UNIVERSITY OF VIRGINIA BOARD OF VISITORS

Meeting of the Academic and Student Life Committee

September 13, 2023

ACADEMIC AND STUDENT LIFE COMMITTEE

Wednesday, September 13, 2023 2:00 - 5:00 p.m. **Board Room, The Rotunda**

Committee Members:

Elizabeth M. Cranwell, Chair Amanda L. Pillion Carlos M. Brown, Vice Chair Rachel W. Sheridan Paul C. Harris Robert D. Hardie, Ex-officio Patricia A. Jennings, Faculty Representative Stephen P. Long, M.D. L.F. Payne Lillian A. Rojas, Student Representative

ACENDA

	<u>AGENDA</u>	DAGE
I.	TOUR OF THE STUDENT HEALTH & WELLNESS BUILDING (Mr. Holstege, Mr. Rucker, Ms. Hall)	PAGE 1
II.	COMMITTEE CHAIR'S REMARKS (Ms. Cranwell)	2
III.	 ACTION ITEMS (Mr. Baucom) A. James W. Todd Bicentennial Professorship B. Cohen Family Business Minor Bicentennial Professorship C. Sydney Blair Memorial Professorship in Creative Writing D. George F. Rich Professorship in Anesthesiology E. Stacey E. Mills, M.D. Professorship in Pathology F. Rebecca W. Rimel Dean's Chair in the School of Nursing G. White Ruffin Byron Center for Real Estate H. New Degree Program: Doctor of Philosophy in Computational Biology in the School of Medicine 	3 5 7 9 11 13 15
IV.	EXECUTIVE VICE PRESIDENT AND PROVOST'S REMARKS (Mr. Baucom)	20
V.	 DISCUSSION ITEMS A. The 2030 Plan: Report on Strategic Goals (Mr. Baucom) B. Undergraduate Advising Report (Ms. Brie Gertler, Ms. Kathryn Densberger, Ms. Christa Acampora, and Ms. Jennifer West) 	21 22
VI.	CLOSED SESSION (to take place in separate session)	

- CLOSED SESSION (to take place in separate session)
 Faculty Personnel Actions

BOARD MEETING: September 13, 2023

COMMITTEE: Academic and Student Life

AGENDA ITEM: I. Tour of the Student Health & Wellness Building

ACTION REQUIRED: None

BACKGROUND: The Division of Student Affairs supports students in all aspects of student life across the University and is a key collaborator as UVA works to improve the undergraduate experience by strengthening the infrastructure for comprehensive and holistic support. Within Student Affairs, the UVA Department of Student Health and Wellness (SHW) has a comprehensive, multi-disciplinary structure of providers, resources, and programs in place to support mental health and wellbeing for both undergraduate and graduate students. SHW staff collaborate closely with colleagues and partners across Grounds, as well as community providers and agencies to help ensure that students have ready access to the entire spectrum of care, from proactive practices and opportunities to in-crisis needs.

During this tour, in addition to seeing the SHW facilities, board members will also hear from Dr. Christopher Holstege interim Vice President and Chief Student Affairs Officer; Mr. Cedric Bernard Rucker, interim Senior Associate Vice President for Student Affairs and Dean of Students; and Ms. Nicole Hall, Associate Vice President for Career and Professional Development.

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COMMITTEE: Academic and Student Life

AGENDA ITEM: II. Committee Chair's Remarks

ACTION REQUIRED: None

BACKGROUND: The Chair will provide an overview of the agenda.

BOARD MEETING: September 13, 2023

COMMITTEE: Academic and Student Life

AGENDA ITEM: III.A. James W. Todd Bicentennial Professorship

BACKGROUND: Mr. James W. Todd took a Bachelor of Science in Commerce from the McIntire School of Commerce in 1960 and a Master of Business Administration from the Darden School of Business in 1964. At UVA, he was a member of the Honor Committee, Sigma Chi Fraternity, Naval ROTC, and was a Lawn resident. Between his undergraduate and graduate education, he served as a U.S. Naval Officer on the Destroyer Escort USS John Willis. Mr. Todd passed away on February 26, 2021. He is survived by his wife of 25 years, Sharon, his son Chris, his daughter Kimberley, two stepsons Steve Stratton and Jeff Stratton, and seven grandchildren.

Mr. Todd worked for the C&P Telephone Co. until 1968 when he began his real estate development career at the Yeonas Company. From there, he moved to Gulf Reston to market properties in what was then the new town of Reston, Virginia. He remained in Reston when Mobil Land Development Corp. bought the new town, and he became the president of its Eastern Division. In 1984, Mr. Todd became the President & CEO of the company known as Hazel/Peterson in Fairfax where his 25-year tenure helped transform H/P into The Peterson Companies, a nationally acclaimed development company.

Mr. Todd was a lifelong active and involved volunteer for the University. He was a member of the McIntire Foundation Board of Trustees and was a member and Chair of the McIntire Advisory Board. He previously served as a Trustee of the Darden School Foundation and as a member of the UVA Foundation Board of Directors. He was a member of UVA's National Committee on University Resources and served on reunions committees. He supported the McIntire School of Commerce, the Darden School, the Virginia Athletics Foundation, the UVA School of Nursing, the Jefferson Scholars Foundation, the Jeffersonian Grounds Initiative, and the Alumni Association.

Mr. Todd was devoted to his community. He was a Life Trustee of the Urban Land Institute and served on many boards and commissions in the northern Virginia area. He also served on the boards of the Johns Hopkins University Real Estate Institute and the National Building Museum.

DISCUSSION: The Todd Family funded this professorship to memorialize and recognize Mr. Todd's lasting legacy to the University of Virginia, and more specifically to the pan-University Real Estate initiative that he supported and championed for decades. It is the desire of the Todd Family to recruit and/or retain a faculty member who actively supports pan-University initiatives and programming in the field of Real Estate. Sharon Todd said, "Jim loved McIntire and wanted to recognize the education he received that enabled him to

succeed in his profession. As a result of that, he was able to participate in instruction of students, and he gave generously through his philanthropy. The expansion of the study of the real estate development profession was very important to Jim. He, along with others, worked diligently for many years to establish real estate education and co-curricular activities at UVA that included participation with multiple schools across Grounds. By establishing this professorship, I feel this is a fitting legacy to Jim for his dedication to and support of McIntire."

The dean of the School of Architecture, or their designee, will be invited to provide input on the hiring and/or appointment of the recipient of this professorship. If appropriate, with the consent of the deans from McIntire and Architecture and in accordance with policy, the holder of the professorship may receive a courtesy appointment in the School of Architecture. The fund will be matched through the University's Bicentennial Professorship Matching Program.

ACTION REQUIRED: Approval by the Academic and Student Life Committee and by the Board of Visitors

IAMES W. TODD BICENTENNIAL PROFESSORSHIP

WHEREAS, Mr. James W. Todd (Commerce '60, Darden '64) was a lifelong active and involved volunteer for the University. He supported several initiatives at the McIntire School of Commerce as well as at the Darden School, the Virginia Athletics Foundation, the UVA School of Nursing, the Jefferson Scholars Foundation, the Jeffersonian Grounds Initiative, and the Alumni Association; and

WHEREAS, Mr. Todd was president & CEO of the company known as Hazel/Peterson in Fairfax where his 25-year tenure helped transform H/P into The Peterson Companies, a nationally acclaimed development company. He passed away in 2021; and

WHEREAS, the Todd Family funded the professorship to memorialize and recognize Mr. Todd's lasting legacy to the University, and more specifically the pan-University Real Estate initiative that he supported and championed for decades;

RESOLVED, the Board of Visitors establishes the James W. Todd Bicentennial Professorship in the McIntire School of Commerce; and

RESOLVED FURTHER, the Board thanks Sharon Todd and the Todd Family for their generous support of the McIntire School of Commerce and the University.

BOARD MEETING: September 13, 2023

COMMITTEE: Academic and Student Life

AGENDA ITEM: III.B. Cohen Family Business Minor Bicentennial Professorship

BACKGROUND: Donor Mitchell R. Cohen took a Bachelor of Science in Commerce from the McIntire School of Commerce in 1986 with a concentration in Accounting. His wife, Susan M. (Oberhelman) Cohen also attended the University and took a Bachelor of Arts in Mathematics in 1988. Their son, Alexander J. Cohen, took a Bachelor of Arts in Interdisciplinary Studies (Statistics and Econometrics) and Economics from the University in 2016. The couple have two additional children, Joshua R. Cohen and Rebecca A. Cohen.

Mr. Cohen currently serves as managing director of Trilogy Search Partners, a private equity firm that backs search fund entrepreneurs. Mr. Cohen is formerly a managing director at Hellman & Friedman LLC, a global private equity firm headquartered in San Francisco. Prior to Hellman & Friedman, he was an associate in the Merchant Banking Department and the Office of the Chairman at Shearson Lehman Hutton Inc.

He has remained an involved volunteer for the University of Virginia since his graduation in 1986. Mr. Cohen has been a member of the McIntire Foundation Board of Trustees since 2014 and served on the McIntire Advisory Board prior to that. He is the current chair of the Board of Directors for the University of Virginia Investment Management Company. He has hosted and participated in many events for the McIntire School.

Mr. Cohen currently serves on the boards of directors of several for-profit companies and numerous non-profit organizations, including the Marin Community Foundation, Coaching Corps, and the Boys & Girls Club of San Francisco, where he is chair of the Board of Trustees.

The Cohens have been extraordinarily loyal and generous donors across the University. They have supported several initiatives at the McIntire School of Commerce as well as the Quantitative Collaborative and the College Fund within the College and Graduate School of Arts & Sciences, the Rotunda Restoration Fund, the Alumni Association, and the Parents Fund. In 2014, they created the Cohen Scholarship Fund for need-based scholarships.

DISCUSSION: The income of the Fund shall be used to establish and support a professorship at the McIntire School of Commerce for a faculty member teaching in its General Business Minor program, launching in Academic Year 2023-2024. This professorship will be a catalyst to propel the minor to serve hundreds of students across the University. Designed to complement any major area of study, the 15-credit minor will

prepare a wide range of non-Commerce students for early career success, supplying them with tools and skills to make immediate and viable professional contributions across industries. The income of the fund qualifies for matching under the University's Bicentennial Professorship matching program.

Mr. and Mrs. Cohen highly value the life-changing education that the University of Virginia provides and are particularly interested in supporting students outside of the Commerce School in both their acquisition of business education and through their career exploration. They see immense value in exposure to business courses regardless of a student's major or course of study. They were excited by the School's vision to increase accessibility to business education across the University through the development of a Business minor, and wanted their gift to be a catalyst to launch and scale the minor over the next several years.

ACTION REQUIRED: Approval by the Academic and Student Life Committee and by the Board of Visitors

COHEN FAMILY BUSINESS MINOR BICENTENNIAL PROFESSORSHIP

WHEREAS, donors and alumni Mitchell R. Cohen and Susan M. (Oberhelman) Cohen highly value the life-changing education that the University of Virginia provides, and are particularly interested in supporting students outside of the McIntire School of Commerce in both their acquisition of business education and through their career exploration; and

WHEREAS, designed to complement any major area of study, the 15-credit General Business Minor offered by the McIntire School, beginning in Academic Year 2023-2024, will prepare a wide range of non-Commerce students for early career success, supplying them with tools and skills to make immediate and viable professional contributions across industries: and

WHEREAS, the income from the Cohens' significant gift shall be used to establish and support a professorship at the McIntire School of Commerce for a faculty member teaching in its General Business Minor program;

RESOLVED, the Board of Visitors establishes the Cohen Family Business Minor Bicentennial Professorship in the McIntire School of Commerce; and

RESOLVED FURTHER, the Board thanks Mitchell R. Cohen and Susan M. Cohen and their children Alexander, Joshua, and Rebecca, for their generous contributions to the University and the McIntire School of Commerce.

BOARD MEETING: September 13, 2023

COMMITTEE: Academic and Student Life

AGENDA ITEM: III.C. Sydney Blair Memorial Professorship in Creative Writing

BACKGROUND: Scott and Kathleen Kapnick, along with their daughter Katherine, chose to support this professorship through their family foundation, the Kapnick Foundation.

Scott Kapnick is a graduate of Williams College and the University of Chicago School of Law, and he studied at the London School of Economics and Political Science. Kathleen Kapnick is also a graduate of the University of Chicago School of Law.

Mr. Kapnick is Chief Executive Officer of HPS Investment Partners, LLC ("HPS"), which he founded in 2007. He has also served as CEO of Highbridge Capital Management, a leading global alternative investment management organization which manages \$25 billion in capital for many of the world's most prominent investors, including pension funds, sovereign wealth funds, university endowments, and family offices.

Before joining Highbridge, Mr. Kapnick was a Management Committee Member, Partner, and Co-Head of Global Investment Banking at Goldman Sachs, positions he held from 2001 to 2006. He also served as Co-Chief Executive Officer of Goldman Sachs International from 2005 to 2006 and spent 12 out of his 21 years at the firm in Europe (London and Frankfurt).

Mr. Kapnick is a member of the Council on Foreign Relations, Chairman of the Churchill Archives Centre Campaign Board, and serves on the Board of Directors of the Naples Botanical Garden, Aileron Therapeutics, and Room to Read.

Ms. Katherine Kapnick took a B.A. in English with honors from the College in 2013. She took an MBA from the Yale School of Management in 2018. She was a member of Kappa Alpha Theta Sorority and the Thursdays. She is recently married to Louis Solmonson and lives in New York City.

Katherine is a Vice President at RedBird Capital Partners and was a co-founder of Hill House Home, a luxury direct-to-consumer bedding and home business. She launched the company in 2016 with a fellow MBA student, Nell Diamond. The brand has been featured in *Vogue* and *Town & Country* magazines. Katherine was also among Forbes' 2017 "30 Under 30" list. Prior to founding Hill House Home, she worked as an analyst for the private equity firm Catterton Partners in Greenwich, CT. She is a current member of the Benefactors Society Board.

<u>DISCUSSION</u>: While a student at the University, Katherine had a fondness for creative writing and wrote her honors thesis on William Faulkner, a writer in residence at the University in the late 1950's. During Katherine's time at UVA, her father was a non-alumni parent trustee of the College Foundation, and he sought a way to give a significant gift to support his daughter's interests.

Following the sudden passing of a prominent writer, mentor, and teacher, Associate Professor Sydney Blair (who directed the University's Creative Writing Program from 1991 to 1995 and from 2006 to 2009) and the retirement of another faculty member, Katherine Kapnick recommended to her family and the Kapnick Foundation a gift of two professorships in Creative Writing, with the first named in memory of Sydney Blair. The gift qualifies for a University match through the Bicentennial Professorships Matching Fund.

ACTION REQUIRED: Approval by the Academic and Student Life Committee and by the Board of Visitors

SYDNEY BLAIR MEMORIAL PROFESSORSHIP IN CREATIVE WRITING

WHEREAS, donors Scott and Kathleen Kapnick and their daughter Katherine (College 2013) pledged to fund two professorships in Creative Writing through their family foundation, the Kapnick Foundation; and

WHEREAS, the Kapnick Foundation gift will be matched through the Bicentennial Professorships Matching Fund; and

WHEREAS, the donors specified that the first professorship be named in memory of Associate Professor Sydney Blair, who directed the University's Creative Writing Program from 1991 to 1995 and from 2006 to 2009;

RESOLVED, the Board of Visitors establishes the Sydney Blair Memorial Professorship in Creative Writing in the College and Graduate School of Arts & Sciences; and

RESOLVED FURTHER, the Board of Visitors thanks Scott and Kathleen Kapnick and Katherine Kapnick for their generous support of the University and the Creative Writing Program in the College and Graduate School of Arts & Sciences.

BOARD MEETING: September 13, 2023

COMMITTEE: Academic and Student Life

AGENDA ITEM: III.D. George F. Rich Professorship in Anesthesiology

BACKGROUND: The Department of Anesthesiology was established as a clinical department in 1955. Douglas W. Eastwood was recruited as the first chair of the department, a position he held until 1971. George F. Rich, M.D., Ph.D., joined the UVA faculty in 1989, and began his tenure as the fifth chair of the department in 2005 after 16 years of experience which included appointments as the residency program director and vice-chair. Dr. Rich served as chair through 2020.

Dr. Rich is Harrison Medical Teaching Professor of Anesthesiology and Professor of Biomedical Engineering. He has a long history of clinical excellence including special training and skill in safely delivering acute and chronic pain relief through numbing and sedation in addition to conducting basic science research. He has led various committees within the department and mentored countless faculty, residents, and medical students.

Under Dr. Rich's leadership, the Department saw expansion of clinical services to roughly 50 anesthetizing locations, growth from 35 faculty members to over 60, and four NIH funded labs. There has been rapid expansion of both pain management and intensive care medicine. The education program expanded to 16 residents per year with fellowships in pain, critical care, and regional anesthesia. The Department built an impressive reputation as many outstanding faculty members gained significant national recognition.

Dr. Rich has been active in various hospital administrative roles, including involvement in patient safety and quality, operating room, and finance committees. He has practiced in the adult multi-specialty division. His research interests have included the effects of anesthesia on endothelium and vascular smooth muscle as well as Cardiovascular Engineering. He greatly enjoys speaking to faculty, trainees, and medical students on professionalism. In his spare time, Dr. Rich travels, runs, and adventures with his family. He loves experiencing other cultures, seeing the natural wonders of the world, and viewing wildlife in their natural habitat. He runs a couple marathons each year, including the Boston Marathon.

<u>DISCUSSION</u>: The Department of Anesthesiology is honoring the distinguished career of Dr. George F. Rich by providing funding for a professorship in Anesthesiology. The department's preference is for the future chairholder to also hold the position of vice chair for faculty affairs and faculty development or serve as a departmental leader tasked with ensuring the advancement of the Department of Anesthesiology's faculty through professional development opportunities. Non-salary projects funded by the professorship may include, but are not limited to, faculty professional development.

ACTION REQUIRED: Approval by the Academic and Student Life Committee and by the Board of Visitors

GEORGE F. RICH PROFESSORSHIP IN ANESTHESIOLOGY

WHEREAS, George F. Rich, M.D., Ph.D., is Harrison Medical Teaching Professor of Anesthesiology and Professor of Biomedical Engineering and served as chair of the Department of Anesthesiology for 15 years, until 2020. Dr. Rich has a long history of clinical excellence including special training and skill in safely delivering acute and chronic pain relief through numbing and sedation in addition to conducting basic science research. He has led various committees within the department and mentored countless faculty, residents, and medical students; and

WHEREAS, the Department of Anesthesiology is honoring the distinguished career of Dr. Rich by providing funding for a professorship in Anesthesiology. The preference is for the future chairholder to also hold the position of vice chair for faculty affairs and faculty development or serve as a departmental leader tasked with ensuring the advancement of the Department of Anesthesiology's faculty through professional development opportunities;

RESOLVED, the Board of Visitors establishes the George F. Rich Professorship in Anesthesiology; and

RESOLVED FURTHER, the Board congratulates Dr. Rich on his distinguished career at the University and this substantial honor of recognition by the Department of Anesthesiology and the School of Medicine.

BOARD MEETING: September 13, 2023

COMMITTEE: Academic and Student Life

AGENDA ITEM: III.E. Stacey E. Mills, M.D. Professorship in Pathology

BACKGROUND: Dr. Stacey Mills was born in Hampton, Virginia, in 1951. He attended the College of William & Mary, taking a B.S. in 1973. He matriculated to the University of Virginia School of Medicine and was awarded his M.D. in 1977. Thereafter, he completed residency training in anatomic pathology and a fellowship in surgical pathology at the University.

Dr. Mills has broad expertise in anatomic pathology and general surgical pathology, but his special interests include diseases of the breast, head and neck, bones, gynecological tract, and urogenital system. His research focused on advancing and refining the microscopic criteria for disease diagnosis, primarily of cancers and pre-cancerous lesions. He was a leader in the development of diagnostic immunohistochemistry, which allowed pathologists to use molecular attributes of cancer cells to more precisely classify neoplasms.

He has published more than 225 peer-reviewed papers, 27 book chapters, and 21 books. Dr. Mills is the current Editor-in-Chief of the *American Journal of Surgical Pathology, Sternberg's Diagnostic Surgical Pathology, Histology for Pathologists, Practical Reviews in Pathology*, and the Pathology Network. He was also Editor-in-Chief of *Modern Pathology* from 1995 to 2000 and has memberships on the editorial boards of eight other pathology journals.

Dr. Mills is a member of the United States & Canadian Academy of Pathology, American Society for Clinical Pathology, Arthur Purdy Stout Society of Surgical Pathologists, International Society of Gynecological Pathologists, and the Association of Directors of Anatomic & Surgical Pathology. He has been an invited speaker to over 300 lectures, grand rounds, symposia, and CME courses across the country and in many foreign countries on many topics in diagnostic pathology.

Dr. Mills has been awarded the highest recognition from the preeminent academic and clinical societies in the field of diagnostic pathology. These include the Distinguished Pathologist Award in 2018 from the United States and Canadian Academy of Pathology and the Distinguished Service Award in 2004 from the American Society for Clinical Pathology.

Dr. Mills has retired from the University and holds the title Professor Emeritus.

<u>DISCUSSION</u>: The Department of Pathology is honoring the career of Dr. Mills by providing funding for a professorship in Pathology in his name. This endowed professorship will support a faculty member providing leadership in academic activities in the Department of Pathology.

ACTION REQUIRED: Approval by the Academic and Student Life Committee and by the Board of Visitors

STACEY E. MILLS, M.D. PROFESSORSHIP IN PATHOLOGY

WHEREAS, Dr. Stacey E. Mills (Medicine '77) is an internationally recognized expert in anatomic pathology and general surgical pathology who retired from the University after a long and distinguished career; and

WHEREAS, the Department of Pathology is honoring the career of Dr. Mills by funding the establishment of a professorship in his name. This endowed professorship will support a faculty member providing leadership in academic activities in the Department of Pathology;

RESOLVED, the Board of Visitors establishes the Stacey E. Mills, M.D. Professorship in Pathology in the School of Medicine's Department of Pathology; and

RESOLVED FURTHER, the Board congratulates Dr. Mills on his distinguished career at the University and this substantial honor of recognition by the Department of Pathology and the School of Medicine.

BOARD MEETING: September 13, 2023

COMMITTEE: Academic and Student Life

AGENDA ITEM: III.F. Rebecca W. Rimel Dean's Chair in the School of Nursing

BACKGROUND: In 2020, the School of Nursing received a \$5 million gift from The Pew Charitable Trusts (Pew) to create the Rebecca W. Rimel Dean's Chair in the School of Nursing. The endowed chair honors Rebecca W. Rimel, a 1973 graduate of the school, who had recently stepped down as president and CEO of The Pew Charitable Trusts after a 36-year career.

Prior to joining Pew, Ms. Rimel was head nurse of the emergency department at the University of Virginia Hospital. She was the first nurse to hold a faculty position at the UVA School of Medicine, serving as an assistant professor in the Department of Neurosurgery, and wrote numerous scientific articles on head injury. She is the recipient of the Distinguished Nursing Alumni Award from UVA and the UVA Women's Center Distinguished Alumni Award. She was also awarded a Kellogg National Fellowship, a four-year professional enrichment opportunity for emerging leaders. Ms. Rimel also took a Master of Business Administration from James Madison University in 1983.

Hired as one of Pew's first staff members with specific expertise, Ms. Rimel initially oversaw health care projects such as the Pew Scholars Program in the Biomedical Sciences. One of the first of its kind in the field, the program supports the research of young, promising biomedical scholars, and has produced three Nobel laureates to date. Ms. Rimel became executive director of Pew in 1988 and then president and CEO six years later, a position she held until June 30, 2020. During her tenure, she worked with Pew's board to steward Pew from a grant-making organization to become one of the nation's most innovative and influential public charities.

DISCUSSION: Pew's Board of Directors made this gift in appreciation of Ms. Rimel's many contributions during her tenure as CEO. As she prepared to step down, they considered ways to create a lasting testament to her impact, and a named chair at UVA's School of Nursing was the perfect opportunity. "Rebecca's commitment to improving the health of the public is an important and inspiring aspect of her career. We are very pleased to support her lifelong commitment to nursing, to UVA, and to public service" (Robert H. Campbell, chair of Pew's board).

Ms. Rimel credits the education and training she received at the School of Nursing for giving her the necessary skills for a challenging and productive career. At the time the gift was made, she said, "I can't think of anything that will continue to give me more joy than to be a part of something that will give back to future generations of nurses." According to Ms. Rimel, "... the best preparation one could have for management is working

the 11 to 7 shift in the emergency room ... It's really been the source, not only of pride, but of motivation and direction. The training I received gave me a very important perspective about empathy and caring, key traits that all nurses share."

The gift is among the largest ever to the School of Nursing. The gift qualifies for a University match through the Bicentennial Professorships Matching Fund and will create an endowed deanship to attract and support exceptional leaders to the School of Nursing for years to come. The investment by The Pew Charitable Trusts is a bold and generous commitment which creates an enduring legacy. This chair strengthens the School of Nursing's ability to shape the future of the nursing profession through the recruitment of outstanding deans who will sustain the level of excellence that has been characteristic of the School of Nursing.

ACTION REQUIRED: Approval by the Academic and Student Life Committee and by the Board of Visitors

REBECCA W. RIMEL DEAN'S CHAIR IN THE SCHOOL OF NURSING

WHEREAS, in 2020, the School of Nursing received a \$5 million gift from The Pew Charitable Trusts to create the Rebecca W. Rimel Dean's Chair in the School of Nursing; and

WHEREAS, the Pew Charitable Trusts gift will be matched through the Bicentennial Professorships Matching Fund; and

WHEREAS, the endowed chair honors Rebecca W. Rimel, a 1973 graduate of the School of Nursing, who had recently stepped down as president and CEO of The Pew Charitable Trusts after a 36-year career; and

WHEREAS, the funds from The Pew Charitable Trusts will combine with matching funds from the University to create an endowed deanship that will attract and support exceptional leaders to the School of Nursing for years to come;

RESOLVED, the Board of Visitors establishes the Rebecca W. Rimel Dean's Chair in the School of Nursing; and

RESOLVED FURTHER, the Board thanks The Pew Charitable Trusts for their generosity to the School of Nursing and the University; and

RESOLVED FURTHER, the Board congratulates alumna and former faculty member Rebecca W. Rimel on an illustrious career, and thanks her for her work to further health care and health care education at the University and across the nation.

BOARD MEETING: September 13, 2023

COMMITTEE: Academic and Student Life

AGENDA ITEM: III.G. White Ruffin Byron Center for Real Estate

BACKGROUND: Mr. Robert M. White Jr. (McIntire '87) is the Founder of Real Capital Analytics (RCA), a data and analytics company focused on the capital markets for commercial real estate. The firm has widely been credited with fostering market transparency and pioneering research to better quantify property prices, liquidity, and capital flows. Mr. White has served on the board of directors for the Pension Real Estate Association, is currently a member of its Research Committee, and serves on the advisory board for the Real Estate Research Institute. His past contributions to the University include the gift which provided for the establishment of the Robert M. White Jr. Bicentennial Professorship in Real Estate Finance.

The Ruffin Foundation was established in New York in 1966 and has been a steadfast supporter of the University for many years. Their gifts have been directed toward the formation of the College Foundation, the creation of the Ruffin Gallery, the Ruffin Distinguished Artist-in-Residence, and the Ruffin Foundation Distinguished Professorship in Studio Art. Peter Ruffin, who took his undergraduate degree from the University of Virginia in the mid-1920's, was a sponsor trustee of the Darden School of Business from 1964 until 1973 and a trustee emeritus until his passing in 1980. Peter and Adeline Ruffin also served as charter members of the Lawn Society, which was established in 1975 to recognize the University's leading benefactors. Managing Trustee of the Ruffin Foundation, Brian McAnaney (A&S '68), an emeritus trustee of the College Foundation, was moved to direct a gift to the Center due to its pan-University, interdisciplinary nature.

Mr. Robert G. Byron is the Chairman, Co-CEO, and Co-Founder of Blue Vista Capital Management. He has more than 46 years of real estate investment management and transaction experience, having completed over \$20 billion in real estate transactions in his career, including over \$11.8 billion of transactions since forming Blue Vista. Mr. Byron took a J.D. and B.A. with honors from the University of Virginia. He currently serves on the University of Virginia's Jefferson Scholarship Foundation Board, Architecture School Board, Jefferson Trust Board, UVA Foundation Board, and Affordable Housing Task Force. Mr. Byron is providing this gift alongside his wife, Ms. Cheryl T. Byron, both of whom have been generous donors to the University and various University affiliated organizations for many years.

<u>DISCUSSION</u>: Robert White Jr., the Ruffin Foundation, and Robert and Cheryl Byron have been generous donors to the University. The donors' respective gifts establish that they are to be used to support the establishment of a Real Estate Center (the "Center") at the University that will amplify and enhance existing commercial real estate-oriented academic programming, research, and engagement efforts across the institution which may include but are not limited to scholarships, travel grants, funded research, community-based projects, and the like. Additionally, the Center will engage on an annual basis in high impact activities in support of historically underserved people and communities.

The Provost and President of the University approved the creation of the Center in November 2021 with the understanding that the minimum amount required to support the establishment of the Center shall be \$20 million. Following this approval, the Center has been operating as the UVA Center for Real Estate and the Built Environment. With his lead gift of \$10 million, Mr. White agreed to share naming rights for the Center and encouraged additional principal-level gifts to meet the initial \$20 million goal. Along with Mr. White's gift, a gift of \$5 million from the Ruffin Foundation and one of \$2.5 million from Mr. Byron and Ms. Byron, as well as other commitments, have now combined to meet the goal of support for the Center's establishment. The donors have requested that the Center be named the White Ruffin Byron Center for Real Estate.

Administered by the McIntire School of Commerce, the Center is a pan-University organization serving students, faculty, alumni, and industry partners across Grounds. The mission of the Center is to enhance the quality of the built environment and our understanding of its influence on all aspects of our lives through discovery and debate relating to art and science of real estate.

The vision of the Center is to be a globally preeminent academic real estate center recognized for supporting the University's real estate academic programs and serving as the pan-University hub for real estate activity across Grounds; creating extracurricular programs that prioritize students; enhancing their preparation to lead, learn, and serve; enabling and sharing reach that enriches lives and improves market functionality and policymaking; and cultivating a vibrant community of students, researchers, alumni, and industry partners who gather regularly for applied and shared learning.

ACTION REQUIRED: Approval by the Academic and Student Life Committee and by the Board of Visitors

WHITE RUFFIN BYRON CENTER FOR REAL ESTATE

WHEREAS, Robert White Jr., the Ruffin Foundation, and Robert and Cheryl Byron have been generous donors to the University. The donors' respective gifts establish that they are to be used to support the establishment of a Real Estate Center (the "Center") at the University that will amplify and enhance existing commercial real estate-oriented academic programming, research, and engagement efforts across the institution which may include but are not limited to scholarships, travel grants, funded research,

community-based projects, and the like. Additionally, the Center will engage on an annual basis in high impact activities in support of historically underserved people and communities; and

WHEREAS, the Provost and President of the University approved the creation of the Center in November 2021 with the understanding that the minimum amount required to support the establishment of the Center shall be \$20 million. Following this approval, the Center has been operating as the UVA Center for Real Estate and the Built Environment; and

WHEREAS, with his lead gift of \$10 million, Mr. White agreed to share naming rights for the Center and encouraged additional principal-level gifts to meet the initial \$20 million goal. Along with Mr. White's gift, a gift of \$5 million from the Ruffin Foundation and one of \$2.5 million from Mr. Byron and Ms. Byron, as well as other commitments, have now combined to meet the goal of support for the Center's establishment; and

WHEREAS, the donors have requested that the Center be named the White Ruffin Byron Center for Real Estate;

RESOLVED, the Board of Visitors establishes the White Ruffin Byron Center for Real Estate; and

RESOLVED FURTHER, the Board thanks Robert M. White Jr., the Ruffin Foundation, and Robert and Cheryl Byron for their generous support of the McIntire School of Commerce and the University.

BOARD MEETING: September 13, 2023

COMMITTEE: Academic and Student Life

AGENDA ITEM: III.H. New Degree Program: Doctor of Philosophy in

Computational Biology in the School of Medicine

BACKGROUND: In early June 2021, the Board approved the establishment of a Doctor of Philosophy (Ph.D.) in Computational Biology, to be offered by the School of Medicine. Following approval of the degree, the School of Medicine submitted a degree proposal to the State Council of Education for Virginia (SCHEV) in March 2022, followed by a revised SCHEV submission in late June 2023. SCHEV requires that proposals for new degree programs be submitted within two years of Board of Visitors approval. Because this two-year window has elapsed, the School of Medicine is requesting reapproval of the Ph.D. program in Computational Biology so that it may proceed under SCHEV review.

<u>DISCUSSION</u>: The field of computational biology involves computational and theoretical approaches to understanding biological systems, and includes, among other aspects, modelling of biological processes, genomic data management, high-performance computing, use and creation of algorithms, and statistical data analyses. Driven by technological advances in computing and data acquisition, the past decade has seen a shift across biology toward more quantitative approaches to experimentation. This is particularly evident in medicine with respect to rapid increases in genomic and other data types related to human disease.

The purpose of the proposed Ph.D. in Computational Biology is to prepare researchers to apply sophisticated computational approaches to key biological and biomedical questions in academia and industry. The proposed program will equip graduates with the knowledge and skills required to conduct advanced analysis of large data sets, while also providing a deep understanding of the biology behind the data analyzed. The fostering of the principles of open science – from transparency and scientific reproducibility to data sharing and collaborative research – is also a focus of the proposed degree. This degree offering will be the ninth Ph.D. program under the Biomedical Sciences Graduate Program (BIMS) in the School of Medicine, bolstering the University's presence in this important field and supporting the School's continued reputational advancement in graduate education.

The proposed degree program will combine a robust core curriculum with a flexible computational emphasis requirement, allowing students to focus their studies on systems bioengineering, computational genomics, or statistical genetics. Students will learn to apply the leading computational concepts commonly used across biological fields. Graduates of the program will be highly skilled researchers who will advance and promote a more transparent, collaborative scientific enterprise at the University and beyond.

The proposed Ph.D. in Computational Biology is a 72-credit hour program composed of 41 credit hours of graded coursework and 31 credit hours of research. Candidates will be required to complete at least two semesters of topical research, pass an advancement to candidacy exam, and successfully defend a dissertation proposal. The academic core of the proposed Ph.D. in Computational Biology will be carried out by the School of Medicine. In addition, graduate students will benefit from the expertise of research mentors and scholars in various allied disciplines across the University.

In the Commonwealth of Virginia, three other public institutions offer degree programs that are similar or related to the proposed degree. George Mason University offers a Ph.D. in Bioinformatics and Computational Biology within its College of Science that emphasizes biophysics and protein structure. Virginia Tech offers an interdisciplinary Ph.D. program in Genetics, Bioinformatics and Computational Biology within its Graduate School that leans toward genetics and has strength in plant biology. UVA's proposed Ph.D. in Computational Biology will be offered by the School of Medicine and will build on existing strengths in biomedical research. Virginia Commonwealth University offers a Ph.D. in Biostatistics through its School of Medicine that is highly focused on statistics and biostatistics, with an emphasis on clinical trials and survival analysis. UVA's proposed program is more focused on genomics and systems biology and is further distinguished by its emphasis on open data and collaboration within and across the scientific enterprise. Relevant labor market projections indicate state and national growth of 6% or higher for computer information and research scientists, medical scientists, and statisticians. These figures indicate strong demand for highly trained computational biologists, which graduates of UVA's proposed degree program will be well-prepared to meet.

The degree program has been approved by the Biomedical Sciences Curriculum Committee of the School of Medicine, the University Faculty Senate, the provost, and the president. All degree programs must be approved by the Board of Visitors before they can be forwarded to the State Council of Higher Education for Virginia for review and consideration of approval.

ACTION REQUIRED: Approval by the Academic and Student Life Committee and by the Board of Visitors

NEW DEGREE PROGRAM: DOCTOR OF PHILOSOPHY IN COMPUTATIONAL BIOLOGY IN THE SCHOOL OF MEDICINE

RESOLVED, subject to approval by the State Council of Higher Education for Virginia, the Doctor of Philosophy in Computational Biology is established in the School of Medicine.

BOARD MEETING: September 13, 2023

COMMITTEE: Academic and Student Life

AGENDA ITEM: IV. Executive Vice President and Provost's Remarks

ACTION REQUIRED: None

BACKGROUND: Provost Baucom will make remarks regarding recent noteworthy events and accomplishments.

BOARD MEETING: September 13, 2023

COMMITTEE: Academic and Student Life

AGENDA ITEM: V.A. The 2030 Plan: Report on Strategic Goals

ACTION REQUIRED: None

BACKGROUND: In August 2019, the Board of Visitors approved President Ryan's "A Great and Good University: The 2030 Plan," a 10-year strategic plan founded on an aspiration for UVA to become the leading public university in the country.

The 2030 Plan establishes a strategic vision for the University as a place both "great and good," offering a world-class educational experience while fulfilling its responsibility as an excellent and ethical partner to students, faculty, staff, and surrounding communities. It is built on four overarching goals: strengthening UVA's foundation, cultivating the most vibrant community in higher education, enabling discoveries that enrich and improve lives, and making UVA synonymous with service. Ten related key initiatives provide more specific actions, programs, and initiatives in furtherance of these goals.

<u>DISCUSSION</u>: Mr. Baucom will report on the progress to date of the 2030 Plan initiatives that focus on strengthening UVA's foundation and enabling discoveries that enrich and improve lives.

BOARD MEETING: September 13, 2023

COMMITTEE: Academic and Student Life

AGENDA ITEM: V.B. Undergraduate Advising Report

ACTION REQUIRED: None

<u>BACKGROUND</u>: The President and Provost are committed to improving the undergraduate experience at UVA by strengthening infrastructure for comprehensive and holistic support and enriching the academic, career, and personal advising UVA provides to students. As articulated in the 2030 Plan, the University aims to "ensure that students receive the advising and support they need to thrive on Grounds and beyond."

In support of this goal, the Provost convened an Advising Task Force to examine where we are, where we aspire to be, and how we may reach our aspirations around advising. Over the course of 2021 and 2022, the Task Force collected survey data; reviewed institutional data; examined practices at other institutions; and held listening sessions in which almost 200 faculty, staff, and students shared their insights. In March 2022, Ms. Brie Gertler and Ms. Josipa Roksa presented the Board with the task force's recommendations. This was followed by a written report with further updates in September 2022.

<u>DISCUSSION</u>: Important progress continues to be made across the University to improve advising. This has included improvements in advising infrastructure, resources, and technology, as well as new and revamped curricular and co-curricular offerings.

The following contributors to the diverse array of efforts that have made this progress possible will report out on their work: Ms. Brie Gertler, Vice Provost for Academic Affairs and Commonwealth Professor of Philosophy; Ms. Kathryn Densberger, Director of Academic Student Support at the Georges Student Center; Ms. Christa Acampora, Dean of the College and Graduate School of Arts & Sciences and Buckner W. Clay Professor of Philosophy; and Ms. Jennifer West, Dean of the School of Engineering and Applied Science and Saunders Family Professor of Engineering.