

THE RECTOR AND VISITORS OF THE UNIVERSITY OF VIRGINIA

February 19, 2016

MEMORANDUM

TO: The Finance Committee:

Victoria D. Harker, Chair

Frank B. Atkinson Helen E. Dragas Kevin J. Fay

John A. Griffin

John G. Macfarlane III

Jeffrey C. Walker

William H. Goodwin Jr., Ex Officio

Daniel T. Judge, Student Member

Daniel M. Meyers, Consulting Member

and

The Remaining Members of the Board:

Mark T. Bowles Frank E. Genovese
L.D. Britt, M.D. Bobbie G. Kilberg
Whittington W. Clement Tammy S. Murphy
Frank M. Conner III James V. Reyes

Barbara J. Fried Joe Garofalo, Faculty Member

FROM: Susan G. Harris

SUBJECT: Minutes of the Finance Committee Meeting on February 19,

2016

The Finance Committee of the Board of Visitors of the University of Virginia met, in Open Session, at 11:25 a.m. on Friday, February 19, 2016, in the Auditorium of the Albert & Shirley Small Special Collections Library of the Harrison Institute. Victoria D. Harker, Chair, presided.

Present were William H. Goodwin Jr., Frank B. Atkinson, Kevin J. Fay, John A Griffin, John G. Macfarlane III, Jeffrey C. Walker, and Daniel T. Judge.

Frank M. Conner III, Mark T. Bowles, L.D. Britt, M.D., Whittington W. Clement, Barbara J. Fried, Frank E. Genovese, Tammy S. Murphy, James V. Reyes, and Joe Garofalo also attended.

Present as well were Teresa A. Sullivan, Patrick D. Hogan, Thomas C. Katsouleas, Richard P. Shannon, M.D. Melody S. Bianchetto, Susan G. Harris, Donna P. Henry, W. Thomas Leback, David W. Martel, Debra D. Rinker, Nancy A. Rivers, Roscoe C. Roberts, Colette Sheehy, and Farnaz F. Thompson.

Lawrence E. Kochard attended as a presenter.

Ms. Harker opened the meeting. After reviewing the agenda, she reported that Fitch Ratings had reaffirmed the University's short-term rating of F1+ and long term AAA rating for its general revenue pledge bonds. Fitch stated that the University maintains a strong credit profile fueled by a diverse revenue base, substantial balance sheet resources, robust funding activity, and a low debt burden. At the conclusion of her remarks, she gave the floor to Mr. Hogan.

Board of Visitors Strategic Investment Fund

Mr. Hogan explained that the fund will support initiatives that enhance the University's academic, research, and healthcare missions. It will be managed in accordance with the operating principles in the resolution and designed to grow to support future initiatives.

The Rector added that the fund is not meant to replace or supplement ongoing operating costs, but to fund initiatives that advance the University's mission.

On motion, the committee approved the following resolution and recommended it for full Board approval:

ESTABLISHMENT OF BOARD OF VISITORS STRATEGIC INVESTMENT FUND

WHEREAS, the University seeks to create a fund for strategic investments that support the vision and aspirations of the highest levels of excellence in the University's academic, research, and healthcare missions; and

WHEREAS, in March 2015, the Board of Visitors authorized the restructuring of the University's debt to reduce liquidity requirements and better align short-term assets and liabilities; and

WHEREAS, in November 2015, the Board of Visitors approved a liquidity policy which outlines the University's philosophy on liquidity management, establishes a control framework for managing liquidity, and establishes liquidity management guidelines; and

WHEREAS, in November 2015, the Board of Visitors authorized its Executive Vice President and Chief Operating Officer to enter into operating lines of credit with one or more financial firms to diversify the University's liquidity sources and to be used only as an additional source of back-up liquidity to ease requirements on operating funds; and

WHEREAS, the University is committed to the establishment and careful management of a fund which is designed to grow and provide the means by which future strategic investments could be funded;

RESOLVED, the Board of Visitors authorizes the establishment of the Board of Visitors Strategic Investment Fund, to operate under the following principles:

1. Consistent with the objectives of University of Virginia Investment Management Company (UVIMCO), the Board of Visitors Strategic Investment Fund will be managed within UVIMCO's longterm pool. UVIMCO will maintain segregated accounting records with respect to investment earnings and distributions.

A detailed investment proposal will be provided for each strategic investment that will include the following elements: the specific investment opportunity; the strategic alignment with the University's mission; the business objectives, milestones and financial plans; key risks; and the terms of an investment and exit strategy. Projects will be strongly encouraged to demonstrate self-sufficiency or pay back within a three-year time period.

2. The investment proposals will be due on or before February 28 of each year. The President, the Executive Vice President and Chief Operating Officer, the Rector, and the Chair of the Finance Committee will review all investment proposals and will seek assistance if needed in the evaluation of any proposal. The evaluation process will take no more than ninety days. The committee will make recommendations to the Board of Visitors at its June meeting for the funding for the next fiscal year.

All investment proposals must clearly align with the University's strategic plan objectives, with the expectation that proposals will be prioritized by greatest anticipated reach and return on investment over time. The expectation is that these competitive proposals made and funded by the Board of Visitors will, over time, make a major difference in all facets of the University. These funds will not be used in lieu of normal ongoing operating costs but are expected to have a positive impact on the strategic direction and enhance the quality of the University.

3. There will be a quarterly process of financial reporting and monitoring of each investment, with an annual progress report provided each June to the Board of Visitors. This annual report will include project status and funding to date, at which time funding may be continued, adjusted or curtailed.

2016-2017 Faculty and Staff Housing Rates

Ms. Sheehy explained that the University operates 86 rental units on-Grounds and in the community. State policy requires that their rents reflect local market rates. Based on a fall 2015 assessment, the University is proposing an average rate increase of 3.75%.

On motion, the committee approved the following resolution and recommended it for full Board approval:

FACULTY AND STAFF HOUSING RATES FOR 2016-2017

RESOLVED, faculty and staff housing rates are approved, as shown below, effective July 1, 2016. Should a property be vacated during the year, the Executive Vice President and Chief Operating Officer or his designee is authorized to increase the rates to market level.

	Utilities Furnished	Rents 2015-2016 Per Month	Amount of Increase	Percent of Increase	Rents 2016-2017 Per Month	Utilities Paid By Occupant
Piedmont Estates Properties						
1 Bedroom Apt. (7)(F)	AC,C,D,E,G,T,WS	\$770	\$25	3.25%	\$795	V
2 Bedroom Apt. (16)	AC,C,D,E,G,T,WS	\$920	\$40	4.35%	\$960	V
Houses (3BR) (16)	C,D,E,G,HVAC,T,WS	\$1,325	\$50	3.77%	\$1,375	V
Townhouses (3BR)(5)	C,D,E,G,HVAC,T,WS	\$1,225	\$50	4.08%	\$1,275	V
Farmhouse Apt. 1 & 3 (1BR)(F)	AC,C,D,E,G,T,WS	\$815	\$25	3.07%	\$840	V
Farmhouse Apt. 2 (3BR)(F)	AC,C,D,E,G,T,WS	\$1,150	\$40	3.48%	\$1,190	V
Farmhouse Apt. 4 (2BR)(F)	AC,C,D,E,G,T,WS	\$975	\$35	3.59%	\$1,010	V
Sundry Properties						
Vyssotsky Cottage (3BR)	AC,C,D,E,G,T,WS	\$1,270	\$40	3.15%	\$1,310	V
McGuffey Cottage (Eff)(F)	AC,C,D,E,T,V,WS	\$660	\$20	3.03%	\$680	
Upper Mews (1BR)(F)	AC,C,D,E,HP,T,WS	\$850	\$25	2.94%	\$875	V
Lower Mews (1BR)(F)	AC,C,D,E,HP,T,WS	\$825	\$25	3.03%	\$850	V
Monroe Hill Range (1BR)	C,D,E,HVAC,T,V,WS	\$1,115	\$35	3.14%	\$1,150	
Brown College Apts. (2BR)(2)	C,D,E,HVAC,T,V,WS	\$885	\$30	3.39%	\$915	
Hereford Coll. Apts.(2BR)(2)	C,D,E,HVAC,T,V,WS	\$980	\$30	3.06%	\$1,010	
<pre>Hereford Coll. Principal Res. (3BR)</pre>	C,D,E,HVAC,T,V,WS	\$1,530	\$50	3.27%	\$1,580	
Orchard House Rooms*(5)(F)	AC,C,D,E,G,T,WS	\$560	\$40	7.14%	\$600	V
118 Oakhurst, Upper (2BR)	AC,C,D,E,G,T,WS	\$990	\$45	4.55%	\$1,035	V
118 Oakhurst, Lower (2BR)	AC,C,D,E,G,T,WS	\$1,100	\$45	4.09%	\$1,145	V
424 Shea House (1BR)	C,D,E,G,HVAC,T,V,WS	\$900	\$20	2.22%	\$920	

	Utilities <u>Furnished</u>	Rents 2015-2016 Per Month	Amount of Increase	Percent of Increase	Rents 2016-2017 Per Month	Utilities Paid By Occupant
423 Shea House (2BR)	C,D,E,G,HVAC,T,V,WS	\$1,040	\$30	2.88%	\$1,070	
004 Lewis(1BR)	C,D,E,G,HVAC,T,V,WS	\$770	\$25	3.25%	\$795	
Hedge House (2BR)	AC,C,D,E,G,T,WS	\$990	\$40	4.04%	\$1,030	V
* - The Orchard House daily r	rental rate is \$35.					
E & G Properties						
Montebello (3BR)	AC,D,E,G,V,WS	\$1,4	20 \$5	0 3.52%	\$1,470	C,T
Big Morea (4BR)	AC,D,E,G,T,V,WS	\$1,3	95 \$6	5 4.66%	\$1,460	С
Little Morea (2BR)	AC,D,E,G,T,V,WS	\$1,1	00 \$5	0 4.55%	\$1,150	С
Sunnyside (3BR)	AC,E,O,T,WS	\$1,9	90 \$6	0 3.02%	\$2,050	C,D,V
Monroe Hill House(3BR)	D,E,HVAC,T,V,WS	\$1,4	85 \$4	5 3.03%	\$1,530	С
Weedon House (6BR)	D,E,HVAC,T,V,WS	\$3,1	90 \$10	0 3.13%	\$3,290	C
Morven Guest House (5BR)(F)	D,E,G,HVAC,T,WS	\$2,9	70 \$8	0 2.69%	\$3,050	C,V
Pavilion I (3BR)	D,E,HVAC,T,V,WS	\$1,7	60 \$5	0 2.84%	\$1,810	С
Pavilion II (3BR)	D,E,HVAC,T,V,WS	\$1,5	65 \$5	5 3.51%	\$1,620	С
Pavilion III (3BR)	D,E,HVAC,T,V,WS	\$1,4	40 \$6	0 4.17%	\$1,500	C
Pavilion IV (3BR)	AC,D,E,HP,T,V,WS	\$1,1	45 \$4	5 3.93%	\$1,190	С
Pavilion V (5BR)	D,E,HVAC,T,V,WS	\$1,8	90 \$6	0 3.17%	\$1,950	С
Pavilion VI (4BR)	D,E,HVAC,T,V,WS	\$1,5	00 \$6	0 4.00%	\$1,560	С
Pavilion VIII Upper (3BR)	D,E,HVAC,T,V,WS	\$1,0	00 \$4	0 4.00%	\$1,040	С
Pavilion VIII Lower (1BR)	D,E,HVAC,T,V,WS	\$7	05 \$1	5 2.13%	\$720	С
Pavilion IX (3BR)	D,E,HVAC,T,V,WS	\$1,4	40 \$7	0 4.86%	\$1,510	С
Pavilion X (4BR)	D,E,HVAC,T,V,WS	\$2,1	00 \$5	0 2.38%	\$2,150	С

Notes:

- The (F) designates properties that are furnished.
- Utility abbreviations are as follows: AC (window air conditioning), C (cable TV), D (data), E (electric), G (gas), HP (heating plant), HVAC (heating, ventilation & air)conditioning), O (oil), T (trash), V (voice) and WS (water, sewer).

2016-2017 Student Housing Rates

Ms. Sheehy provided an overview of the proposed housing rates. The average increase will be \$195 or 3.4%. It is driven by debt service requirements and by state reserve requirements for the funding of future housing projects. A comparison of average housing rates for 2015-2016 shows that the average rate of \$5,681 is slightly above the \$5,630 average for public institutions in Virginia and below the

\$7,647 average at the University's peers and selected other institutions.

At the College at Wise, the average increase will be 1.5%. Housing rates are being held level on all residence halls except Henson Hall, which is adjacent to the site of the new library. Due to construction noise, the College had difficulty filling the dorm and reduced its rate for 2015-2016 by 25%. Because the library will be completed this summer, the College at Wise plans to restore half of the rate cut in 2016-2017 and the remaining half in 2017-2108. A comparison of average housing rates for 2015-2016 shows that the College's average rate of \$6,144 is above the \$5,630 average for public institutions in Virginia and the \$4,950 average for the College's peers and selected other institutions.

On motion, the committee approved the following resolution and recommended it for full Board approval:

STUDENT HOUSING RATES FOR 2016-2017 FOR THE ACADEMIC DIVISION, THE UNIVERSITY'S COLLEGE AT WISE, AND THE MOUNTAIN LAKE BIOLOGICAL STATION

RESOLVED, rental increases for student housing facilities are approved, as shown below, effective beginning with the 2016-2017 session.

	Actual			Proposed
	2015-2016			2016-2017
	Per Student	Amount of	Percent of	Per Student
First-Year Housing	Per Session	Increase	Increase	Per Session
Alderman Road, McCormick Road, Gooch/Dillard, Hereford College, Brown College and the International Residential College, first-year rooms	\$5,670	\$195	3.44%	\$5,865
Upper-class Housing				
Brown College				
Single Room (w/shared bath)	\$6,610	\$230	3.48%	\$6,840
Lawn				
Single Room	\$6,390	\$220	3.44%	\$6,610
Single Room (no fireplace)	\$6,240	\$220	3.53%	\$6,460
IRC - Mary Munford/Roberta Gwathmey				
Double Room	\$5,690	\$190	3.34%	\$5,880
Single Room	\$6,390	\$260	4.07%	\$6,650
IRC - Lewis/Hoxton				
Double Room	\$5,690	\$190	3.34%	\$5,880
Single Room	\$6,680	\$270	4.04%	\$6,950
Single Room (w/bath)	\$6,890	\$220	3.19%	\$7,110
<pre>Hereford (Residential College & Johnson, Malone, Weedon)</pre>				
Double Room	\$5,690	\$190	3.34%	\$5,880
Single Room	\$5,920	\$240	4.05%	\$6,160
Language House (French, Spanish, Shea)				
Double Room	\$6,130	\$210	3.43%	\$6,340
Single Room	\$6,890	\$220	3.19%	\$7,110

	Actual			Proposed				
	2015-2016			2016-2017				
Upper-class Housing (Continued)	Per Student	Amount of	Percent of	Per Student				
	Per Session	Increase	Increase	Per Session				
Graduate Housing								
Range & Crackerbox	\$6,390	\$220	3.44%	\$6,610				
Apartments - Single Student								
Bice House, Copeley III & IV, Faulkner								
(Hench, Mitchell, Younger), Lambeth								
Field								
Double Occupancy	\$6,130	\$210	3.43%	\$6,340				
Single Occupancy	\$6,890	\$220	3.19%	\$7,110				
Apartments - Graduate (per month)								
Copeley Hill I & II & University Gardens								
One Bedroom (furnished)	\$770	\$30	3.90%	\$800				
One Bedroom (unfurnished)	\$740	\$30	4.05%	\$770				
Two Bedroom (furnished)	\$950	\$40	4.21%	\$990				
Two Bedroom (unfurnished)	\$920	\$40	4.35%	\$960				
Two Bedroom (shared - furnished)	n/a	n/a	n/a	\$650				
Three Bedroom (furnished)	\$1,130	\$45	3.98%	\$1,175				
Three Bedroom (unfurnished)	\$1,080	\$45	4.17%	\$1,125				
College at Wise								
McCraray	\$5,820	\$0	0.00%	\$5,820				
Asbury, Commonwealth, Culbertson,								
Randolph, Theme Housing,	\$6 , 706	\$0	0.00%	\$6 , 706				
Thompson								
Henson	\$4,860	\$616	12.67%	\$5,476				
Summer Session Housing Rates								
banance bebbien noubling naces	Actual	Amount of	Percent of	Proposed				
	Summer 2015	Increase	Increase	Summer 2016				
Per person, per night, double occ.	\$26	\$1	3.85%	\$27				
(21-night minimum)								
Per person, per night, single occ.	\$34	\$1	2.94%	\$35				
(21-night minimum)	·	•		•				
University of Virginia's College at Wise Summ								
	Actual	Amount of	Percent of	Proposed				
Per person, per night, double occ.	<u>Summer 2015</u> \$992	Increase \$0	Increase 0.00%	<u>Summer 2016</u> \$992				
	9992	ŞŪ	0.00%	Ģ 992				
(34-days)								
Mountain Lake Biological Station Housing Dail	lv Rates							
	Actual	Amount of	Percent of	Proposed				
	Summer 2016	Increase	Increase	Summer 2017				
Dormitories	\$8.25	\$0.25	3.03%	\$8.50				
Cabins/Apartments	\$11.50	\$0.25	2.17%	\$11.75				
	4	4		,				

2016-2017 Contract Rates for Dining Services

Ms. Sheehy provided an overview of the proposed 2016-2017 rates. At the University, the average increase will be 2.76%. Meal plans will range from \$200 to \$5,190. A comparison of average meal plan rates for 2015-2016 shows that the University's rate of \$4,720 is above the \$4,421 average for public institutions in Virginia and below the \$5,221 average at the University's peers and selected other institutions.

At the College at Wise, there will be an average decrease of 3.4%. Meal plans will range from \$165 to \$4,112. The cost of the commuter plans will be reduced, because an analysis indicated that the College was charging more than local commercial restaurants. Based on student input, the residential options will include an unlimited meal plan. A comparison of average meal plan rates for 2015-2016 shows that the College's rate of \$4,322 is below the \$4,421 average for public institutions in Virginia and above the \$3,460 average for the College's peers and selected other institutions.

On motion, the committee approved the following resolution and recommended it for full Board approval:

CONTRACT RATES FOR DINING SERVICES FOR 2016-2017 FOR THE ACADEMIC DIVISION, THE UNIVERSITY OF VIRGINIA'S COLLEGE AT WISE, AND MOUNTAIN LAKE BIOLOGICAL STATION

RESOLVED, the student contract rates for dining services are approved as shown below, effective beginning with the 2016-2017 session:

	Actual	Amount of	Percent	Proposed
	2015-2016	Increase	Increase	2016-2017
Regular Meal Plans (1,2,3)				
Ultimate Access w/\$600 Plus Dollars	\$4,940	\$140	2.83%	\$5,080
All Access 7 w/\$300 Plus Dollars	\$4,720	\$130	2.75%	\$4,850
All Access 5 w/\$600 Plus Dollars	\$4,110	\$120	2.92%	\$4,230
Semester 50 w/\$720 Plus Dollars	\$1,720	\$50	2.92%	\$1,770
Semester 100 w/\$800 Plus Dollars	\$2,650	\$70	2.64%	\$2,720
Add-On 25 Meals $w/$35$ Plus Dollars (per semester)	\$270	\$10	3.86%	\$280
Residential College/Language House Meal Plans	(1,2,3,4)			
Ultimate Access w/\$600 Plus Dollars	\$5,050	\$140	2.77%	\$5,190
All Access 7 w/\$300 Plus Dollars	\$4,830	\$130	2.69%	\$4,960
All Access 5 w/\$600 Plus Dollars	\$4,220	\$120	2.84%	\$4,340
Semester 50 w/\$720 Plus Dollars	\$1,830	\$50	2.75%	\$1,880
Semester 100 w/\$800 Plus Dollars	\$2,760	\$70	2.54%	\$2,830

	Actual	Amount of	Percent	Proposed
	2015-2016	Increase	Increase	2016-2017
Athletic Meal Plans (5)				
All Access 7 w/\$300 Plus Dollars	\$4,830	\$130	2.69%	\$4,960
Semester 100	\$1,960	\$60	3.06%	\$2,020
Semester 50 w/\$720 Plus Dollars	\$1,830	\$50	2.75%	\$1,880
Semester 80 w/\$750 Plus Dollars	\$2,420	\$60	2.48%	\$2,480
Semester 100 w/\$800 Plus Dollars	\$2,760	\$70	2.54%	\$2,830
Other (3)				_
Graduate 50/50 w/\$350 Plus Dollars	\$1,350	\$40	2.97%	\$1,390
RA Semester 50 w/\$260 Plus Dollars	\$1,260	\$40	3.15%	\$1,300
Law School Meal Plan (6)	\$200	\$0	0.00%	\$200
	Actual	Amount of	Percent	Proposed
Summer Session meal Plan Rates (1)	Summer 2015	Increase	Increase	Summer 2016
60 Meals w/ \$120 Plus Dollars	\$575	\$15	2.61%	\$590
40 Meals w/ \$40 Plus Dollars	\$390	\$10	2.56%	\$400
20 Meals w/ \$40 Plus Dollars	\$200	\$0	0.00%	\$200

- (1) Plus Dollars are credited to a student's identification card and may be used in the same manner as cash at any board dining hall and/or retail operation.
- (2) First-year students are required to purchase an All Access 7 or Ultimate Access meal plan.
- (3) Add-On 25 meals is available to all Semester meal plan holders and may be purchased any time during the academic year.
- (4) Some residential colleges and language houses have a dining requirement as part of their program.
- (5) Athletic Semester 100 is available only to Student Managers.
- (6) Law School students are allowed to deposit a minimum \$200 per academic year into a dining spending account.

	Actual	Amount of	Percent	Proposed
The University of Virginia's College	2015 2016	-	-	2016 2017
at Wise	2015-2016	Increase	Increase	2016-2017
Unlimited Meals & 50 Swipes/Semester (a)	n/a	n/a	n/a	\$4,112
80 Block Commuter Plan (per semester)	\$573	(\$93)	(16.23%)	\$480
50 Block Commuter Plan (per semester)	\$374	(\$59)	(15.78%)	\$315
25 Block Commuter Plan (per semester)	\$193	(\$28)	(14.51%)	\$165

(a) Wise meal plan offerings for 2016-2017 include an unlimited plan, replacing the prior year's block plan offerings.

	Actual	Amount	Percent	Proposed
Mountain Lake Biological Station	Daily 2016	of Increase	of Increase	Daily 2017
Adult	\$29.00	\$0.00	0.00%	\$29.00
Children 13 & older	\$29.00	\$0.00	0.00%	\$29.00
Children 3 to 12	\$17.00	\$0.00	0.00%	\$17.00
Children 2 & under	\$0.00	\$0.00	0.00%	\$0.00

2016-2017 Tuition and Required Fees for Undergraduate, Graduate, Professional, and Special Programs - Academic Division

Ms. Bianchetto explained that the University's tuition and fee proposal was developed in the context of the multi-year financial plan that invests in quality, improves affordability and predictability, pursues organizational excellence, and leverages financial resources. It supports continuing investments in Title IX and compliance; student health, safety, and security, and IT security enhancement.

Tuition for in-state students entering fall 2016 will be \$13,220. This includes the step increase approved last year. Tuition for students opting for the tuition guarantee will be \$14,378. Tuition for returning in-state students will increase by \$328 or 3%. Tuition for returning out-of-state students will increase by \$1,216 or 3%. Increases for graduate programs will be between 0.3% and 3.9%. Increases at the School of Medicine will be between 0.1% and 0.2%. Increases at the Law and Darden schools will be between 2.1% and 4.3%.

There will be a \$78 increase in the mandatory fee: a 3.1% increase for in-state students and a 2.4% increase for out-of-state students. Approximately half will be for student health initiatives, and the other half will be for safety and security, added student programs, after hours and alternative programming, and the safe ride program. There will be no increase in the athletics fee.

A comparison of the 2015-2016 first year undergraduate tuition and fees at the University's public and private peers shows that the University's rate for in-state students is \$14,678 versus the average rate of \$11,554. The out-of-state rate is \$43,978 while the average rate is \$37,424. The figures do not include financial aid.

A comparison of the 2015-2016 in-state undergraduate tuition and fees at Virginia public institutions shows that the University at \$12,347 is above the state average of \$11,836. Its tuition and fees are the third highest behind the College of William & Mary and Virginia Military Institute. The figures do not include financial aid.

The 2016-2017 proposed price of attendance for a first year student in the College of Arts and Sciences is \$30,724 for in-state students and \$61,194 for out-of-state students. This includes tuition and fees, orientation, room, board, books, travel, and other expenses. It does not reflect student aid. The expected percentage of students receiving aid is 35% for in-state students and 30% for out-of-state students. The net price before loans for students on financial aid is \$20,550 for in-state students and \$44,280 for out-of-state students.

Mr. Hogan directed the committee's attention to the sentence in the resolution which states that "If the University's 2016-2017 unrestricted state appropriation increases beyond what is assumed in

the multi-year financial plan, the proposed 2016-2017 in-state undergraduate tuition rates would be revised downward accordingly."

On motion, the committee approved the following resolution and recommended it for full Board approval:

TUITION, REQUIRED FEES AND OTHER CHARGES FOR THE ACADEMIC DIVISION FOR THE FISCAL YEAR 2016-2017

WHEREAS, in 2014, the Finance Subcommittee was charged by the Rector of the Board of Visitors to develop a financial/pricing model (including a long-term financial plan) that promotes: affordability for low-income and middle-income students and their families; predictability of tuition and fee costs and associated financial aid; a sustainable student financial aid program; sustainable funding for instruction that preserves and enhances academic excellence; diversity and inclusiveness; and, process efficiencies and savings achieved through the Organizational Excellence initiative; and

WHEREAS, over the course of several months in 2014-2015, the Full Board discussed and considered the development of the multi-year financial plan, which incorporated several funding sources for these strategic priorities, including increasing the endowment spending distribution; optimizing the performance of the balance sheet; generating savings by restructuring the debt portfolio; executing a robust philanthropic campaign to support the Cornerstone Plan, faculty excellence, and student financial aid; continuing to achieve operational efficiencies and developing new academic revenues; and, after other sources of revenue have been utilized, crafting a tuition/aid model to improve affordability and predictability; and

WHEREAS, all Virginia students, regardless of personal and family income, continue to pay less in tuition than the cost of the education they receive at the University; and

WHEREAS, reducing the financial burden of low-income and middleincome Virginia students and their families, as the Commonwealth of Virginia has defined those terms, was made a policy priority by the Virginia General Assembly through the Higher Education Opportunity Act of 2011, also known as the "Top Jobs Act", and was embraced by the University of Virginia as a strategic imperative; and

WHEREAS, in 2015 the Board of Visitors approved a reduction in the maximum loan amount from \$14,000 to \$4,000 for low-income Virginia students, and from \$28,000 to \$18,000 for all other Virginia students demonstrating financial need; and

WHEREAS, in 2015 the Board of Visitors approved step increases in Virginia undergraduate base tuition of \$1,000 in Fall 2015 and an additional \$1,000 in Fall 2016, with currently enrolled Virginia students exempt from the step increases, in line with the multi-year financial plan approved in 2015.

RESOLVED, the tuition and differential charges applicable to the Academic Division ar			State		Out-of-State						
	2015-16		Percent	2016-17	2015-16		Percent				
CGULAR SESSION:	Approved	Increas	e Increase	Proposed	Approved	Increase	Increase	Propo			
dergraduate Tuition											
schools except as otherwise noted:											
full-Time Students Entering Fall 2016 (First-Year)	n/a	1	n/a n/a	\$13,220	n/a	n/a	n/a	\$41,			
ull-Time Students Entering Fall 2016 Guarantee (First-Year)	n/a		n/a n/a		n/a						
full-Time Students Entered Fall 2015 (Second-Year)	\$11,892	\$32			\$40,506	\$1,216	3.0%	\$41			
ull-Time Students Entered Fall 2014 and 2013 (Third- and Fourth-Year)	\$10,892	\$32	8 3.0%	\$11,220	\$40,506	\$1,216	3.0%	\$41			
ool of Engineering and Applied Science											
Ill-Time Students Entering Fall 2016 (First-Year)	n/a		1/a n/a		n/a	n/a					
ıll-Time Students Entered Fall 2015 (Second-Year) ıll-Time Students Entered Fall 2014 and 2013 (Third- and Fourth-Year)	\$15,892 \$12,892	\$32 \$32			\$44,506 \$42,506	\$1,216 \$1,216	2.7% 2.9%	\$4: \$4:			
intire School of Commerce (Third- and Fourth-Year)	\$15,892	\$32	8 2.1%	\$16,220	\$45,506	\$1,216	2.7%	\$46			
ak Batten School of Leadership and Public Policy											
ull-Time Students Entering Fall 2016 (Third-Year)	n/a	1	n/a n/a	\$16,220	n/a	n/a	n/a	\$46			
ıll-Time Students Entered Fall 2015 (Fourth-Year)	\$13,392	\$32			\$43,006	\$1,216	2.8%	\$44			
duate Tuition - Tuition and All Required Fees, including University Activity Fee and excluding Scho	ool Activity F	ee (which	varies by so	chool), unless o	otherwise noted:						
aduate School of Arts & Sciences (PhD, Yrs 1-3 GSAS, Nursing & Architecture)	\$ 17,094	\$ 58		\$ 17,680		\$ 930	3.4%	\$ 2			
aduate School of Arts & Sciences (PhD, Yrs 4+ GSAS, Nursing & Architecture)	\$ 7,100	\$ 23		\$ 7,336	\$ 7,782	\$ 236					
aduate School of Arts & Sciences (MA/MS, including MPH/MS in Dept of Public Health Sciences)		\$ 68	8 3.9%	\$ 18,488		\$ 1,086	3.8%				
aduate School of Architecture in Constructed Environment (PhD, Yrs 1-3)	\$ 17,160	\$ 58	6 3.4%	\$ 17,746	\$ 27,640	\$ 930	3.4%				
aduate School of Architecture in Constructed Environment (PhD, Yrs 4+)	\$ 7,166	\$ 23	6 3.3%	\$ 7,402	\$ 7,848	\$ 236	3.0%	\$			
hool of Engineering and Applied Science	\$ 17,792	\$ 54	0 3.0%	\$ 18,332	\$ 28,046	\$ 868	3.1%	\$ 2			
hool of Engineering and Applied Science Research Only	\$ 6,416	\$ 19	8 3.1%	\$ 6,614	\$ 6,416	\$ 198	3.1%	\$			
hool of Engineering and Applied Science Class Credit Hour (if not full-time or research-only)	\$ 792	\$ 2	4 3.0%	\$ 816	\$ 1,326	\$ 40	3.0%	\$			
nool of Engineering and Applied Science Research Credit Hour (if not full-time or research-only)	\$ 160	\$	5 3.1%	\$ 165	\$ 160	\$ 5	3.1%	\$			
omedical Sciences (Yrs 1-2 for MSTP and students with a Masters; Yrs 1-3 all others)	\$ 17,166	\$ 7	8 0.5%	\$ 17,244	\$ 27,692	\$ 78	0.3%	\$ 2			
omedical Sciences (Yrs 3+ for MSTP and students with a Masters; Yrs 4+ all others)	\$ 4,212	\$ 7	8 1.9%	\$ 4,290	\$ 4,212	\$ 78	1.9%	\$			
rry School of Education (PhD, Yrs 1-2)	\$ 17,452	\$ 67	2 3.9%	\$ 18,124	\$ 27,566	\$ 1,032	3.7%	\$ 2			
rry School of Education (PhD, Yr 3+)	\$ 13,060	\$ 49		\$ 13,558	\$ 20,030	\$ 738	3.7%				
rry School of Education - Higher Education MEd	n/a	n		\$ 22,700	n/a	na/		\$ 3			
urry School of Education - Speech Communication Disorders Internship Rate atten School of Leadership & Public Policy MPP (includes 2nd yr of Accelerated B/MPP)	n/a \$ 25,700	s 89		\$ 10,396 \$ 26,594	n/a \$ 46,558	na/ \$ 1,606	n/a 3.4%	\$ 1 \$ 4			
rhool of Nursing Clinical Nurse Leader (CNL) Program	\$ 21,716	\$ 74	8 3.4%	\$ 22,464	\$ 35,818	\$ 1,218	3.4%	\$ 3			
hool of Nursing Clinical Nurse Leader (Cred) Frogram houl of Nursing Clinical Nurse Leader Program Credit Hour	\$ 680	\$ 2			\$ 1,160	\$ 44	3.8%				
S. in Data Science	\$ 24,942	\$ 64		\$ 25,584		\$ 992	2.5%				
l Other Full-time Graduate Programs		\$ 67		\$ 18,104		\$ 1,032	3.7%				
l Other Full-time Research Only	\$ 4,256	\$ 15		\$ 4,406		\$ 150	3.5%				
Il Other Graduate Class/Credit Hour (if not full-time or research-only)			2 4.0%		\$ 1,326		3.9%				
ll Other Students Research/Credit Hour (if not full-time or research-only)	\$ 70		3 4.3%			\$ 3	4.3%				
Intire School of Commerce - Tuition and All Required Fees, including University and School Activi	ty Fees, Prog	gram and I	nternational	Study Fees:							
S. in Accounting	\$ 30,176	\$ 1,05		\$ 31,226		\$ 1,276	3.5%				
S. in Accounting Optional Accounting Immersion Program (per course)	\$ 2,190	\$ -		\$ 2,190		\$ -	0.0%				
S. in Commerce	\$ 41,810	\$ (10		\$ 41,710		\$ 40	0.1%				
S. in MIT	\$ 44,354			\$ 45,900		\$ 1,546	3.5%				
S. in MIT, Optional Independent Study (per credit hour)				\$ 1,158		\$ 38	3.4%				
.S. in Global Commerce - Americas .S. in Global Commerce - charge to Barcelona students when in residence	n/a		/a n/a /a n/a		n/a	n/a		\$ 4			
S. in Global Commerce - charge to China students when in residence	n/a n/a		/a n/a /a n/a	n/a n/a	n/a n/a	n/a n/a		\$ \$ 1			
ool of Medicine - Tuition and All Required Fees, including University and School Activity Fees:											
all-time Students	\$ 46,404			\$ 46,482	\$ 57,210	\$ 78	0.1%				
D/MBA Program - Spring 2016 Semester	\$ 24,852	\$ 56	8 2.3%	\$ 25,420	\$ 27,962	\$ 568	2.0%	\$ 2			
den School of Business - Tuition and All Required Fees, including University and School Activity Fe		6 222	0 4000	6 60 500	6 (1.150	0.050	2.00/	• -			
Il-time MBA Students	\$ 58,150			\$ 60,500	\$ 61,150		3.8%				
BA for Executives (entering 2016), including Program Fee	\$ 69,650	\$ 2,85		\$ 72,500	\$ 69,650 \$ 74,650	\$ 2,850 \$ 1,600	4.1%				
obal MBA for Executives (entering 2016), including Program Fee D Students (yrs 1-2)	\$ 74,650 \$ 17,164			\$ 76,250 \$ 17,242	\$ 74,650		2.1% 0.3%				
D Students (yrs 3+)	\$ 7,122			\$ 7,200	\$ 7,804		1.0%				
ool of Law - Tuition and All Required Fees, including University and School Activity Fees:											
	\$ 54,000	\$ 2,30	0 4.3%	\$ 56,300	\$ 57,000	\$ 2,300	4.0%	\$ 5			
ool of Law - Tuition and All Required Fees, including University and School Activity Fees: ill-time JD and LLM Students ill-time JD (3L) Students	\$ 54,000 \$ 52,000	\$ 2,30 \$ 4,30		\$ 56,300 \$ 56,300	\$ 57,000 \$ 57,000	\$ 2,300 \$ 2,300	4.0% 4.0%				

Unless otherwise noted, all per credit hour tuition rates for full-time programs are derived by dividing the applicable annual tuition rate by the average course load. Such per credit hour rates are assessed only to students who are enrolled in an approved part-time program or have been approved for a reduced load.

				In-St							Out-of-			
		15-16			Percent)15-16			Percent		
CDECIAL CECCION AND OTHER	Ap	proved	Inc	crease	Increase	Propose	d	_Ap	proved	Inc	crease	Increase	Pro	posed
SPECIAL SESSION AND OTHER														
School of Engineering and Applied Science Accelerated Masters in Systems Engineering (Tuition and Required Fees)	\$ 3	9,000	\$	-	0.0%	\$ 39,00	0	\$	39,000	\$	-	0.0%	\$ 3	39,000
School of Continuing and Professional Studies (SCPS) - Tuition and Required Fees:														
Post-Baccalaureate Pre-Medical Certificate	\$ 2	7,816	\$	1,338	4.8%	\$ 29,15	4	\$	32,996	\$	1,562	4.7%	\$ 3	34,558
National Criminal Justice Command College - Undergraduate	\$	5,760	\$	288	5.0%	\$ 6,04	8	\$	13,306	\$	266	2.0%	\$ 1	13,572
National Criminal Justice Command College - Graduate	\$	6,706	\$	336	5.0%	\$ 7,04	2	\$	13,380	\$	268	2.0%	\$ 1	13,648
SCPS - Tuition per credit hour:														
Bachelor of Interdisciplinary Studies	\$	394	\$	32	8.1%	\$ 42	6	\$	1,216	\$	-	0.0%	\$	1,216
Bachelor of Professional Studies - Health Sciences Management	\$	500	\$	-	0.0%			\$	500	\$	-	0.0%		500
Undergraduate	\$	362	\$	18	5.0%			\$	864	\$	18	2.1%		882
Graduate	\$	424	\$	34	8.0%			\$	870	\$	-	0.0%		870
Commonwealth Graduate Engineering Program	\$	574	\$	46	8.0%	\$ 62		\$	944		75	7.9%		1,019
Community Scholars - Undergrad and High School	\$	361	\$	19	5.3%	\$ 38	0	\$	1,292	\$	26	2.0%		1,318
Community Scholars Graduate	\$	406	\$	20	4.9%	\$ 42	6	\$	1,298	\$	26	2.0%	\$	1,324
On-Line Active Military Undergraduate Rate		n/a		n/a	n/a				n/a		n/a	n/a	\$	250
Other														
Study Abroad (per credit hour)	\$	336	\$	13	4.0%	\$ 34	9	\$	428	\$	17	4.0%	\$	445
K-12 Educators (Undergraduate and Graduate, per credit hour)	\$	318	\$	12	3.8%	\$ 33		\$	698	\$	17	2.4%		715
Curry Off-Grounds Tuition (per credit hour)	\$	500	\$		0.0%			\$	500	\$	-	0.0%		500
Music Lessons (13 1-hr Lessons/Semester)	\$	765	\$	15	2.0%		0	\$	765	\$	15	2.0%		780
Fully Online Graduate Degree and Certificate Programs (per credit hour, Tuition and All Required Fees:)	\$	500	\$		0.0%	\$ 50		\$	500	\$	-	0.0%		500
Credits Taken In Excess of 125% of Program Requirements (per credit hour)	\$	346	\$	-	0.0%	\$ 34	6	\$	-	\$	-	0.0%	\$	-
2017 Summer Session, 2017 January Term, and Mt. Lake Biological Station														
Graduate Class Credit Hour	\$	406	\$	16	3.9%	\$ 42	2	\$	824	\$	32	3.9%	\$	856
Graduate Research Credit Hour	\$	70	\$	3	4.3%	\$ 7	3	\$	70	\$	3	4.3%	\$	73
Research Only (full-time load of research hours, per summer, > or = 6 credits)	\$	840	\$	36	4.3%	\$ 87	6	\$	780	\$	36	4.6%		816
Clinical Nurse Leader program (per credit hour)	\$	680	\$	24	3.5%	\$ 70		\$	1,160	\$	42	3.6%		1,202
School of Medicine (per summer)		8,460	\$	-	0.0%	\$ 18,46			23,112	\$	-			23,112
Affiliated Status Fee (per summer)	\$	206	\$	-	0.0%	\$ 20		\$	206	\$	-	0.0%	\$	206
Summer Language Institute Fee	\$	60	\$	-	0.0%	\$ 6	0	\$	60	\$	-	0.0%	\$	60
OTHER: Other contracted course and cooperative program tuition and required fee rates, include	-			-	-									
consistent with University contracting policies and procedures by the Executive Vice President at														
on a basis consistent with University policies and procedures by the Executive Vice President and		_		-					-					
prior approval of the Chair of the Finance Committee, approved on a basis consistent with Univer	rsity	policie	es an	d proce	edures by	the Exec	utive Vi	ce P	residen	t and	1 Chief	Operatin	g Oi	ficer.
MANDATODY COMPREHENSIVE EEES assessed non-town assent as a self-state of the self-st														
MANDATORY COMPREHENSIVE FEES - assessed per term, except as noted	¢.	2526	ø	70	2.10	6 200	4	ď.	2 200	¢	70	0.40	ď	2 20-
Regular Session [on-Grounds degree seeking, non-degree seeking, and Post-Baccalaureate Pre-Medical	\$	2,526	\$	78	3.1%	\$ 2,60	4	\$	3,208	\$	78	2.4%	\$	3,286
Certificate students, except as noted below]	d.	222	d.	_	2.601	6 20	0	ď	202	¢.	_	0.10	d.	200
Special Session [on-grounds executive programs, Bachelor of Interdisciplinary Studies, SEAS Produced	\$	232	\$	6	2.6%	\$ 23	8	\$	292	\$	6	2.1%	\$	298
in Virginia; and degree-seeking graduate students enrolled in three or fewer credit hours; and McIntire														
Summer Session	\$	380	\$	6	1.6%			\$	440		6	1.4%		446
January Term	\$	183	\$	3	1.6%			\$	212		4	1.9%		216
Off-grounds, full-time research only	\$	680	\$	22	3.2%			\$	680	\$	22	3.2%		702
Off-grounds per credit hour [Nursing, SEAS Produced in Virginia and National Institute of Aerospace,	\$	35	\$	-	0.0%	\$ 3	5	\$	35	\$	-	0.0%	\$	35
K-12 educators, online courses, and other off-grounds programs]														

				All Stu	idents		
	20	015-16			Percent)16-17
	Αŗ	proved	In	crease	Increase	Pr	oposed
Application Fees:	ф	70	ф		0.00/	ф	70
Undergraduate, includes SCPS undergraduate and graduate	\$	70	\$	-	0.0%	\$	70
Graduate Architecture, Batten, Curry, Nursing	\$	75	\$	-	0.0%	\$	75
Graduate Arts & Sciences, Engineering	\$	85	\$	-	0.0%	\$	85
International Study	\$	90	\$	-	0.0%	\$	90
Law, Medicine	\$	80	\$	-	0.0%	\$	80
Darden Darden	\$	250	\$	-	0.0%	\$	250
Darden (PhD program only)	\$	100	\$	-	0.0%	\$	100
Commerce - Undergraduate and Graduate	\$	75	\$	-	0.0%	\$	75
Activity Fees:							
All Full-time Students	\$	50	\$	-	0.0%	\$	50
Arts & Sciences	\$	10	\$	-	0.0%	\$	10
Graduate Arts & Sciences	\$	8	\$	-	0.0%	\$	8
Architecture	\$	66	\$	-	0.0%	\$	66
Batten	\$	36	\$	-	0.0%	\$	36
Commerce	\$	86	\$	-	0.0%	\$	86
Graduate Commerce	\$	100	\$	-	0.0%	\$	100
Darden (MBA)	\$	56	\$	-	0.0%	\$	56
Education	\$	20	\$	-	0.0%	\$	20
Engineering	\$	20	\$	-	0.0%	\$	20
Law	\$	40	\$	-	0.0%	\$	40
Medicine	\$	52	\$	-	0.0%	\$	52
Nursing	\$	24	\$	-	0.0%	\$	24
Residential College Fees:							
Hereford, Brown	\$	120	\$	-	0.0%	\$	120
International, Mosaic	\$	220	\$	-	0.0%	\$	220
French, Spanish, Monroe Lane	\$	100	\$	-	0.0%	\$	100
OTHER CHARGES (annual unless otherwise noted)							
Architecture Design Technologies Fee: BS and MS in Architecture, MS in Landscape Architecture	\$	560	\$	-	0.0%	\$	560
Architecture Design Technologies Fee: BS and MS in Urban and Environmental Planning, Undeclared Stu-	\$	140	\$	-	0.0%	\$	140
Clinical Services Fee - BS Nursing students (excludes RN to BSN)	\$	190	\$	-	0.0%	\$	190
Clinical Services Fee - Clinical Nurse Leader (CNL)	\$	220	\$	-	0.0%	\$	220
Nursing Laboratory Fee (per credit hour) - excludes CNL	\$	60	\$	20	33.3%	\$	80
Clinical Services Fee - Medicine	\$	180	\$	-	0.0%	\$	180
Clinical Performance Education Center Fee - Medicine	\$	1,400	\$	-	0.0%	\$	1,400
First Year Orientation Fee (Summer 2016)	\$	210	\$	-	0.0%	\$	210
Transfer Orientation Fee (Summer 2016)	\$	130	\$	-	0.0%	\$	130
SCPS Continuing Education Unit Fee	\$	50	\$	_	0.0%	\$	50
Continuous Enrollment Fee (per term)/Affiliated Status Fee	\$	206	\$	_	0.0%	\$	206
International Student Fee (annual)	\$	100	\$	20	20.0%	\$	120
Study Abroad Administrative Fee (for students attending non-UVA programs)	\$	400	\$	-	0.0%	\$	400

RESOLVED FURTHER, the 2016-2017 in-state undergraduate tuition rates listed above represent a half percent lower rate of increase for the year than had been projected in the multi-year financial plan, resulting from efficiencies implemented during the year. If the University's 2016-2017 unrestricted state appropriation increases beyond what is assumed in the multi-year financial plan, the proposed 2016-2017 in-state undergraduate tuition rates would be revised downward accordingly.

2016-2017 Tuition and Required Fees for Undergraduate, Graduate, Professional, and Special Programs - College at Wise

Ms. Bianchetto explained that the College's tuition proposal supports its six year plan initiatives, which include implementing the Wise Writes Program, enhancing the quality and stability of its academic faculty, addressing affordability and debt burden of its students, and cultivating the College's marketability. Tuition for in-state undergraduate students would increase by 3% to \$5,210. tuition for out-of-state undergraduate students would increase by 3% to \$21,288. There is a \$165 increase in the mandatory fee. This is a 4.0% increase for in-state students and a 3.4% increase for out-ofstate students. Affordability is important to the College. It has the third lowest tuition in the state, and approximately 75% of its endowment is for scholarships. The total cost for first year in-state students is \$19,894. For out-of-state students, it is \$36,604.

On motion, the committee approved the following resolution and recommended it for full Board approval:

TUITION, REQUIRED FEES, AND OTHER CHARGES FOR TH	E UN	NIVERSI	TY (OF VIRGI	NIA'S COLI	EC	GE AT WISE F	OR FISC	CAL YEA	R 2	016-2017					
RESOLVED, the tuition and required fees and other charges a	pplic	able to T	he U	niversity o	of Virginia's	Co	llege at Wise a	re appro	ved as sh	own	below, eff	ective July 1	, 20	16:		
				In-S	State			Out-of-State								
	2	015-16	Ar	nount of	Percent of		2016-17	2	015-16	Ar	nount of	Percent of	2	016-17		
	A	pproved	Ir	ncrease	Increase		Proposed	A	pproved	Iı	ncrease	Increase	Pı	roposed		
Full-time Students (12 hrs or more per semester)																
Tuition	\$	5,056	\$	154	3.0%	\$	5,210	\$	20,658	\$	630	3.0%	\$	21,288		
Required E&G Fees	\$	154		5	3.2%	\$	159	\$	786		5	0.6%	\$	791		
	_\$	5,210	\$	159	3.1%	\$	5,369	_\$	21,444	\$	635	3.0%	\$	22,079		
Auxiliary Fees	\$	4,010		160	4.0%	\$	4,170	\$	4,010	\$	160	4.0%	\$	4,170		
Total Tuition and Required Fees	\$	9,220	\$	319	3.5%	\$	9,539	\$	25,454	\$	795	3.1%	\$	26,249		
Room (weighted average)	\$	6,144	\$	99	1.6%	\$	6,243	\$	6,144	\$	99	1.6%	\$	6,243		
Board (175 Meal Block & \$100 Dining Dollars Per Semester)	\$	4,112	\$	-	0.0%	\$	4,112	\$	4,112	\$	_	0.0%	\$	4,112		
Total Cost of Education	\$	19,476	\$	418	2.1%	\$	19,894	\$	35,710	\$	894	2.5%	\$	36,604		
Students taking more than 18 credit hours per semester must pay for the ad	ditior	nal hours at	the 1	tuition rates	listed below:											
Other Charges																
Part-time Students (less than 12 hours per semester)	\$	216		\$7	3.2%	\$	223	\$	874		\$26	3.0%	\$	900		
Off-Campus Instruction per hour	\$	216		\$7	3.2%	\$	223	\$	874		\$26	3.0%	\$	900		
Non-Credit Courses per unit	\$	84		\$4	4.8%	\$	88	\$	255		\$10	3.9%	\$	265		
Application Fee	\$	25		\$1	4.0%	\$	26	\$	25		\$1	4.0%	\$	26		
Registration Fee for part-time students will be \$5 per semester hour.																

RESOLVED FURTHER, the Executive Vice President and Chief Operating Officer is authorized to approve reduced tuition rates for residents of Kentucky and Tennessee who live in counties that are within a 50-mile radius of The University of Virginia's College at Wise and who are enrolled at the College in accordance with Section 23-7.4:2.F. of the Code of Virginia.

Endowment Report: Market Value and Performance as of December 31, 2015

Mr. Kochard reported that for the one year period ending December 31, 2015, the endowment was up 6.0% while the policy benchmark was down 0.4% and the peer average was up 3.0%. At the end of June 30, 2015, the endowment was up 7.7% and was in the top quartile of the University's peers, institutions with endowments equal to or greater than \$2 billion.

There have been gradual changes in the asset allocations since the 2008-2009 market down turn. Bonds and cash have increased to 15.4% of the portfolio. This is above the preferred range of 8% to 12% and is due in part to cash returns from private investments. The higher percentage provides more flexibility to address challenges and to take advantage of opportunities.

The University of Virginia Investment Management Company (UVIMCO) will continue to reassess its portfolio, manage risk, view market weakness as an opportunity, continue to co-invest with its managers, be opportunistic, and understand its edge. UVIMCO has been running a portfolio that in terms of its policy portfolio is slightly below risk, has a slightly higher cash component, and has a slightly lower equity exposure.

Financial Report as of December 31, 2015

Ms. Bianchetto reported that for the six month period ending December 31, 2015 the change in the Consolidated Statement of Net Position was up by \$17 million to \$8.3 billion. This was due to the Medical Center's operating return.

The Consolidated Statement of Revenues, Expenses, and Changes in Net Position shows, and will always show, a net operating loss. For the last six months, the loss was \$183.1 million. This is due to the Government Accounting Standards Board (GASB), which requires that state appropriations, endowment distribution, and gifts be shown below the line. When included, they offset the loss. Both the Medical Center and the Academic Division were ahead of budget by 6.9%. This was due primarily to the timing of revenues and will balance out by the end of the year. Expenses were 1.6% below budget.

During the committee discussion, it was asked that the statements show endowment distribution. The Rector requested that there be a thorough management analysis of the data that is concise, 12 pages or fewer, easy to read, and easy to understand.

Managerial Reporting Project

Ms. Bianchetto reported that the managerial reporting project will allow the University to efficiently analyze a wide range of data from different operational units. As examples, she said there are distinct platforms for space, financial, human resources, and student data. At the end of the project, there will be a single source for accessing this data. Implementation will be phased in quarterly with completion targeted for July 2019.

On motion, the committee adjourned at 12:45 p.m.

SGH:wtl

These minutes have been posted to the University of Virginia's Board of Visitors website: http://www.virginia.edu/bov/financeminutes.html

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