



THE RECTOR AND VISITORS OF THE
UNIVERSITY OF VIRGINIA

December 9, 2021

MEMORANDUM

TO: The Academic and Student Life Committee:

Barbara J. Fried, Chair
Elizabeth M. Cranwell, Vice Chair
Mark T. Bowles
Carlos M. Brown
Frank M. Conner III
Thomas A. DePasquale

Robert D. Hardie
Angela Hucles Mangano
L.F. Payne
Whittington W. Clement Ex-officio
Joel W. Hockensmith, Faculty Rep
Sarita Mehta, Student Rep

and

The Remaining Members of the Board:

Robert M. Blue
L.D. Britt, M.D.
Louis S. Haddad
Babur B. Lateef, M.D.

James B. Murray Jr,
C. Evans Poston Jr.
James V. Reyes

FROM: Susan G. Harris

SUBJECT: Minutes of the Academic and Student Life Committee Meeting on December 9, 2021

The Academic and Student Life Committee of the Board of Visitors of the University of Virginia met, in open session, at 2:55 p.m., on Thursday, December 9, 2021. Barbara J. Fried, Chair, presided.

Committee members present: Whittington W. Clement, Elizabeth M. Cranwell, Mark T. Bowles, Carlos M. Brown, Frank M. Conner III, Thomas A. DePasquale, Robert D. Hardie, L.F. Payne, Joel W. Hockensmith, and Sarita Mehta

Committee member absent: Angela H. Mangano

Robert M. Blue, L.D. Britt, M.D., Louis S. Haddad, Babur B. Lateef, M.D., James B. Murray, Jr., C. Evans Poston Jr., and James V. Reyes were also present.

Present as well were James E. Ryan, Jennifer W. Davis, K. Craig Kent, M.D., M. Elizabeth Magill, Susan G. Harris, Donna P. Henry, Megan Barnette, Michael J. Citro, Adam Daniel, Brie Gertler, Robyn Hadley, Megan K. Lowe, David W. Martel, Clark L. Murray, Debra D. Rinker, Margot M. Rogers, Josipa Roksa, Anda S. Webb, and Jasmine H. Yoon.

The presenters were Malo Hutson and Melody C. Barnes.

Ms. Fried reviewed the agenda and then turned the meeting over to Ms. Magill.

Action Items

On motion, the committee approved the following resolutions and recommended them for Full Board approval:

ESTABLISHMENT OF THE DONNA AND RICHARD TADLER UNIVERSITY PROFESSORSHIP OF ENTREPRENEURSHIP

WHEREAS, Richard D. Tadler took a B.S. in Commerce from the McIntire School of Commerce in 1979 and majored in Finance. He went on to take an MBA from the Wharton School at the University of Pennsylvania. Donna Graff Tadler took a B.S. in Speech Pathology and Audiology from the School of Education in 1979; and

WHEREAS, the Tadlers value the spirit of entrepreneurship and provided funding through their donor advised fund for a University Professorship to support an exceptionally distinguished scholar in the field of Entrepreneurship;

RESOLVED, the Board of Visitors establishes the Donna and Richard Tadler University Professorship of Entrepreneurship; and

RESOLVED FURTHER, the Board of Visitors expresses their deep gratitude to Richard and Donna Tadler for their generous support of the University.

ESTABLISHMENT OF THE LAWRENCE R. QUARLES PROFESSORSHIP III AND THE ANN WARRICK LACY DISTINGUISHED PROFESSORSHIP IN THE SCHOOL OF ENGINEERING AND APPLIED SCIENCE

WHEREAS, the Lawrence R. Quarles Professorship, which was established in 1964 and split into two professorships in 1985, now provides sufficient annual income to create a third professorship; and

WHEREAS, the L.A. Lacy Distinguished Professorship, funded by L.A. Lacy's son, Linwood A. Lacy Jr., now provides sufficient annual income to create a second professorship, which the donor would prefer to name after his mother, Ann Warrick Lacy, to support an eminent scholar in Chemical Engineering; and

WHEREAS, the establishment of these additional professorships will allow the School of Engineering and Applied Science to retain its star faculty as they progress in their careers;

RESOLVED, the Board of Visitors establishes the third Lawrence R. Quarles Professorship in Engineering and Applied Science in the School of Engineering and Applied Science; and

RESOLVED FURTHER, the Board of Visitors establishes the Ann Warrick Lacy Distinguished Professorship in Engineering in the School of Engineering and Applied Science.

ESTABLISHMENT OF THE BARBARA FRIED DIRECTORSHIP OF THE CENTER FOR TEACHING EXCELLENCE

WHEREAS, a member of the Board of Visitors of the University of Virginia, Barbara Fried is president of Fried Companies, Inc., a real estate development and management firm; and

WHEREAS, Ms. Fried's interest in endowing the director position at the University's Center for Teaching Excellence originated from her experience as chair of the Academic and Student Life Committee of the Board of Visitors. With this endowed position, she strives to promote an exceptional teaching environment, and to provide impactful resources that will allow faculty members to teach in increasingly innovative and effective ways; and

WHEREAS, the Barbara Fried Directorship of the Center for Teaching Excellence Fund will endow the position of the director of the University of Virginia's Center for Teaching Excellence and provide resources to be used at the discretion of the director to expand the work and scope of the Center;

RESOLVED, the Board of Visitors establishes the Barbara Fried Directorship of the Center for Teaching Excellence; and

RESOLVED FURTHER, the Board of Visitors offers profound thanks to their esteemed colleague, Barbara Fried, for all of her contributions and efforts focused on improving the lives of those in the community, and, more particularly, to furthering the teaching mission of the University of Virginia.

Executive Vice President and Provost Remarks

Provost Magill gave a brief overview of this year's Virginia Film Festival. She said with 85 films, 75 special guests, and nearly 8,500 attendees, it was an unqualified success this year. She thanked Jody Kielbasa and his entire team for their efforts.

She reported on three key strategic priorities: research ambitions, academic excellence, and ongoing efforts to assess undergraduate advising. She said efforts around research highlight and support the five key areas outlined in the Strategic Plan: Democracy, Environmental Resilience and Sustainability, Precision Medicine, the Brain and Neuroscience, and Digital Technology and Society. Provost Magill said the Vice President for Research Ramasubramanian and she have collaborated on launching the Grand Challenges Research Investments, intended to move the needle on globally significant research. The University's goal in making these sizable investments—up to \$50M each—is to increase research capacity and help take UVA research to the

next level. Brain and Neuroscience and Environmental Resiliency and Sustainability are the foci this year. Digital Technology and Society and Precision Medicine will follow in the 2022-23 academic year. As for the second major initiative, this fall they have invested \$19M in STEM-focused research through the Prominence-to-Preeminence STEM fund, for projects focused on immunology, climate science, Alzheimer's, and pandemic science and response.

Provost Magill gave two examples of cross-disciplinary collaboration that advances academic excellence: the Real Estate Center, led by a partnership of the McIntire School of Commerce, Architecture, and the Darden School, and a Data Science collaboration with the Darden School. This collaboration – or “collaboratory” as it is known—will advance faculty research and give the schools a means to share resources and explore ethics and leadership in today's data-driven world. Given the increasing reliance on data science and analytics in business, this will help ensure that a Darden education will provide cutting-edge business skills, while allowing SDS students to appreciate the business applications of Data Science. This is the second “collaboratory” of this type; the first is between Data Science and the School of Education.

Lastly, she spoke about undergraduate advising. She believes the student experience is a defining feature of this university and we should recognize that the academic and professional success of our students is not simply a matter of what occurs in the classroom. Under the leadership of Professor Josipa Roksa, they formed an advising task force that is composed of faculty who have expertise in undergraduate education and student development. They also continue to work in close partnership with Carolyn Saint and colleagues in the Audit Department who are leading the financial assessment associated with advising. All of this data and information will help inform the report and recommendations of the task force. She said the emerging themes confirm some anecdotal information that members of the committee have received over the years. When the analysis is complete, they will then begin the important work of developing recommendations. She shared a few thoughts on the themes:

1. **Advising in the First Year is Critical to Success.** While excellent advising is needed throughout students' time at UVA, students' needs are particularly pronounced in the first year.
2. **Excellent Advising Requires a Collaborative Network.** This theme speaks to the importance of coordinated and collaborative advising among faculty and staff. About 20% of undergraduate students have a major or a minor in another school, and in any given semester over 50% of students are taking classes outside their school of enrollment. To best support students, they need to ensure that advising is consistently excellent not only within schools but also between schools.
3. **Communication is Key to Effective Advising.** It is interwoven throughout all aspects of advising. The good news is that there are a wealth of resources and information available to students, on numerous websites and across many offices, but they can be difficult to navigate. They need to find better ways of presenting information and sharing it with students so they can access it effectively and efficiently.

Provost Magill said these are a few of the themes that are emerging from what she believes is a comprehensive and thoughtful examination of undergraduate advising. The task force will develop these recommendations and they will provide them to the provost early in the new year. In March, the outcome of this work will be shared with the committee.

Introduction of New Dean of the School of Architecture

Ms. Magill introduced the new of the School of Architecture, Malo Hutson who came from Columbia University. He is a nationally and internationally recognized expert in the areas of community development, environmental justice, and urban health, as well as a an accomplished and highly regarded academic leader. At Columbia, Dean Hutson led the Urban Planning Ph.D. Program in the Graduate School of Architecture, Planning, and Preservation, as well as directing the school's Urban Community and Health Equity Lab. He was on the faculty of both the Earth Institute and the Columbia Population Research Center, and directed project development for Columbia World Projects, partnering with government and the private sector to focus on global challenges. He is the recipient of numerous fellowships and awards throughout his career, including the Salzburg Global Fellowship, two Mellon Fellowships and a Robert Wood Johnson Foundation Health & Scholar Fellowship, among many others. Before joining Columbia, he held a tenured appointment as Chancellor's Professor of City and Regional Planning in the Department of City and Regional Planning at the College of Environmental Design at the University of California at Berkeley.

Dean Hutson gave a presentation on the vision and priorities for the School of Architecture. The vision and mission statements is as follows:

Our collective work at the A-School is critical to making our world a better place. Through design excellence and innovation, we seek to create more just resilient, and empowering built environments that promote new forms and collective ways of living, working and collaborating. We are driven by a shared sense of service as a public university to build a better world.

Dean Hutson gave an overview of the school and spoke briefly of their priorities: the Climate Resilience/Climate Justice Initiative; the Justice, Equity, Diversity and Inclusion (JEDI) Initiative; making the A-School accessible and affordable; supporting faculty and staff excellence; and creating a dedicated space for collaborative design. In the future they will be looking for ways to strengthen partnerships with Commonwealth agencies and local institutions.

Report on the Karsh Institute of Democracy

Provost Magill introduced Ms. Melody Barnes, the inaugural executive director of the Karsh Institute for Democracy. She said her experience and credentials in public service are both deep and wide. She is the W.L. Lyons Brown Family Director for Policy and Public Engagement for the Democracy Initiative, an interdisciplinary teaching, research, and engagement effort led by the College and Graduate School of Arts & Sciences. She is also the J. Wilson Newman Professor of Governance at the Miller Center of Public Affairs, a senior fellow at UVA Law's Karsh Center for Law and Democracy, and an affiliated faculty member at the School of Law. Before coming to UVA, she held a variety of positions in public service, most notably director of the White House Domestic Policy Council under former President Barack Obama. She served as chief counsel to the late U.S. Senator Edward M. Kennedy on the Senate Judiciary Committee; director of legislative affairs for the U.S. Equal Employment Opportunity Commission; and assistant counsel to the House Judiciary Subcommittee on Civil and Constitutional Rights.

Ms. Barnes gave a brief overview of the Karsh Institute. She spoke about its affiliates: the Frank Batten School of Leadership and Public Policy; the Democracy Initiative; the Weldon Cooper Center; the Center for Politics; the Miller Center for Public Affairs; the Karsh Center for Law & Democracy. and Faculty, Staff & Students. Their mission is to generate new ideas and share them with policymakers and citizens to strengthen democratic institutions, practices, and culture. She

reviewed the Board membership, the Karsh Institute Innovative Ecosystem, as well as how important student engagement is to their role. She ended by showing designs of the building scheduled to be built in the Emmet/Ivy Corridor.

The chair adjourned the meeting at 4:15 p.m.

SGH:ddr

These minutes have been posted to the University of Virginia's Board of Visitors website:

<http://bov.virginia.edu/committees/179>