

THE RECTOR AND VISITORS OF THE UNIVERSITY OF VIRGINIA

March 2, 2017

MEMORANDUM

TO: The Medical Center Operating Board:

Committee Members:

L. D. Britt, M.D., Chair James V. Reyes

Frank M. Conner III Frank E Genovese, Advisor William H. Goodwin Jr. Nina J. Solenski, M.D., Advisor

Tammy S. Murphy A. Bobby Chhabra, M.D.,

James B. Murray Jr. Faculty Consulting Member

Public Members:

Hunter E. Craig Constance R. Kincheloe Victoria D. Harker Babur B. Lateef, M.D.

Michael M. E. Johns, M.D.

Ex Officio Advisory Members:

Teresa A. Sullivan Richard P. Shannon, M.D.
Dorrie K. Fontaine Patrick D. Hogan Scott A. Syverud, M.D.
Thomas C. Katsouleas David S. Wilkes, M.D.

and

The Remaining Members of the Board of Visitors:

Mark T. Bowles

Whittington W. Clement

Elizabeth M. Cranwell

Thomas A. DePasquale

Barbara J. Fried

John A. Griffin

John G. Macfarlane III

Jeffrey C. Walker

Kevin J. Fay Phoebe A. Willis, Student Member

FROM: Susan G. Harris

SUBJECT: Minutes of the Meeting of the Medical Center Operating Board on March 2, 2017

The Medical Center Operating Board (MCOB) met, in Open Session, at 8:40 a.m., on Thursday, March 2, 2017, in the Auditorium of the Albert and Shirley Small Special Collections Library of the Harrison Institute. Dr. Britt, Chair, presided.

Committee members present: William H. Goodwin Jr., Frank M. Conner III, Tammy S. Murphy, James B. Murray Jr., James V. Reyes, Frank E. Genovese, Nina J. Solenski, M.D., and A. Bobby Chhabra, M.D.

Public members present: Hunter E. Craig, Victoria D. Harker, Constance R. Kincheloe, and Babur B. Lateef, M.D. Michael M. E. Johns, M.D. participated by phone.

Ex-officio advisory members present: Teresa A. Sullivan, Dorrie K. Fontaine, Patrick D. Hogan, Thomas C. Katsouleas, Richard P. Shannon, M.D., Pamela M. Sutton-Wallace, Scott A. Syverud, M.D., and David S. Wilkes, M.D.

Whittington W. Clement, Elizabeth M. Cranwell, Thomas A. DePasquale, and Barbara J. Fried were also present.

Present as well were Evelyn R. Fleming, Susan G. Harris, Melody S. Bianchetto, W. Thomas Leback, David W. Martel, Debra D. Rinker, Nancy A. Rivers, Roscoe C. Roberts, and Colette Sheehy.

Larry L. Fitzgerald, Tracey R. Hoke, M.D., Coleen A. McNamara, M.D., and William A. Petri Jr., M.D. were the presenters.

Dr. Britt opened the meeting and gave the floor to Dr. Shannon.

Opening Remarks from the Executive Vice President for Health Affairs

Dr. Shannon began with comments on the health care environment. The Health System is in a strong position to weather the coming changes. He explained the terms pay-for-performance and population health. Population health shifts financial risk from insurers to providers. Pay-for-performance shifts clinical risk between providers. To have universal access, health care has to be affordable, which will require reduced expenditures. This can be done by improving outputs or reducing payments. An unintended consequence of the shift in financial risk is a shift in clinical risk where some hospitals are becoming risk averse focusing on low acuity cases and elective procedures. The University is becoming a hospital of hope for many patients by dealing with critical cases requiring complex care. To illustrate, Dr. Shannon provided two examples.

The Neonatal Intensive Care Unit is caring for a baby born prematurely at 24 weeks in another hospital. She was transferred to the University after she developed an infection at five days of age. A baby born at 24 weeks does not have an immune system or skin. The baby, therefore, is being sustained in an artificial placenta and has a tube serving, as an umbilical cord, connecting it to the necessary equipment. Because the baby is tethered by a life line, the Centers for Medicare and Medicaid Services (CMS) considers the infection a central line associated blood stream infection. The University will be held responsible for it even though it started at the other hospital. The University accepted this risky case in an attempt to save the baby's life; she would have died at the other hospital. The baby's condition is serious, but there is hope.

About two months ago, a 60-year-old man was transferred to the hospital from another facility to undergo a total replacement of his spinal column after having undergone multiple unsuccessful surgeries and procedures at other facilities over a period of years. After four months in the other hospital, he was on the verge of paralysis and had lost 60 pounds because of infections. He arrived at the University with 11 bedsores, which the CMS will hold the University accountable. His condition was deteriorating so quickly, he immediately underwent a 12-hour surgical procedure during with he developed two more bedsores. Two weeks after the surgery, the patient walked out of the hospital on his own, bedsore free, having gained 20 pounds, no longer dependent

on a catheter and bowel regime, and spared paralysis. After a stay in a rehabilitation hospital, he is living at home. In both of these cases, the CMS will reduce the University's reimbursement because of the infections with no consideration of the outcomes or the risk involved. In spite of this, Dr. Shannon said the University will not shy away from high risk, high reward cases.

Dr. Shannon ended with a status report on the Health System's six goals and their supporting strategies and initiatives. All targets either are on track or have been achieved.

Mr. Reyes asked about the "Be Well" initiative that currently has 5,000 employee participants. Dr. Shannon said the University decided to take on care management, because it felt the health of employees was largely unmanaged by the insurance company. With the initiative, the University is seeing dramatic reductions in the use of the emergency room and in hospitalizations. Savings to date on pharmacy costs are approaching a \$1 million. The goal for next year is to have all employees participating.

Health System Finance Report from the Finance Working Group and Discussion

Mr. Fitzgerald reported on the unaudited consolidated financials for the first half of FY 2017. The Health System exceeded both its budget and last year's actual results for the period. Volume is up, revenues are up, and expenses are well controlled. Operating income was \$36 million; the budget was \$24 million. The margin was 4.7%. Total admissions are up 2.6% above the prior year. Adjusted admissions are up 6.4%. Length of stay is good. The case mix index continues to increase. Surgical cases are up. Hospital admissions could be higher if the hospital had more capacity. Clinical operations are down compared to the budget, but it is an aggressive budget. At the School of Medicine, gifts are up, research is up, and recoveries are up.

Mr. Fitzgerald outlined the uses of the Medical Center's earnings for FY 2016. The \$178 million was re-invested in the Health System with \$127 million allocated for capital projects, \$37 million to the School of Medicine, \$18 million for debt payments, \$56 million to working capital, and \$27 million for losses at the University of Virginia Investment Management Company. He said the Health System's performance for January 2017 was strong and increased the operating margin from 4.7% at the end of December to 6% at the end of January. Mr. Fitzgerald expects the Health System will end the year above budget and above the prior year results.

Mr. Murray said last year's \$54 million addition to working capital is prudent. It is important to have sufficient working capital in light of possible impacts from health care reform.

Action Item: Signatory Authority for Medical Center Contract for Hospital Bed Replacement Project

On motion, the committee approved the following resolution and recommended it for Finance Committee and Board approval:

SIGNATORY AUTHORITY FOR MEDICAL CENTER CONTRACT TO PROCURE HOSPITAL REPLACEMENT BEDS

RESOLVED, the Board of Visitors authorizes the Executive Vice President for Health Affairs to execute a contract for the Medical Center to procure hospital replacement beds, based on the recommendation of the Chief Executive Officer of the Medical Center and the Executive Vice President for Health Affairs in accordance with Medical Center procurement policy.

Medical Center Chief Executive Officer Report

Ms. Sutton-Wallace introduced Ms. Regina Verde, the Medical Center's new Compliance and Privacy Officer. Ms. Sutton-Wallace said the master site plan proposal for Ivy Mountain will be presented at the Buildings and Grounds Committee meeting. She expects to present the programmatic plan for Orthopedics at Ivy Mountain at the committee's June meeting.

School of Medicine - Strategic Faculty Hires and Chair Search Reports

Dr. Wilkes reported on research rankings, strategic faculty hires, and chair searches. Research intensive medical schools are usually ranked by their NIH grant funding. The school's ranking improved from 40th in FY 2015 to 35th in FY 2016 as a result of a \$126 million in awards. There are over 140 medical schools in the country; most have NIH funding. The University was the only NIH funded school to have its ranking increase by five. The University is 16th in the country among public medical schools. The school is on track to exceed last year's grant funding total.

Committee discussion focused on what would be required to improve the ranking from 35th to 20th. Mr. Goodwin thought it would require designation as a comprehensive cancer center. Mr. Clement asked if the University had a plan for this designation. Dr. Wilkes responded yes, and said the designation requires: 1) community engagement and a robust cancer prevention program, and 2) a robust number of clinical trials. The University is recruiting faculty specializing in cancer prevention, and the partnership with the Inova Health System will allow the University to expand the number of clinical trials because it will provide access to a larger, diverse patient population. It was noted that a higher ranking will require additional research funding, space, and infrastructure. Dr. Johns said it took Emory University 11 years to move from a ranking of 35 to 17. Dr. Wilkes said space will become a limiting factor if the School reaches its hiring goals in the next 10 months.

Dr. Wilkes reviewed recent strategic faculty hires including Philip Bourne, Ph.D.; Francine Garrett-Bakelman, M.D., Ph.D.; Anandu Basu, M.D.; Rita Basu, M.D.; and Jose' Oberholzer, M.D. Dr. Thomas Gampper has been named the Chair of Plastic Surgery. Chair searches are underway for Surgery, Otolaryngology-Head & Neck Surgery, and Dermatology.

School of Medicine Research Presentations

Dr. Wilkes introduced Dr. William Petri, Jr., Chief of the Division of Infectious Diseases and International Health, and Dr. Coleen McNamara, the Frances Myers Ball Professor of Medicine in the Cardiovascular Division.

Dr. Petri reviewed his research on eosinophils, a white blood cell that causes allergies, but also protects from *clostridium difficile* (*C. difficile*). C. difficile is an infection that damages the colon. Antibiotics increase susceptibility by eliminating Interleukin 25, which in turn eliminates eosinophils. Half a million Americans get C. difficile colitis each year and 29,000 die. The associated health care costs exceed \$4.8 billion. The University has been fined for high infection rates from C. difficile due to 1) false positive diagnoses; and 2) patients bringing C. difficile into the hospital. In response, the University is using appropriate lab testing to reduce false positives and is focusing on antimicrobial stewardship, environmental stewardship, data science support, and hand hygiene. Dr. Petri's research is studying ways to restore IL-25 and eosinophils, possibly through the use of probiotics.

Dr. McNamara is working on targeted immune modulation for cardiovascular disease. Her research involves collaborations with other departments in the School of Medicine, other schools at

the University, the La Jolla Institute, and the University of California at San Diego. Cardiovascular disease is the leading cause of death in the world. While deaths from the disease declined during the last four to five decades, likely due to improved technologies and prevention strategies, the decline has stalled. A 2016 report from the American Heart Association showed that the growth in cardiovascular disease has outpaced expectations. This growth is most likely due to the worse-than-expected effects of rising obesity and the earlier onset of type 2 diabetes. The prevalence rate in 2015 was 41.5%, a rate previously not expected to be reached until 2030. Direct medical costs and indirect costs were estimated to rise from \$555 billion in 2016 to \$1.1 trillion in 2035.

Combating cardiovascular disease will require healthier lifestyles and therapeutic approaches. Fat can be healthy. It insulates, stores energy, and has an immune cell, the B-1 cell, that make antibodies, which protect against heart disease. As people gain weight, fat becomes dysfunctional and inflammatory immune cells that worsen heart disease develop. Dr. McNamara is working on a strategy that increases the CXCR4 molecules on the B-1 cells and has found that this increases antibodies that reduce the aggravating factors promoting heart disease.

Closed Session

At 10:10 a.m., the committee went into closed session upon the following motion made by Dr. Lateef, duly seconded, and approved:

Mr. Chair, I respectfully move the Medical Center Operating Board into closed meeting to discuss proprietary, business-related information pertaining to the operations of the University of Virginia Medical Center, including personnel, financial, investment, market, and resource considerations and efforts; potential joint ventures or affiliations and partnership strategies, innovative efforts to improve patient care and operations including Epic Phase II together with associated risk factors and mitigation strategies; other clinical growth efforts, proprietary metrics, and policy implications to the long range financial plan all of which further the strategic initiatives of the Medical Center and School of Medicine where disclosure of such information would adversely affect the Medical Center's competitive position. Also, to consider confidential information and data related to competency and qualifications for professional staff privileges, employee performance, and evaluation of the performance of specific personnel all for the purpose of improving patient care; and, in consultation with legal counsel, to discuss the Medical Center's compliance with relevant federal and state legal requirements, licensure, legislative and accreditation standards. The foregoing motion is authorized by Sections 2.2-3711 (A) (1), (7), (8) and (22) of the Code of Virginia. The closed meeting of the Medical Center Operating Board is further privileged under Section 8.01-581.17 of the Code of Virginia.

At 12:50 p.m., the committee concluded closed session and approved the following motion made by Dr. Lateef and duly seconded by unanimous roll call vote.

Voting in the affirmative:

L. D. Britt, M.D. Frank M. Conner III William H. Goodwin Jr. Tammy S. Murphy

Hunter E. Craig Victoria D. Harker Frank E. Genovese James V. Reyes Nina J. Solenski, M.D. A. Bobby Chhabra, M.D.

Constance R. Kincheloe Babur B. Lateef, M.D. Teresa A. Sullivan Dorrie K. Fontaine Patrick D. Hogan Thomas C. Katsouleas Richard P. Shannon, M.D. Pamela M. Sutton-Wallace Scott A. Syverud, M.D. David S. Wilkes, M.D.

Motion:

I move that we vote on and record our certification that, to the best of each Member's knowledge only public business matters lawfully exempted from open meeting requirements and which were identified in the motion authorizing the closed session, were heard, discussed or considered in closed session.

On motion, the committee approved the following resolutions:

<u>CREDENTIALING AND RECREDENTIALING ACTIONS - MEDICAL CENTER OPERATING BOARD - APPROVED February 21, 2017</u>

RECOMMENDED CREDENTIALING AND RECREDENTIALING ACTIONS

RESOLVED, pursuant to the delegation of authority contained in the September 15, 2011 Resolution of the Medical Center Operating Board, the undersigned hereby approve the following Credentialing and Recredentialing Actions as specifically set forth below:

1. APPOINTMENTS TO THE CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

<u>Aung, Soe M., M.D.</u>, Neurologist in the Department of Neurology; Attending Staff Status; Period of Appointment: January 13, 2017, through January 12, 2018; Privileged in Neurology.

<u>Ballen, Karen K., M.D.</u>, Hematologist Oncologist in the Department of Medicine; Attending Staff Status; Period of Appointment: January 10, 2017, through January 9, 2018; Privileged in Medicine.

<u>Cary, Meredith R., M.D.</u>, Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Appointment: January 18, 2017, through January 17, 2018; Privileged in Psychiatry and Neurobehavioral Sciences.

<u>Laccheo, Ikuko, M.D.</u>, Neurologist in the Department of Neurology; Attending Staff Status; Period of Appointment: January 11, 2017, through January 10, 2018; Privileged in Neurology.

Maggio, Vijay, M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Appointment: January 18, 2017, through January 17, 2018; Privileged in Neurology.

<u>Pourafshar, Negiin, M.D.</u>, Nephrologist in the Department of Medicine; Attending Staff Status; Period of Appointment: January 16, 2017, through January 15, 2018; Privileged in Medicine.

2. REAPPOINTMENTS TO THE CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for reappointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Ansevin, Carl, M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2018; Privileged in Neurology.

Black, Jonathan, M.D., Plastic Surgeon in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Plastic Surgery.

<u>Burket, Roger, M.D.</u>, Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Psychiatry and Neurobehavioral Sciences.

<u>Burt Solorzano, Christine, M.D.</u>, Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Pediatrics.

<u>Burt, David, M.D.</u>, Physician in the Department of Emergency Medicine; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Emergency Medicine.

<u>Conley, Thomas, M.D.</u>, Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Neurology.

<u>Cui, Quanjun, M.D.</u>, Orthopedic Surgeon in the Department of Orthopedic Surgery; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Orthopedic Surgery.

<u>Dailey, Tina, D.O.</u>, Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Anesthesiology.

<u>De Lange, Eduard, M.D.</u>, Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Radiology and Medical Imaging.

<u>DeMarco, Paul, M.D.</u>, Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Anesthesiology.

<u>Fountain, Nathan, M.D.</u>, Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Neurology.

<u>Frank, Deborah, M.D.</u>, Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Pediatrics.

- <u>Grice, Derald, M.D.</u>, Physiatrist in the Department of Physical Medicine and Rehabilitation; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Physical Medicine and Rehabilitation.
- <u>Harsh, Veronica, M.D.</u>, Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Psychiatry and Neurobehavioral Sciences.
- <u>Helgerson, Paul, M.D.</u>, Hospitalist in the Department of Medicine; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Medicine.
- <u>Hoke, Tracey, M.D.</u>, Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Pediatrics.
- <u>Jansen, Laura, M.D.</u>, Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Neurology.
- <u>Kern, John, M.D.</u>, Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Surgery.
- <u>Lancaster, Luke, M.D.</u>, Radiologist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Radiology and Medical Imaging.
- <u>Lee, Laura, M.D.</u>, Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Pediatrics.
- <u>Lippert, Marguerite, M.D.</u>, Urologist in the Department of Urology; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Urology.
- <u>Lin, Kant, M.D.</u>, Plastic Surgeon in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Plastic Surgery.
- Malik, Numaan, M.D., Pulmonologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Medicine.
- Martin, Linda, M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: March 8, 2017, through August 30, 2018; Privileged in Surgery.
- Modesitt, Susan, M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Obstetrics and Gynecology.
- <u>Pelletier, Shawn, M.D.</u>, Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Surgery.
- <u>Preston, Mary, M.D.</u>, Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: February 26, 2017, through July 30, 2018; Privileged in Medicine.

Rich, Tyvin, M.D., Radiation Oncologist in the Department of Radiation Oncology; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Radiation Oncology.

<u>Shahane, Amith, Ph.D.</u>, Psychologist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Reappointment: March 2, 2017, through January 30, 2019; Privileged in Psychology.

<u>Siedlecki, Theodore, Ph.D.</u>, Psychologist in the Department of Family Medicine; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Psychology.

<u>Tung, Kenneth, M.B.B.S.</u>, Pathologist in the Department of Pathology; Administrative Staff Status; Period of Reappointment: January 31, 2017, through January 30, 2019; Privileged in Pathology.

<u>Vranic, Gayle, M.D.</u>, Nephrologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Medicine.

<u>Young, Jeffrey, M.D.</u>, Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Surgery.

Zuo, Zhiyi, M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: February 28, 2017, through February 27, 2019; Privileged in Anesthesiology.

3. DATE CHANGES TO CLINICAL STAFF

RESOLVED, the recommendation of the Clinical Staff Executive Committee for the status change in clinical privileges to the following practitioner is approved:

<u>Levine, Paul A., M.D.</u>, Otolaryngologist in the Department of Otolaryngology; Attending Staff Status; Date Change effective November 30, 2016, through December 31, 2017; Privileged in Otolaryngology.

4. RESIGNATIONS OF CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Clinical Staff are approved:

<u>Durbin, Charles G., Jr., M.D.</u>, Anesthesiologist in the Department of Anesthesiology; Effective Date of Resignation: February 1, 2016.

<u>Garmon, Blake R., Jr., M.D.</u>, Physician in the Department of Medicine; Effective Date of Resignation: February 1, 2016.

5. PRIVILEGES FOR NEW ALLIED HEALTH PROFESSIONALS

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the granting of privileges to the following Allied Health Professionals are approved:

<u>Bagley, Kathryn, R.N., N.P.</u>, Pediatric Nurse Practitioner in the Department of Urology; Period of Privileging: February 2, 2017 through January 29, 2018; Privileged as a Pediatric Nurse Practitioner.

<u>Coles, Elizabeth Anne, R.N., N.P.</u>, Certified Nurse Anesthetist in the Department of Anesthesiology; Period of Privileging: February 13, 2017 through February 12, 2018; Privileged as Certified Nurse Anesthetist.

<u>Parrish, Jeanne, R.N., N.P.</u>, Family Nurse Practitioner in the Department of Emergency Medicine; Period of Privileging: January 15, 2017 through January 14, 2018; Privileged as a Family Nurse Practitioner.

6. RENEWAL OF PRIVILEGES FOR ALLIED HEALTH PROFESSIONALS

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the renewal of privileges to the following Allied Health Professionals are approved:

<u>Dillman, Jennifer M., R.N., N.P.</u>, Women's Health Nurse Practitioner in the Department of Obstetrics and Gynecology; Period of Privileging: March 31, 2017 through March 26, 2019; Privileged as a Women's Health Nurse Practitioner.

Hedelt, Anne C., R.N., N.P., Family Nurse Practitioner in the Department of Medicine; Period of Privileging: April 1, 2017 through March 31, 2019; Privileged as a Family Nurse Practitioner.

<u>Jamison, Jennifer, R.N., N.P.</u>, Certified Nurse Anesthetist in the Department of Anesthesiology; Period of Privileging: March 19, 2017 through March 18, 2019; Privileged as a Certified Nurse Anesthetist.

Merlino, Kathleen, R.N., N.P., Certified Nurse Anesthetist in the Department of Anesthesiology; Period of Privileging: March 13, 2017 through March 12, 2019; Privileged as a Certified Nurse Anesthetist.

Molnar, Marcia, P.A., Physician Assistant in the Department Neurosurgery; Period of Privileging: March 26, 2017 through March 25, 2019; Privileged as a Physician Assistant.

Reagan, April E., R.N., N.P., Certified Nurse Midwife in the Department of Obstetrics and Gynecology; Period of Privileging: March 31, 2017 through March 26, 2019; Privileged as a Certified Nurse Midwife.

Robertson, Kathryn L., P.A., Physician Assistant in the Department of Orthopedic Surgery; Period of Privileging: March 25, 2017 through March 24, 2019; Privileged as Physician Assistant.

Root, Karen, R.N., N.P., Neonatal Nurse Practitioner in the Department of Pediatrics; Period of Privileging: March 31, 2017 through March 30, 2019; Privileged as a Neonatal Nurse Practitioner.

<u>Schweickert, Patty A., R.N., N.P.</u>, Family Nurse Practitioner in the Department of Radiology and Medical Imaging; Period of Privileging: April 1, 2017 through March 31, 2019; Privileged as a Family Nurse Practitioner.

<u>Wielar, Amy J., R.N., N.P.</u>, Certified Nurse Anesthetist in the Department of Anesthesiology; Period of Privileging: June 28, 2017 through June 27, 2019; Privileged as a Certified Nurse Anesthetist.

<u>Wilson, Sarah, R.N., N.P.</u>, Neonatal Nurse Practitioner in the Department of Pediatrics; Period of Privileging: March 28, 2017 through March 27, 2019; Privileged as a Neonatal Nurse Practitioner.

7. RESIGNATIONS OF ALLIED HEALTH PROFESSIONALS

<u>Harrison, Lisa K., R.N., N.P.</u>, Acute Care Nurse Practitioner in the Department of Surgery; Effective Date of Resignation: January 8, 2017.

McFadden, Heather W., R.N., N.P., Acute Care Nurse Practitioner in the Department of Neurosurgery; Effective Date of Resignation: September 23, 2016.

8. NEW PRIVILEGES TO CLINICAL STAFF MEMBER

RESOLVED, the recommendation of the Clinical Staff Executive Committee for new procedural privileges to Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Sheth, Pooja, M.D., Radiologist in the Department of Surgery. New Privileges to provide overnight emergency coverage, seeking expansion of plain film and CT privileges. Effective Date: February 10, 2017, through June 30, 2017.

9. <u>NEW PRIVILEGES TO ALLIED HEALTH PROFESSIONAL</u>

RESOLVED, the recommendation of the Clinical Staff Executive Committee for new procedural privileges to the following Allied Health Professional is approved:

Battle, Molly, R.N., N.P., Adult Gerontology Acute Care Nurse Practitioner in the Department of Surgery. New Privileges for Chest Tubes – Clamp and/or Remove. Effective Date: February 10, 2017, through September 10, 2017.

The chair adjourned the meeting at 1:00 p.m.

SGH:wtl

These minutes have been posted to the University of Virginia's

Board of Visitors website: http://www.virginia.edu/bov/mcobminutes.html