2015 through December 5, 2016; Privileged as a Certified Nurse Midwife.

Hooper, Elizabeth, R.N., N.P., Acute Care Nurse Practitioner in the Department of Medicine; Period of Privileging: December 7, 2015 through December 6, 2016; Privileged as an Acute Care Nurse Practitioner.

Sites, Anita K., R.N., N.P., Acute Care Nurse Practitioner in the Department of Medicine; Period of Privileging: November 13, 2015 through November 12, 2016; Privileged as an Acute Care Nurse Practitioner.

Spilman, Marie F., R.N., N.P., Acute Care Nurse Practitioner in the Department of Medicine; Period of Privileging: December 3, 2015 through November 8, 2016; Privileged as an Acute Care Nurse Practitioner.

Von Seggern, Rita F., R.N., N.P., Acute Care Nurse Practitioner in the Department of Medicine; Period of Privileging: November 13,

2015 through November 12, 2016; Privileged as an Acute Care Nurse Practitioner.

5. RENEWAL OF PRIVILEGES FOR ALLIED HEALTH PROFESSIONALS

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the renewal of privileges to the following Allied Health Professionals are approved:

Branham, Norma J., R.N., N.P., Geriatric Nurse Practitioner in the Department of Medicine; Period of Privileging: January 15, 2016 through January 14, 2018; Privileged as a Geriatric Nurse Practitioner.

Calabrese, Nicholas F., P.A., Physician Assistant in the Department of Orthopedic Surgery; Period of Privileging: January 19, 2016 through January 18, 2018; Privileged as a Physician Assistant.

Dodson, Carol A., R.N., N.P., Family Nurse Practitioner in the Department of Surgery; Period of Privileging: January 28, 2016 through January 27, 2018; Privileged as a Family Nurse Practitioner.

Dort, Kathryn R., R.N., N.P., Family Nurse Practitioner in the Department of Medicine; Period of Privileging: January 31, 2016 through January 30, 2018; Privileged as a Family Nurse Practitioner.

Fitzhugh, Cawood, R.N., N.P., Family Nurse Practitioner in the Department of Family Medicine; Period of Privileging: February 1, 2016 through January 31, 2018; Privileged as a Family Nurse Practitioner.

Hardy, Mary, R.N., N.P., Acute Care Nurse Practitioner in the Department of Medicine; Period of Privileging: January 6, 2016 through January 5, 2018; Privileged as an Acute Care Nurse Practitioner.

Maddox, Karen L., R.N., N.P., Acute Care Nurse Practitioner in the Department of Surgery; Period of Privileging: January 8, 2016 through January 7, 2018; Privileged as an Acute Care Nurse Practitioner.

Murray, Christine T., R.N., N.P., Pediatric Nurse Practitioner in the Department of Pediatrics; Period of Privileging: January 8, 2016 through January 7, 2018; Privileged as a Pediatric Nurse Practitioner.

Prachar, Tanya L., R.N., N.P., Psychiatric Mental Health Nurse Practitioner in the Department of Neurology; Period of Privileging: January 13, 2016 through January 12, 2018; Privileged as a Psychiatric Mental Health Nurse Practitioner.

Shannon, Kristine, R.N., N.P., Family Nurse Practitioner in the Department of Family Medicine; Period of Privileging: November 25,

2015 through November 24, 2017; Privileged as a Family Nurse Practitioner.

Sperber, Kimberly, R.N., N.P., Neonatal Nurse Practitioner in the Department of Pediatrics; Period of Privileging: January 5, 2016 through January 4, 2018; Privileged as a Neonatal Nurse Practitioner.

Stack, Mary B., R.N., N.P., Family Nurse Practitioner in the Department of Medicine; Period of Privileging: January 1, 2016 through January 31, 2017; Privileged as a Family Nurse Practitioner.

Wilson, Karie, R.N., N.P., Acute Care Nurse Practitioner in the Department of Surgery; Period of Privileging: January 21, 2016 through January 20, 2018; Privileged as an Acute Care Nurse Practitioner.

6. STATUS CHANGE TO ALLIED HEALTH PROFESSIONAL STAFF

RESOLVED, the recommendation of the Clinical Staff Executive Committee for the status change in clinical privileges to the following practitioner is approved:

Ratliff, Catherine, R.N., N.P., Geriatric Nurse Practitioner in the Department of Surgery; Additional Location; Period of Privileging: October 30, 2015 through August 28, 2016; Privileged as a Geriatric Nurse Practitioner.

7. RESIGNATIONS OF ALLIED HEALTH PROFESSIONALS

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Allied Health Professionals are approved:

Campbell, Patricia L., R.N., N.P., Acute Care Nurse Practitioner in the Department of Surgery; Effective Date of Resignation: November 13, 2015.

Hardy, Whitney, R.N., N.P., Neonatal Nurse Practitioner in the Department of Pediatrics; Effective Date of Resignation: November 15, 2015.

8. NEW PRIVILEGES TO CLINICAL STAFF MEMBERS

RESOLVED, the recommendations of the Clinical Staff Executive Committee for new procedural privileges to Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Kennedy, Jamie L., M.D., Cardiologist in the Department of Medicine; New Privilege in Transcatheter Implantation of Pulmonary Artery Pressure Monitor. Effective December 11, 2015 through March 30, 2017.

Lim, David Scott, M.D., Cardiologist in the Department of Medicine; New Privilege in Transcatheter Implantation of Pulmonary Artery Pressure monitor. Effective December 11, 2015 through December 30, 2016.

Showalter, Timothy N., M.D., Radiation Oncologist in the Department of Radiation Oncology; New Privilege in Focused Ultrasound Treatment of the Prostate Gland for Prostate Cancer Clinical Trial. Effective December 11, 2015 through July 30, 2017.

CREDENTIALING AND RE-CREDENTIALING ACTIONS - TRANSITIONAL CARE HOSPITAL
- APPROVED November 25, 2015

Pursuant to the delegation of authority contained in the September 15, 2011 Resolution of the Medical Center Operating Board, the Chair of the Medical Center Operating Board and one additional voting member have approved the following Credentialing and Recredentialing Actions as specifically set forth below:

1. NEW APPOINTMENTS TO THE CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

Kunk, Paul R., M.D., Hematologist Oncologist in the Department of Medicine; Moonlighting Staff Status; Period of Appointment: November 6, 2015, through December 31, 2016; Privileged in Medicine.

Kwon, Younghoon, M.D., Cardiologist in the Department of Medicine; Consulting Staff Status; Period of Appointment: October 9, 2015, through October 7, 2016; Privileged in Medicine.

Paladino, Walter P., M.D., Cardiologist in the Department of Medicine; Consulting Staff Status; Period of Appointment: November 13, 2015, through November 12, 2016; Privileged in Medicine.

Nagarajan, Vijaiganesh, M.D., Cardiologist in the Department of Medicine; Moonlighting Staff Status; Period of Appointment: November 2, 2015, through March 31, 2016; Privileged in Medicine.

Provencio, Jose J., M.D., Neurologist in the Department of Neurology; Consulting Staff Status; Period of Appointment: October 14, 2015, through October 13, 2016; Privileged in Neurology.

Winick, Adam B., M.D., Radiologist in the Department of Radiology and Medical Imaging; Consulting Staff Status; Period of Appointment: November 12, 2015, through December 11, 2016; Privileged in Medicine.

2. RECOMMENDED CREDENTIALING AND RE-CREDENTIALING ACTIONS

RESOLVED, the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

Bergin, James D., M.D., Cardiologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: December 8, 2015, through July 30, 2016; Privileged in Medicine.

Cherry, Kenneth J., M.D., Surgeon in the Department of Physical Medicine and Rehabilitation; Consulting Staff Status; Period of Reappointment: December 1, 2015, through December 31, 2015; Privileged in Surgery.

Erdbruegger, Uta, M.D., Nephrologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: December 1, 2015, through January 30, 2017; Privileged in Medicine.

Grice, Derald P., M.D., Physiatrist in the Department of Physical Medicine and Rehabilitation; Consulting Staff Status; Period of Reappointment: December 3, 2015, through February 27, 2017; Privileged in Physical Medicine and Rehabilitation.

Ling, David Y., M.D., Physician in the Department of Medicine; Consulting Staff Status; Period of Reappointment: December 4, 2015, through May 30, 2017; Privileged in Medicine.

Rubendall, David S., D.O., Physiatrist in the Department of Physical Medicine and Rehabilitation; Consulting Staff Status; Period of Reappointment: December 1, 2015, through March 30, 2017; Privileged in Physical Medicine and Rehabilitation.

3. STATUS CHANGE TO CLINICAL STAFF

RESOLVED, the recommendation of the Clinical Staff Executive Committee for the status change in clinical privileges to the following practitioner is approved:

Sturek, Jeffrey M., M.D., Hospitalist in the Department of Medicine; Attending Staff Status; Period of Reappointment: November 13, 2015, through June 30, 2016; Privileged in Medicine.

4. RESIGNATION OF CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Clinical Staff is approved:

Kennedy, Jamie L., M.D., Cardiology in the Department of Medicine; Effective Date of Resignation October 29, 2015.

CREDENTIALING AND RECREDENTIALING ACTIONS - MEDICAL CENTER OPERATING BOARD - APPROVED November 25, 2015

Pursuant to the delegation of authority contained in the September 15, 2011 Resolution of the Medical Center Operating Board, the Chair of the Medical Center Operating Board and one additional voting member have approved the following Credentialing and Recredentialing Actions as specifically set forth below:

1. APPOINTMENTS TO THE CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Bodonyi-Kovacs, Gabor, M.D., Nephrologist in the Department of Medicine; Attending Staff Status; Period of Appointment: October 19, 2015, through October 18, 2016; Privileged in Medicine.

Curry Simms, Elizabeth S., M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Attending Staff Status; Period of Appointment: October 6, 2015, through October 5, 2016; Privileged in Obstetrics and Gynecology.

Dengel, Lynn T., M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Appointment: October 6, 2015, through October 5, 2016; Privileged in Surgery.

Kwon, Younghoon, M.D., Cardiologist in the Department of Medicine; Attending Staff Status; Period of Appointment: October 8, 2015, through October 7, 2016; Privileged in Medicine.

Moon, Rachel Y., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Appointment: October 1, 2015, through September 30, 2016; Privileged in Pediatrics.

Paladino, Walter P., M.D., Cardiologist in the Department of Medicine; Attending Staff Status; Period of Appointment: November 13, 2015, through November 12, 2016; Privileged in Medicine.

Provencio, Jose J., M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Appointment: October 14, 2015, through October 13, 2016; Privileged in Medicine.

Wilnick, Adam B., M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Appointment: October 12, 2015, through October 11, 2016; Privileged in Radiology.

Zlotoff, Barrett J., M.D., Dermatologist in the Department of Dermatology; Attending Staff Status; Period of Appointment: October 1, 2015, through September 30, 2016; Privileged in Dermatology.

2. SECONDARY APPOINTMENT TO THE CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the secondary appointment to the clinical staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioner is approved:

Zlotoff, Barrett J., M.D., Dermatologist in the Department of Pediatrics; Attending Staff Status; Period of Secondary Appointment: October 1, 2015, through September 30, 2016; Privileged in Pediatric Dermatology.

3. REAPPOINTMENTS TO THE CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for reappointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Anschel, David J., M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: December 12, 2015, through April 29, 2017; Privileged in Neurology.

Arthur, Rodney S., M.D., Nephrologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: December 1, 2015, through September 29, 2017; Privileged in Medicine.

Cherry, Kenneth J., M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: December 1, 2015, through December 31, 2015; Privileged in Surgery.

D'Angelo, Lawrence J., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: December 4, 2015, through June 29, 2017; Privileged in Pediatrics.

Erdbruegger, Uta, M.D., Nephrologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: December 1, 2015, through January 30, 2017; Privileged in Medicine.

Grice, Derald P., M.D., Physiatrist in the Department of Physical Medicine and Rehabilitation; Attending Staff Status; Period of Reappointment: December 3, 2015, through February 27, 2017; Privileged in Physical Medicine and Rehabilitation.

Hays, Rachel, M.D., Gastroenterologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: November 4, 2015, through November 3, 2016; Privileged in Medicine.

Hoard, Martin A., M.D., Plastic Surgeon in the Department of Plastic Surgery; Attending Staff Status; Period of Reappointment: November 30, 2015, through November 29, 2017; Privileged in Plastic Surgery.

Overby, Terry L, M.D., Nephrologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: December 4, 2015, through December 3, 2016; Privileged in Medicine.

Palac, Susan M., M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: December 14, 2015, through September 29, 2017; Privileged in Neurology.

Portilla, Didier, M.D., Nephrologist in the Department of Medicine; Administrative Staff Status; Period of Reappointment: December 12, 2015, through May 30, 2017; Privileged in Medicine.

Rapaske, David R., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: December 5, 2015, through October 30, 2017; Privileged in Pediatrics.

Rubendall, David S., D.O., Physiatrist in the Department of Physical Medicine and Rehabilitation; Attending Staff Status; Period of Reappointment: December 1, 2015, through March 30, 2017; Privileged in Physical Medicine and Rehabilitation.

Scott, Evelyn S., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: November 30, 2015, through November 29, 2017; Privileged in Medicine.

Tillack, Thomas W., M.D., Pathologist in the Department of Pathology; Attending Staff Status; Period of Reappointment: November 30, 2015, through November 29, 2016; Privileged in Pathology.

Vega-Bermudez, Francisco, M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: December 18, 2015, through May 30, 2017; Privileged in Neurology.

Waligora, Andrew, M.D., Nephrologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: December 1, 2015, through November 29, 2017; Privileged in Medicine.

4. STATUS CHANGES TO CLINICAL STAFF

RESOLVED, the recommendation of the Clinical Staff Executive Committee for the status change in clinical privileges to the following practitioners is approved:

Brant, William E., M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Reappointment: November 25, 2015, through November 24, 2016; Privileged in Radiology and Medicine Imaging.

Goldstein, Robert B., M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment September 25, 2015 through September 24, 2016; Privileged in Anesthesiology.

Hays, Rachel, M.D., Gastroenterologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: November 4, 2015, through November 3, 2016; Privileged in Medicine.

5. RESIGNATIONS OF CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Clinical Staff are approved:

Courtney, Andrea U., M.D., Physician in the Department of Family Medicine; Effective Date of Resignation: October 16, 2015.

Dillon, Stephen C., M.D., Anesthesiologist in the Department of Anesthesiology; Effective Date of Resignation: August 31, 2015.

Gogia, Amit N., M.D., Surgeon in the Department of Surgery; Effective Date of Resignation: July 31, 2015.

Kane, Bartholomew J., M.D., Surgeon in the Department of Surgery; Effective Date of Resignation: October 26, 2015.

6. PRIVILEGES FOR NEW ALLIED HEALTH PROFESSIONALS

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the granting of privileges to the following Allied Health Professionals are approved:

Flora, Stephen, L.P.C., Licensed Professional Counselor in the Department of Psychiatry and Neurobehavioral Sciences; Period of Privileging: October 23, 2015 through October 11, 2016; Privileged as a Licensed Professional Counselor.

Kwiecinski, Mary E., R.N., N.P., Certified Nurse Midwife in the Department of Obstetrics and Gynecology; Period of Privileging: October 13, 2015 through September 30, 2016; Privileged as a Certified Nurse Midwife.

Myers, Audrey K., R.N., N.P., Pediatric Nurse Practitioner in the Department of Urology; Period of Privileging: October 5, 2015 through September 30, 2016; Privileged as a Pediatric Practitioner.

Richards, Kimberley A., R.N., N.P., Family Nurse Practitioner in the Department of Medicine; Period of Privileging: October 13, 2015 through October 12, 2016; Privileged as a Family Nurse Practitioner.

7. RENEWAL OF PRIVILEGES FOR ALLIED HEALTH PROFESSIONALS

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the renewal of privileges to the following Allied Health Professionals are approved:

Darko, Naa Densua, R.N., N.P., Certified Nurse Anesthetist in the Department of Anesthesiology; Period of Privileging: December 4, 2015 through December 3, 2017; Privileged as a Certified Nurse Anesthetist.

Finke, Karen B., P.A., Physician Assistant in the Department of Medicine; Period of Privileging: December 13, 2015 through December 12, 2017; Privileged as a Physician Assistant.

Godsey, Kelly K., R.N., N.P., Acute Care Nurse Practitioner in the Department of Medicine; Period of Privileging: December 24, 2015 through December 23, 2017; Privileged as an Acute Care Nurse Practitioner.

Letzkus, Lisa C., R.N., N.P., Pediatric Nurse Practitioner in the Department of Pediatrics; Period of Privileging: December 2, 2015 through December 1, 2017; Privileged as a Pediatric Nurse Practitioner.

McNerney, Stephanie B., R.N., N.P., Pediatric Nurse Practitioner in the Department of Pediatrics; Period of Privileging: December 23, 2015 through December 22, 2017; Privileged as a Pediatric Nurse Practitioner.

Moorehead, Heather K., R.N., N.P., Acute Care Nurse Practitioner in the Department of Surgery; Period of Privileging: December 4, 2015 through December 3, 2017; Privileged as an Acute Care Nurse Practitioner.

Norko, Louise M., R.N., N.P., Pediatric Nurse Practitioner in the Department of Pediatrics; Period of Privileging: December 6, 2015 through December 5, 2017; Privileged as a Pediatric Nurse Practitioner.

Oot, Patricia, R.N., N.P., Neonatal Nurse Practitioner in the Department of Pediatrics; Period of Privileging: December 4, 2015 through December 3, 2017; Privileged as a Neonatal Nurse Practitioner.

Stinnett, Michelle, R.N., N.P., Certified Nurse Anesthetist in the Department of Anesthesiology; Period of Privileging: December 9, 2015 through December 8, 2017; Privileged as a Certified Nurse Anesthetist.

Yerrid, Anna, P.A., Physician Assistant in the Department of Medicine; Period of Privileging: December 20, 2015 through December 19, 2017; Privileged as a Physician Assistant.

8. STATUS CHANGE TO ALLIED HEALTH PROFESSIONAL STAFF

RESOLVED, the recommendation of the Clinical Staff Executive Committee for the status change in clinical privileges to the following practitioner is approved:

Moss, Bridget, R.N., N.P., Acute Care Nurse Practitioner in the Department of Neurology; Period of Privileging: November 16, 2015 through November 15, 2016; Privileged as an Acute Care Nurse Practitioner.

9. RESIGNATIONS OF ALLIED HEALTH PROFESSIONALS

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Allied Health Professionals are approved:

Eddins, Carolyn, R.N., N.P., Family Nurse Practitioner in the Department of Obstetrics and Gynecology; Effective Date of Resignation: October 1, 2015.

Pilkey, Lawrence F., P.A., Physician Assistant in the Department of Surgery; Effective Date of Resignation: October 23, 2015.

Pollok, Spencer C., P.A., Physician Assistant in the Department of Surgery; Effective Date of Resignation: September 11, 2015.

10. NEW PRIVILEGES TO CLINICAL STAFF MEMBERS

RESOLVED, the recommendations of the Clinical Staff Executive Committee for new procedural privileges to Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Ailawadi, Gorav, M.D., Surgeon in the Department of Surgery; New Privileges in Percutaneous Tricuspid Valve Annuloplasty with the Mitralign Device. Effective November 17 2015 through December 30, 2016.

Lim, David Scott, M.D., Cardiologist in the Department of Medicine; New Privileges in Percutaneous Tricuspid Valve Annuloplasty with the Mitralign Device. Effective November 17 2015 through December 30, 2016.

Sheehan, Jason P., M.D., Neurosurgeon in the Department of Neurosurgery; New Privileges in Laser Interstitial Thermal Therapy (LITT). Effective November 17 2015 through February 29, 2016.

Xu, Zhiyuan, M.D., Neurosurgeon in the Department of Neurosurgery; New Privileges in Laser Interstitial Thermal Therapy (LITT). Effective November 17 2015 through January 31, 2016.

BUILDINGS AND GROUNDS COMMITTEE - February 19, 2016

The following resolution was approved by the Buildings & Grounds Committee on February 19, 2016:

ARCHITECT/ENGINEER SELECTION, INN AT DARDEN RENOVATION

RESOLVED, Glavé & Holmes Architects of Richmond, Virginia is approved for the performance of architectural services for the Inn at Darden Renovation project.

ATTACHMENTS

UNIVERSITY OF VIRGINIA
ENTERPRISE RISK MANAGEMENT CHARTER

Introduction

The University of Virginia's Enterprise Risk Management (ERM) program is designed to provide reasonable assurance that the University is managing risks that impact its ability to achieve its objectives. Risk encompasses both negative events and missed opportunities and includes inherent as well as emerging risks. An effective ERM program helps the University effectively deploy its resources in pursuit of its objectives.

It is the approach of the University to establish and support the ERM Program to assist the University in accomplishing its objectives by facilitating management's processes for identifying potential events and risks that could affect its strategic plans and to coordinate its responses to mitigate such risks.

Scope

The scope of the ERM program will include risk management activities at the Academic Division, Medical Center, and College at Wise. The ERM function will work closely with the Audit and Compliance functions. Efficiencies are gained through collaboration among the three functions, including:

- Linking work across the enterprise risk assessment, audit plan, and compliance plan.
- Sharing available resources
- Cross-leveraging each function's competencies

This collaboration is accomplished while recognizing the distinct roles played by each party. The ERM program is responsible for leading ERM within the organization. Compliance is responsible monitoring and promoting adherence to laws and regulations. Internal Audit is responsible, in part, for examining and evaluating the adequacy and effectiveness of the University's governance, risk management, and internal controls.

Objectives

The objective of the ERM program is to provide reasonable assurance that the University is managing risks that impact its ability to achieve its objectives. This includes:

- Creating a framework to effectively identify, assess, and manage risk.
- Promoting collaboration to manage cross-functional risks
- Assist in defining risk appetite and aligning that with strategy
- Enhancing risk response decisions
- Incorporating risk in the decision to allocate resources

Roles and Organization

The University's Treasurer is responsible for administering the University's ERM program. The Treasurer reports to the Executive Vice President and Chief Operating Officer. ERM is a collaborative effort that includes involvement at various levels of the organization, including:

Operating Units

ERM should be integrated into a unit's planning process. ERM should be part of assessing and implementing strategies related to strategic and operating objectives. Those responsible for managing unit budgets and programs are in the best position to manage risk. Leaders of individual schools and units will provide a key role in the day-to-day management of such risks and the execution of related mitigation strategies.

Risk Management Council

The Risk Management Council ("RMC") is comprised of representatives from the major functional areas of the University, including the Health System. The RMC's objectives are to provide a comprehensive assessment of risk at the University and provide reasonable assurance that the University is managing risks that impact its ability to achieve its objectives. This group would focus on both inherent risks and emerging risks, both of which are critically important. The RMC assesses risks and discusses risk mitigations approaches. The RMC will share these insights with the University's executive leadership for discussion.

University Executive Leadership

The RMC will review key risks and mitigation strategies with the University's executive leadership. Executive leadership will help set the University's risk appetite, contribute to the assessment of risks, and provide guidance on how to report key risks to the ACR.

*The Board of Visitor's Audit Compliance and Risk ("ACR")
Committee*

The ACR Committee will:

- Approve the Enterprise Risk Management Charter.
- Receive communications from the Treasurer on the University's Enterprise Risk Management assessment and mitigation efforts.
- Review, at least annually, the institutions risk governance framework including the risk assessment and mitigation strategies.
- Make appropriate inquiries of management and the Treasurer to determine whether all ERM efforts have the necessary resources and direction to be as effective as possible.

The Treasurer will communicate and interact directly with the Chair of the ACR committee, including in executive sessions and between ACR committee meetings as appropriate.

UNIVERSITY OF VIRGINIA COMPLIANCE CHARTER

Mission and Purpose

The University of Virginia's compliance function supports the University's fundamental commitment to the highest standards of ethics, integrity, and lawful conduct by promoting adherence to all applicable federal, state, and local laws, regulations, as well as standards and internal policies and protocols.

Institutional compliance promotes greater coordination of and consistency among individual University compliance programs, covering a wide variety of requirements related to academics, athletics, human resources, research, health care, information technology, and numerous administrative functions. The University established a compliance program to prevent, detect, and respond appropriately to potential violations of law and to foster a corporate culture that promotes integrity and ethical behaviors in all matters relating to compliance.

Organization

The Assistant Vice President for Compliance oversees institutional compliance activities and programs to confirm they are reasonably designed, implemented, communicated, and enforced.

The Assistant Vice President for Compliance reports to the Executive Vice President and Chief Operating Officer. The Assistant Vice President for Compliance coordinates the University-wide network of functional compliance officers.

The Audit, Compliance, and Risk (ACR) Committee will:

- Approve the Compliance Charter and periodically reassess it for continued relevance.
- Receive communications from the Assistant Vice President for Compliance regarding compliance strategies, plans, and other relevant matters.
- Make appropriate inquiries of management and the Assistant Vice President for Compliance to determine whether all compliance efforts have the necessary resources and scope.
- Support leadership for the compliance program by promoting and supporting a University-wide culture of ethical and lawful conduct.

The Assistant Vice President for Compliance will communicate and interact directly with the Chair of the ACR Committee, including in executive sessions and between committee meetings as appropriate to ensure direct access to the board.

Professional Standards

The compliance function's objective is to establish and promote standards that meet the U.S. Federal Sentencing Guidelines' criteria for an effective compliance program.

1. Compliance standards and procedures to prevent and detect criminal activity;
2. Oversight by high-level personnel, with periodic reporting to the board from individuals with operational responsibility;
3. Due care in delegating substantial discretionary authority;
4. Effective communication and training to all levels of employees;
5. Systems for monitoring, auditing and reporting suspected wrong-doing without fear of reprisal and for periodically evaluating the effectiveness of the compliance and ethics programs;
6. Consistent enforcement of compliance standards including disciplinary mechanisms and appropriate incentives to perform in accordance with the compliance and ethics program; and
7. Reasonable steps to respond to and prevent further similar offenses upon detection of a violation.

In addition, the Medical Center's compliance program also follows the program elements defined in the Department of Health and Human Services' Office of the Inspector General's "Compliance Program Guidance Document for Hospitals".

Responsibilities

Members of the University community having responsibility for a specific area of compliance must ensure the following:

- Oversight of compliance in their specific functional areas;
- Adherence to the University's compliance policies;
- Implementation of corrective action as necessary, arising from compliance reviews and/or investigations.

The role of the Assistant Vice President for Compliance is to remain well-informed on the content and operation of the

University's compliance and ethics program in order to exercise reasonable oversight of the effectiveness of the program, including:

1. *Standards of Conduct/Policies and Procedures.* Confirming that the University implements policies, procedures, training programs, and internal control systems that are reasonably capable of reducing misconduct and that comply with relevant regulatory requirements.
2. *Compliance Roles and Responsibilities.* Establishing clear roles and responsibilities across the University.
3. *Compliance Oversight.* Exercising reasonable oversight over compliance activities by requesting and receiving updates from compliance officers.
4. *Reporting and Investigative Mechanisms.* Confirming that the University maintains an effective mechanism for stakeholders to report or seek guidance regarding potential or actual wrongdoing.
5. *Correction and Prevention.* Working with the University's senior leadership to promote and enforce compliance through appropriate incentives and disciplinary measures.
6. *Culture of Integrity and Compliance.* Promoting the University's culture of integrity and compliance, through communication of compliance standards and policies.

Interaction with Audit and Enterprise Risk Management

The Assistant Vice President for Compliance will work closely with Internal Audit to assess and prioritize which compliance areas present the greatest risk and need for attention, based on regulatory environment and complexity, overlap with University strategic plans, and consequences of non-compliance. Managers with responsibility for specific areas of compliance will complete self-assessments to evaluate their individual compliance efforts against a list of criteria necessary to have an effective compliance program.

The Enterprise Risk Management (ERM) program is designed to identify and mitigate key institutional risks. For example, one category of risk to be considered is legal and regulatory compliance risk. The regular review of compliance requirements may highlight an emerging institutional risk. Conversely, the identification of key institutional risks may guide the work of

the compliance function and initiate a mitigation strategy that the University may use to address a given risk.

Authority

The Assistant Vice President for Compliance, with strict accountability for confidentiality and safeguarding of records and information, is authorized to have full, free, and unrestricted access to any and all of the University's records, physical properties, and personnel pertinent to carrying out compliance investigations and to review and monitor compliance issues. All employees are requested to assist the compliance function in fulfilling its roles and responsibilities.