



THE RECTOR AND VISITORS OF THE
UNIVERSITY OF VIRGINIA

September 11, 2020

MEMORANDUM

TO: The Academic and Student Life Committee:

Barbara J. Fried, Chair
Elizabeth M. Cranwell, Vice Chair
Mark T. Bowles
Whittington W. Clement
Frank M. Conner III
Thomas A. DePasquale
John A. Griffin

Robert D. Hardie
Maurice A. Jones
Angela Hucles Mangano
James B. Murray Jr, Ex-officio
Ellen M. Bassett, Faculty Member
Mazzen S. Shalaby, Student Member

and

The Remaining Members of the Board:

Robert M. Blue
L.D. Britt, M.D.
Louis S. Haddad

Babur B. Lateef, M.D.
C. Evans Poston Jr.
James V. Reyes

FROM: Susan G. Harris

SUBJECT: Minutes of the Academic and Student Life Committee Meeting on September 11, 2020

The Academic and Student Life Committee of the Board of Visitors of the University of Virginia met, in Open Session, at 12:20 p.m., on Friday, September 11, 2020, in the Pavilion Ballroom at the Boar's Head Resort. Barbara J. Fried, Chair, presided.

Committee Members Present: James B. Murray Jr., Whittington W. Clement, Frank M. Conner III, Elizabeth M. Cranwell, Thomas A. DePasquale, John A. Griffin (via Zoom), Robert D. Hardie, Maurice A. Jones, Angela Hucles Mangano (via Zoom), Ellen M. Bassett, and Mazzen S. Shalaby.

Absent: Mark T. Bowles

Robert M. Blue, Louis S. Haddad (via Zoom), Babur B. Lateef, M.D., C. Evans Poston Jr., and James V. Reyes were also present.

Present as well were James E. Ryan, Jennifer W. Davis, K. Craig Kent, M.D., M. Elizabeth Magill, Margaret S. Grundy, Susan G. Harris, Timothy J. Heaphy, Donna P. Henry, Michael J. Citro, John C. Jeffries Jr., Megan K. Lowe, David W. Martel (via Zoom), Clark "Chip" L. Murray, David Moltz, and Debra D. Rinker.

The presenters were Valerie H. Gregory (via Zoom), Melur K. Ramasubramanian, and Greg Roberts (via Zoom).

Rector Murray reminded everyone that this meeting was occurring on 9/11 and he asked for a moment of silence for those who died in Manhattan and the many thousands more that have died because of that day. Following the moment of silence, he turned the meeting over to Ms. Fried.

Ms. Fried reviewed the agenda. She said we need to recognize that higher education will not be the same as before when we come out of COVID. She reminded the committee that former Board member Jeff Walker was pushing UVA to go online. She was one of those who resisted because she thought it would degrade the University. She imagines Mr. Walker is saying "I told you so" about now. Ms. Magill was called on to present the consent agenda items.

Consent Agenda: Change of Name and Purpose: Becton Dickinson Professorship in Health Care Worker Safety to Becton Dickinson Professorship in Infectious Diseases

The Becton Dickinson Professorship in Health Care Worker Safety was originally established in 1996 and has been expanded twice since then, to reflect the changing landscape of health care safety. Ms. Magill asked to expand the scope to encompass infectious diseases research and education, and to change the name to the Becton Dickinson Professorship in Infectious Diseases. She said Becton Dickinson is fully in support of these changes.

On motion, the committee approved the following resolution and recommended it for full Board approval:

CHANGE OF NAME AND PURPOSE: BECTON DICKINSON PROFESSORSHIP IN HEALTH CARE WORKER SAFETY TO BECTON DICKINSON PROFESSORSHIP IN INFECTIOUS DISEASES

WHEREAS, The Becton Dickinson Professorship in Health Care Worker Safety was established at the June 1996 Board of Visitors meeting. The intent of the original professorship, funded by Becton Dickinson and Company, was to focus on reducing healthcare worker occupational injuries caused mostly by blood borne pathogens. Since then the purpose has been expanded twice; and

WHEREAS, in 2020, the Department of Medicine went back to Becton Dickinson and requested permission to expand the scope again because the nature of the needs in health care worker safety have changed, with new priorities that include developing novel therapies to combat the current and growing world-wide crisis of multi-drug resistant bacteria, improving biosafety practices to protect patients and health workers, antimicrobial stewardship, health outcomes, and fostering international collaboration in the field of Infectious Diseases research and education; and

WHEREAS, this modification will allow the support of an internationally recognized faculty member with expertise in infectious disease;

RESOLVED, the Board of Visitors changes the name and purpose of the Becton Dickinson Professorship in Health Care Worker Safety to the Becton Dickinson Professorship in Infectious Diseases; and

RESOLVED FURTHER, the Board thanks Becton Dickinson and Company for their ongoing support of medical research and education at the University of Virginia.

Consent Agenda: New Degree Programs: Bachelor of Arts in Statistics and Bachelor of Science in Statistics in the College and Graduate School of Arts & Sciences

The other item is a request to establish two new degree programs in Arts & Sciences, both in Statistics. The Board originally approved these degrees in September of 2018. The purpose of both the B.A. and the B.S. in Statistics is to equip students with a strong foundation in statistical theory, analysis, and applications.

SCHEV requires that proposals for new degree programs be submitted within two years of BOV approval. Due to some activities within the College in support of the existing Interdisciplinary Major in Applied Statistics—which will be closed after the degrees are approved— this period has nearly elapsed since the September 2018 BOV approval. The College is requesting reapproval of the B.A. in Statistics and the B.S. in Statistics degree programs so that they may be submitted to SCHEV later this year.

On motion, the committee approved the following resolution and recommended it for full Board approval:

NEW DEGREE PROGRAMS: BACHELOR OF ARTS IN STATISTICS AND BACHELOR OF SCIENCE IN STATISTICS IN THE COLLEGE AND GRADUATE SCHOOL OF ARTS & SCIENCES

RESOLVED, subject to approval by the State Council of Higher Education for Virginia, the Bachelor of Arts in Statistics and the Bachelor of Science in Statistics are established in the College and Graduate School of Arts & Sciences.

Action Item: Establishment of the Stern Bicentennial Professorship in Education and Neuroscience

This professorship was made possible by the generosity of Sandra and Evan Stern and will support an emerging scholar in the field of education and neuroscience. Many thanks to Ms. Stern, who is an alumna and an ardent supporter of the Curry School, particularly in the areas of autism research.

On motion, the committee approved the following resolution and recommended it for full Board approval:

ESTABLISHMENT OF THE STERN BICENTENNIAL PROFESSORSHIP IN EDUCATION AND NEUROSCIENCE

WHEREAS, donor Sandra Feagan Stern, an alumna of the Curry School of Education and Human Development, took a Doctor of Education degree in 1985; and

WHEREAS, Ms. Stern has been an ardent supporter of the University and served on the Curry School Foundation Board of Directors for fourteen years, including two terms as chair; and

WHEREAS, Ms. Stern has extensive experience in the field of education as a public school teacher, director of instruction for the Halifax County school system, founder of the Halifax County Continuing Education Center, and as director of executive education at the Darden School of Business; and

WHEREAS, Ms. Stern and her husband, Evan, have an interest in autism research and have supported the University's Center for Autism initiative; and

WHEREAS, through a professorship bringing together education and neuroscience, the Sterns hope to help connect neuroscience research to teaching and developing curriculum in an effort to reach all children that will lead to a change in how we teach;

RESOLVED, the Board of Visitors establishes the Stern Bicentennial Professorship in Education and Neuroscience; and

RESOLVED FURTHER, the Board of Visitors offers profound thanks to Sandra Feagan Stern and Evan Stern for their generous contributions to the Curry School of Education and Human Development and the University.

Action Item: Establishment of the Jung Family Professorship

The Jung Family Professorship will support an emerging scholar at the Darden School of Business through the generosity of John B. Jung Jr., a double 'Hoo with a B.S. in Systems Engineering from the School of Engineering and a MBA from Darden; and his family, including his wife Connie and his two children, both of whom recently graduated from Darden.

On motion, the committee approved the following resolution and recommended it for full Board approval:

ESTABLISHMENT OF THE JUNG FAMILY PROFESSORSHIP

WHEREAS, Donor John B. Jung Jr. took a B. S. in Systems Engineering from the School of Engineering, and an M.B.A. from the Darden School of Business in 1984; and

WHEREAS, Mr. Jung is Senior Managing Director and Head of BB&T Capital Markets, a division of BB&T Securities, Inc. He is responsible for leading the firm's debt and equity capital markets activities; and

WHEREAS, Mr. Jung has been actively engaged with the Darden School of Business for a number of years, serving on the Corporate Advisory Board and as a member of the Darden Society and the Hickory Club; and

WHEREAS, Mr. Jung's two children, William and Brooks, are recent graduates of the Darden School of Business; and

WHEREAS, Mr. Jung provided funding to support an emerging scholar at the Darden School of Business, which along with matching funds from the University will create a Bicentennial Professorship;

RESOLVED, the Board of Visitors establishes the Jung Family Professorship; and

RESOLVED FURTHER, the Board of Visitors offers profound thanks to John B. Jung Jr. and the Jung family for the generous contribution to the Darden School of Business and the University.

Action Item: Establishment of the Richard M. Waitzer Bicentennial Professorship in Ethics

The Richard M. Waitzer Bicentennial Professorship in Ethics will support an emerging scholar at the Institute for Business and Society at the Darden School of Business. This gift from Bradley Waitzer, who has a joint M.B.A. and J.D. from Darden and the School of Law, is in honor of his father, Richard, who recently passed away, in recognition of his father's many contributions to his community and to society.

On motion, the committee approved the following resolution and recommended it for full Board approval:

ESTABLISHMENT OF THE RICHARD M. WAITZER BICENTENNIAL PROFESSORSHIP IN ETHICS

WHEREAS, Donor Bradley M. Waitzer took a joint M.B.A. and J.D. from the Darden School of Business and the School of Law in 1987. He worked at Gulfstream Aerospace Corporation before starting his own real estate company, Waitzer Properties, based in Virginia Beach; and

WHEREAS, Bradley Waitzer desires to honor his father, Richard M. Waitzer, by creating a professorship in his name at the Institute for Business and Society at the Darden School of Business; and

WHEREAS, Richard M. Waitzer, graduate of Carnegie Mellon University, successful businessman and real estate developer, and an active and involved member of the community in Virginia Beach and Hampton Roads, passed away in January 2019;

RESOLVED, the Board of Visitors establishes the Richard M. Waitzer Bicentennial Professorship in Ethics; and

RESOLVED FURTHER, the Board of Visitors offers profound thanks to Bradley M. Waitzer for his generous contributions to the Darden School of Business and the University, and offers condolences to Leah Waitzer and the Waitzer family for the loss of Richard M. Waitzer, husband, father, and grandfather.

Executive Vice President and Provost Remarks

Ms. Magill spoke about students' return to Grounds. She thanked Ms. Fried and all of the Academic and Student Life committee members for their support and counsel over the past few months. She and her colleagues undertook the daunting task of planning how to deliver teaching, research, and patient care in the most unusual of circumstances. The University successfully moved over 4,000 students into the dorms—of which nearly 3,000 are first-years—and they were able to begin in-person instruction this week.

She said the class of 2024 is nearly 14% first-generation college students, up from last year, and highly diverse at 37%, also up from last year's admitted students (35%). The yield rate held steady from last year at 40%. The College is still over-enrolled by a very small number (15) with similar numbers in Engineering, Nursing, and Architecture. Mr. Mull, vice provost for global affairs, and Mr. Roberts, dean of admission, joined forces this summer to form a New Student Engagement Working Group. Joined by colleagues from the five undergraduate schools and the offices of the President, Student Affairs, University Communications, Advancement, and Student Financial Services, the group aimed to optimize enrollment levels by mitigating the well-publicized pressures on students to defer or cancel their college plans. The focus was primarily on undergraduate students, the highest risk group. Ms. Magill outlined the action and outreach plan for this effort. She said Mr. Mull had a special focus on international students, who faced unprecedented obstacles of severely constrained visa operations, border closures, rapidly shifting immigration policies that aimed to prohibit online study within the U.S., and lack of international travel options.

Ms. Magill said Chinese first-year students faced special problems given the unavailability of visas and the prohibition on traveling to the U.S. from China. The UVA China office brokered an agreement with Fudan University in Shanghai to admit 78 of UVA's Chinese first year students as exchange students at Fudan for the fall semester, which will allow them to transfer full academic

credits to UVA when they are able to travel to the U.S. This generated almost \$2M in tuition revenue for UVA that otherwise might have been lost.

Ms. Magill reported that the fall semester started slightly above target enrollment for first-years, but they were able to maintain the in-state/out-of-state ratio of 67% in-state, 33% out-of-state. Just over 200 undergraduate and grad/professional school students elected to withdraw from the University over the summer, higher than previous years, but at less than 1% of our student body, much less than that experienced at other universities. She said about 360 new graduate and professional students deferred to next year. Darden replaced all of its deferrals with new admissions from its waiting list. This fall, about 2,100 international undergraduate and graduate students enrolled, down about 10% from last year.

Ms. Magill spoke of the work supporting the students that have enrolled, whether here or remote. Student Affairs – under the leadership of Pat Lampkin – has been working around the clock to ensure that students are engaged and feel welcome wherever they may be for the fall semester. She highlighted some of the efforts that have taken place both over the summer and into the fall.

Ms. Magill shared some personnel updates. The search committee for the Vice President and Chief Student Affairs Officer has formed and met; they are beginning to develop the candidate pool with the help of the Executive Search Group, with the hopes of having a new vice president in January. Megan Barnett has joined the Provost office as the vice provost for academic initiatives. She is charged with helping plan for and begin implementing the various academically-focused deliverables from the 2030 Plan, although at the moment she is helping with more pressing current matters related to Return to Grounds, such as early program starts for graduate students this summer and the new population testing initiative.

She spoke briefly of Archie Holmes' imminent departure. She said however hard it is to let him go, she takes a great deal of pride in the idea that UVA's very best and ablest administrators are selected for prominent and highly visible positions elsewhere. His new position as vice chancellor for academic affairs for the University of Texas system is just such a position. She said they are currently taking a close look at Archie's portfolio before filling with a new vice provost from within the UVA faculty. Both Dr. Wilkes and Ms. Berman have announced their intentions to step down, as deans of the schools of Medicine and Architecture, respectively. During Dean Wilkes' tenure, research funding at the School of Medicine increased 25%, the partnership with Innova grew to launch a regional medical school campus in northern Virginia, and there was a huge increase in diversity among students, residents, and faculty, just to name a few successes. Dean Berman is completing her deanship at the end of this academic year, taking a one-year leave to pursue research and design work, and then returning to join the School of Architecture faculty as a professor and the director of the Next Cities Institute. Over the last five years, graduate programs in the School of Architecture have jumped in the national rankings and these programs have been recognized for preparing students for careers in architecture, landscape architecture, urban design, and planning. On her watch, the School of Architecture also received the largest philanthropic gift in the school's history. As with the School of Medicine, Provost Magill will be forming a search committee in the near future to find Ms. Berman's replacement.

Report on the Research Ramp Up and Establishment of COVID-19 Related Research Funds

Mr. Ramasubramanian, vice president for research, gave a brief report on the University's research enterprise, including the "research ramp-up" this summer that brought back lab activity in careful phases, and the establishment and disbursement of several COVID-19 related research awards. He said over 400 labs have safely opened and 2,300 researchers are back to work; about 1,000 are graduate students. He spoke about philanthropic support for COVID-19 research and highlighted two gifts: 1) Manning Fund for COVID-19 research which is a \$1.9M gift for supporting

research on testing, therapies, vaccines, and ways to reopen society – 52 applications received and nine projects selected for funding; and 2) Ivy Foundation COVID-19 Transitional Research Fund which is a gift of \$2M to accelerate biomedical research focused on COVID-19 that addresses diagnosis, treatment options, vaccine development, and healthcare worker protection needs.

The chair adjourned the meeting at 1:07 p.m.

SGH:ddr

These minutes have been posted to the University of Virginia's Board of Visitors website:

<http://bov.virginia.edu/committees/179>