UNIVERSITY OF VIRGINIA
BOARD OF VISITORS
JOINT MEETING OF THE
MEDICAL CENTER OPERATING BOARD
AND THE BUILDINGS AND GROUNDS
COMMITTEE
SEPTEMBER 15, 2016
AGENDA

I. REMARKS BY THE CHAIRS (Mr. Fay and Dr. Britt) 1

II. ACTION ITEM 2

- Renaming Jordan Hall as Pinn Hall (Richard P. Shannon, M.D.)

III. HEALTH SYSTEM INTEGRATED SPACE PLANNING (Dr. Shannon, Ms. Pamela Sutton-Wallace and David S. Wilkes, M.D.) 4
BOARD MEETING: September 15, 2016

COMMITTEE: Medical Center Operating Board and Buildings and Grounds

AGENDA ITEM: I. Remarks by the Chairs

ACTION REQUIRED: None

BACKGROUND: The Committee Chairs will provide introductory remarks.
UNIVERSITY OF VIRGINIA
BOARD OF VISITORS AGENDA ITEM SUMMARY

BOARD MEETING: September 15, 2016

COMMITTEE: Medical Center Operating Board and Buildings and Grounds

AGENDA ITEM: II. Renaming Jordan Hall as Pinn Hall

BACKGROUND: University policy states that names for academic programs, centers, institutes, departments, physical structures, or parts thereof, on the University of Virginia Grounds or property owned by the University of Virginia Foundation or University affiliated foundations, if used by the University, shall be forwarded to the Board of Visitors for final approval, including all open air courtyards and other outdoor areas.

DISCUSSION: Vivian W. Pinn, M.D., a native of Virginia, graduated from the University of Virginia School of Medicine in June 1967. She was the only woman and only African-American in her class. Following medical school she completed her residency in Pathology at the Massachusetts General Hospital. Between 1970 and 1991, Dr. Pinn served on the faculty at the Schools of Medicine for Tufts University and Howard University, including serving as chair of the Department of Pathology at Howard.

In 1991 Dr. Pinn began her career at the National Institutes of Health (NIH), becoming the first director of the Office of Research on Women's Health. In 1994 she was named Associate Director for Research on Women's Health at the NIH. One of her objectives was to increase the number of women in leadership roles in research and academic institutions. Among other accomplishments, she instituted a national project to re-examine priorities for the women's health research agenda. She retired from the NIH in August 2011.

Dr. Pinn's work has been recognized frequently by her peers and by professional associations. A fellow of the American Academy of Arts and Sciences, she was elected to the Institute of Medicine in 1995. In 1989, she was elected president of the National Medical Association. Dr. Pinn has also received seven honorary degrees in law and science since 1992. She was elected an Honorary Fellow of the New York Academy of Medicine and received the Academy Medal for Distinguished Contributions in Health Policy. In 2011, Dr. Pinn was awarded the Tufts University School of Medicine Dean's Medal.
In 2005, Dr. Pinn became the first African-American woman to give the University’s Commencement Address. In 2001, the School of Medicine established the Vivian W. Pinn Distinguished Lecture in Health Disparities, and in 2010 the School named one of its advisory colleges for medical students the Vivian Pinn College of U.Va.

Dr. Pinn is recognized in her field for being a physician, a pathologist, a scientist, a researcher, and a scholar. She worked tirelessly as an advocate not only for women’s health but for access to health care for all. She embodies the attributes to which the present-day student in the School of Medicine aspires. Dr. Pinn applied her education, training, and knowledge to the betterment of the human condition, which is one of the Health System’s six goals. Her impact on health care in America has been meaningful and significant.

The proposed naming comes with the recommendation of the Names Committee.

**ACTION REQUIRED:** Approval by the Medical Center Operating Board, by the Buildings and Grounds Committee, and by the Board of Visitors

### RENAMING JORDAN HALL AS PINN HALL

**WHEREAS,** Vivian W. Pinn, M.D., is a 1967 graduate of the University of Virginia School of Medicine; and

**WHEREAS,** Dr. Pinn has had a distinguished career, including positions at the National Institutes of Health (NIH), as a physician, scientist, researcher, scholar, and advocate for health care for all individuals; and

**WHEREAS,** Dr. Pinn has dedicated her life to the betterment of the human condition and embodies the attributes to which the present-day medical student aspires; and

**WHEREAS,** the University has previously recognized Dr. Pinn’s talents, achievements, and contributions;

**RESOLVED,** the Board of Visitors renames Jordan Hall as Pinn Hall.
UNIVERSITY OF VIRGINIA
BOARD OF VISITORS AGENDA ITEM SUMMARY

BOARD MEETING: September 15, 2016

COMMITTEE: Medical Center Operating Board and Buildings and Grounds

AGENDA ITEM: III. Health System Integrated Space Planning

ACTION REQUIRED: None

BACKGROUND: The Health System is preparing a comprehensive plan to direct space use in the coming decade. This plan is informed by critical strategic initiatives to improve the patient experience, to deliver services under a population-care model and reimbursement environment, and to raise the prominence of the institution through excellence in patient care, research, and education. The recommendations outlined in this Integrated Space Plan (ISP) are aligned with the Health System's aspirational and transformative vision and its strategies to achieve it. The ISP, when implemented, calls for the reorganization and replacement of specific assets through renovation and new construction to support a tightly integrated, highly-efficient and high-quality organization. The integrated nature of the planning process is unique among major academic medical centers and will yield multiple benefits to its mission of care, science, and education.

During the last nine months, the ISP has gathered data to analyze the amount and adequacy of Health System space required to meet current and projected needs. The planning team also evaluated the space utilization of clinics, research laboratories, classrooms, and offices throughout the Health System's almost six million square foot portfolio. Extensive conversations with key stakeholders, including executive leaders, faculty, administration, and staff, have helped to align the Health System's aspirational vision and strategic initiatives with the recommended space and capital allocation strategy.

DISCUSSION: Through the ISP process, it is evident that over one-third of all Health System space and over one-half of its research space is past its useful life and can no longer accommodate competitive clinical or research functions, even with renovations. Examples include the West Complex, Cobb Hall, 1222 JPA, and MR4, among others. With strategic investments in
renovation, new construction, reorganization, and more efficient use of space, the Health System can realize its vision for the future in a smaller overall footprint, while incorporating growth in clinical visits, significant increase in research grant dollars, and enhanced instructional environments and core facilities.

To optimize the overall space of the Health System and to achieve the Health System’s strategic vision, several guiding principles for reorganizing and managing space have been identified:

- Develop and enforce space governance policies.
- Identify opportunities to share space, promote synergies and improve collaboration – continue to move towards a thematic approach in the research enterprise and implement a service line structure for clinical ambulatory care.
- Co-locate core facilities and building amenities ("common coffee pot").
- Employ highest and best use strategies for each building.
- Optimize investment value of all capital improvements.

In addition, the ISP is developing a comprehensive 10-year capital plan for the Health System with priority investments for both the School of Medicine and the Medical Center. The initial and most critical investments from this plan are:

- A phased multi-level renovation of Old Jordan Hall is viewed as a critical first step to facilitate research team hires prior to realizing a new building.
- A new 250,000 square foot interdisciplinary and translational research building.
- A new market-driven orthopedic center in a highly-accessible and patient-friendly location (Ivy Mountain) as well as several additional consumer-focused specialty centers (i.e., Ophthalmology and Surgical Subspecialties) in locations near Grounds to be determined.
- A new destination multi-specialty ambulatory care center near grounds (thereby decanting significant on-Grounds congestion and parking/traffic demand) in proximity to the research environment.

Dr. Shannon, Ms. Sutton-Wallace, and Dr. Wilkes will discuss the Health System Integrated Space Planning Study with the members of MCOB and the Buildings and Grounds Committee.