MEMORANDUM

TO: The Medical Center Operating Board:

Committee Members:
L. D. Britt, M.D., Chair
Frank M. Conner III
William H. Goodwin Jr.
Tammy S. Murphy
James B. Murray Jr.

James V. Reyes
Frank E Genovese, Advisor
Nina J. Solenski, M.D., Advisor
A. Bobby Chhabra, M.D.,
Faculty Consulting Member

Public Members:
Hunter E. Craig
Victoria D. Harker
Michael M. E. Johns, M.D.

Constance R. Kincheloe
Babur B. Lateef, M.D.

Ex Officio Advisory Members:
Teresa A. Sullivan
Dorrie K. Fontaine
Patrick D. Hogan
Thomas C. Katsouleas

Richard P. Shannon, M.D.
Pamela M. Sutton-Wallace
Scott A. Syverud, M.D.
David S. Wilkes, M.D.

and

The Remaining Members of the Board of Visitors:
Mark T. Bowles
Whittington W. Clement
Elizabeth M. Cranwell
Thomas A. DePasquale
Kevin J. Fay

Barbara J. Fried
John A. Griffin
John G. Macfarlane III
Jeffrey C. Walker
Bryanna F. Miller, Student Member

FROM: Susan G. Harris

SUBJECT: Minutes of the Meeting of the Medical Center Operating Board on June 8, 2017

The Medical Center Operating Board (MCOB) met, in Open Session, at 8:30 a.m., on Thursday, June 8, 2017, in the Education Resource Center Auditorium. Dr. Britt, Chair, presided.
Committee members present: William H. Goodwin Jr., Frank M. Conner III, Tammy S. Murphy, James B. Murray Jr., James V. Reyes, Frank E. Genovese, Nina J. Solenski, M.D., and A. Bobby Chhabra, M.D.


Ex-officio advisory members present: Teresa A. Sullivan, Dorrie K. Fontaine, Patrick D. Hogan, Thomas C. Katsouleas, Richard P. Shannon, M.D., Pamela M. Sutton-Wallace, Scott A. Syverud, M.D., and David S. Wilkes, M.D.

Whittington W. Clement, Elizabeth M. Cranwell, and Barbara J. Fried were also present.

Present as well were Evelyn R. Fleming, Susan G. Harris, Melody S. Bianchetto, W. Thomas Leback, David W. Martel, Debra D. Rinker, Nancy A. Rivers, Colette Sheehy, and Farnaz F. Thompson.

William T. Fulkerson, Tracey R. Hoke, M.D., Susan E. Kirk, M.D., and Douglas E. Lischke were the presenters.

Dr. Britt opened the meeting. After introductory remarks, he presented a resolution to change the name of the Medical Center Operating Board to the Health System Board to recognize the University's integrated health system. Dr. Shannon said the University has gone from a series of isolated health system entities to an integrated structure and process.

Action Item: Name Change of the Medical Center Operating Board to Health System Board

On motion, the committee approved the following resolution and recommended it for Board approval:

NAME CHANGE OF MEDICAL CENTER OPERATING BOARD TO HEALTH SYSTEM BOARD

RESOLVED, the Board of Visitors approves changing the name of the Medical Center Operating Board to the Health System Board and reconfirms that the Health System Board has responsibility for oversight of the operations of the Medical Center and the Transitional Care Hospital for Joint Commission on Accreditation of Hospital Organization purposes, as well as oversight of the School of Medicine and the faculty physicians.

Dr. Britt noted this was the last meeting for Ms. Connie Kincheloe and Dr. Michael Johns. He read the following commending resolutions thanking them for their contributions and service, and the committee approved them.

RESOLUTION OF COMMENDATION FOR MS. CONSTANCE R. KINCHELOE

WHEREAS, Ms. Constance R. Kincheloe was appointed as a public member of the Medical Center Operating Board on July 1, 2009 and reappointed on July 1, 2013; and

WHEREAS, Ms. Kincheloe has served on the Medical Center's Quality Subcommittee since September 2014; and

WHEREAS, Ms. Kincheloe’s term on the Medical Center Operating Board ends on June 30, 2017; and
WHEREAS, Ms. Kincheloe’s experience on the Culpeper Hospital Board provided a needed and valuable community perspective to the Medical Center Operating Board; and

WHEREAS, Ms. Kincheloe has devoted countless hours to the improvement of Health System patient care through her service on the Medical Center Operating Board and the Medical Center Quality Subcommittee;

RESOLVED, the Medical Center Operating Board expresses its deep gratitude to its colleague and friend Constance R. Kincheloe for her exemplary service to the Board, to the Medical Center, and to the patients served by the Health System; and

RESOLVED FURTHER, the Medical Center Operating Board wishes Ms. Kincheloe well in her future endeavors.

RESOLUTION OF COMMENDATION FOR MICHAEL M.E. JOHNS, M.D.

WHEREAS, Michael M.E. Johns, M.D., was appointed as a public member of the Medical Center Operating Board on July 1, 2013; and

WHEREAS, Dr. Johns’ term on the Medical Center Operating Board ends on June 30, 2017; and

WHEREAS, Dr. Johns’ credentials and expertise in academic medicine have provided invaluable knowledge and guidance to the Medical Center Operating Board and the Health System; and

WHEREAS, Dr. Johns’ unwavering commitment to academic medicine and his tremendous support of the UVA Health System are hallmarks of his devotion to our missions of education, research, and clinical care;

RESOLVED, the Medical Center Operating Board expresses its deep gratitude to its colleague and friend Michael M.E. Johns, M.D. for his exemplary service to the Board and to the Medical Center, and to the patients served by the Health System; and

RESOLVED FURTHER, the Medical Center Operating Board wishes Dr. Johns well in his future endeavors.

Dr. Britt announced that the Board of Visitors will vote to appoint Mr. Eugene Fife to the committee as a public member. He concluded his remarks by noting this was the last meeting for Mr. Goodwin, Mr. Genovese, and Dr. Solenski. He thanked them for their service.

Opening Remarks from the Executive Vice President for Health Affairs

Dr. Shannon said the Health System has had an exceptional year in terms of its education, research, and clinical missions. Its finances reflect this success. He discussed the concept of “doing well by doing good,” which is part of the Health System’s “Be Safe” initiative. The best way to do well financially is to improve clinical outcomes. The Health System has done this by creating new structures, systems, and work processes, and by retaining and recruiting top talent. He said Charlottesville is the 14th lowest cost area in the country for Medicare beneficiaries; only Lynchburg is rated lower in Virginia. While acknowledging the importance of cutting overhead costs, he said the best way to reduce cost is to reduce complications. The Early Recovery After Surgery (“ERAS”) initiative in colorectal surgery is an example of such an effort. ERAS is spearheaded by Dr. Tracy
Hedrick and Dr. Robert Thiele, and has greatly improved surgical complication rates, readmissions, length of stay, and cost per case. It has decreased narcotic use and increased patient satisfaction. ERAS keeps patients hydrated prior to surgery, uses non-morphine anesthesia, and gets patients moving immediately after surgery.

Dr. Shannon referenced a recent New York Times article entitled “Teaching Hospitals Cost More, but Could Save Your Life.” He agrees with the article’s premise that teaching hospitals cost more but have superior patient outcomes, and said patients should find a hospital with the best expertise, approach to care, and clinical outcomes. The Health System is one of those places.

Dr. Shannon reviewed the progress on the strategies and goals for the combined Clinical and Academic Enterprise. These include the safest place to receive care, the healthiest work environment, providing exceptional clinical care, generating biomedical discovery that betters the human condition, training the providers of the future in multi-disciplinary teams, and ensuring value-driven and stewardship of resources. All targets are either on track or have been achieved.

Dr. Shannon provided an overview of the proposed academic affiliation with the Inova Health System Foundation. This will include a regional campus for the School of Medicine on the Inova Fairfax Campus to be known as the UVA School of Medicine – Inova Campus. Approximately 72 medical students per year would engage in clerkship (36 students) and post-clerkship (36 students) clinical rotations under the supervision of regional campus faculty. The first group of 36 students would start March 2021. The University would have authority over all academic affairs.

The estimated annual operating cost for the campus is $3.8 million. The School of Medicine will pay approximately $1.2 million annually for campus faculty expenses and will assume approximately $700,000 for additional direct expenses for clerkship faculty. The University and Inova will split the remaining $1.9 million of incremental administrative and support expenses for the first five years, and will revisit the campus budget at that point.

The University will also partner with Inova on research initiatives, including the Global Genomics and Bioinformatics Research Institute (the “Institute”), which will be housed primarily in “Building C” on the Falls Church campus of the Inova Center for Personalized Health. The Institute’s principle research areas will be genetics and genomics, systems biology of disease, developmental biology, computational biology, and bio-engineering. It is a Virginia nonstock corporation; the intent is to seek tax-exempt status. The University and Inova are the founding members. George Mason University (GMU) is a minority member.

To foster research collaboration among Virginia institutions of higher education, the General Assembly in Budget Item 478.20 appropriated $20 million for renovating Building C provided the participating parties meet conditions established by the Virginia Research Investment Committee (“VRIC”). One condition stipulates that at least two institutions of higher education partner with Inova. The University and GMU have agreed to partner for the renovations. The VRIC has determined that its conditions have been met and has approved the proposed research areas.

The estimated renovation cost is $111 million. The appropriation requires matching funds for its $20 million contribution. The University and Inova will each contribute approximately $45 million, and GMU will contribute $1 million. Construction is to be completed in December 2018.

The Institute will coordinate the recruitment of researchers with its partner academic institutions. Selection criteria include the expectation that researchers will have M.D., Ph.D. or M.D./Ph.D. degrees, an established independent research laboratory, a history of exceptional
publications, and extramural funding in one or more of the Institute’s research areas. It is also expected they will bring a team of scientists and significant external funding.

Budget Item 478.20 also provides up to $8 million for incentive packages for researcher recruitments if the Institute meets a number of requirements, including participation by some of the Virginia institutions of higher education named in the legislation. The Institute intends to issue a request for proposal in the fall to the named institutions to gage interest. The University and Inova will use the responses to determine when to seek the additional funding.

The University and Inova are also exploring a cancer research collaborative in an effort to jointly achieve a NCI Comprehensive Cancer Center designation. The University, Inova, and Virginia Tech are working together for a clinical and translational science award (CTSA).

**Action Item: Academic Affiliation with Inova Health System Foundation**

On motion, the committee approved the following resolution and recommended it for Finance Committee and Board approval:

**APPROVAL OF ACADEMIC AFFILIATION WITH INOVA HEALTH SYSTEM FOUNDATION**

WHEREAS, UVA, through its School of Medicine, desires to collaborate and affiliate with Inova Health System Foundation (“Inova”) on a number of academic initiatives to further the educational and research missions of the UVA School of Medicine; and

WHEREAS, the UVA School of Medicine desires to create an LCME-accredited campus on the Inova Fairfax Campus for the Clerkship and Post-Clerkship medical education of UVA medical students starting in March 2021; and

WHEREAS, the UVA School of Medicine desires to partner with Inova, and other institutions as appropriate, to create the Global Genomics and Bioinformatics Research Institute (the “Institute”) on the Inova Campus; and

WHEREAS, the Virginia General Assembly has recognized the importance to the Commonwealth of collaborative efforts toward research with respect to genomics and bioinformatics and accordingly has appropriated funds for such purpose for use by the Institute (Budget Item 478.20) to be administered by the Virginia Research Investment Committee (“VRIC”), and UVA and Inova desire to pursue this funding; and

WHEREAS, the Medical Center Operating Board and the Finance Committee find it to be in the best interests of UVA for the School of Medicine to explore these opportunities with Inova and to enter into one or more affiliations or collaborative relationships as generally described herein;

RESOLVED, the Board of Visitors finds it to be in the best interest of and consistent with the mission and purpose of UVA and its School of Medicine for UVA, through its School of Medicine, to collaborate and affiliate with Inova as authorized hereby, and the Executive Vice President for Health Affairs of the University, in consultation with the Rector of the University, the Chair of the Medical Center Operating Board, and the Chair of the Finance Committee, is authorized to negotiate and agree upon the terms of UVA’s overall academic collaborative relationship with Inova, including those terms to be included in the Master Agreement, on such terms at the Executive Vice President for Health Affairs deems appropriate; and
RESOLVED FURTHER, UVA, on behalf of the School of Medicine, is authorized to create the Regional Campus to be located on the Inova Fairfax, Virginia campus and to be known as the “UVA School of Medicine - Inova Campus” and to expend necessary UVA funds for such purpose, and the Executive Vice President for Health Affairs of the University, in consultation with the Rector of the University, the Chair of the Medical Center Operating Board, and the Chair of the Finance Committee, is authorized to negotiate and agree upon the terms of the Regional Campus agreement with Inova, and all other documents needed for the creation or operation of the Regional Campus, on such terms as the Executive Vice President for Health Affairs deems appropriate; and

RESOLVED FURTHER, UVA, on behalf of its School of Medicine, is authorized to enter into a collaborative relationship with Inova, and such other parties as may be determined to be necessary including GMU, for genomics and bioinformatics research, including the formation of the Global Genomics and Bioinformatics Research Institute entity (the “Institute”), and UVA is authorized to be a member in such Institute, lease and sublease space as required for UVA’s needs, and to expend necessary UVA funds for such purpose; and

RESOLVED FURTHER, the Executive Vice President for Health Affairs of the University, in consultation with the Rector of the University, the Chair of the Medical Center Operating Board, and the Chair of the Finance Committee, is authorized to negotiate and agree upon the terms of all research initiatives between UVA, Inova and such other parties as may be determined to be necessary including GMU; the terms to create and operate the Institute, including terms related to UVA’s membership interest in the Institute; renovation and use of facilities for the Institute; recruitment of research talent for the Institute, state funding for the Institute, and other related matters, all on such terms as the Executive Vice President for Health Affairs deems appropriate; and

RESOLVED FURTHER, the Executive Vice President for Health Affairs of the University, in consultation with the Rector of the University, the Chair of the Medical Center Operating Board, and the Chair of the Finance Committee, is authorized to execute contracts and all other documents necessary to achieve the purposes described herein for the creation of an academic affiliation with Inova, including (i) creation and operation of the Regional Campus and (ii) the formation of the Institute and UVA’s participation in the Institute as a member, inter alia, the Master Agreement, an agreement for the Regional Campus, Articles of Incorporation and Bylaws for the Institute, and further to execute such other documents as may be required by VRIC in order to pursue and receive state funding for the Institute, all on such terms as the Executive Vice President for Health Affairs deems appropriate, and to take all other actions and execute all other documents necessary and appropriate to consummate all of the foregoing matters; and

RESOLVED FURTHER, the Board of Visitors ratifies and approves all action taken prior to the date hereof on behalf of UVA to effectuate the foregoing, including action taken on behalf of UVA to obtain state funding for the Institute.

**Health System Finance Report from the Finance Working Group and Discussion**

Dr. Shannon introduced Mr. Doug Lischke, the Health System Chief Accounting Officer and Controller. Mr. Lischke reported on the unaudited FY 2017 consolidated financials through March 2017. The Health System has exceeded its operating income budget and prior year actuals. This was driven primarily by patient volume and acuity. Losses for the physician practice plan, University Physicians Group (UPG), were driven by significant pension expenses and the clinical outreach practice performance.

Mr. Lischke reviewed the sources and uses of the Medical Center cash flow for FY 2017, which will be re-invested in the Health System. Dr. Shannon pointed out that the Medical Center
has or will transfer approximately $180 million in FY 2017 to the School of Medicine and its faculty for purchased services, indigent care, and mission support. Mr. Murray noted that health reform will have a financial impact on the University given that the Health System’s operating margin and cash flow are critical to the University’s margin and mission.

**Action Item: Fiscal Year 2018 Operating and Capital Budgets and Annual Renovation and Infrastructure Plan for the University of Virginia Health System**

Mr. Lischke presented the FY 2018 operating and capital budgets. The budgets include investments in a number of strategic initiatives focusing on programs, capital, and technology. These include the EPIC Phase 2 go-live, the University Human Resources and payroll redesign (UFirst) initiative, growth initiatives for the Medical Center and overall clinical enterprise, research initiatives in the School of Medicine, retention and recruitment of faculty and other Health System team members, and strategic partnerships.

The UFirst and EPIC Phase 2 projects include $21 million of non-recurring operating expense for the Medical Center. The School of Medicine is expected to have an additional $11 million of expense related to research investments. The main expense drivers for UPG are the additional pension cost, endowment transfers, and compensation adjustments for faculty.

The sustainability of the practice plan was mentioned. Dr. Shannon and Dr. Wilkes said the 21 clinical departments as a whole are profitable and noted that a critical review of clinical faculty productivity is underway. The review will include establishment of consistent productivity metrics. Dr. Shannon said the University will aggressively manage underperforming outreach practices. Dr. Chhabra said expansion efforts with the University’s partners have been a little slow but should even out as standards are developed for outreach practice start-ups. He agreed that clear, consistent productivity metrics across the clinical departments are needed.

In FY 2018, the Health System has budgeted $186 million for capital expense, with $133 million for the Medical Center, $10.9 million for UPG, and $42.1 million for the School of Medicine.

On motion, the committee approved the following resolution and recommended it for Finance Committee and Board approval:

**FISCAL YEAR 2018 OPERATING AND CAPITAL BUDGETS AND ANNUAL RENOVATION AND INFRASTRUCTURE PLAN FOR THE UNIVERSITY OF VIRGINIA HEALTH SYSTEM**

RESOLVED, the Fiscal Year 2018 Operating and Capital Budgets and Annual Renovation and Infrastructure Plan for the University of Virginia Medical Center are approved, as recommended by the Executive Vice President for Health Affairs, the Executive Vice President and Chief Operating Officer of the University, and the Medical Center Operating Board.

**Graduate Medical Education Annual Report including CLER Visit**

Ms. Sutton-Wallace introduced Dr. Susan Kirk, the Designated Institutional Official for Graduate Medical Education (“GME”). Dr. Kirk’s report for 2016-17 showed that the Health System had approximately 800 residents and fellows in 79 training programs accredited by the Accreditation Council for Graduate Medical Education (ACGME) and 30 non-ACGME accredited training programs. The latter are generally programs that are too new to have board certification or accreditation. The University’s institutional accreditation is excellent.
Dr. Kirk discussed the recent Clinical Learning Environment Review (CLER), which the ACGME uses to evaluate an institution's engagement with GME trainees, faculty, and leadership in six focus areas. The second CLER visit was in February. The visits follow a structured process and include standardized interview questions for GME trainees, program directors, other faculty, and Health System administration. Benchmarks comparing the University's results are not yet available, but overall the GME trainees felt well-supported.

Dr. Kirk reported on the 2017 match. Twenty-two University programs offered 155 positions to applicants from across the country. Students from the School of Medicine filled 17% of the positions; the University remains an attractive, competitive option for specialty and subspecialty training. Dr. Kirk highlighted a Housestaff Council initiative to reduce inappropriate C. difficile testing which led to a 30% reduction in unnecessary or inappropriate testing. Dr. Shannon noted that federal funding for GME programs is always a candidate for reduction. As a result, Dr. Kirk and her GME team have developed contingency plans to respond to funding reductions.

School of Medicine – Strategic Faculty Hires and Chair Search

Dr. Wilkes reported that the School has established the Center for Addiction and Prevention Research in the Department of Public Health Sciences as a result of the recent hires of Mr. Robert Klesges, Ph.D., Mr. Wayne Talcott, Ph.D., and Ms. Melissa Little, Ph.D. The Center will focus on alcohol, tobacco, and opioid addiction; it will also study binge drinking on college campuses. The Center will support the Health System's efforts to achieve comprehensive cancer status. Dr. Arturo Saavedra from the Massachusetts General Hospital Harvard Medical School has been named the Chair of Dermatology. He will start October 1st. Dr. Martha Zeiger, who is currently at Johns Hopkins School of Medicine, will join the University on September 1st as the Chair of Surgery. Dr. Wilkes reviewed the 10-year faculty statistics on underrepresented minorities and noted that calendar year 2017 had an all-time high of 58.

School of Medicine Research Presentation: UVA Brain Institute

Dr. Wilkes introduced Dr. Jaideep Kapur, a faculty member in the Department of Neurology and Director of the UVA Brain Institute. Dr. Kapur explained that the institute proposes to build on areas of research prominence in neuromodulation, neurodegenerative disorders, and epilepsy, and to undertake future efforts related to autism and traumatic brain injury. The goal is to create a network of closely interacting basic, translational, data, and clinical neuroscientists across Grounds to integrate basic, clinical and community research to impact care and treatments. The goal will require hiring of mid-career faculty experts in its areas of focus, developing brain imaging to understand onset, response, and cure of disease, and using big data analysis to understand clinical risk and responses in large populations. Expected outcomes include the vertical integration of research leading to increased external funding in these areas, applications for nationally funded centers of excellence, and new treatments impacting clinical care.

Closed Session

At 10:49 a.m., the committee went into closed session upon the following motion made by Dr. Lateef, duly seconded, and approved:

Mr. Chair, I respectfully move the Medical Center Operating Board into closed meeting to discuss proprietary, business-related information pertaining to the operations of the Medical Center including strategic personnel, investment, facility needs, financial and market and resource considerations and efforts; potential joint ventures or affiliations and partnership strategies; innovative efforts to improve patient care and operations, including Epic Phase II; other clinical,
academic, and research growth efforts all of which further the strategic initiatives of the Medical Center; to consider confidential information and data related to the adequacy and quality of professional services, competency and qualifications for professional staff privileges, patient safety in clinical care and evaluation of the performance of specific personnel all for the purpose of improving patient care; and, in consultation with legal counsel, to discuss compliance with relevant federal and state legal requirements, licensure, legislative and accreditation standards, which involve proprietary business information of the Medical Center and where disclosure at this time would adversely affect the competitive position of the Medical Center. The foregoing motion is authorized by Sections 2.2-3711 (A) (1), (6), (7), (8) and (22) of the Code of Virginia. The closed meeting of the Medical Center Operating Board is further privileged under Section 8.01-581.17 of the Code of Virginia.

At 12:40 p.m., the committee concluded closed session and approved the following motion made by Dr. Lateef and duly seconded by unanimous roll call vote.

**Voting in the affirmative:**

- L. D. Britt, M.D.
- William H. Goodwin Jr.
- Tammy S. Murphy
- James B. Murray Jr.
- Hunter E. Craig
- Babur B. Lateef, M.D.
- Teresa A. Sullivan
- Dorrie K. Fontaine
- Patrick D. Hogan
- Thomas C. Katsouleas
- Frank E. Genovese
- James V. Reyes
- Nina J. Solenski, M.D.
- A. Bobby Chhabra, M.D.
- Constance R. Kincheloe
- Richard P. Shannon, M.D.
- Pamela M. Sutton-Wallace
- Scott A. Syverud, M.D.
- David S. Wilkes, M.D.

**Motion:**

I move that we vote on and record our certification that, to the best of each Member's knowledge only public business matters lawfully exempted from open meeting requirements and which were identified in the motion authorizing the closed session, were heard, discussed or considered in closed session.

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On motion, the committee approved the following resolutions:

**CREDENTIALING AND REcredentialing ACTIONS – MEDICAL CENTER OPERATING BOARD – APPROVED June 8, 2017**

The following resolutions were adopted in a Board committee and do not require approval by the full Board; they are enumerated below as a matter of record.

**APPOINTMENTS TO THE CLINICAL STAFF**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:
Ferris, Heather A., M.D., Ph.D., Endocrinologist in the Department of Medicine; Attending Staff Status; Period of Appointment: May 3, 2017, through May 2, 2018; Privileged in Medicine.

Katzenstein, Paul L., M.D., Rheumatologist in the Department of Medicine; Attending Staff Status; Period of Appointment: May 1, 2017, through April 30, 2018; Privileged in Medicine.

Muto, Carlene A., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Appointment: April 11, 2017, through April 10, 2018; Privileged in Medicine.

REAPPOINTMENTS TO THE CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for reappointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Abatzis, Vaia, M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2018; Privileged in Anesthesiology.

Agarwal, Avinash, M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Surgery.

Angle, John, M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Radiology and Medical Imaging.

Barrett, Eugene, M.D., Endocrinologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Bond, Geoffrey, M.D., Surgeon in the Department of Surgery; Visiting Staff Status; Period of Reappointment: June 1, 2017, through March 30, 2019; Privileged in Surgery.


Cantrell, Leigh, M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Obstetrics and Gynecology.

Cathro, Helen, M.D., Pathologist in the Department of Pathology; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Pathology.

Clifford, Kevin, D.D.S., Dentist in the Department of Dentistry; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Dentistry.

Dalkin, Alan, M.D., Endocrinologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Danieiro, James, M.D., Otolaryngologist in the Department of Otolaryngology; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Otolaryngology.
Dreicer, Robert, M.D., Hematologist Oncologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Ellegala, Dilantha, M.D., Neurosurgeon in the Department of Neurosurgery; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Neurology.


Frick, Keith, M.D., Rheumatologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: June 4, 2017, through June 3, 2019; Privileged in Medicine.

Gabriel, Ryan, M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Reappointment: June 28, 2017, through June 29, 2018; Privileged in Radiology and Medical Imaging.

Halpern, Miriam, M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Pediatrics.

Hill, Andrew, M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Reappointment: June 29, 2017, through June 29, 2018; Privileged in Radiology and Medical Imaging.

Hoke, George, M.D., Hospitalist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Itri, Jason, M.D., Ph.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Reappointment: June 3, 2017, through January 30, 2019; Privileged in Radiology and Medical Imaging.

Keeley, Ellen, M.D., Cardiologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Keng, Michael, M.D., Hematologist Oncologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Leinbach, Thomas, D.D.S., Dentist in the Department of Dentistry; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Dentistry.

Ling, David, M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Mcilhenny, Joan, M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Radiology and Medical Imaging.

McNeil, John, M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: June 8, 2017, through May 30, 2019; Privileged in Anesthesiology.

Marcopulos, Bernice, Ph.D., Neuropsychologist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Reappointment: June 9, 2017, through May 30, 2019; Privileged in Psychology.
Mazimba, Sula, M.D., Cardiologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Moses, Emily, M.D., Pediatric Hematologist in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2018; Privileged in Pediatrics.

Nishio Lucar, Angie, M.D., Nephrologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Purrow, Benjamin, M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Neurology.

Rose, Kristi, M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: June 13, 2017, through June 29, 2019; Privileged in Anesthesiology.

Sharma, Aditya, M.D., Cardiologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Smith, Justin, M.D., Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Reappointment: June 21, 2017, through January 30, 2019; Privileged in Psychiatry and Neurobehavioral Sciences.

Sneed, Benjamin, M.D., Hospitalist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Solenski, Nina, M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Neurology.

Snyder, Bryan, D.P.M., Podiatrist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Podiatry.

Urban, Lori, Ph.D., Psychologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged Clinical Psychology.

Vega-Bermudez, Francisco, M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Neurology.

Waggoner-Fountain, Linda, M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Pediatrics.

Williams, Michael, M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Surgery.

Wilson, Barbara, M.D., Dermatologist in the Department of Dermatology; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Dermatology.

Zadrozy, John, M.D., Cardiologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: July 1, 2017, through June 30, 2019; Privileged in Medicine.
Zhu, Xiaoying, M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Anesthesiology.

SECONDARY REAPPOINTMENTS TO THE CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the secondary reappointment to the clinical staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioner are approved:

Dreicer, Robert, M.D., Hematologist Oncologist in the Department of Urology; Attending Staff Status; Period of Secondary Reappointment: May 31, 2017, through May 30, 2019; Privileged in Urology.

RESIGNATIONS OF CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Clinical Staff are approved:

Baker, Nina E. Choi, M.D., Ph.D., Physiatrist in the Department of Physical Medicine and Rehabilitation; Effective Date of Resignation: April 24, 2017.


Gonder-Frederick, Linda A., Ph.D., Psychologist in the Department of Psychiatry and Neurobehavioral Sciences; Effective Date of Resignation: April 30, 2017.

Hong, Vivian M.D., Neurologist in the Department of Neurology; Effective Date of Resignation: April 6, 2017.

Loffler, Adrian I., M.D., Physician in the Department of Emergency Medicine; Effective Date of Resignation: April 23, 2017.

Tucker, Amy L.M.D., Cardiologist in the Department of Medicine; Effective Date of Retirement: April 7, 2017.

PRIVILEGES FOR NEW ALLIED HEALTH PROFESSIONALS

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the granting of privileges to the following Allied Health Professionals are approved:

Whitlow, Malinda L., R.N., N.P., Family Nurse Practitioner in the Department of General Medicine; Period of Privileging: May 10, 2017 through May 9, 2018; Privileged as a Family Nurse Practitioner.

Folds, Stephanie W., R.N., N.P., Adult Gerontology Acute Care Nurse Practitioner in the Department of Surgery; Period of Privileging: May 8, 2017 through May 7, 2018; Privileged as an Adult Gerontology Acute Care Nurse Practitioner.
RENEWAL OF PRIVILEGES FOR ALLIED HEALTH PROFESSIONALS

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the renewal of privileges to the following Allied Health Professionals are approved:

Argetsinger, Debora S., R.N., N.P., Adult Gerontology Nurse Practitioner in the Department of Surgery; Period of Privileging: June 6, 2017 through June 5, 2019; Privileged as an Adult Gerontology Nurse Practitioner.

Brady, Carolyn A., R.N., N.P., Acute Care Nurse Practitioner in the Department of Medicine; Period of Privileging: June 3, 2017 through June 2, 2019; Privileged as an Acute Care Nurse Practitioner.

Bruen, Denise R., R.N., N.P., Adult Nurse Practitioner in the Department of Medicine; Period of Privileging: June 21, 2017 through June 20, 2019; Privileged as an Adult Nurse Practitioner.

Exline, Charlene G., R.N., N.P., Family Nurse Practitioner in the Department of Neurosurgery; Period of Privileging: June 21, 2017 through June 20, 2019; Privileged as a Family Nurse Practitioner.

Hildebrand, Debra L., AuD., Audiologist in the Department of Otolaryngology; Period of Privileging: July 1, 2017 through June 30, 2019; Privileged as an Audiologist.

LeBaron, Virginia T., R.N., N.P., Acute Care Nurse Practitioner in the Department of Medicine; Period of Privileging: June 22, 2017 through June 21, 2019; Privileged as an Acute Care Nurse Practitioner.

Miller, Sally A., R.N., N.P., Certified Nurse Midwife in the Department of Obstetrics and Gynecology; Period of Privileging: June 20, 2017 through June 19, 2019; Privileged as a Certified Nurse Midwife.

Muncaster, Larkin E., R.N., N.P., Family Nurse Practitioner in the Department of Family Medicine; Period of Privileging: June 7, 2017 through June 6, 2019; Privileged as a Family Nurse Practitioner.

Myers, Lara T., R.N., N.P., Acute Care Nurse Practitioner in the Department of Neurosurgery; Period of Privileging: July 1, 2017 through June 30, 2019; Privileged as an Adult Nurse Practitioner.

Otto, Michelle W., R.N., N.P., Adult Nurse Practitioner in the Department of Medicine; Period of Privileging: June 16, 2017 through June 15, 2019; Privileged as an Adult Nurse Practitioner.

Sennett, Margaret M., R.N., N.P., Pediatric Nurse Practitioner in the Department of Pediatrics; Period of Privileging: July 1, 2017 through June 30, 2019; Privileged as a Pediatric Nurse Practitioner.

Smith, Holley N., R.N., N.P., Adult Nurse Practitioner in the Department of Medicine; Period of Privileging: June 14, 2017 through June 13, 2019; Privileged as an Adult Nurse Practitioner.

Stanley, Melissa, R.N., N.P., Family Nurse Practitioner in the Department of Medicine; Period of Privileging: June 6, 2017 through June 5, 2019; Privileged as a Family Nurse Practitioner.
Tetro, Pamela A., R.N., N.P., Family Nurse Practitioner in the Department of Medicine; Period of Privileging: June 6, 2017 through June 5, 2019; Privileged as a Family Nurse Practitioner.

RESIGNATIONS OF ALLIED HEALTH PROFESSIONALS

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Allied Health Professionals are approved:

Beard, Michelle A., R.N., N.P., Acute Care Nurse Practitioner in the Department of Medicine; Effective Date of Resignation: March 31, 2017.

Goodenough, Theresa, R.N., N.P., Family Nurse Practitioner in the Department of Medicine; Effective Date of Resignation: March 14, 2017.

Norko, Louise M., R.N., N.P., Pediatric Nurse Practitioner in the Department of Pediatrics; Effective Date of Resignation: April 14, 2017.

Utz, Fannie F., R.N., N.P., Family Nurse Practitioner in the Department of Otolaryngology; Effective Date of Resignation: April 7, 2017.

NEW PRIVILEGES TO CLINICAL STAFF MEMBERS

RESOLVED, the recommendations of the Clinical Staff Executive Committee for new procedural privileges to Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Maluf, Daniel, M.D., Surgeon in the Department of Surgery; New Privileges for Robotic Assisted System for General Surgical Procedures; Effective Date: May 12, 2017, through December 30, 2018.

Oberholzer, Jose, M.D., Surgeon in the Department of Surgery; New Privileges for Robotic Assisted System for General Surgical Procedures; Effective Date: May 12, 2017, through March 23, 2018.

The chair adjourned the meeting at 12:40 p.m.

SGH:wtl
These minutes have been posted to the University of Virginia’s Board of Visitors website: http://www.virginia.edu/bov/mcobminutes.html