

**UNIVERSITY OF VIRGINIA  
BOARD OF VISITORS  
MEETING OF THE  
SPECIAL COMMITTEE ON  
GOVERNANCE AND ENGAGEMENT  
FEBRUARY 20, 2014**

SPECIAL COMMITTEE ON GOVERNANCE AND ENGAGEMENT

Thursday, February 20, 2014

8:30 - 11:30 a.m.

President's Reception Room, The Rotunda

Committee Members:

John L. Nau III, Co-Chair

Timothy B. Robertson, Co-Chair

Frank B. Atkinson

Hunter E. Craig

Marvin W. Gilliam Jr.

John A. Griffin

Victoria D. Harker

Bobbie G. Kilberg

George Keith Martin, Ex-officio

AGENDA

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I. Comments from the Co-Chairs of the Special Committee on Governance and Engagement (Messrs. Nau and Robertson)	1
II. Governance Workshop (Mr. Nau to introduce Richard P. Chait; Mr. Chait to conduct workshop)	2

UNIVERSITY OF VIRGINIA  
BOARD OF VISITORS AGENDA ITEM SUMMARY

BOARD MEETING: February 20, 2014

COMMITTEE: Governance and Engagement

AGENDA ITEM: Comments from the Co-Chairs

ACTION REQUIRED: None

BACKGROUND: Mr. Nau and Mr. Robertson will welcome guests and provide an overview of the meeting agenda.

UNIVERSITY OF VIRGINIA  
BOARD OF VISITORS AGENDA ITEM SUMMARY

BOARD MEETING: February 20, 2014

COMMITTEE: Governance and Engagement

AGENDA ITEM: Governance Workshop

ACTION REQUIRED: None

BACKGROUND: Mr. Richard P. Chait is Professor Emeritus at Harvard University and a well-known expert on governance. He will speak on the roles, responsibilities, and performance of boards of trustees and their relationship with the president.

Mr. Chait has expertise in terms and conditions of faculty employment, including promotion and tenure procedures, academic freedom, and faculty evaluation. He also studies the roles, responsibilities, and performance of boards of trustees.

For over 20 years, Mr. Chait has taught in Harvard's summer institute programs for executives in higher education. He has been a professor at the University of Maryland and at Case Western Reserve University, and was formerly associate provost at Pennsylvania State University. In 2001, he was selected by the Fulbright New Zealand Board of Directors as a Fulbright U.S. Distinguished American Scholar.

DISCUSSION: Mr. Chait will lead an interactive workshop that will offer a framework for consequential governance as well as best practices. He will focus on context, content, structure, and culture. His aim will be to identify concrete steps the Board may take to be more effective and add greater value.