



THE RECTOR AND VISITORS OF THE
UNIVERSITY OF VIRGINIA

June 8, 2017

MEMORANDUM

TO: The Academic and Student Life Committee:

Barbara J. Fried, Chair
Mark T. Bowles
Whittington W. Clement
Frank M. Conner III
Elizabeth M. Cranwell
Thomas A. DePasquale
Babur B. Lateef, M.D.
Tammy S. Murphy
William H. Goodwin Jr., Ex-officio
Nina J. Solenski, M.D., Faculty Member
Bryanna F. Miller, Student Member
Allison S. Linney, Consulting Member

and

The Remaining Members of the Board:

L.D. Britt, M.D.	John G. Macfarlane III
Kevin J. Fay	James B. Murray Jr.
Frank E. Genovese	James V. Reyes
John A. Griffin	Jeffrey C. Walker

FROM: Susan G. Harris

SUBJECT: Minutes of the Academic and Student Life Committee Meeting on June 8, 2017

The Academic and Student Life Committee of the Board of Visitors of the University of Virginia met, in Open Session, at 4:10 p.m., on Thursday, June 8, 2017, in the Board Room of the Rotunda. Barbara J. Fried, Chair, presided.

Present: William H. Goodwin Jr., Mark T. Bowles, Whittington W. Clement, Frank M. Conner III, Elizabeth M. Cranwell, Thomas A. DePasquale, Babur B. Lateef, M.D., Nina J. Solenski, M.D., Bryanna F. Miller, and Allison S. Linney.

Kevin J. Fay, Frank E. Genovese, John A. Griffin, John G. Macfarlane III, James B. Murray Jr., James V. Reyes, and Jeffrey C. Walker were also present.

Present as well were Teresa A. Sullivan, Patrick D. Hogan, Thomas C. Katsouleas, Richard P. Shannon, M.D., Melody S. Bianchetto, Susan G. Harris, Donna P. Henry, Patricia M. Lampkin, W. Thomas Leback, Marcus L. Martin, M.D., David W. Martel, Phillip A. Parrish, Ronald N. Regnery, Debra D. Rinker, Nancy A. Rivers, Colette Sheehy, and Farnaz F. Thompson.

Presenters were Kerry L. Abrams and Brian P. Boland.

Ms. Fried opened the meeting and gave the floor to Ms. Sullivan.

Consent Agenda: New Degree Program: Master of Science (M.S.) in Athletic Training in the Curry School of Education

On motion, the committee approved the following resolution and recommended it for Board approval:

MASTER OF SCIENCE (M.S.) IN ATHLETIC TRAINING IN THE CURRY SCHOOL OF EDUCATION

RESOLVED, subject to approval by the State Council of Higher Education for Virginia, the Master of Science in Athletic Training is established in the Curry School of Education.

Action Item: Establishment of the Carl Lynch III Professorship in Anesthesiology in the School of Medicine

On motion, the committee approved the following resolution and recommended it for Board approval:

ESTABLISHMENT OF THE CARL LYNCH III PROFESSORSHIP IN ANESTHESIOLOGY

WHEREAS, for more than 35 years, Carl Lynch III, M.D., has had a distinguished career in the School of Medicine. On faculty since 1981, he served as the Robert M. Epstein Professor of Anesthesiology from 1999 to 2008, and chair of the Department of Anesthesiology from 1999 to 2005. As Professor of Anesthesiology from 2008-present, he has continued to serve the Department as a clinician, educator and researcher; and

WHEREAS, The Department of Anesthesiology is honoring Dr. Lynch for his outstanding service as a major contributor to both the clinical and the academic missions of the Department of Anesthesiology and the University of Virginia by funding a professorship in his name;

RESOLVED, the Board of Visitors establishes the Carl Lynch III Professorship in Anesthesiology; and

RESOLVED FURTHER, the Board thanks the Department of Anesthesiology for their generosity in funding this important professorship, and congratulates Dr. Lynch for more than 35 years of exemplary service to the University.

Action Item: Enrollment Projections - University of Virginia

Ms. Sullivan reviewed the proposed enrollment projections for fall 2017 through fall 2023. In 2011, the University had pledged to add 1,673 undergraduate students by fall 2018. This will be

achieved by fall 2017. In January 2017, the Board approved an additional increase of 100 in-state students for fall 2017. The predicted growth in graduate students for 2016 was slightly exceeded.

The enrollment projections call for an increase of 625 students above the fall 2016 enrollment. Law School enrollment will remain constant at the fall 2016 level. School of Medicine enrollment will remain level at 624 for five years, and then decline by 64 for fall 2023. The projected number of on-Grounds students in fall 2022 will be 610 higher than the 2015 projection. The off-Grounds headcount declined by approximately 600 in fall 2016 due to the end of the association with the Semester at Sea. The enrollment projections show an increase of 425 in the off-Grounds headcount by fall 2023.

On motion, the committee approved the following resolution and recommended it for Board approval. After approval, Mr. Goodwin asked why the School of Medicine's enrollment was decreasing. Dr. Shannon said he would find out. Mr. Goodwin suggested the resolution be amended to allow for a possible change in the School of Medicine's enrollment projection. Mr. Macfarlane referenced the effort by Mr. Katsouleas to develop metrics for the impact of enrollment increases on the student experience. He suggested the Board review these metrics the next time it is asked to approve enrollment projections to make sure the increases do not dilute the student experience.

UNIVERSITY OF VIRGINIA ENROLLMENT PROJECTIONS - THROUGH 2022-2023

WHEREAS, the State Council of Higher Education for Virginia requires that a six-year enrollment projection be submitted every two years by public institutions of higher education to assist in statewide enrollment planning efforts; and

WHEREAS, the University's existing enrollment plan, approved by the Board of Visitors in March 2015, must be updated to reflect projected undergraduate and graduate enrollment levels through 2023-2024; and

WHEREAS, the Board of Visitors revised its enrollment growth plans in 2015 to continue the incorporation of an additional undergraduate student growth of 1,673 students by 2020-2021; and

WHEREAS, in January 2017 the Board of Visitors approved the increase of an additional 100 in-state undergraduate students;

RESOLVED, the Executive Vice President and Provost is authorized to continue to implement plans with the State Council of Higher Education for Virginia which will allow the University to increase total enrollment by 1,411 over the period of 2016-2017 through 2023-2024.

Executive Vice President and Provost Remarks

Mr. Katsouleas reviewed the fall 2017 admission numbers. There were nearly 37,000 applications for 4,000 seats; this was a record and is 14% greater than last year's applications. The offer rate was 27%; the lowest ever and down 3% from last year. There was an increase in student quality and diversity. Three hundred and fifty students indicated they were wholly or partially African American compared to 240 approximately five years ago. Students are from 77 countries and 47 states.

Mr. Katsouleas said research funding as of the third quarter of FY 2017 was up 14% over the same period last year. The largest contributor was the School of Engineering and its Cyber Physical Systems Initiative. This is the second year of double digit growth. The University is on track to double its research in seven to 10 years.

Mr. Katsouleas reported on the new Pan-University Institutes. The Environmental Resilience Institute, led by Ms. Karen McGlathery, will combine the University's strength in environmental science with policy and engineering. An outside committee, which reviewed environmental science for the Provost, was not aware on any other university institutes focused on resilience. The Global Infectious Diseases Institute, led by Ms. Alison Criss, will address issues ranging from super bugs to diarrheal disease and pandemics. Both institutes have the potential of taking the University from prominence to preeminence in these areas. As a result of selecting two institutes this year, next year the University will only offer seed funding for new collaborations.

Mr. Katsouleas reviewed the new academic dashboard, which will be an annual report prepared each fall. It will present quantitative data using 10 metrics to show how the University's schools have performed over time and in comparison to AAU peers. The dashboard will complement the quarterly checkerboard, which focuses primarily on qualitative data.

Mr. Katsouleas reported on senior faculty hires. Ms. Dayna Matthew will join the Law School. She was associate dean of academic affairs and vice dean at the University of Colorado. Her focus is on law and public health. Mr. Jon Ihelfeld is a hire in the School of Engineering. He was a distinguished member of the Technical Staff at Sandia National Laboratories. Mr. David Parichy is a Department of Biology hire. His research area is morphogenesis. His research grants total more than \$1 million annually. Mr. Bradley Cantrell will be the new Chair of Landscape Architecture. He is from Harvard where he was the director of the Master of Landscape Architecture Program.

Faculty Engagement

Ms. Kerry Abrams reported on the spring 2016 faculty survey. The University will use the survey data to determine its distinctive attributes, where improvements are needed, and the impact of its investments. The survey, which is called the Collaborative on Academic Careers in Higher Education or COACHE, was administered by the Harvard Graduate School of Education and. This is the third time the University has used it.

The survey was administered to full-time, salaried academic faculty who have been at the University for more than a year. It included tenured, tenure track, and non-tenure track faculty. Faculty from the School of Medicine did not participate because the school had used a different survey. The response rate was 47%; the peer rate was 41%. The survey allows institutions to select peers from the pool of other institutions that are conducting surveys at the same time. For its peers, the University selected four large state, R-1 universities: Indiana University, University of Minnesota, University of North Carolina, and Virginia Tech. Vanderbilt was also selected as a peer, because of its similarities to the University.

There were two categories of survey questions: big picture or "Best and Worst" questions, and scaled or "1 to 5" questions. The top four "best" aspects identified by the big picture questions were quality of colleagues, quality of undergraduates, geographic location, and quality of graduate students. Only one peer listed quality of undergraduates as a best aspect. Two listed quality of graduate students; this was the first time this aspect was in the University's top four. The four "worst" aspects were compensation; protections from service, such as committees; support for

research and creative work; and diversity. Compensation was the number one worst aspect for all peers. There was an improvement in this aspect for the University; it was selected by only 18% of the faculty. In the previous survey, 43% had selected it. This is the first time diversity was in the top four “worst” category. Ms. Abrams found this puzzling given the faculty is now more diverse and support for diversity has increased. She suggested the rating may be due to a new generation of faculty who stress the importance of diversity.

There were 180 scaled questions focusing on the faculty experience. The survey responses were organized into top, middle, and bottom third categories. The top third responses were environment for teaching, collegiality, departmental leadership, and school leadership. The bottom third were facilities conducive to interdisciplinary work, support for obtaining grants, support for maintaining grants, and quality of graduate students to support research.

Mr. Goodwin suggested the University report on its plans to address the items in the bottom third category at a future meeting.

IVA Athletics – Men’s Tennis

Ms. Fried introduced Mr. Boland, the head men’s tennis coach who recently accepted a position at United States Tennis Association. She read the following commending resolution:

On motion, the committee approved the following resolution:

RESOLUTION COMMENDING BRIAN BOLAND

WHEREAS, Brian Boland has completed 16 years of dedicated service to the University of Virginia, serving as the Cavaliers’ head men’s tennis coach; and

WHEREAS, Brian Boland has brought prestige and honor to the University in winning four NCAA Men’s Tennis Championships in the last five years, including winning his third-consecutive in Athens, Georgia, on the 23rd of May of this year, six ITA National Team Indoor Titles, and 12 ACC Championships, compiling 453 wins, including a decade-long streak of 140-consecutive victories over Atlantic Coast Conference opponents, which was the longest streak by any team in any sport in conference history; and

WHEREAS, Brian Boland has distinguished himself as one of the most accomplished coaches in his profession, twice being lauded as the Intercollegiate Tennis Association National Coach of the Year, leading his team to a number one ranking in 10 different seasons as well as leading his team to the Final Four of the NCAA Men’s Tennis Championship for an unprecedented eight straight years; and

WHEREAS, Brian Boland has served as a mentor to the young men under his charge, helping to lead them to personal athletic glories with four NCAA Singles Champions, three NCAA Doubles Champions, 43 All-Americans, 41 NCAA singles and 17 NCAA doubles participants, 59 All-ACC selections, three ITA National Players of the Year, two ITA National Freshmen of the Year, 10 ITA Regional Rookies of the Year, four ACC Freshmen of the Year, 12 ACC Tournament MVPs and three ACC Players of the Year; and

WHEREAS, Brian Boland has shown a ceaseless dedication to prioritizing academics with five athletes being lauded with the Atlantic Coast Conference Scholar-Athlete of the Year award and

two-dozen players earning a spot on the All-ACC Academic team while his teams have had also the top GPA among the men's squads in UVA intercollegiate athletics in nine of the last 19 semesters, and been in the top-two for 14 of those, with the 2017 NCAA Champion squad also boasting the program's highest GPA on record; and

WHEREAS, Brian Boland has strived to build a culture of character, discipline, communication, and service, teaching his players the value of building relationships in addition to honing their athletic prowess in order to help prepare them to become future leaders; and

WHEREAS, Brian Boland, through his altruism and servanthood, has been embraced by the Charlottesville community for working hand-in-hand with municipal and business leaders as well as citizens throughout the area to create a symbiotic and reciprocal relationship between the program and the borough;

RESOLVED, the Board of Visitors thanks Brian Boland for his exemplary service and wishes him all the best in his future endeavors.

Mr. Boland thanked the University and the Board for the opportunity to have coached the men's tennis team. He noted the support received from Mr. Littlepage. He believes the University's coaches are the best collective group of coaches in the country; they appreciate each other, work together, and share ideas. He was particularly proud of his athletes, not only for their performance on the court, but also for their achievements in the classroom.

The chair adjourned the meeting at 5:00 p.m.

SGH:wtl

These minutes have been posted to the University of Virginia's Board of Visitors website:
<http://www.virginia.edu/bov/educationalminutes.html>