

RESOLUTIONS ADOPTED BY THE BOARD OF VISITORS  
JUNE 8-9, 2017

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THE RECTOR AND VISITORS OF THE  
UNIVERSITY OF VIRGINIA

June 9, 2017

Thursday, June 8, 2017

Following a day of committee meetings, the Board of Visitors of the University of Virginia met in open session at 5:00 p.m. on Thursday, June 8, 2017, in the Board Room of the Rotunda. William H. Goodwin Jr., Rector, presided.

Present were Mark T. Bowles, Whittington W. Clement, Frank M. Conner III, Elizabeth M. Cranwell, Thomas A. DePasquale, Kevin J. Fay, Barbara J. Fried, Frank E. Genovese, John A. Griffin, Babur B. Lateef, M.D., John G. Macfarlane III, James B. Murray Jr., James V. Reyes, Jeffrey C. Walker, Nina J. Solenski, M.D., and Bryanna F. Miller.

Absent were L.D. Britt, M.D., and Tammy S. Murphy.

**Vice Rector Appointment, Thursday, June 8, 2017**

After adopting the following motion, the voting members present met in Executive Session:

That the Board of Visitors go into Closed Session for consideration of the appointment of a public officer; specifically, to discuss and consider candidates for vice rector in accordance with Section 2.2-3711 (A) (1) of the Code of Virginia.

At 5:20 p.m., the Board came out of closed session and, on motion, adopted the following resolution certifying that the deliberations in closed session had been conducted in accordance with the exemptions permitted by the Virginia Freedom of Information Act. Ms. Harris called the roll, and the following members voted in the affirmative: Mr. Goodwin, Mr. Conner, Mr. Bowles, Mr. Clement, Ms. Cranwell, Mr. DePasquale, Mr. Fay, Ms. Fried, Mr. Genovese, Mr. Griffin, Dr. Lateef, Mr. Macfarlane, Mr. Murray, Mr. Reyes, Mr. Walker, Dr. Solenski, and Ms. Miller.

That we vote on and record our certification that, to the best of each Board member's knowledge, only public business matters lawfully exempted from open meeting requirements and which were identified in the motion authorizing the closed session, were heard, discussed or considered in closed session.

In open session, Mr. Reyes nominated Mr. Murray for vice rector. On a motion that was duly seconded, the fifteen members present voted unanimously to appoint Mr. Murray as vice rector.

**APPOINTMENT OF THE VICE RECTOR**

RESOLVED, James B. Murray Jr. is appointed Vice Rector for the period July 1, 2017 until June 30, 2019. Thereafter, he will assume the rectorship.

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The Board of Visitors recessed for the remainder of the day.

Friday, June 9, 2017

Following committee meetings, the Board of Visitors with the Finance Committee reconvened for a joint meeting in open session on Friday, June 9, 2017 at 10:20 a.m. in the Board Room of the Rotunda; William H. Goodwin Jr., Rector, presided.

Present were Mark T. Bowles, Whittington W. Clement, Frank M. Conner III, Elizabeth M. Cranwell, Thomas A. DePasquale, Kevin J. Fay, Barbara J. Fried, Frank E. Genovese, John A. Griffin, Babur B. Lateef, M.D., John G. Macfarlane III, James B. Murray Jr., James V. Reyes, Jeffrey C. Walker, Nina J. Solenski, M.D., and Bryanna F. Miller. Present as well was Mr. Daniel M. Meyers, Consulting Member.

Absent were L.D. Britt, M.D., and Tammy S. Murphy.

Also present were Teresa A. Sullivan, Patrick D. Hogan, Thomas C. Katsouleas, Richard P. Shannon, M.D., Melody S. Bianchetto, Susan G. Harris, Donna P. Henry, Lawrence E. Kochard, Patricia M. Lampkin, W. Thomas Leback, Mark M. Luellen, David W. Martel, Debra D. Rinker, Nancy A. Rivers, Roscoe C. Roberts, Pamela H. Sellers, Colette Sheehy, and Kelley D. Stuck. James S. Matteo was a presenter.

**2017-2018 Operating Budget**

Mr. Hogan called on Ms. Bianchetto to present the 2017-2018 Operating Budget for the Academic Division, Medical Center and Transitional Care Hospital, and The University of Virginia's College at Wise.

On motion, the Board adopted the following resolutions:

**2017-2018 OPERATING BUDGET FOR THE ACADEMIC DIVISION**

RESOLVED, the 2017-2018 \$1.7 billion operating budget for the Academic Division is approved as recommended by the President and the Chief Operating Officer.

## **2017-2018 PRATT FUND DISTRIBUTION**

RESOLVED, the budget for the expenditure of funds from the Estate of John Lee Pratt is approved to supplement appropriations made by the Commonwealth of Virginia for the School of Medicine and the Departments of Biology, Chemistry, Mathematics, and Physics in the College of Arts and Sciences. Departmental allocations, not to exceed \$9,935,064 for 2017-2018, are suggested by the department chairs and recommended by the dean of each school. The disbursement of each allotment will be authorized by the Executive Vice President and Provost. To the extent the annual income from the endowment is not adequate to meet the recommended distribution, the principal of the endowment will be disinvested to provide funds for the approved budgets.

## **2017-2018 OPERATING BUDGET FOR THE UNIVERSITY OF VIRGINIA MEDICAL CENTER**

RESOLVED, the 2017-2018 operating budget for the University of Virginia Medical Center, inclusive of the Transitional Care Hospital, is approved as recommended by the President, the Chief Operating Officer, and the Medical Center Operating Board.

## **2017-2018 OPERATING BUDGET FOR THE UNIVERSITY OF VIRGINIA'S COLLEGE AT WISE**

RESOLVED, the 2017-2018 operating budget for The University of Virginia's College at Wise is approved as recommended by the President and the Chief Operating Officer.

## **Strategic Investment Fund Grant Allocations**

President Sullivan reviewed five Strategic Investment Fund proposals with the Board; the Advisory Committee recommended all. The proposals seek to advance the University's stature in neuroscience, the study of democracy, engineering in medicine, the innovation ecosystem at Wise, and scholarship in nursing.

Bold Research Advancement in Neuroscience (BRAIN) requested \$15.71 million over three years to build upon the work of the pan-University Brain Institute. The proposed investment in BRAIN will bring international pre-eminence in three areas of neuroscience disorders: 1) tremor from degenerative diseases such as Parkinson's and Alzheimer's disease; 2) epilepsy; and 3) brain injury, making transformative changes in the way we diagnose and treat these diseases. It will build on these areas allowing the University to be an undisputed world leader in non-invasive approaches to treatment, and in the development and implementation of curative therapies for these diseases.

The Democracy Initiative will create a flexible structure for encouraging interdisciplinary work in the College, integrating research, teaching, and public engagement. Because of its history, the University is uniquely positioned to be the global center for the study of democracy. The request was for \$10 million over three years to match philanthropic gifts raised by the College for this initiative.

Engineering in Medicine requests \$5 million over five years to provide seed funding for collaborative translational research. It pairs clinicians with engineers to generate solutions to challenges at the engineering-medicine interface and improve health outcomes. One example of a project that could be funded is Neurology iTreat. This iPad-based platform would allow physicians to do remote stroke assessment, saving valuable time enroute to the hospital, a crucial Golden Window within which a patient must be treated to increase chances of successful health outcomes. This would be a collaboration among Emergency Medicine, Neurology, Telemedicine, and Computer Science.

The UVA-Wise Innovation Ecosystems requests \$3.5 million over five years to bolster the College's STEM and entrepreneurship programs. The funding will help increase enrollment and retention in software engineering, computer science, and management of information systems degree programs. These skills are critical to building a more diverse economy in Southwest Virginia. The funding will also help create a culture of innovation and entrepreneurship through initiatives such as entrepreneurship boot camps, cybersecurity boot camps, student internships with local businesses, and an entrepreneurial certificate program.

The School of Nursing requests \$2.2 million over three years to increase research in two new specialty graduate programs: Neonatal Nurse Practitioners and Pediatric Nurse Practitioners-Acute Care. This will address a crucial health care need for critically ill children in Virginia, while also improving rankings. Targeted scholarships will be offered for highly competitive students.

In summary, these five projects total \$36.4 million over five years. This will bring the total Strategic Investment Fund commitment over six years to \$216.4 million.

On motion, the Board adopted the following resolution:

**STRATEGIC INVESTMENT FUND GRANT ALLOCATIONS—JUNE 2017**

WHEREAS, the Board of Visitors created the Strategic Investment Fund on February 19, 2016 to fund investments that support the vision and aspirations of the highest levels of excellence in the University's academic, research, and healthcare missions; and

WHEREAS, the Faculty Evaluation Committee reviewed and assessed proposals and provided their analysis to the Advisory Committee; and

WHEREAS, the Advisory Committee reviewed and conducted further assessment of these proposals; and

WHEREAS, the Advisory Committee recommends funding for the following proposals that will materially enhance research, research infrastructure, and the academic experience:

<b>Project</b>	<b>Funding Recommended</b>
Bold Research Advancement in Neuroscience	\$15,710,000
A&S Democracy Initiative	10,000,000
Engineering in Medicine	5,000,000
UVA-Wise Innovation Ecosystem	3,485,460
<u>SON Transforming Clinical Scholarships</u>	<u>2,244,546</u>
<b>Total</b>	<b>\$36,440,006</b>

RESOLVED, the Board of Visitors authorizes the Executive Vice President and Chief Operating Officer to use earnings on the Strategic Investment Fund to support the aforementioned projects recommended by the Advisory Committee.

**Authorization of 2017 Shelf Capital Project Financing Program**

Mr. Matteo, the University’s Associate Vice President and Treasurer, provided an overview of the shelf registration program, which would be a further enhancement to the debt portfolio management program. The shelf program would reduce the time to market of a new debt issue, allowing the University more flexibility to move more nimbly when attractive market opportunities arise. This program would require the development of a base offering document, and the University would plan to issue subsequent supplemental documents for each specific debt issue made under the shelf. Any specific debt issue would require advance Board of Visitors approval.

On motion, the Board adopted the following resolution:

**AUTHORIZATION OF 2017 SHELF CAPITAL PROJECT FINANCING PROGRAM**

WHEREAS, Chapter 9, Title 23 of the Code of Virginia of 1950, as amended (the "Virginia Code") establishes a public corporation under the name and style of The Rector and Visitors of the University of Virginia (the "University") which is governed by a Board of Visitors (the "Board");

WHEREAS, Title 23 of the Virginia Code classifies the University as an educational institution of the Commonwealth of Virginia;

WHEREAS, by Chapter 4.10, Title 23 of the Virginia Code (the "Act"), the University entered into a management agreement with the Commonwealth of Virginia which was enacted as Chapter 3 of Chapter 933 of the 2006 Virginia Acts of Assembly, pursuant to which the University is empowered with the authority to undertake and implement the

acquisition of any interest in land, including improvements on the acquired land at the time of acquisition, new construction, improvements or renovations and to borrow money and make, issue and sell bonds of the University for such purposes, including the refinancing of any such facilities;

WHEREAS, in order for the University to more efficiently access the capital markets, the Board desires to authorize a shelf capital project financing program in an amount of up

to \$500,000,000 (the "Shelf Program") that may be used by the University from time to time to finance or refinance capital projects that have previously been approved by the Board, including capitalized interest, financing costs and working capital related thereto, consistent with the Board's debt policy (collectively, the "Projects"), subject to the limitations and parameters to be set forth in a subsequent resolution of the Board; and

WHEREAS, the Board anticipates that the Shelf Program will be secured by a general revenue pledge of the University and not be in any way a debt of the Commonwealth of Virginia (the "Commonwealth") and shall not create or constitute any indebtedness or obligation of the Commonwealth, either legal, moral, or otherwise;

RESOLVED, the Board hereby authorizes the Shelf Program for the purpose of financing or refinancing any or all of the costs associated with the Projects, including the refinancing of any prior indebtedness incurred in connection therewith, and providing for the terms thereof by entering into a multi-modal indenture or resolution pursuant to which the Shelf Program will be implemented; and

RESOLVED FURTHER, the President of the University or the Executive Vice President and Chief Operating Officer of the University, in consultation with the Chair of the Board's Finance Committee, is authorized to approve the final terms of the Shelf Program, provided that any such terms must be within the limitations and parameters to be set forth in a subsequent resolution of the Board; and

RESOLVED FURTHER, the President of the University or the Executive Vice President and Chief Operating Officer of the University are each hereby authorized to negotiate, execute and deliver all documents related to the Shelf Program; and

RESOLVED FURTHER, all acts of all officers of the University which are in conformity with the purposes and intent of this Resolution and in carrying out the financing plans presented to this meeting are ratified, approved, and affirmed; and

RESOLVED FURTHER, upon approval, this action shall take effect immediately.

### **Academic Affiliation with Inova Health System Foundation**

Dr. Shannon reviewed the academic affiliation with Inova that the Medical Center Operating Board had approved on June 8, 2017.

On motion, the Board adopted the following resolution:

### **APPROVAL OF ACADEMIC AFFILIATION WITH INOVA HEALTH SYSTEM FOUNDATION**

WHEREAS, UVA, through its School of Medicine, desires to collaborate and affiliate with Inova Health System Foundation ("Inova") on a number of academic initiatives to further the educational and research missions of the UVA School of Medicine; and



WHEREAS, the UVA School of Medicine desires to create an LCME-accredited campus on the Inova Fairfax Campus for the Clerkship and Post-Clerkship medical education of UVA medical students starting in March 2021; and

WHEREAS, the UVA School of Medicine desires to partner with Inova, and other institutions as appropriate, to create the Global Genomics and Bioinformatics Research Institute (the “Institute”) on the Inova Campus; and

WHEREAS, the Virginia General Assembly has recognized the importance to the Commonwealth of collaborative efforts toward research with respect to genomics and bioinformatics and accordingly has appropriated funds for such purpose for use by the Institute (Budget Item 478.20) to be administered by the Virginia Research Investment Committee (“VRIC”), and UVA and Inova desire to pursue this funding; and

WHEREAS, the Medical Center Operating Board and the Finance Committee find it to be in the best interests of UVA for the School of Medicine to explore these opportunities with Inova and to enter into one or more affiliations or collaborative relationships as generally described herein;

RESOLVED, the Board of Visitors finds it to be in the best interest of and consistent with the mission and purpose of UVA and its School of Medicine for UVA, through its School of Medicine, to collaborate and affiliate with Inova as authorized hereby, and the Executive Vice President for Health Affairs of the University, in consultation with the Rector of the University, the Chair of the Medical Center Operating Board, and the Chair of the Finance Committee, is authorized to negotiate and agree upon the terms of UVA’s overall academic collaborative relationship with Inova, including those terms to be included in the Master Agreement, on such terms at the Executive Vice President for Health Affairs deems appropriate; and

RESOLVED FURTHER, UVA, on behalf of the School of Medicine, is authorized to create the Regional Campus to be located on the Inova Fairfax, Virginia campus and to be known as the “UVA School of Medicine - Inova Campus” and to expend necessary UVA funds for such purpose, and the Executive Vice President for Health Affairs of the University, in consultation with the Rector of the University, the Chair of the Medical Center Operating Board, and the Chair of the Finance Committee, is authorized to negotiate and agree upon the terms of the Regional Campus agreement with Inova, and all other documents needed for the creation or operation of the Regional Campus, on such terms as the Executive Vice President for Health Affairs deems appropriate; and

RESOLVED FURTHER, UVA, on behalf of its School of Medicine, is authorized to enter into a collaborative relationship with Inova, and such other parties as may be determined to be necessary including GMU, for genomics and bioinformatics research, including the formation of the Global Genomics and Bioinformatics Research Institute entity (the “Institute”), and UVA is authorized to be a member in such Institute, lease and sublease space as required for UVA’s needs, and to expend necessary UVA funds for such purpose; and

RESOLVED FURTHER, the Executive Vice President for Health Affairs of the University, in consultation with the Rector of the University, the Chair of the Medical Center Operating Board, and the Chair of the Finance Committee, is authorized to negotiate and agree upon the terms of all research initiatives between UVA, Inova and such other parties as may be determined to be necessary including GMU; the terms to create and operate the Institute, including terms related to UVA's membership interest in the Institute; renovation and use of facilities for the Institute; recruitment of research talent for the Institute, state funding for the Institute, and other related matters, all on such terms as the Executive Vice President for Health Affairs deems appropriate; and

RESOLVED FURTHER, the Executive Vice President for Health Affairs of the University, in consultation with the Rector of the University, the Chair of the Medical Center Operating Board, and the Chair of the Finance Committee, is authorized to execute contracts and all other documents necessary to achieve the purposes described herein for the creation of an academic affiliation with Inova, including (i) creation and operation of the Regional Campus and (ii) the formation of the Institute and UVA's participation in the Institute as a member, *inter alia*, the Master Agreement, an agreement for the Regional Campus, Articles of Incorporation and Bylaws for the Institute, and further to execute such other documents as may be required by VRIC in order to pursue and receive state funding for the Institute, all on such terms as the Executive Vice President for Health Affairs deems appropriate, and to take all other actions and execute all other documents necessary and appropriate to consummate all of the foregoing matters; and

RESOLVED FURTHER, the Board of Visitors ratifies and approves all action taken prior to the date hereof on behalf of UVA to effectuate the foregoing, including action taken on behalf of UVA to obtain state funding for the Institute.

### **Quasi-Endowment Actions**

The School of Medicine proposed four quasi-endowment actions for consideration including the establishment of three new quasi-endowments and an investment into an existing quasi-endowment account. The three proposed establishments are:

- A \$2.0 million investment to create the Distinguished Professorship in Anesthesiology Quasi-Endowment
- A \$5.0 million investment to create the Ivy Foundation Biomedical Innovation Fund Quasi-Endowment, and
- A \$38.6 million investment to create the Ivy Foundation Translational Research Quasi-Endowment.

Both Ivy Foundation quasi-endowments would be funded from proceeds on the Ivy Foundation gift after having used the original gift to help construct the Translational Research Building, the Children's Hospital, and the Clinical Cancer building. The School of Medicine also proposed an \$18.0 million investment from gainsharing proceeds into the Fund for the Future quasi-endowment.

On motion, the Board adopted the following resolutions:

**ESTABLISHMENT OF DISTINGUISHED PROFESSORSHIP IN ANESTHESIOLOGY QUASI-ENDOWMENT**

WHEREAS, the Department of Anesthesiology has \$2.0 million of departmental clinical revenue to be transferred from the UVA Physicians Group and wishes to create a Quasi-Endowment entitled the Distinguished Professorship in Anesthesiology Quasi-Endowment; and

WHEREAS, the Department of Anesthesiology shall invest these funds in perpetuity, and, thereafter, will use, as needed, the income generated from these funds to support the salary and fringe benefits of the chair holder, and with the Dean's permission may be used to support scholarly activity expenses of the chair holders appointed to the Distinguished Professorship of Anesthesiology chairs;

RESOLVED, the Board of Visitors authorizes the creation by the Department of Anesthesiology the Distinguished Professorship in Anesthesiology Quasi-Endowment.

**ESTABLISHMENT OF IVY FOUNDATION BIOMEDICAL INNOVATION FUND**

WHEREAS, the School of Medicine wishes to create a \$5.0 million quasi-endowment entitled the Ivy Foundation Biomedical Innovation Fund; and

WHEREAS, the School of Medicine shall invest these funds for a minimum of five years, and will use the income generated to support the Ivy Foundation Biomedical Innovation Program;

RESOLVED, the Board of Visitors authorizes the creation by the School of Medicine of the Ivy Foundation Biomedical Innovation Fund Quasi-Endowment.

**ESTABLISHMENT OF THE IVY FOUNDATION TRANSLATIONAL RESEARCH QUASI-ENDOWMENT**

WHEREAS, the School of Medicine wishes to create a \$38.6 million quasi-endowment entitled the Ivy Foundation Translational Research Quasi-Endowment; and

WHEREAS, the School of Medicine shall invest these funds, and, thereafter, will use the income generated in support of translational research activities;

RESOLVED, the Board of Visitors authorizes the creation by the School of Medicine of the Ivy Foundation Translational Research Quasi-Endowment.

**INVESTMENT IN THE FUND FOR THE FUTURE QUASI-ENDOWMENT**

WHEREAS, the School of Medicine has \$18.0 million from the FY2015-16 gainsharing amount from the UVa Medical Center and wishes to invest these funds in the Fund for the Future Quasi-Endowment; and

WHEREAS, the School of Medicine shall invest these funds until needed to meet future School of Medicine obligations;

RESOLVED, the Board of Visitors authorizes the investment by the School of Medicine of \$18.0 million into its Fund for the Future Quasi-Endowment.

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The joint Finance Committee and full Board session ended at 11:30 a.m. Following the Advancement Committee meeting and a break for lunch, the Board of Visitors reconvened in open session at 1:45 p.m. in the Board Room of the Rotunda; William H. Goodwin Jr., Rector, presided.

The Rector called on Dr. Lateef to lead the Pledge of Allegiance.

**Minutes of the March 2-3, 2017 and April 20, 2017 Meetings of the Board of Visitors**

On motion, the Minutes of the Board meetings held on March 2-3, 2017 and April 20, 2017, were approved.

**Resolution for Additions to the Agenda**

On motion, the Board adopted the following resolution approving the consideration of addenda to the published agenda of the meeting:

**RESOLUTION TO APPROVE ADDITIONAL AGENDA ITEMS**

RESOLVED, the Board of Visitors approves the consideration of addenda to the published Agenda.

**Comments by the Rector**

The Rector thanked Dr. Solenski for all her hard work while representing the faculty. He said the relationship between the Board and faculty members has never been stronger and he thanked her for the important role she has played.

Mr. Conner read the following commending resolution for Dr. Solenski:

**RESOLUTION COMMENDING NINA J. SOLENSKI, M.D**

WHEREAS, Nina J. Solenski, M.D., is a graduate of Jefferson Medical College, and received her residency training at Dartmouth and the University of Virginia; and

WHEREAS, Dr. Solenski is an associate professor in the Department of Neurology at the School of Medicine, specializing in Cerebrovascular Disease; and

WHEREAS, Dr. Solenski has served the University in myriad ways, including as chair of the Faculty Senate in 2015 – 2016, during which she educated the Board of Visitors on the activities of, and issues before, the Faculty Senate; and

WHEREAS, Dr. Solenski became the faculty representative to the Board of Visitors on July 1, 2016, for a one-year term ending June 30, 2017; and

WHEREAS, Dr. Solenski is viewed as a trusted adviser to the Board, and has been instrumental in nurturing a positive working relationship between the Board and faculty; and

WHEREAS, Dr. Solenski's thought-provoking comments and questions at Board meetings have assisted Visitors in understanding the perspectives of members of the faculty; and

WHEREAS, Dr. Solenski's active participation on the Ad Hoc Committee on Research has provided an insider's view of research challenges and opportunities;

RESOLVED, the Board thanks Nina J. Solenski, M.D., for her service to the University and to the Board, considers her a trusted friend and colleague, and wishes her continued success and happiness in all of her future endeavors.

**Appointment of Faculty Representative**

Dr. Solenski's term ends on June 30, 2017. On motion, the Board approved the following resolution:

**FACULTY REPRESENTATIVE TO THE BOARD FOR 2017-18**

RESOLVED, Margaret F. Riley is appointed as the non-voting faculty representative to the Board of Visitors for a one-year term commencing July 1, 2017 and ending June 30, 2018.

## **Name Change of Medical Center Operating Board to Health System Board**

The Medical Center Operating Board members propose changing the name to the Health System Board in order to reflect appropriately the scope and oversight of the committee. The Health System Board will have the same authority as the current Medical Center Operating Board as the committee of the Board of Visitors charged with overseeing the University's clinical enterprise, including responsibility for overseeing the operations of the Medical Center and the Transitional Care Hospital for Joint Commission on Accreditation of Hospital Organization purposes, as well as oversight of the School of Medicine and faculty physicians.

On motion, the Board approved the following resolution:

### **NAME CHANGE OF MEDICAL CENTER OPERATING BOARD TO HEALTH SYSTEM BOARD**

RESOLVED, the Board of Visitors approves changing the name of the Medical Center Operating Board to the Health System Board and reconfirms that the Health System Board has responsibility for oversight of the operations of the Medical Center and the Transitional Care Hospital for Joint Commission on Accreditation of Hospital Organization purposes, as well as oversight of the School of Medicine and the faculty physicians.

## **Medical Center Operating Board Appointment**

The Rector recommended appointing Mr. Gene Fife as a public member of the Health System Board. He said Mr. Fife is an active member of the Charlottesville and University communities. He is a retired general partner of Goldman Sachs and former head and chair of Goldman Sachs International. Currently, Mr. Fife runs an investment firm in Charlottesville. He has led the Miller Center Governing Council for a number of years. The Rector said Mr. Fife's strategic thinking skills and knowledge of business, the university, and the health care sector, will be valuable to the Health System.

On motion, the Board approved the following resolution:

### **APPOINTMENT OF EUGENE V. FIFE TO THE MEDICAL CENTER OPERATING BOARD**

WHEREAS, the Board of Visitors may appoint up to six non-voting public members to the Medical Center Operating Board (or its successor) with initial terms not to exceed four years and eligibility for reappointment to an additional term;

RESOLVED, Eugene V. Fife of Charlottesville, VA is appointed as a public member of the Medical Center Operating Board or its successor. Mr. Fife's term is for four years, commencing July 1, 2017 and ending on June 30, 2021.

## **Memorial Resolutions**

Rector Goodwin spoke fondly of two former members of the Board who have passed away: 1) Waller Horsley, who served from 1988 to 1992; and 2) Jack Ackerly, who served from 1995 until 2003, and held the Rector position for his last five years on the Board.

On motion, the Board approved the following resolutions:

### **MEMORIAL RESOLUTION FOR WALLER H. HORSLEY**

WHEREAS, Waller H. Horsley was born in Richmond and took a B.A. from the University of Virginia in 1953 and a L.L.B. from the University of Virginia School of Law in 1959; and

WHEREAS, as an undergraduate student Waller Horsley was active in many organizations including Phi Beta Kappa, Omicron Delta Kappa, the Z Society, and the Raven Society. He was honored with the Raven Award in 1953 and he served as Student Council president; as co-editor of the Corks and Curls; and as captain of the 1953 varsity tennis team; and

WHEREAS, Mr. Horsley was on the Editorial Board of the Virginia Law Review from 1957 to 1959, and was inducted into the Order of the Coif; and

WHEREAS, Mr. Horsley practiced law at Hunton & Williams in Richmond for 33 years before leaving in 1992 to form Horsley & Horsley with his two sons; and

WHEREAS, Mr. Horsley was appointed to the Board of Visitors in March 1988, and served with distinction until September 1992; and

WHEREAS, Mr. Horsley served as chair of the Educational Policy Committee and was a member of the Student Affairs and Athletics Committee and the Health Affairs Committee; and

WHEREAS, Mr. Horsley passed away at the age of 85 on May 10, 2017. He is survived by his wife Margaret, his children Terrell, Stuart, and John, his brother Dr. John Horsley, his sister Janet Horsley Mauck, and seven grandchildren;

RESOLVED, the Board of Visitors commemorates the life of Waller H. Horsley, notably his contributions to the University of Virginia, and extends its sincerest condolences to his family and friends, especially his wife Margaret, his children, his siblings and his grandchildren, and those whose lives he touched.

## **MEMORIAL RESOLUTION FOR JOHN P. ACKERLY III**

WHEREAS, John P. Ackerly III was born in Lexington and took a B.A. from the University of Virginia in 1957 and a L.L.B. from the School of Law in 1960; and

WHEREAS, Mr. Ackerly received the Algernon Sydney Sullivan Award as the outstanding male graduate of 1957; and

WHEREAS, Mr. Ackerly was named to the Raven Society, the University's oldest and most prestigious honorary society; and

WHEREAS, in 1960, Mr. Ackerly joined the law firm of Denny, Valentine and Davenport, now Troutman Sanders, where he had an active practice until retiring in 2010; and

WHEREAS, a dedicated member of numerous boards and commissions, he served his church, his community, and his state; and

WHEREAS, Mr. Ackerly was appointed to the Board of Visitors by Governor Allen in 1995, was re-appointed by Governor Gilmore in 1999, and served until March 1, 2003; and

WHEREAS, Mr. Ackerly was elected Rector by his colleagues on the Board in 1998, and was re-elected in 2002; and

WHEREAS, Jack Ackerly's tenure as Rector was distinguished by his dedication and his humor; his passion for American history, particularly the Civil War era; and his consensus-building style; and

WHEREAS, while Rector, Mr. Ackerly served as chair of the University of Virginia Foundation, and he taught commercial law in the School of Continuing & Professional Studies and business law at Piedmont Virginia Community College; and

WHEREAS, Jack Ackerly passed away at the age of 82 on May 18, 2017. A devoted husband and father, he is survived by his beloved wife Mary, his children Mary and John, his brother Benjamin, and four grandchildren;

RESOLVED, the Board of Visitors commemorates the life of John P. Ackerly III, notably his lasting contributions to the University of Virginia, and extends its sincerest condolences to his family and many friends who enjoyed his lively company.

### **Report by the President**

President Sullivan provided a brief report on recent and future events. She mentioned the Bicentennial launch just four months away.



She said students lead the way in distinguishing the University. Two graduating students earned Rhodes Scholarships, and three were selected as Marshall Scholars — this was the first time that three UVA students were selected for Marshall Scholarships in a single year. Twelve students and recent graduates received Fulbright Scholar awards to pursue graduate study and to teach overseas.

This spring, the first cohort of Fellows from the Meriwether Lewis Institute for Citizen Leadership graduated. In their work as Fellows, these students made a lasting mark on the University. President Sullivan provided some examples including developing the structure for the Honor Audit Commission. The 2019 cohort of Meriwether Lewis Fellows is on Grounds during the summer to begin their work in the summer-institute phase of the program.

Multidisciplinary research is a focus this year. Two new pan-University institutes have been created, the Institute of Global Infectious Diseases, and the Resilience Institute, which will become one of the first institutes in the nation to focus on “wicked problems,” ranging from the effect of climate change on coastal erosion to the restoration of dead rivers caused by massive urbanization.

The strategic research partnership with the Max Planck Society’s MAXNET Energy continues to grow, with support from a cluster-hiring initiative.

Many students engaged in research in the past year, including those who participated in the “Double Hoo” program that pairs undergraduates with graduate students to work together on research. This spring, the faculty committee that supports the Double Hoo program selected 20 new projects to receive grants for the 2017-18 academic year, and five more student teams received renewal grants to continue projects from the past year.

Total Advising continues to thrive, including the enhanced Career Center. This past semester, nearly 3,700 students visited with Career Center advisers, up 30% from the spring 2016 semester, and 868 companies recruited on Grounds. More than 700 students participated in a semester-long mentoring program, and an additional 300 participated in “flash mentoring” sessions.

The Office of Global internships arranged more than 90 internships for students in the past year. The internships were located in 38 cities in 27 different countries. This program is equipping students with the global awareness they’ll need to thrive in today’s global economy.

Faculty hiring efforts, including numerous cluster-hire searches, are still underway. All these efforts can be traced to strategies set forth in the Cornerstone Plan. When the Board of Visitors approved the core elements, or “pillars,” of the Cornerstone Plan in November 2013, then-Rector George Martin said that the plan would “challenge us to build on our accomplishments while identifying exciting new frontiers.”

President Sullivan said she was grateful for the Board's sustained support as the University continues to meet challenges and to push the University toward those new frontiers.

President Sullivan asked for approval of the Gifts and Grants Report, which on motion made and seconded, was approved unanimously by voice vote.

### **GIFTS AND GRANTS REPORT (written report)**

#### **Summary of Fiscal Year 2017 through the Third Quarter (March 31, 2017):**

Total fundraising progress for the University of Virginia and its related foundations was \$256,153,818 through March 31, 2017. Gifts and commitments to the School of Architecture, Blandy Farm, McIntire School of Commerce, School of Continuing & Professional Studies, Darden School of Business, Curry School of Education, School of Engineering & Applied Science, Law School, Batten School of Leadership & Public Policy, Medical Center, School of Nursing, Athletics, Jefferson Scholars Foundation, Center for Politics, Jeffersonian Grounds Initiative, University Library, Virginia Foundation for the Humanities, Women's Center, Alumni Association, and College at Wise saw increases over the previous fiscal year.

#### **Significant Gifts Received Since the Last Meeting:**

- Estate of Henry J. Javor bequest of \$2,552,927 to the School of Architecture for need-based scholarships.
- Estate of Randolph Preston Pillow, M.D. bequest of \$2,510,592 to the School of Medicine for the UVA Medical Student Emergency Fund and the Randolph Preston Pillow Medical Scholarship Fund for Excellence, as well as to the Jefferson Scholars Foundation for the Dr. Randolph Preston Pillow Jefferson Scholarship.
- Claude Moore Charitable Foundation pledge payment and gifts totaling \$2,255,000 to the School of Medicine for the Claude Moore Medical Education Building and the Diane G. Snustad Geriatrics Education Fund, as well as to the Sorensen Institute of Political Leadership for general support.
- Mr. Scott G. Stephenson and Mrs. Beth F. J. Stephenson pledge payment through the Fidelity Charitable Gift Fund of \$2,000,000 to the Data Science Institute for the Stephenson Chair of Data Science Fund.
- Anonymous gift of \$2,000,000 to the Darden School of Business for the Armstrong Center for Alumni Career Services.

- The Soho Center in-kind gift of 116,336 books valued at \$1,869,000 to the Medical Center for the UVA Children's Hospital book program.
- The John Templeton Foundation private grant of \$1,497,781 to the College of Arts & Sciences for a study of progress at the interface of philosophy and behavioral genetics.
- Mr. Mortimer M. Caplin gifts totaling \$1,147,072 to the College of Arts & Sciences for the construction of theater facilities on the Arts Grounds; as well as to the Law School for the Mortimer Caplin Public Service Scholarship and Award and the Daniel Caplin Award.
- Bedford Falls Foundation pledge payment of \$1,000,000 to the School of Nursing for the Conway Fund/Clinical Nurse Leader Program.
- Mr. John A. Griffin pledge payment of \$1,000,000 to the Blue Ridge Scholarships.
- Anonymous gifts totaling \$810,000 to the School of Medicine for the Family Medicine Grand Aides Program and the Department of Emergency Medicine.
- Mrs. Constance C. Lacy and Mr. Linwood A. Lacy, Jr. pledge payments and gifts totaling \$643,000 to the School of Engineering & Applied Science for the Graduate Fellows Initiative and the Experiential Activities Program as well as to Athletics for the 2017 Annual Fund Drive.
- Ms. Kaye Lawson and Mr. Alan R. Foster gift of \$594,855 to the College at Wise for the Kaye Lawson and Alan R. Foster Charitable Reminder Unitrust.
- Mr. Thompson Dean III gift of \$550,000 to Athletics for an indoor golf facility.
- Mrs. Maxine P. Lynn pledge payments and gifts totaling \$527,168 in unrestricted support to the Maxine Platzer Lynn Women's Center.
- Mr. William D. Cannon, Jr. and Mrs. Nancy Cannon gift of \$504,666 to the Darden School of Business and the Jefferson Scholars Foundation for the William D. Cannon, Jr. Darden Jefferson Fellowship.
- The Mary Morton Parsons Foundation pledge payment of \$500,000 for the Rotunda Restoration.
- William T. Grant Foundation private grants totaling \$465,464 to the Curry School of Education for two research initiatives: Reducing Inequalities through Student Networks: Social Network Influences on Academic Engagement and Achievement, and Understanding the Benefits and Challenges of Ethnic Diversity in Middle Schools: The Mediating Role of Peer Social Networks.

- National College Advising Corps, Inc. private grant of \$402,593 to the College Advising Corps Fund.
- Anonymous pledge payment of \$400,000 to Athletics for Davenport Field improvements.
- Mrs. Ashley Thompson Manning and Mr. Peyton Manning gift through the Fidelity Charitable Gift Fund of \$300,000 in unrestricted support for the Alumni Association.
- Mr. Steven J. Stout gift of \$300,000 to the College of Arts & Sciences for the Donald F. Hunt Endowed Fund for Graduate and Postdoctoral Training in Chemistry.
- Anonymous gift of \$300,000 to the Virginia Foundation for the Humanities for the History Hotline Project.
- Estate of Marilyn J. Kreitzburg bequest of \$287,654 to the University Libraries for the Kreitzburg-Harvey Family Library Fund.
- Friedreich's Ataxia Research Alliance private grants totaling \$275,000 to the School of Medicine for a study of how endurance and resistance exercise mitigate Friedreich's ataxia.
- E3: Elevate Early Education private grant of \$254,329 to the Curry School of Education for the Model Program for Early Childhood Education.
- Ms. Joanne Barkett Conway and Mr. William E. Conway, Jr. gift of \$250,000 to the School of Nursing for the Compassionate Care Initiatives.
- Institute for Transfusion Medicine private grant of \$250,000 to the School of Medicine for research on transfusion safety.
- Mr. Neal Moszkowski gift of \$250,000 to Athletics for the tennis program.
- The Seraph Foundation pledge payment of \$250,000 to the School of Medicine for the Virtual Cardiac Resynchronization Therapy Development Fund.
- Mr. Michael B. Zalamea gift of \$250,000 to the Darden School of Business for the Darden Philippine Scholarship Fund.
- Anonymous gift of \$250,000 to the Miller Center of Public Affairs for the Institute for Presidential Studies.

### **Significant Pledges Received Since the Last Meeting:**

- Ms. Lisa Palmer pledge of \$4,000,000 to Athletics for the softball program.
- Mrs. Constance C. Lacy and Mr. Linwood A. Lacy, Jr. pledges totaling \$1,050,000 to the School of Engineering & Applied Science for the Graduate Fellows Initiative and unrestricted support.
- Mrs. Corey Phillips Fowler and Mr. John D. Fowler, Jr. pledge of \$1,000,000 to the Darden School of Business and the Jefferson Scholars Foundation for the Fowler Family Jefferson Scholars Foundation Endowment Fund.
- The Seraph Foundation pledge of \$825,000 to the School of Medicine for the Virtual Cardiac Resynchronization Therapy Development Fund.
- Anonymous pledge of \$500,000 to the Contemplative Sciences Center for operating support.
- Mr. Paul Tudor Jones II and Mrs. Sonia Klein Jones pledge of \$375,000 to the Contemplative Sciences Center for operating support.
- Anonymous pledge of \$363,000 to the Jefferson Scholars Foundation for the Elizabeth Tyler Harris Jefferson Scholarship Fund.
- Mrs. Dona Peak Oldfield and Mr. Henry Jordan Oldfield pledge of \$340,000 for the Dona and Henry Oldfield 2017 Bicentennial Scholars Fund.
- Mrs. Shelley L. Boyce and Mr. Daniel J. Boyce pledge of \$250,000 to the Jefferson Scholars Foundation for the Jefferson Scholars Program Fund.
- Mr. David C. Burke and Ms. Kelly L. McGann pledge of \$250,000 for Athletics facilities.
- Judge J. Scott Vowell pledge of \$250,000 to the Law School for the Honorable J. Scott Vowell '61 Scholarship.

### **Comments by the Faculty Senate Chair**

Mr. Alf Weaver is the Chair of the Faculty Senate. His comments are provided below:

Good afternoon. I'm Alfred Weaver, and I speak to you today as both a UVA veteran and a newbie: I've been a Professor of Computer Science here for the past 40 years, but my Senate Chair's job is just 8 days old. I know I have a lot to learn but I assure you that I am eager to do so. I

appreciate your invitation to speak to you for the next four hours about the Senate's plans....

But really, today I just want to brief you on two points:

(1) Senate plans for the 2017-18 academic year

We anticipate having six full Senate meetings this coming academic year as well as monthly meetings of our Executive Council. Topics to consider:

1. how faculty benefits work, how they get defined, and how they get paid for;
2. how our institution can help forestall the spread of malware and cyberterrorism, and promote cybersecurity;
3. "How to Retire"— what are the procedural issues for faculty facing retirement, and can we offer a gentler path than just termination. Engineering is offering a step-down plan that shows promise.
4. review the impact of the federal government's increasing number of non-renewals of visas for non-citizen faculty and staff;
5. contribute to the celebration of our Bicentennial;
6. assess the prospects for faculty raises; [I was encouraged by this morning's budget discussion!]
7. discuss UVA Finances as they affect our academic program in an era of reduced state support;
8. welcome a new UVA President when the time is right;
9. hold a workshop to teach the faculty how to give a TED talk. At your last meeting, you and I saw Professor Silvia Blemker in action, and she was incredible. I would like more faculty to be able to explain the importance and impact of their research and education projects in a 10-minute setting.

(2) Proposed response to the need for undergraduate access to Computer Science (CS) courses.

Also at your last meeting, you heard your student representative, Phoebe Willis, report that the number one complaint she heard during the 2016-17 academic year was about students' inability to register for Computer Science classes. In my 30 seconds of introduction during the March meeting I brashly pledged to work with the Board to solve that problem, so today I am reporting on what Computer Science has done.

But before I explain about our proposal, let me just give you some background about CS at UVA. We are a high-growth department. We support three undergraduate majors: the BS in Computer Science, the BS in Computer Engineering, both in the Engineering School, and the BA in Computer Science in the College. In May 2015, our total enrollment of

undergraduate majors was 770. One year later it was 930. As of last month, it was 1,081. Transfer students will add another 90. This next academic year we expect to confer 413 undergraduate degrees.

All of our graduates get good jobs. For the 2016 graduating class, the median salary for CS graduates was \$89k. 48% of them went to Northern Virginia, 19% to Seattle (home of Microsoft and Amazon), 15% to New York (to work in financial markets), 10% to Silicon Valley to work at Google and other newer start-ups, and 8% stayed in Charlottesville.

We also operate a vibrant graduate program. Over the past three years, graduate enrollment for the master's and PhD has grown from 91 to 235.

If you count all of our teaching faculty (tenured, tenure-track, non-tenure-track, lecturers, adjuncts, and post-docs), our faculty total 41. We are growing our faculty as fast as we can, but the competitive pressure in the academic job market is tremendous. By the way, I salute the Provost's plan to move lecturers into the general faculty ranks; this was an important factor in our hiring this past year.

In academic year 2015-2016, CS students collectively generated 20,000 student credit hours. This makes us the fourth largest producer of student credit hours in the University, after commerce, economics and psychology. Our eight lower-division courses alone generated 3600 student credit hours.

So, what are we doing about this overwhelming student demand?

1. Demand for the major: We enrolled 100 additional majors this past academic year than we did the previous year to respond to the demand for the CS major, even though our faculty hiring did not keep up with our student growth. Last week we expanded class sizes in our introductory courses so that we completely eliminated the wait list. But of course this will not last; engineering alone will bring in about 600 first-years for whom CS classes are required.

2. Course demand from non-majors: We have proposed a three-phase expansion program. Phase one will enlarge the enrollment in our five introductory courses. This will create a choke-point in our 2000-level courses, so phase two is to remedy that. That in turn will create choke-points in our upper-division courses, so phase three will fix that problem.

In summary, we requested the obvious resources: more faculty, teaching assistants, computer labs, and space. But I think that with those resources we can achieve a goal that your Computer Science department

has now adopted: we want to provide computer science education to every UVA undergraduate who wants it. That's my report; thank you for your time.

### **Comments by the Student Representative to the Board**

Ms. Miller said part of her goal is to bring to the Board a different perspective and a theme for her talks will be to bring a different student to introduce to the Board at each meeting. This will help broaden the Board's understanding of the different dimensions of the "student experience." She is a history major with a particular interest in the Cold War. She was raised by a single mother and is a first-generation, low-income college student. When asked how she ended up at the University of Virginia, she tells people about a letter she received from President Sullivan when she was in the 9<sup>th</sup> grade. She kept the letter in a drawer and reflected on it later when applying to colleges. She is a work-study student, working this summer at Alderman Library. She said the Board's commitment to AccessUVA and the Bicentennial Scholars fund is sending a great message to first generation students like herself – that the Board cares, the University cares, and one of the strengths mentioned earlier is to welcome all students into the University regardless of income; maintaining a need-blind admission policy is important.

Ms. Miller spoke about student concerns that undergraduate students do not have sufficient opportunities to do research. At the University of Michigan, there is a program that employs 1,200 undergraduate students and pays them to work alongside a faculty member, which might be something we could do at the University.

As the student representative, she will also be working on cultivating different forms of communication. She will continue the Facebook page and the newsletter, but she also entered into a partnership with the Cavalier Daily-- every month she will submit an op-ed based on whatever the Board is working on that month or a summary of what happened at the meeting. The idea is to provide multiple communication channels to be as transparent as possible during her tenure as the student representative.

Ms. Miller encouraged Board members to think of ways to meet as many students as possible and to get to know them personally. She offered to assist in making these connections.

### **On-Line Education**

President Sullivan presented on the University's online programs and led a discussion about the future of online and distance education. She said as she was preparing for the discussion, she received news that AffordableColleges.com ranked UVA's online Bachelor of Professional Studies in Health Sciences Management program #8 in the nation in its list of "Online Bachelor's Degrees in Healthcare Administration." Offered



through the School of Continuing and Professional Studies, the online BPHM program prepares students who have technical backgrounds in emergency medical services, health information management, radiography, and other healthcare fields to assume roles in health care management. This new ranking is a testament to the quality and affordability of this program.

Ms. Sullivan showed two videos to illustrate the University's offerings of massive open online courses (MOOCs) that are available through Coursera. The first featured Darden professor Michael Lenox teaching SWOT analysis. The second one featured history professor Peter Onuf talking about the Rotunda; this serves as the introduction for his six-week MOOC "The Age of Jefferson."

Ms. Sullivan explained that Darden produced two versions of the SWOT analysis MOOC. The cost for production of the first version that went live in Fall 2012 with just Mr. Lenox was about \$5,000. The cost for the second version that went live in Fall 2015 with Mr. Lenox and Darden Professor Jared Harris was approximately \$21,000 because of the design of the course. The gross revenue (before refunds and financial aid, but not including bulk sales) was \$208,000. ("Bulk sales" are when users buy a bundle of five MOOCs on "Foundations of Business Strategy" for one price with a 10% discount.) This course first went live in Fall 2012 but was not monetized until spring 2015. There were over 300,000 visitors to the course before it was monetized. Total visitors are 525,132; the total who completed the course are 8,984. The course was rated a 4.7 out of 5, with 680 ratings and 136 reviews. Five full-time students are now enrolled at Darden who originally took the MOOC.

President Sullivan said Darden's MOOC content has served as a funnel for (a) additional online courses run through custom and open enrollment Executive Education; (b) the basis for asynchronous and blended courses offered in EMBA program electives; (c) broadened UVA/Darden reach to over 220 countries and territories; and (d) adding over 100,000 people to the free Darden Online Community, through which Darden shares news and thought leadership.

The "Age of Jefferson" MOOC with Peter Onuf cost about \$120,000 to produce: \$80,000 for filming, and \$40,000 for translations to Spanish and Chinese. Gross revenue (before refunds and financial aid) was \$6,468. Visitors to the course totaled 121,022; the total number of people who completed the course was 4,111. The course received a rating of 4.6 out of 5 stars, with 180 ratings and 50 reviews. This content was designed to appeal to alumni and to be used as a pre-matriculation study for incoming students. It is used primarily as a tool for marketing and alumni engagement and as a primer for new students.

The President suggested a discussion around four questions:

- Should we lift age restrictions for our BIS program? (*The BIS program requires a four-year post-HS graduation wait period*)
- Are there markets we could enter at scale?

- How could online enrollments potentially affect our in-state/out-of-state balance?
- A philosophical question: *Who do we want UVA to be?*

There was significant discussion among members of the Board, with no firm conclusions except this is an area for further exploration in the broader context of what students will desire to learn in the future and how they will desire to learn it—what methods of delivery will be most effective.

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**Closed Session, Friday, June 9, 2017**

The Board of Visitors met in open and closed session at 3:30 p.m. William H. Goodwin Jr., Rector, presided.

Present were Frank M. Conner III, Elizabeth M. Cranwell, Thomas A. DePasquale, Kevin J. Fay, Barbara J. Fried, Frank E. Genovese, John A. Griffin, Babur B. Lateef, M.D., John G. Macfarlane III, James B. Murray Jr., James V. Reyes, Jeffrey C. Walker, Nina J. Solenski, M.D., and Bryanna F. Miller.

Absent were Mark T. Bowles, L.D. Britt, M.D., Whittington W. Clement, and Tammy S. Murphy.

Also present were Teresa A. Sullivan, Patrick D. Hogan, Thomas C. Katsouleas, Richard P. Shannon, M.D., Susan G. Harris, David W. Martel, Debra D. Rinker, Roscoe C. Roberts, and Farnaz F. Thompson.

After adopting the following motion made by Ms. Miller and duly seconded, the voting members present plus Nina Solenski, M.D. and Bryanna F. Miller, went into closed session beginning at 3:30 p.m.

That the Board of Visitors go into closed session to discuss and consider proposed faculty personnel actions, specifically, faculty elections, promotions, special salary actions, resignations, retirements, and deaths; and to discuss and consider prospective candidates for employment, specifically, to receive a report from the co-chairs of the Special Committee on the Nomination of a President on prospective candidates for the position of president. The relevant exemption is Section 2.2-3711(A)(1) of the Code of Virginia.

At 4:15 p.m., the Board left closed session and, on the following motion made by Ms. Miller, all members present certified by roll call vote that the deliberations in closed session had been conducted in accordance with the exemptions permitted by the Virginia Freedom of Information Act. The members voting in the affirmative were Mr. Goodwin, Mr. Conner, Ms. Cranwell, Mr. DePasquale, Mr. Fay, Ms. Fried, Mr. Genovese, Mr. Griffin, Dr.

Lateef, Mr. Macfarlane, Mr. Murray, Mr. Reyes, and Mr. Walker. Dr. Solenski and Ms. Miller also voted in the affirmative.

I move we vote on and record our certification that, to the best of each member's knowledge, only public business matters lawfully exempted from open meeting requirements and which were identified in the motion authorizing the closed session, were heard, discussed, or considered in closed session.

### **Final Session, Friday, June 9, 2017**

All voting members were present except Mark T. Bowles, L.D. Britt, M.D., Whittington W. Clement, and Tammy S. Murphy. All members present voted in the affirmative on all resolutions.

### **CONSENT ITEMS**

#### **MASTER OF SCIENCE (M.S. IN ATHLETIC TRAINING IN THE CURRY SCHOOL OF EDUCATION**

(approved by the Academic and Student Life Committee on June 8, 2017)

RESOLVED, subject to approval by the State Council of Higher Education for Virginia, the Master of Science in Athletic Training is established in the Curry School of Education.

#### **DEMOLITION OF THE STORAGE BUILDINGS AT OLD IVY ROAD OFFICE BUILDING SITE**

(approved by the Buildings and Grounds Committee on June 9, 2017)

WHEREAS, construction of the Old Ivy Road Office Building will require the demolition of three storage sheds (# 0597, 0600, and 0601); and

WHEREAS, pursuant to the Management Agreement, dated November 15, 2005, by and between the Commonwealth of Virginia and The Rector and Visitors of the University of Virginia, subject to review by the Art and Architectural Review Board and the Department of Historic Resources and compliance with such general laws as may be applicable, the Board of Visitors is authorized to approve the demolition of buildings; and

WHEREAS, the demolition of the sheds has been approved by the Art and Architectural Review Board and the Department of Historic Resources;

RESOLVED, the demolition of three sheds at the Old Ivy Road Office Building site is approved by the Board of Visitors; and

RESOLVED FURTHER, the Executive Vice President and Chief Operating Officer is authorized, on behalf of the University, to approve and execute such documents and to take

such other actions as deemed necessary and appropriate in connection with the demolition of the sheds; and

RESOLVED FURTHER, all prior acts performed by the Executive Vice President and Chief Operating Officer, and other officers and agents of the University, in connection with the demolition of the sheds, are in all respects approved, ratified, and confirmed.

## **ACTION ITEMS**

### **AUDIT DEPARTMENT FY 2018-FY 2019 AUDIT PLAN**

(approved by the Audit, Compliance, and Risk Committee on June 8, 2017 – Audit Plan is included as Attachment A)

RESOLVED, the Audit Department FY 2018-FY 2019 Audit Plan is approved as recommended by the Audit, Compliance, and Risk Committee.

### **AUDIT DEPARTMENT CHARTER**

(approved by the Audit, Compliance, and Risk Committee on June 8, 2017 – Charter is included as Attachment B)

RESOLVED, the University of Virginia Audit Department's charter, reflecting changes to conform to The IIA's recently updated professional standards, is approved as recommended by the Audit, Compliance, and Risk Committee.

### **APPOINTMENTS AND REAPPOINTMENTS TO THE BOARD OF THE UNIVERSITY OF VIRGINIA'S COLLEGE AT WISE**

(approved by the Committee on The University of Virginia's College at Wise on June 8, 2017)

RESOLVED, Mr. Paul D. Buchanan, Mr. James N. L. Humphreys, Mr. Lewey K. Lee, and Mr. Robert F. Stallard are reappointed to The University of Virginia's College at Wise Board for four-year terms ending June 30, 2021, in accordance with the Board's bylaws; and

RESOLVED FURTHER, Mr. Leton L. Harding Jr. and Mr. Jeffery A. Sturgill are appointed to The University of Virginia's College at Wise Board for four-year terms ending June 30, 2021, in accordance with the Board's bylaws.

### **ESTABLISHMENT OF THE CARL LYNCH III PROFESSORSHIP IN ANESTHESIOLOGY**

(approved by the Academic and Student Life Committee on June 8, 2017)

WHEREAS, for more than 35 years, Carl Lynch III, M.D., has had a distinguished career in the School of Medicine. On faculty since 1981, he served as the Robert M. Epstein Professor of Anesthesiology from 1999 to 2008, and chair of the Department of Anesthesiology from 1999 to 2005. As Professor of Anesthesiology from 2008-present, he has continued to serve the Department as a clinician, educator and researcher; and

WHEREAS, The Department of Anesthesiology is honoring Dr. Lynch for his outstanding service as a major contributor to both the clinical and the academic missions of the Department of Anesthesiology and the University of Virginia by funding a professorship in his name;

RESOLVED, the Board of Visitors establishes the Carl Lynch III Professorship in Anesthesiology; and

RESOLVED FURTHER, the Board thanks the Department of Anesthesiology for their generosity in funding this important professorship, and congratulates Dr. Lynch for more than 35 years of exemplary service to the University.

**UNIVERSITY OF VIRGINIA ENROLLMENT PROJECTIONS – THROUGH 2022-2023**  
(approved by the Academic and Student Life Committee on June 8, 2017)

WHEREAS, the State Council of Higher Education for Virginia requires that a six-year enrollment projection be submitted every two years by public institutions of higher education to assist in statewide enrollment planning efforts; and

WHEREAS, the University's existing enrollment plan, approved by the Board of Visitors in March 2015, must be updated to reflect projected undergraduate and graduate enrollment levels through 2023-2024; and

WHEREAS, the Board of Visitors revised its enrollment growth plans in 2015 to continue the incorporation of an additional undergraduate student growth of 1,673 students by 2020-2021; and

WHEREAS, in January 2017 the Board of Visitors approved the increase of an additional 100 in-state undergraduate students;

RESOLVED, the Executive Vice President and Provost is authorized to continue to implement plans with the State Council of Higher Education for Virginia which will allow the University to increase total enrollment by 1,411 over the period of 2016-2017 through 2023-2024.

**RESOLUTION COMMENDING BRIAN BOLAND**

(approved by the Academic and Student Life Committee on June 8, 2017)

WHEREAS, Brian Boland has completed 16 years of dedicated service to the University of Virginia, serving as the Cavaliers' head men's tennis coach; and

WHEREAS, Brian Boland has brought prestige and honor to the University in winning four NCAA Men's Tennis Championships in the last five years, including winning his third-consecutive in Athens, Georgia, on the 23<sup>rd</sup> of May of this year, six ITA National Team Indoor Titles, and 12 ACC Championships, compiling 453 wins, including a decade-

long streak of 140-consecutive victories over Atlantic Coast Conference opponents, which was the longest streak by any team in any sport in conference history; and

WHEREAS, Brian Boland has distinguished himself as one of the most accomplished coaches in his profession, twice being lauded as the Intercollegiate Tennis Association National Coach of the Year, leading his team to a number one ranking in 10 different seasons as well as leading his team to the Final Four of the NCAA Men's Tennis Championship for an unprecedented eight straight years; and

WHEREAS, Brian Boland has served as a mentor to the young men under his charge, helping to lead them to personal athletic glories with four NCAA Singles Champions, three NCAA Doubles Champions, 43 All-Americans, 41 NCAA singles and 17 NCAA doubles participants, 59 All-ACC selections, three ITA National Players of the Year, two ITA National Freshmen of the Year, 10 ITA Regional Rookies of the Year, four ACC Freshmen of the Year, 12 ACC Tournament MVPs and three ACC Players of the Year; and

WHEREAS, Brian Boland has shown a ceaseless dedication to prioritizing academics with five athletes being lauded with the Atlantic Coast Conference Scholar-Athlete of the Year award and two-dozen players earning a spot on the All-ACC Academic team while his teams have had also the top GPA among the men's squads in UVA intercollegiate athletics in nine of the last 19 semesters, and been in the top-two for 14 of those, with the 2017 NCAA Champion squad also boasting the program's highest GPA on record; and

WHEREAS, Brian Boland has strived to build a culture of character, discipline, communication, and service, teaching his players the value of building relationships in addition to honing their athletic prowess in order to help prepare them to become future leaders; and

WHEREAS, Brian Boland, through his altruism and servanthood, has been embraced by the Charlottesville community for working hand-in-hand with municipal and business leaders as well as citizens throughout the area to create a symbiotic and reciprocal relationship between the program and the borough;

RESOLVED, the Academic and Student Life Committee of the Board of Visitors thanks Brian Boland for his exemplary service and wishes him all the best in his future endeavors.

**2017 MULTI-YEAR MAJOR CAPITAL PLAN FOR THE ACADEMIC DIVISION, HEALTH SYSTEM, AND COLLEGE AT WISE**

(approved by the Finance and Buildings and Grounds Committees on June 9, 2017)

WHEREAS, in accordance with the capital projects approval process endorsed by the Buildings and Grounds Committee in November 2015, major capital projects are vetted by the Space Leadership Committee and executive leadership, as well as by appropriate committees of the Board of Visitors, to ensure alignment with the Cornerstone Plan and institutional priorities; and

WHEREAS, the projects included in the proposed 2017 Major Capital Plan are arrayed across a six-year plus timeframe based on the anticipated work related to each project; and

WHEREAS, the University is also engaging in several major capital planning studies that will result in specific projects in the future; and

WHEREAS, the Executive Vice President and Chief Operating Officer will confirm that appropriate funding is in place before any project commences construction;

RESOLVED, the 2017 Multi-Year Major Capital Plan for the Academic Division, the Health System, and the College at Wise is approved; and

RESOLVED FURTHER, the financial plans for capital projects expected to begin by 2018 in the update of the 2017 Multi-Year Major Capital Plan are complete and approved.

**APPOINTMENT OF PETER M. GRANT II AS THE CHAIR OF THE UNIVERSITY OF VIRGINIA'S THIRD CENTURY CAMPAIGN**

(approved by the Advancement Committee on June 9, 2017)

WHEREAS, this year the University of Virginia will enter the silent phase of its third century campaign, the largest fundraising effort at UVA to date; and

WHEREAS, the campaign will require strong and charismatic volunteer leadership to achieve success; and

WHEREAS, Mr. Peter M. Grant II, of Charlottesville, is a proud and engaged alumnus of the University, having graduated from the College of Arts and Sciences in 1978 and from the Darden School of Business in 1986; and

WHEREAS, Mr. Grant has served in multiple leadership roles including on University-level committees and school- and unit-based foundation boards and advisory councils, and he and his wife, Colleen Jennings Grant, have been generous supporters of the University for many years; and

WHEREAS, the characteristics demonstrated by Mr. Grant, including his experience, enthusiasm, and exceptional leadership and commitment to UVA, align perfectly with those qualities considered by the University to be essential for a successful campaign chair;

RESOLVED, the Board of Visitors appoints Peter M. Grant II as the Chair of the University of Virginia's third century campaign.

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On motion duly made and seconded, the Board members present in the Final Session approved unanimously the following faculty personnel actions:

**FACULTY PERSONNEL ACTIONS**  
(Discussed in closed session on June 9, 2017)

**UNIVERSITY OF VIRGINIA**

**1. ELECTIONS**

RESOLVED, the following persons are elected to the faculty:

Ms. Gabrielle S. Adams, as Assistant Professor of Public Policy, for three years, effective August 25, 2017, at an annual salary of \$150,000.

Mr. Troy S. Buer, as Assistant Professor of Medical Education, for two years, effective May 1, 2017, at an annual salary of \$118,000.

Ms. Olga A. Cherepanova, as Assistant Professor of Molecular Physiology & Biological Physics, for three years, effective January 25, 2017, at an annual salary of \$65,000.

Dr. Heather A. Ferris, as Assistant Professor of Medicine, for three years, effective May 1, 2017, at an annual salary of \$147,000.

Dr. Francine E. Garrett-Bakelman, as Assistant Professor of Medicine, for five years, effective March 1, 2017, at an annual salary of \$100,000.

Dr. Maryellen E. Gusic, as Professor of Medical Education, for three years, effective October 24, 2016, at an annual salary of \$260,000.

Dr. Paul L. Katzenstein, as Assistant Professor of Medicine, for three years, effective May 1, 2017, at an annual salary of \$100,000.

Ms. Hope Y. Kelly, as Assistant Professor of Interdisciplinary Studies, General Faculty, for one year, effective February 25, 2017, at an annual salary of \$67,000.

Dr. Ryan E. Lesh, as Associate Professor of Anesthesiology, for two years, effective March 1, 2017, at an annual salary of \$100,000.



Mr. Kiel D. Neumann, as Assistant Professor of Research in Radiology and Medical Imaging, for three years, effective March 13, 2017, at an annual salary of \$95,000.

Ms. Kathleen J. Porter, as Assistant Professor of Research in Public Health Sciences, for one year, effective February 25, 2017, at an annual salary of \$83,000.

Mr. Melur K. Ramasubramanian, as Professor of Mechanical Engineering, effective August 8, 2017, at an annual salary of \$340,000.

Mr. Chauncey D. Smith, as Assistant Professor of Education, for the period of February 1, 2017 through May 24, 2021, at an academic year salary of \$74,000.

Dr. Yong Wang, as Associate Professor of Research in Surgery, for three years, effective April 20, 2017, at an annual salary of \$150,000.

## **2. ACTIONS RELATING TO CHAIRHOLDERS**

RESOLVED, the actions relating to the Chairholders are approved as shown below:

### (a) Election of Chairholders

Dr. Stewart F. Babbott, as Ward K. Ensminger Professor of Geriatric Medicine, for five years, and Professor of Medicine, without term, effective March 25, 2017, at an annual salary of \$100,000.

Mr. Philip E. Bourne, as Stephenson Professor of Data Science, for five years, and Professor of Biomedical Engineering, without term, effective May 1, 2017, at an annual salary of \$350,000.

Mr. William I. Hitchcock, Randolph P. Compton Professor in the White Burkett Miller Center of Public Affairs, for two years, effective January 25, 2017, at an academic year salary of \$182,400. Mr. Hitchcock will continue as Professor History, without term.

Mr. Melvyn P. Leffler, as Compton Visiting Professor of World Politics at the White Burkett Miller Center of Public Affairs, for one year, effective May 25, 2017. Mr. Leffler will continue as Edward R. Stettinius Professor of History.

### (b) Special Salary Actions of Chairholders

Ms. Kathleen Flake, Richard Lyman Bushman Professor of Mormon Studies, effective February 25, 2017, at an academic year salary of \$160,000.

Mr. Trenton Merricks, Commonwealth Professor of Philosophy, effective February 25, 2017, at an academic year salary of \$210,000.

Mr. John M. Owen, Ambassador Henry J. Taylor and Mrs. Marion R. Taylor Professor of Politics, effective January 25, 2017, at an academic year salary of \$160,000.

(c) Resignations of Chairholders

Ms. Cammy R. Brothers, Mario di Valmarana Associate Professor of Architecture, effective February 13, 2017.

Mr. Jeffrey W. Legro, Ambassador Henry J. Taylor and Mrs. Marion R. Taylor Professor of Politics, effective June 30, 2017.

Dr. Borna Mehrad, E. Cato Drash Professor of Pulmonary Medicine, effective July 13, 2017.

Dr. David C. Slawson, B. Lewis Barnett, Jr., Professor of Family Medicine, effective August 25, 2017.

(d) Retirements of Chairholders

Ms. Jenny S. Clay, William R. Kenan, Jr., Professor of Classics, effective May 24, 2017. Ms. Clay has been a member of the faculty since September 1, 1980.

Mr. John L. Colley, John L. Colley, Jr. Professor of Business Administration, effective May 24, 2017. Mr. Colley has been a member of the faculty since September 1, 1967.

Mr. Gerald P. Fogarty, William R. Kenan, Jr., Professor of Religious Studies, effective May 24, 2017. Mr. Fogarty has been a member of the faculty since September 1, 1975.

Mr. Jon D. Mikalson, William R. Kenan, Jr., Professor of Classics, effective May 24, 2017. Mr. Mikalson has been a member of the faculty since September 1, 1970.

Mr. Phillip E. Pfeifer, Richard S. Reynolds Professor of Business Administration, effective May 24, 2017. Mr. Pfeifer has been a member of the faculty since September 1, 1980.

Mr. Randolph D. Pope, Commonwealth Professor of Spanish, Italian, and Portuguese, effective January 9, 2018. Mr. Pope has been a member of the faculty since January 10, 2000.

Dr. Charles E. Rose Jr., Dudley F. Rochester Professor of Pulmonary and Critical Care Medicine and Professor of Medicine, effective September 30, 2017. Dr. Rose has been a member of the faculty since July 1, 1979.

Dr. Diane G. Snustad, Claude Moore Associate Professor of Geriatrics, and Associate Professor of Medicine, effective July 12, 2017. Dr. Snustad has been a member of the faculty since August 1, 1986.

Mr. Anthony J. Woodman, Basil L. Gildersleeve Professor of Classics, effective May 24, 2017. Mr. Woodman has been a member of the faculty since August 25, 2003.

### **3. PROMOTIONS**

RESOLVED, the following persons are promoted:

Dr. Avinash Agarwal, from Assistant Professor of Surgery, to Associate Professor of Surgery, for three years, effective July 1, 2017.

Mr. Ahmed H. al-Rahim, from Assistant Professor of Religious Studies, to Associate Professor of Religious Studies, effective August 25, 2017.

Dr. Alan P. Alfano, from Associate Professor of Physical Medicine and Rehabilitation, and Associate Professor of Neurological Surgery, to Professor of Physical Medicine and Rehabilitation, and Professor of Neurological Surgery, for three years, effective July 1, 2017.

Ms. Jeanne L. Alhusen, from Associate Professor of Nursing, with term, to Associate Professor of Nursing, without term, effective August 25, 2017.

Dr. Laurie Archbald-Pannone, from Assistant Professor of Medicine, to Associate Professor of Medicine, for three years, effective July 1, 2017.

Ms. Dorothe J. Bach, from Associate Professor, General Faculty, Center for Teaching Excellence, to Professor, General Faculty, Center for Teaching Excellence, for three years, effective August 25, 2017.

Ms. Elizabeth J. Barnes, from Associate Professor of Philosophy, to Professor of Philosophy, effective August 25, 2017.

Mr. Peter A. Beling, from Associate Professor of Systems and Information Engineering, to Professor of Systems and Information Engineering, effective August 25, 2017.

Dr. Kenneth C. Bilchick, from Associate Professor of Medicine, with term, to Associate Professor of Medicine, without term, effective July 1, 2017.

Mr. Marc D. Breton, from Associate Professor of Psychiatry & Neurobehavioral Sciences, with term, and Associate Professor of Systems & Information Engineering, with term, to Associate Professor of Psychiatry & Neurobehavioral Sciences, without term, and Associate Professor of Systems & Information Engineering, for three years, effective July 1, 2017.

Dr. Stephen F. Brockmeier, from Associate Professor of Orthopaedic Surgery, with term, to Associate Professor of Orthopaedic Surgery, without term, effective July 1, 2017.

Dr. Amy C. Brown, from Assistant Professor of Pediatrics, to Associate Professor of Pediatrics, for three years, effective July 1, 2017.

Dr. Roger C. Burket, from Associate Professor of Psychiatry and Neurobehavioral Sciences, to Professor of Psychiatry and Neurobehavioral Sciences, for three years, effective July 1, 2017.

Mr. Ross P. Cameron, from Associate Professor of Philosophy, to Professor of Philosophy, effective August 25, 2017.

Mr. Wei-Min Chen, from Associate Professor of Public Health Sciences, with term, to Associate Professor of Public Health Sciences, without term, effective July 1, 2017.

Ms. Jennifer L. Chiu, from Assistant Professor of Education, to Associate Professor of Education, effective August 25, 2017.

Ms. Eileen Y. Chou, from Assistant Professor of Public Policy, to Associate Professor of Public Policy, effective August 25, 2017.

Mr. James A. Coan, from Associate Professor of Psychology, to Professor of Psychology, effective August 25, 2017.

Ms. Rebecca A. Coleman, from Assistant Librarian, General Faculty, Alderman Library, to Associate Librarian, General Faculty, Alderman Library for three years, effective August 25, 2017.

Ms. Jessica Connelly, from Assistant Professor of Psychology, to Associate Professor of Psychology, effective August 25, 2017.

Dr. Laura D. Cook, from Assistant Professor of Ophthalmology, to Associate Professor of Ophthalmology, for three years, effective July 1, 2017.

Mr. Robert M. Cox, from Assistant Professor of Biology, to Associate Professor of Biology, effective August 25, 2017.

Dr. Stephen H. Culp, from Assistant Professor of Urology, to Associate Professor of Urology, for three years, effective July 1, 2017.

Dr. Andrew E. Darby, from Assistant Professor of Medicine, to Associate Professor of Medicine, for three years, effective July 1, 2017.

Mr. Peter M. Debaere, from Associate Professor of Business Administration, to Professor of Business Administration, effective August 25, 2017.

Ms. Ashley Deeks, from Associate Professor of Law, with term, to Professor of Law, without term, effective August 25, 2017.

Ms. Nancy L. Deutsch, from Associate Professor of Education, to Professor of Education, effective August 25, 2017.

Dr. Stephen V. Early, from Assistant Professor of Otolaryngology, and Assistant Professor of Pediatrics, to Associate Professor of Otolaryngology, and Associate Professor of Pediatrics, for three years, effective July 1, 2017.

Dr. Uta Erdbruegger, from Assistant Professor of Medicine, to Associate Professor of Medicine, for three years, effective July 1, 2017.

Mr. Mikhail V. Ershov, from Associate Professor of Mathematics, to Professor of Mathematics, effective August 25, 2017.

Ms. Ana L. Fostel, from Associate Professor of Economics, to Professor of Economics, effective August 25, 2017.

Ms. Carol A. Gilchrist, from Assistant Professor of Medicine, to Associate Professor of Medicine, for three years, effective July 1, 2017.

Mr. Stefano Grazioli, from Associate Professor of Commerce, General Faculty, to Professor of Commerce, General Faculty for three years, effective August 25, 2017.

Dr. Peter T. Hallowell, from Associate Professor of Surgery, with term, to Associate Professor of Surgery, without term, effective July 1, 2017.

Mr. Adrian J. Halme, from Assistant Professor of Cell Biology, to Associate Professor of Cell Biology, for three years, effective July 1, 2017.

Ms. Lynn A. Hamilton, from Associate Professor of Commerce, General Faculty, to Professor of Commerce, General Faculty, for three years, effective August 25, 2017.

Ms. Claudrena N. Harold, from Associate Professor of History, to Professor of History, effective August 25, 2017.

Ms. Latisha Hayes, from Assistant Professor of Education, General Faculty, to Associate Professor of Education, General Faculty, for three years, effective August 25, 2017.

Dr. Traci L. Hedrick, from Assistant Professor of Surgery, to Associate Professor of Surgery, for three years, effective July 1, 2017.

Ms. Morela Hernandez, from Associate Professor of Business Administration, with term, to Associate Professor of Business Administration, without term, effective August 25, 2017.

Dr. Scott K. Heysell, from Assistant Professor of Medicine, to Associate Professor of Medicine, for three years, effective July 1, 2017.

Dr. Kathie L. Hullfish, from Associate Professor of Obstetrics & Gynecology, without term, and Associate Professor of Urology, with term, to Professor of Obstetrics & Gynecology, without term, and Professor of Urology, for three years, effective July 1, 2017.

Dr. Mark J. Jameson, from Associate Professor of Otolaryngology, with term, to Associate Professor of Otolaryngology, without term, effective July 1, 2017.

Mr. Willis Jenkins, from Associate Professor of Religious Studies, to Professor of Religious Studies, effective August 25, 2017.

Mr. Andrew W. Kahrl, from Assistant Professor of History, to Associate Professor of History, effective August 25, 2017.

Ms. Kimberly A. Kelly, from Associate Professor of Biomedical Engineering, to Professor of Biomedical Engineering, effective May 25, 2017.

Ms. Melissa M. Kendall, from Assistant Professor of Microbiology, Immunology, and Cancer Biology, to Associate Professor of Microbiology, Immunology, and Cancer Biology, for three years, effective July 1, 2017.

Mr. Michael J. Kennedy, from Assistant Professor of Education, to Associate Professor of Education, effective August 25, 2017.

Dr. Tamila L. Kindwall-Keller, from Assistant Professor of Medicine, to Associate Professor of Medicine, for three years, effective July 1, 2017.

Dr. Gilbert Kinsey, from Assistant Professor of Medicine, and Assistant Professor of Pharmacology, to Associate Professor of Medicine, for three years, and Associate Professor of Pharmacology, for three years, effective July 1, 2017.

Dr. Lynn R. Kohan, from Assistant Professor of Anesthesiology, to Associate Professor of Anesthesiology, for three years, effective July 1, 2017.

Dr. Arun Krishnaraj, from Assistant Professor of Radiology and Medical Imaging, to Associate Professor of Radiology and Medical Imaging, for three years, effective July 1, 2017.

Dr. Christine L. Lau, from Associate Professor of Surgery, to Professor of Surgery, effective July 1, 2017.

Dr. Thu H. Le, from Associate Professor of Medicine, to Professor of Medicine, effective March 25, 2017.

Mr. Stephen L. Levine, from Assistant Professor of Interdisciplinary Studies, General Faculty, to Associate Professor of Interdisciplinary Studies, General Faculty, for three years, effective August 25, 2017.

Mr. Hui Li, from Associate Professor of Pathology, with term, and Associate Professor of Biochemistry and Molecular Genetics, with term, to Associate Professor of Pathology, without term, and Associate Professor of Biochemistry and Molecular Genetics, for three years, effective July 1, 2017.

Ms. Jennifer LoCasale-Crouch, from Research Assistant Professor of Education, to Research Associate Professor of Education for three years, effective August 25, 2017.

Ms. Wendy J. Lynch, from Associate Professor of Psychiatry & Neurobehavioral Sciences, with term, and Associate Professor of Neuroscience, with term, to Associate Professor of Psychiatry & Neurobehavioral Sciences, without term, and Associate Professor of Neuroscience, for three years, effective July 1, 2017.

Ms. Christine Mahoney, from Associate Professor of Public Policy, to Professor of Public Policy, effective August 25, 2017.

Dr. Rohit Malhotra, from Assistant Professor of Medicine, to Associate Professor of Medicine, for three years, effective July 1, 2017.

Ms. Carol A. Manning, from Associate Professor of Neurology, without term, and Associate Professor of Nursing, with term, to Professor of Neurology, without term, and Professor of Nursing, for three years, effective July 1, 2017.

Dr. Valeria R. Mas, from Associate Professor of Surgery, with term, and Associate Professor of Medicine, with term, to Associate Professor of Surgery, without term, and Associate Professor of Medicine, for three years, effective July 1, 2017.

Dr. Pamela K. Mason, from Associate Professor of Medicine, with term, to Associate Professor of Medicine, without term, effective July 1, 2017.

Ms. Charlotte Matthews, from Assistant Professor of Interdisciplinary Studies, General Faculty, to Associate Professor of Interdisciplinary Studies, General Faculty for three years, effective August 25, 2017.

Dr. Nancy M. McLaren, from Assistant Professor of Pediatrics, to Associate Professor of Pediatrics, for three years, effective July 1, 2017.

Dr. Van Hoang Nguyen, from Assistant Professor of Anesthesiology, to Associate Professor of Anesthesiology, for three years, effective July 1, 2017.



Ms. Cynthia L. Nicoletti, from Associate Professor of Law, with term, to Professor of Law, without term, effective August 25, 2017.

Ms. Wendy M. Novicoff, from Associate Professor of Public Health Sciences, and Associate Professor of Orthopaedic Surgery, to Professor of Public Health Sciences, for three years, and Professor of Orthopaedic Surgery, for three years, effective July 1, 2017.

Ms. Debra L. Nystrom, from Professor of English, General Faculty, with term, to Professor of English, without term, effective August 25, 2017.

Mr. John F. O'Brien, from Associate Professor of English, to Professor of English, effective August 25, 2017.

Ms. Elizabeth J. Opila, from Associate Professor of Materials Science and Engineering, to Professor of Materials Science Engineering, effective August 25, 2017.

Mr. Walter R. Ott, Jr., from Associate Professor of Philosophy, to Professor of Philosophy, effective August 25, 2017.

Ms. Natalia A. Palacios, from Assistant Professor of Education, to Associate Professor of Education, effective August 25, 2017.

Mr. Michael S. Palmer, from Associate Professor, General Faculty, Center for Teaching Excellence, to Professor, General Faculty, Center for Teaching Excellence, for three years, effective August 25, 2017.

Mr. Bidhan L. Parmar, from Assistant Professor of Business Administration, to Associate Professor of Business Administration, effective August 25, 2017.

Mr. Stephen D. Patek, from Associate Professor of Systems and Information Engineering, to Professor of Systems and Information Engineering, effective August 25, 2017.

Mr. Manoj K. Patel, from Associate Professor of Anesthesiology, with term, to Associate Professor of Anesthesiology, without term, effective July 1, 2017.

Mr. Gustavo Pellon, from Associate Professor of Spanish, Italian and Portuguese, to Professor of Spanish, Italian and Portuguese, effective August 25, 2017.

Mr. Owen W. Pornillos, from Assistant Professor of Molecular Physiology & Biological Physics, with term, and Assistant Professor of Microbiology, Immunology, and Cancer Biology, with term, to Associate Professor of Molecular Physiology & Biological Physics, without term, and Associate Professor of Microbiology, Immunology, and Cancer Biology, for three years, effective July 1, 2017.

Ms. Elizabeth A. Powell, from Assistant Professor of Business Administration, General Faculty, to Associate Professor of Business Administration, General Faculty, for three years, effective August 25, 2017.

Ms. Allison J. Pugh, from Associate Professor of Sociology, to Professor of Sociology, effective August 25, 2017.

Ms. Jeanita W. Richardson, from Associate Professor of Public Health Sciences, to Professor of Public Health Sciences for three years, effective July 1, 2017.

Mr. Russell L. Riley, from Associate Professor, General Faculty, Miller Center for Public Affairs, to Professor, General Faculty, Miller Center for Public Affairs, for three years, effective August 25, 2017.

Ms. Josipa Roksa, from Associate Professor of Sociology, and Associate Professor of Education, to Professor of Sociology, and Professor of Education, effective August 25, 2017.

Dr. Gregory B. Saathoff, from Associate Professor of Public Health Sciences, and Associate Professor of Emergency Medicine, to Professor of Public Health Sciences, for three years, and Professor of Emergency Medicine, for three years, effective July 1, 2017.

Ms. Susan A. Saliba, from Associate Professor of Education, to Professor of Education, effective August 25, 2017.

Mr. Michael M. Scott, from Assistant Professor of Pharmacology, to Associate Professor of Pharmacology, for three years, effective July 1, 2017.

Dr. Yun M. Shim, from Associate Professor of Medicine, with term, and Associate Professor of Radiology and Medical Imaging, with term, to Associate Professor of Medicine, without term, and Associate Professor of Radiology and Medical Imaging, for three years, effective July 1, 2017.

Dr. Timothy N. Showalter, from Associate Professor of Radiation Oncology, with term, to Associate Professor of Radiation Oncology, without term, effective July 1, 2017.

Mr. Karl E. Shuve, from Assistant Professor of Religious Studies, to Associate Professor of Religious Studies, effective August 25, 2017.

Dr. Karen Singh, from Assistant Professor of Anesthesiology, to Associate Professor of Anesthesiology, for three years, effective July 1, 2017.

Dr. Geoffrey R. Smith, from Assistant Professor of Physical Medicine and Rehabilitation, to Associate Professor of Physical Medicine and Rehabilitation, for three years, effective July 1, 2017.

Dr. Philip W. Smith, from Assistant Professor of Surgery, to Associate Professor of Surgery, for three years, effective July 1, 2017.

Dr. Guillermo E. Solorzano, from Assistant Professor of Neurology, to Associate Professor of Neurology, for three years, effective July 1, 2017.

Ms. Lisa R. Spaar, from Professor of English, General Faculty, with term, to Professor of English, without term, effective August 25, 2017.

Dr. Michael C. Spaeder, from Assistant Professor of Pediatrics, to Associate Professor of Pediatrics, for three years, effective July 1, 2017.

Ms. Janet E. Spittler, from Assistant Professor of Religious Studies, to Associate Professor of Religious Studies, effective August 25, 2017.

Dr. Siobhan M. Statuta, from Assistant Professor of Family Medicine, and Assistant Professor of Physical Medicine and Rehabilitation, to Associate Professor of Family Medicine, for three years, and Associate Professor of Physical Medicine and Rehabilitation, for three years, effective July 1, 2017.

Ms. Ruth L. Stornetta, from Associate Professor of Pharmacology, to Professor of Pharmacology, for one year, effective July 1, 2017.

Dr. Robert H. Thiele, from Assistant Professor of Anesthesiology, and Assistant Professor of Biomedical Engineering, to Associate Professor of Anesthesiology, for three years, and Associate Professor of Biomedical Engineering, for three years, effective July 1, 2017.

Dr. Anne G. Tuskey, from Assistant Professor of Medicine, to Associate Professor of Medicine, for three years, effective July 1, 2017.

Mr. Nicholas J. Tustison, from Assistant Professor of Radiology and Medical Imaging, to Associate Professor of Radiology and Medical Imaging, for three years, effective July 1, 2017.

Ms. Stephanie D. Van Hover, from Associate Professor of Education, to Professor of Education, effective August 25, 2017.

Mr. Omar Velazquez Mendoza, from Assistant Professor of Spanish, Italian and Portuguese, to Associate Professor of Spanish, Italian and Portuguese, effective August 25, 2017.

Mr. Nolan A. Wages, from Assistant Professor of Public Health Sciences, to Associate Professor of Public Health Sciences, for three years, effective July 1, 2017.

Dr. Linda A. Waggoner-Fountain, from Associate Professor of Pediatrics, to Professor of Pediatrics, for three years, effective July 1, 2017.

Ms. Yuh-Hwa Wang, from Associate Professor of Biochemistry and Molecular Genetics, to Professor of Biochemistry and Molecular Genetics, effective July 1, 2017.

Ms. June A. West, from Assistant Professor of Business Administration, General Faculty, to Associate Professor of Business Administration, General Faculty, for three years, effective August 25, 2017.

Ms. Ishan C. Williams, from Assistant Professor of Nursing, to Associate Professor of Nursing, effective August 25, 2017.

Mr. Zhen Yan, from Associate Professor of Medicine, without term, and Associate Professor of Molecular Physiology and Biological Physics, and Associate Professor of Pharmacology, with term, to Professor of Medicine, without term, and Professor of Molecular Physiology and Biological Physics, for three years, and Professor of Pharmacology, for three years, effective July 1, 2017.

Dr. Zequan Yang, from Assistant Professor of Surgery, to Associate Professor of Surgery, for three years, effective July 1, 2017.

Mr. Peter A. Youngs, from Associate Professor of Education, to Professor of Education, effective August 25, 2017.

Mr. Jun J. Zhu, from Associate Professor of Pharmacology, without term, and Associate Professor of Neuroscience, with term, to Professor of Pharmacology, without term, and Professor of Neuroscience, for three years, effective July 1, 2017.

Mr. Hui Zong, from Associate Professor of Microbiology, Immunology, and Cancer Biology, with term, and Associate Professor of Neurology, with term, to Associate Professor of Microbiology, Immunology, and Cancer Biology, without term, and Associate Professor of Neurology, for three years, effective July 1, 2017.

#### **4. SPECIAL SALARY ACTIONS**

RESOLVED, the following persons shall receive the salary indicated:

Mr. Talbot M. Brewer, Professor of Philosophy, effective January 10, 2017, at an academic year salary of \$172,000.

Dr. Robert M. Carey, Professor of Medicine, effective January 25, 2017, at an annual salary of \$164,500.

Mr. Dale C. Copeland, Professor of Politics, effective February 25, 2017, at an academic year salary of \$145,000.

Mr. Robin A. Felder, Professor of Pathology, effective January 25, 2017, at an annual salary of \$170,000.

Mr. William M. Ferraro, Associate Professor, General Faculty, The Papers of George Washington, effective August 25, 2016, at an annual salary of \$103,000.

Ms. Talitha L. LeFlouria, Associate Professor of African American Studies, effective January 25, 2017, at an academic year salary of \$104,000.

Mr. Todd Stephen Sechser, Associate Professor of Politics, effective March 25, 2017, at an academic year salary of \$150,000.

#### **5. RESIGNATIONS**

The President will announce the following resignations:

Ms. Sonia Q. Cabell, Research Assistant Professor of Education, effective June 24, 2017.

Mr. Quan Chen, Assistant Professor of Radiation Oncology, effective May 15, 2017.

Ms. Deborah L. Dillon, Assistant Professor of Nursing, effective May 24, 2017.

Dr. Erin P. Foff, Assistant Professor of Neurology, effective April 7, 2017.

Dr. Harry R. Holt, Assistant Professor of Family Medicine, effective June 23, 2017.

Dr. Ellen C. Keeley, Professor of Medicine, effective July 14, 2017.

Dr. Robert W. McMahon, Associate Professor of Neurology, effective April 14, 2017.

Dr. Walter P. Paladino, Assistant Professor of Medicine, effective July 3, 2017.

Mr. Joseph E. Poler, Jr., Assistant Professor of Psychiatry and Neurobehavioral Sciences, effective May 31, 2017.

Dr. Denia Ramirez-Montealegre, Assistant Professor of Neurology, effective December 31, 2016.

Dr. Saher Sabri, Associate Professor of Radiology, effective June 20, 2017.

Dr. Kim M. Stein, Assistant Professor of Family Medicine, effective June 30, 2017.

## **6. RETIREMENTS**

The President will announce the following retirements:

Ms. Kate T. Arnold, Professor of Music, General Faculty, effective May 24, 2017. Ms. Arnold had been a member of the faculty since August 25, 2006.

Mr. Thomas T. Baber, Associate Professor of Civil and Environmental Engineering, effective May 24, 2017. Mr. Baber had been a member of the faculty since January 16, 1980.

Dr. Valentina L. Brashers, Professor, General Nursing Faculty, effective July 24, 2017. Dr. Brashers has been a member of the faculty since September 1, 1988.

Ms. Jane W. Crawford, Professor of Classics, effective May 24, 2017. Ms. Crawford had been a member of the faculty since August 25, 2004.

Mr. James N. Demas, Professor of Chemistry, effective May 24, 2017. Mr. Demas had been a member of the faculty since September 1, 1971.

Mr. Daniel T. Devereux, Professor of Philosophy, effective May 24, 2017. Mr. Devereux had been a member of the faculty since September 1, 1970.

Dr. Erik Hewlett, Professor of Medicine, effective May 1, 2017. Dr. Hewlett had been a member of the faculty since September 1, 1980.

Mr. David R. Hoth, Assistant Professor, General Faculty, The Papers of George Washington, effective February 24, 2017. Mr. Hoth had been a member of the faculty since January 31, 2000.

Mr. Paul W. Kingston, Professor of Sociology, effective May 24, 2017. Mr. Kingston had been a member of the faculty since September 1, 1981.

Mr. Gabriel Laufer, Associate Professor of Mechanical and Aerospace Engineering, effective May 24, 2017. Mr. Laufer had been a member of the faculty since September 1, 1989.

Dr. Thomas E. Leinbach, Associate Professor of Dentistry, effective June 30, 2017. Dr. Leinbach had been a member of the faculty since August 1, 1976.

Mr. Wu-Seng Lung, Professor of Civil & Environmental Engineering, effective May 24, 2017. Mr. Lung had been a member of the faculty since September 1, 1983.

Dr. Barbara G. Macik, Professor of Medicine, and Professor of Pathology, effective July 1, 2017. Dr. Macik has been a member of the faculty since October 15, 1998.

Dr. Daniel F. McCarter, Associate Professor of Family Medicine, effective June 30, 2017. Dr. McCarter has been a member of the faculty since July 1, 1990.

Mr. Glenn J. McGarvey, Associate Professor of Chemistry, effective May 24, 2017. Mr. McGarvey had been a member of the faculty since September 1, 1979.

Dr. Joan McIlhenny, Associate Professor of Radiology and Medical Imaging, effective April 30, 2017. Dr. McIlhenny had been a member of the faculty since September 1, 1985.

Ms. Jane E. Penner, Associate Librarian, General Faculty, Alderman Library, effective March 31, 2017. Ms. Penner had been a member of the faculty since January 16, 1988.

Mr. Donald E. Ramirez, Professor of Mathematics, effective May 24, 2017. Mr. Ramirez had been a member of the faculty since September 1, 1967.

Mr. Lawrence Silverman, Professor of Clinical Pathology, effective September 2, 2017. Mr. Silverman has been a member of the faculty since September 3, 2002.

Mr. Stephen T. Thornton, Professor of Physics, effective August 24, 2017. Mr. Thornton has been a member of the faculty since December 27, 1968.

Ms. Alda Vidrich, Associate Professor of Research in Medicine, effective February 28, 2017. Ms. Vidrich had been a member of the faculty since November 1, 1999.

Ms. Alison P. Weber, Professor of Spanish, Italian, and Portuguese, effective May 24, 2017. Ms. Weber had been a member of the faculty since September 1, 1983.

Mr. K. Preston White, Professor of Systems and Information Engineering, effective May 24, 2017. Mr. White has been a member of the faculty since September 1, 1979.

## **7. APPOINTMENTS**

The President will announce the following appointments:

Mr. Philip E. Bourne, as Director, Data Science Institute, for five years, effective May 1, 2017.

## **8. RE-APPOINTMENTS**

The President will announce the following re-appointments:

Ms. Dorothy K. Fontaine, as Dean, School of Nursing, for one year, effective August 1, 2018.

## **9. ELECTION OF PROFESSOR EMERITI**

RESOLVED, the following persons are elected Professor Emeritus:

Ms. Kate T. Arnold, Professor of Music, General Faculty, effective May 25, 2017.



Dr. Valentina L. Brashers, Professor, General Nursing Faculty, effective July 25, 2017.

Ms. Jenny S. Clay, William R. Kenan, Jr., Professor of Classics, effective May 25, 2017.

Mr. John L. Colley, John L. Colley, Jr. Professor of Business Administration, effective May 25, 2017.

Ms. Jane W. Crawford, Professor of Classics, effective May 25, 2017.

Mr. James N. Demas, Professor of Chemistry, effective May 25, 2017.

Mr. Daniel T. Devereux, Professor of Philosophy, effective May 25, 2017.

Mr. Gerald P. Fogarty, William R. Kenan, Jr., Professor of Religious Studies, effective May 25, 2017.

Dr. Erik Hewlett, Professor of Medicine, effective May 1, 2017.

Mr. Paul W. Kingston, Professor of Sociology, effective May 25, 2017.

Mr. Wu-Seng Lung, Professor of Civil & Environmental Engineering, effective May 25, 2017.

Dr. Barbara G. Macik, Professor of Medicine, and Professor of Pathology, effective July 1, 2017.

Mr. Jon D. Mikalson, William R. Kenan, Jr., Professor of Classics, effective May 25, 2017.

Mr. Phillip E. Pfeifer, Richard S. Reynolds Professor of Business Administration, effective May 25, 2017.

Mr. Randolph D. Pope, Commonwealth Professor of Spanish, Italian, and Portuguese, effective January 9, 2018.

Mr. Donald E. Ramirez, Professor of Mathematics, effective May 25, 2017.

Dr. Charles E. Rose Jr., Dudley F. Rochester Professor of Pulmonary and Critical Care Medicine and Professor of Medicine, effective September 30, 2017.

Mr. Lawrence Silverman, Professor of Clinical Pathology, effective September 2, 2017.

Mr. Stephen T. Thornton, Professor of Physics, effective August 25, 2017.

Ms. Alison P. Weber, Professor of Spanish, Italian, and Portuguese, effective May 25, 2017.

Mr. K. Preston White, Professor of Systems and Information Engineering, effective May 25, 2017.

Mr. Anthony J. Woodman, Basil L. Gildersleeve Professor of Classics, effective May 25, 2017.

#### **10. ELECTION OF ASSOCIATE PROFESSOR EMERITI**

RESOLVED, the following persons are elected Associate Professor Emeritus:

Mr. Thomas T. Baber, Associate Professor of Civil and Environmental Engineering, effective May 25, 2017.

Mr. Gabriel Laufer, Associate Professor of Mechanical and Aerospace Engineering, effective May 25, 2017.

Mr. Glenn J. McGarvey, Associate Professor of Chemistry, effective May 25, 2017.

Dr. Diane G. Snustad, Claude Moore Associate Professor of Geriatrics, and Associate Professor of Medicine, effective July 13, 2017.

#### **11. ELECTION OF MR. ROBERT D. SWEENEY AS SENIOR VICE PRESIDENT FOR UNIVERSITY ADVANCEMENT EMERITUS**

RESOLVED, Mr. Robert D. Sweeney, is elected Senior Vice President for University Advancement Emeritus, effective June 25, 2017.

#### **12. DEATHS**

The president will announce the following deaths:

Mr. John C. Knight, Professor of Computer Science, died February 23, 2017. Mr. Knight was a member of the faculty from September 1, 1981 until retiring July 1, 2016.

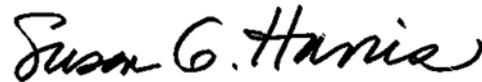
Ms. Susan B. Nyland, Assistant Professor of Research in Medicine, died March 24, 2017. Ms. Nyland had been a member of the faculty since October 1, 2013.

Mr. Arthur C. Schwarzschild, Research Assistant Professor of Environmental Sciences, died March 14, 2017. Mr. Schwarzschild had been a member of the faculty since May 7, 2004.

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The Rector adjourned the meeting at 4:20 p.m.

Respectfully submitted,



Susan G. Harris  
Secretary

SGH:ddr

These minutes have been posted to the University of Virginia's Board of Visitors website.  
<http://www.virginia.edu/bov/publicminutes.html>

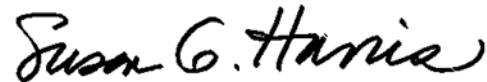
**ADDENDUM TO THE OFFICIAL MINUTES OF THE MEETING OF  
THE BOARD OF VISITORS OF THE UNIVERSITY OF VIRGINIA**

**Meeting Date:** June 8-9, 2017

**CERTIFICATION OF CLOSED MEETING**

The Board of Visitors, sitting in Open Session, adopted a resolution certifying that while meeting in Closed Session – as permitted by the relevant provisions of the Code of Virginia – only public business authorized by its motion and lawfully exempted from consideration in open session were discussed in closed session.

Respectfully submitted,

A handwritten signature in black ink that reads "Susan G. Harris". The signature is written in a cursive, flowing style.

Susan G. Harris  
Secretary

**RESOLUTIONS NOT REQUIRING ACTION BY THE FULL BOARD**

The following resolutions were adopted in a Board committee and do not require approval by the full Board; they are enumerated below as a matter of record.

**MEDICAL CENTER OPERATING BOARD – June 8, 2017**

**RESOLUTION OF COMMENDATION FOR MICHAEL M.E. JOHNS, M.D.**

WHEREAS, Michael M.E. Johns, M.D., was appointed as a public member of the Medical Center Operating Board on July 1, 2013; and

WHEREAS, Dr. Johns' term on the Medical Center Operating Board ends on June 30, 2017; and

WHEREAS, Dr. Johns' credentials and expertise in academic medicine have provided invaluable knowledge and guidance to the Medical Center Operating Board and the Health System; and

WHEREAS, Dr. Johns' unwavering commitment to academic medicine and his tremendous support of the UVA Health System are hallmarks of his devotion to our missions of education, research, and clinical care;

RESOLVED, the Medical Center Operating Board expresses its deep gratitude to its colleague and friend Michael M.E. Johns, M.D. for his exemplary service to the Board and to the Medical Center, and to the patients served by the Health System; and

RESOLVED FURTHER, the Medical Center Operating Board wishes Dr. Johns well in his future endeavors.

**RESOLUTION OF COMMENDATION FOR MS. CONSTANCE R. KINCHELOE**

WHEREAS, Ms. Constance R. Kincheloe was appointed as a public member of the Medical Center Operating Board on July 1, 2009 and reappointed on July 1, 2013; and

WHEREAS, Ms. Kincheloe has served on the Medical Center's Quality Subcommittee since September 2014; and

WHEREAS, Ms. Kincheloe's term on the Medical Center Operating Board ends on June 30, 2017; and

WHEREAS, Ms. Kincheloe's experience on the Culpeper Hospital Board provided a needed and valuable community perspective to the Medical Center Operating Board; and

WHEREAS, Ms. Kincheloe has devoted countless hours to the improvement of Health System patient care through her service on the Medical Center Operating Board and the Medical Center Quality Subcommittee;

RESOLVED, the Medical Center Operating Board expresses its deep gratitude to its colleague and friend Constance R. Kincheloe for her exemplary service to the Board, to the Medical Center, and to the patients served by the Health System; and

RESOLVED FURTHER, the Medical Center Operating Board wishes Ms. Kincheloe well in her future endeavors.

**CREDENTIALING AND RE-CREDENTIALING ACTIONS – MEDICAL CENTER OPERATING BOARD – APPROVED June 8, 2017**

The following resolutions were adopted in a Board committee and do not require approval by the full Board; they are enumerated below as a matter of record.

**APPOINTMENTS TO THE CLINICAL STAFF**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Ferris, Heather A., M.D., Ph.D., Endocrinologist in the Department of Medicine; Attending Staff Status; Period of Appointment: May 3, 2017, through May 2, 2018; Privileged in Medicine.

Katzenstein, Paul L., M.D., Rheumatologist in the Department of Medicine; Attending Staff Status; Period of Appointment: May 1, 2017, through April 30, 2018; Privileged in Medicine.

Muto, Carlene A., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Appointment: April 11, 2017, through April 10, 2018; Privileged in Medicine.

**REAPPOINTMENTS TO THE CLINICAL STAFF**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for reappointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Abatzis, Vaia, M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2018; Privileged in Anesthesiology.

Agarwal, Avinash, M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Surgery.

Angle, John, M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Radiology and Medical Imaging.

Barrett, Eugene, M.D., Endocrinologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Bond, Geoffrey, M.D., Surgeon in the Department of Surgery; Visiting Staff Status; Period of Reappointment: June 1, 2017, through March 30, 2019; Privileged in Surgery.

Brockmeier, Stephen, M.D., Orthopedic Surgeon in the Department of Orthopedic Surgery; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Orthopedic Surgery.

Cantrell, Leigh, M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Obstetrics and Gynecology.

Cathro, Helen, M.D., Pathologist in the Department of Pathology; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Pathology.

Clifford, Kevin, D.D.S., Dentist in the Department of Dentistry; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Dentistry.

Dalkin, Alan, M.D., Endocrinologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Daniero, James, M.D., Otolaryngologist in the Department of Otolaryngology; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Otolaryngology.

Dreicer, Robert, M.D., Hematologist Oncologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Ellegala, Dilantha, M.D., Neurosurgeon in the Department of Neurosurgery; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Neurology.

Fairchild, Karen, M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Pediatrics.

Frick, Keith, M.D., Rheumatologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: June 4, 2017, through June 3, 2019; Privileged in Medicine.

Gabriel, Ryan, M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Reappointment: June 28, 2017, through June 29, 2018; Privileged in Radiology and Medical Imaging.

Halpern, Miriam, M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Pediatrics.

Hill, Andrew, M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Reappointment: June 29, 2017, through June 29, 2018; Privileged in Radiology and Medical Imaging.

Hoke, George, M.D., Hospitalist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Itri, Jason, M.D., Ph.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Reappointment: June 3, 2017, through January 30, 2019; Privileged in Radiology and Medical Imaging.

Keeley, Ellen, M.D., Cardiologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Keng, Michael, M.D., Hematologist Oncologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Leinbach, Thomas, D.D.S., Dentist in the Department of Dentistry; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Dentistry.

Ling, David, M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Mcilhenny, Joan, M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Radiology and Medical Imaging.

McNeil, John, M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: June 8, 2017, through May 30, 2019; Privileged in Anesthesiology.



Marcopulos, Bernice, Ph.D., Neuropsychologist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Reappointment: June 9, 2017, through May 30, 2019; Privileged in Psychology.

Mazimba, Sula, M.D., Cardiologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Moses, Emily, M.D., Pediatric Hematologist in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2018; Privileged in Pediatrics.

Nishio Lucar, Angie, M.D., Nephrologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Purrow, Benjamin, M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Neurology.

Rose, Kristi, M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: June 13, 2017, through June 29, 2019; Privileged in Anesthesiology.

Sharma, Aditya, M.D., Cardiologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Smith, Justin, M.D., Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Reappointment: June 21, 2017, through January 30, 2019; Privileged in Psychiatry and Neurobehavioral Sciences.

Sneed, Benjamin, M.D., Hospitalist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Solenski, Nina, M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Neurology.

Snyder, Bryan, D.P.M., Podiatrist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Podiatry.

Urban, Lori, Ph.D., Psychologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged Clinical Psychology.

Vega-Bermudez, Francisco, M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Neurology.

Waggoner-Fountain, Linda, M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Pediatrics.

Williams, Michael, M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Surgery.

Wilson, Barbara, M.D., Dermatologist in the Department of Dermatology; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Dermatology.

Zadrozny, John, M.D., Cardiologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: July 1, 2017, through June 30, 2019; Privileged in Medicine.

Zhu, Xiaoying, M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Anesthesiology.

#### **SECONDARY REAPPOINTMENTS TO THE CLINICAL STAFF**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the secondary reappointment to the clinical staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioner are approved:

Dreicer, Robert, M.D., Hematologist Oncologist in the Department of Urology; Attending Staff Status; Period of Secondary Reappointment: May 31, 2017, through May 30, 2019; Privileged in Urology.

#### **RESIGNATIONS OF CLINICAL STAFF**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Clinical Staff are approved:

Baker, Nina E. Choi, M.D., Ph.D., Physiatrist in the Department of Physical Medicine and Rehabilitation; Effective Date of Resignation: April 24, 2017.

Dresen, William F., III M.D., Physician in the Department of Emergency Medicine; Effective Date of Resignation: April 23, 2017.

Gonder-Frederick, Linda A., Ph.D., Psychologist in the Department of Psychiatry and Neurobehavioral Sciences; Effective Date of Resignation: April 30, 2017.

Hong, Vivian .M.D., Neurologist in the Department of Neurology; Effective Date of Resignation: April 6, 2017.

Loffler, Adrian I., M.D., Physician in the Department of Emergency Medicine; Effective Date of Resignation: April 23, 2017.

Tucker, Amy L.M.D., Cardiologist in the Department of Medicine; Effective Date of Retirement: April 7, 2017.

### **PRIVILEGES FOR NEW ALLIED HEALTH PROFESSIONALS**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the granting of privileges to the following Allied Health Professionals are approved:

Whitlow, Malinda L., R.N., N.P., Family Nurse Practitioner in the Department of General Medicine; Period of Privileging: May 10, 2017 through May 9, 2018; Privileged as a Family Nurse Practitioner.

Folds, Stephanie W., R.N., N.P., Adult Gerontology Acute Care Nurse Practitioner in the Department of Surgery; Period of Privileging: May 8, 2017 through May 7, 2018; Privileged as an Adult Gerontology Acute Care Nurse Practitioner.

### **RENEWAL OF PRIVILEGES FOR ALLIED HEALTH PROFESSIONALS**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the renewal of privileges to the following Allied Health Professionals are approved:

Argetsinger, Debora S., R.N., N.P., Adult Gerontology Nurse Practitioner in the Department of Surgery; Period of Privileging: June 6, 2017 through June 5, 2019; Privileged as an Adult Gerontology Nurse Practitioner.

Brady, Carolyn A., R.N., N.P., Acute Care Nurse Practitioner in the Department of Medicine; Period of Privileging: June 3, 2017 through June 2, 2019; Privileged as an Acute Care Nurse Practitioner.

Bruen, Denise R., R.N., N.P., Adult Nurse Practitioner in the Department of Medicine; Period of Privileging: June 21, 2017 through June 20, 2019; Privileged as an Adult Nurse Practitioner.

Exline, Charlene G., R.N., N.P., Family Nurse Practitioner in the Department of Neurosurgery; Period of Privileging: June 21, 2017 through June 20, 2019; Privileged as a Family Nurse Practitioner.

Hildebrand, Debra L., AuD., Audiologist in the Department of Otolaryngology; Period of Privileging: July 1, 2017 through June 30, 2019; Privileged as an Audiologist.

LeBaron, Virginia T., R.N., N.P., Acute Care Nurse Practitioner in the Department of Medicine; Period of Privileging: June 22, 2017 through June 21, 2019; Privileged as an Acute Care Nurse Practitioner.

Miller, Sally A., R.N., N.P., Certified Nurse Midwife in the Department of Obstetrics and Gynecology; Period of Privileging: June 20, 2017 through June 19, 2019; Privileged as a Certified Nurse Medwife.

Muncaster, Larkin E., R.N., N.P., Family Nurse Practitioner in the Department of Family Medicine; Period of Privileging: June 7, 2017 through June 6, 2019; Privileged as a Family Nurse Practitioner.

Myers, Lara T., R.N., N.P., Acute Care Nurse Practitioner in the Department of Neurosurgery; Period of Privileging: July 1, 2017 through June 30, 2019; Privileged as an Adult Nurse Practitioner.

Otto, Michelle W., R.N., N.P., Adult Nurse Practitioner in the Department of Medicine; Period of Privileging: June 16, 2017 through June 15, 2019; Privileged as an Adult Nurse Practitioner.

Sennett, Margaret M., R.N., N.P., Pediatric Nurse Practitioner in the Department of Pediatrics; Period of Privileging: July 1, 2017 through June 30, 2019; Privileged as a Pediatric Nurse Practitioner.

Smith, Holley N., R.N., N.P., Adult Nurse Practitioner in the Department of Medicine; Period of Privileging: June 14, 2017 through June 13, 2019; Privileged as an Adult Nurse Practitioner.

Stanley, Melissa, R.N., N.P., Family Nurse Practitioner in the Department of Medicine; Period of Privileging: June 6, 2017 through June 5, 2019; Privileged as a Family Nurse Practitioner.

Tetro, Pamela A., R.N., N.P., Family Nurse Practitioner in the Department of Medicine; Period of Privileging: June 6, 2017 through June 5, 2019; Privileged as a Family Nurse Practitioner.

## **RESIGNATIONS OF ALLIED HEALTH PROFESSIONALS**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Allied Health Professionals are approved:

Beard, Michelle A., R.N., N.P., Acute Care Nurse Practitioner in the Department of Medicine; Effective Date of Resignation: March 31, 2017.

Goodenough, Theresa, R.N., N.P., Family Nurse Practitioner in the Department of Medicine; Effective Date of Resignation: March 14, 2017.

Norko, Louise M., R.N., N.P., Pediatric Nurse Practitioner in the Department of Pediatrics; Effective Date of Resignation: April 14, 2017.

Utz, Fannie F., R.N., N.P., Family Nurse Practitioner in the Department of Otolaryngology; Effective Date of Resignation: April 7, 2017.

## **NEW PRIVILEGES TO CLINICAL STAFF MEMBERS**

RESOLVED that the recommendations of the Clinical Staff Executive Committee for new procedural privileges to Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Maluf, Daniel, M.D., Surgeon in the Department of Surgery; New Privileges for Robotic Assisted System for General Surgical Procedures; Effective Date: May 12, 2017, through December 30, 2018.

Oberholzer, Jose, M.D., Surgeon in the Department of Surgery; New Privileges for Robotic Assisted System for General Surgical Procedures; Effective Date: May 12, 2017, through March 23, 2018.

## **CREDENTIALING AND RE-CREDENTIALING ACTIONS - TRANSITIONAL CARE HOSPITAL - APPROVED June 8, 2017**

### **APPOINTMENTS TO THE CLINICAL STAFF**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

Muto, Carlene A., M.D., Physician in the Department of Medicine; Consulting Staff Status; Period of Appointment: April 11, 2017, through April 10, 2018; Privileged in Medicine.

## RECOMMENDED CREDENTIALING AND RECREDENTIALING ACTIONS

RESOLVED, the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

Agarwal, Avinash, M.D., Surgeon in the Department of Surgery; Consulting Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Surgery.

Angle, John, M.D., Radiologist in the Department of Radiology and Medical Imaging; Consulting Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Radiology and Medical Imaging.

Barrett, Eugene, M.D., Endocrinologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Brockmeier, Stephen, M.D., Orthopedic Surgeon in the Department of Orthopedic Surgery; Consulting Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Orthopedic Surgery.

Dalkin, Alan, M.D., Endocrinologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Daniero, James, M.D., Otolaryngologist in the Department of Otolaryngology; Consulting Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Otolaryngology.

Dresen, III, William, MD, Physician in the Department of Medicine; Moonlighting Staff Status; Period of Privileging: July 1, 2017 through June 30, 2018; Privileged as a Medicine.

Gabriel, Ryan, M.D., Radiologist in the Department of Radiology and Medical Imaging; Consulting Staff Status; Period of Reappointment: June 28, 2017, through June 29, 2018; Privileged in Radiology and Medical Imaging.

Hill, Andrew, M.D., Radiologist in the Department of Radiology and Medical Imaging; Consulting Staff Status; Period of Reappointment: June 29, 2017, through June 29, 2018; Privileged in Radiology and Medical Imaging.

Hoke, George, M.D., Hospitalist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Itri, Jason, M.D., Ph.D., Radiologist in the Department of Radiology and Medical Imaging; Consulting Staff Status; Period of Reappointment: June 3, 2017, through January 30, 2019; Privileged in Radiology and Medical Imaging.

Johnson, Alan, MD, Physician in the Department of Medicine; Moonlighting Staff Status; Period of Privileging: July 1, 2017 through June 30, 2018; Privileged as a Medicine.

Ling, David, M.D. Physician in the Department of Medicine; Consulting Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Mcilhenny, Joan, M.D., Radiologist in the Department of Radiology and Medical Imaging; Consulting Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Radiology and Medical Imaging.

Moses, Emily, M.D., Pediatric Hematologist in the Department of Pediatrics; Consulting Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2018; Privileged in Pediatrics.

Mazimba, Sula, M.D., Cardiologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Nishio Lucar, Angie, M.D., Nephrologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Purrow, Benjamin, M.D., Neurologist in the Department of Neurology; Consulting Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Neurology.

Sharma, Aditya, M.D., Cardiologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Smith, Justin, M.D., Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Consulting Staff Status; Period of Reappointment: June 21, 2017, through January 30, 2019; Privileged in Psychiatry and Neurobehavioral Sciences.

Sneed, Benjamin, M.D. Hospitalist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Medicine.

Solenski, Nina, M.D., Neurologist in the Department of Neurology; Consulting Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Neurology.

Williams, Michael, M.D., Surgeon in the Department of Surgery; Consulting Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Surgery.

Wilson, Barbara, M.D., Dermatologist in the Department of Dermatology; Consulting Staff Status; Period of Reappointment: May 31, 2017, through May 30, 2019; Privileged in Dermatology.

### **RESIGNATIONS OF CLINICAL STAFF**

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Clinical Staff are approved:

Baker, Nina E. Choi, M.D., Ph.D., Physiatrist in the Department of Physical Medicine and Rehabilitation; Effective Date of Resignation: April 24, 2017.

Tucker, Amy L.M.D., Cardiologist in the Department of Medicine; Effective Date of Retirement: April 7, 2017.

### **RENEWAL OF PRIVILEGES FOR ALLIED HEALTH PROFESSIONALS**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the renewal of privileges to the following Allied Health Professionals are approved:

Hildebrand, Debra L., AuD., Audiologist in the Department of Otolaryngology; Period of Privileging: July 1, 2017 through June 30, 2019; Privileged as an Audiologist.

### **CREDENTIALING AND RECREDENTIALING ACTIONS – MEDICAL CENTER OPERATING BOARD – APPROVED April 18, 2017**

#### **RECOMMENDED CREDENTIALING AND RECREDENTIALING ACTIONS**

RESOLVED, pursuant to the delegation of authority contained in the September 15, 2011 Resolution of the Medical Center Operating Board, the undersigned hereby approve the following Credentialing and Recredentialing Actions as specifically set forth below:

#### **1. APPOINTMENTS TO THE CLINICAL STAFF**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Garrett-Bakelman, Francine E., M.D., Ph.D., Hematologist Oncologist in the Department of Medicine; Attending Staff Status; Period of Appointment: March 30, 2017, through March 29, 2018; Privileged in Medicine.



Ibanez, Carolos, D.D.S., Dentist in the Department of Dentistry; Attending Staff Status; Period of Appointment: March 30, 2017, through March 29, 2018; Privileged in Dentistry.

Lesh, Ryan E., M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Appointment: March 3, 2017, through March 2, 2018; Privileged in Anesthesiology.

Oberholzer, Josef, M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Appointment: March 24, 2017, through March 23, 2018; Privileged in Surgery.

Waterhouse, Stephanie G., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Appointment: April 3, 2017, through April 2, 2018; Privileged in Pediatrics.

## **2. REAPPOINTMENTS TO THE CLINICAL STAFF**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for reappointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Anschel David, M.D., Neurology in the Department of Neurology; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Neurology.

Becker, Daniel, M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Medicine.

Brenin, David, M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Surgery.

Brooks, Charles, M.D., Nephrologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Medicine.

Callahan, Sean, M.D., Pulmonologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 25, 2017, through November 29, 2018; Privileged in Medicine.

Dameron, Zachariah, M.D., Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Psychiatry and Neurobehavioral Sciences.

Davis, Peter, M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Provisional to Reappointment: April 29, 2017, through December 30, 2018; Privileged in Anesthesiology.

Dean, Peter, M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Pediatrics.

Dent, John, M.D., Cardiologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Medicine.

Dudley, Donald, M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Obstetrics and Gynecology.

Felder, Robin, Ph.D., Pathologist in the Department of Pathology; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Pathology.

Galbraith, Ted, D.D.S., Dentist in the Department of Dentistry; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Dentistry.

Gampper, Thomas, M.D., Plastic Surgeon in the Department of Plastic Surgery; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Plastic Surgeon.

Gentzler, Ryan, M.D., Hematologist Oncologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Medicine.

Gingras, Jean-Martin, M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2018; Privileged in Radiology and Medical Imaging.

Goodkin, Howard, M.D., Neurology in the Department of Neurology; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Neurology.

Gypson, Ward, M.D., Physiatrist in the Department of Physical Medicine and Rehabilitation; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Physical Medicine and Rehabilitation.

Horbally, William, D.D.S., Dentist in the Department of Dentistry; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Dentistry.

Hullfish, Kathie, M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Obstetrics and Gynecology.

Intagliata, Nicolas, M.D., Gastroenterologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Medicine.

Jones, David, M.D., Neurology in the Department of Neurology; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Neurology.

Kesser, Bradley, M.D., Otolaryngologist in the Department of Otolaryngology; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Otolaryngology.

Landes, Daniel, M.D., Otolaryngologist in the Department of Otolaryngology; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Otolaryngology.

Lee, Meredith, D.O., Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Psychiatry and Neurobehavioral Sciences.

Lobo, Peter, M.D., Nephrologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Medicine.

Luckey, Chance, M.D., Pathologist in the Department of Pathology; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Pathology.

McHugh, Gregory, M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Provisional to Reappointment: May 2, 2017, through April 29, 2019; Privileged in Anesthesiology.

Martin, Marcus, M.D., Physician in the Department of Emergency Medicine; Administrative Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019.

Moorman, Joseph, M.D., Cardiologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Medicine.

Naik, Roopa, M.D., Hospitalist in the Department of Medicine; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Medicine.

Nathan, Barnett, M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Neurology.

Nguyen, Jonathan, M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2018; Privileged in Radiology and Medical Imaging.

Passarella, Mark, M.D., Urologist in the Department of Urology; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Urology.

Plews-Ogan, Margaret, M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Medicine.

Sabri, Saher, M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Radiology and Medical Imaging.

Santen, Richard, M.D., Endocrinologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Medicine.

Sinkin, Robert, M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Pediatrics.

Smith, Justin, M.D., Neurosurgeon in the Department of Neurosurgery; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Neurosurgery.

Yarboro, Seth, M.D., Orthopedic Surgeon in the Department of Orthopedic Surgery; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Orthopedic Surgery.

Yemen, Terran, M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Anesthesiology.

Zanelli, Santana, M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Pediatrics.

### **3. RESIGNATIONS OF CLINICAL STAFF**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Clinical Staff are approved:

Cirenza, Emanuel, M.D., Hematologist Oncologist in the Department of Hematology Oncology; Effective Date of Resignation: March 31, 2017.

Cox, Daniel J., Ph.D., Psychologist in the Department of Psychiatry and Neurobehavioral Sciences; Effective Date of Resignation: March 31, 2017.

Gorsch, Stefan, M.D., Hematologist Oncologist in the Department of Medicine; Effective Date of Resignation: December 31, 2017.

Hayden, Gregory F., M.D., Pediatrician in the Department of Pediatrics; Effective Date of Resignation: March 30, 2017.

### **4. PRIVILEGES FOR NEW ALLIED HEALTH PROFESSIONALS**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the granting of privileges to the following Allied Health Professionals are approved:

Chorey, Mikael B., R.N., N.P., Adult Gerontology Acute Care Nurse Practitioner in the Department of Surgery; Period of Privileging: May 7, 2017 through May 6, 2018; Privileged as an Adult Gerontology Acute Care Nurse Practitioner.

Edwards, Todd E., P.A., Physician Assistant in the Department of Surgery; Period of Privileging: March 13, 2017 through March 12, 2018; Privileged as a Physician Assistant.

Freed, Kristin, R.N., N.P., Psychiatric Mental Health Nurse Practitioner in the Department of Psychiatry and Neurobehavioral Sciences: March 20, 2017 through March 19, 2018; Privileged as a Psychiatric Mental Health Nurse Practitioner.

Godwin, Rachel, R.N., N.P., Certified Nurse Anesthetist in the Department of Anesthesiology; Period of Privileging: April 24, 2017 through April 23, 2018; Privileged as a Certified Nurse Anesthetist.

Lilly, Kristin F., P.A., Physician Assistant in the Department of Surgery; Period of Privileging: March 20, 2017 through March 19, 2018; Privileged as a Physician Assistant.

Logan, Jenna M., R.N., N.P., Adult Gerontology Acute Care Nurse Practitioner in the Department of Medicine; Period of Privileging: March 13, 2017 through March 12, 2018; Privileged as an Adult Gerontology Acute Care Nurse Practitioner.

**5. RENEWAL OF PRIVILEGES FOR ALLIED HEALTH PROFESSIONALS**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the renewal of privileges to the following Allied Health Professionals are approved:

Blackstock, Dina, P.A., Physician Assistant in the Department of Medicine; Period of Privileging: May 5, 2017 through May 4, 2019; Privileged as a Physician Assistant.

Dean, Ann, R.N., N.P., Acute Care Nurse Practitioner in the Department of Medicine; Period of Privileging: May 14, 2017 through April 13, 2019; Privileged as an Acute Care Nurse Practitioner.

Harrison, Nancy J., R.N., N.P., Certified Nurse Anesthetist in the Department of Anesthesiology; Period of Privileging: May 14, 2017 through May 13, 2019; Privileged as a Certified Nurse Anesthetist.

Koch, Emily D., R.N., N.P., Acute Care Nurse Practitioner in the Department of Medicine; Period of Privileging: May 21, 2017 through May 20, 2019; Privileged as an Acute Care Nurse Practitioner.

Lee, Karra D., P.A., Physician Assistant in the Department of Medicine; Period of Privileging: May 9, 2017 through May 8, 2019; Privileged as a Physician Assistant.

Parente, Kelsey M., P.A., Physician Assistant in the Department of Orthopedic Surgery; Period of Privileging: May 21, 2017 through May 20, 2019; Privileged as a Physician Assistant.

Sedlock, Jacquelyn N., P.A., Physician Assistant in the Department of Orthopedic Surgery; Period of Privileging: June 1, 2017 through May 31, 2019; Privileged as a Physician Assistant.

White, Andrea M., P.A., Physician Assistant in the Department of Orthopedic Surgery; Period of Privileging: May 19, 2017 through May 18, 2019; Privileged as a Physician Assistant.

Wilson, Chad B., P.A., Physician Assistant in the Department of Orthopedic Surgery; Period of Privileging: June 1, 2017 through May 31, 2019; Privileged as a Physician Assistant.

**6. NEW PRIVILEGES TO CLINICAL STAFF MEMBERS**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for new procedural privileges to Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Gabriel, Ryan, M.D., Radiologist in the Department of Surgery. New Privileges to provide overnight emergency coverage, seeking expansion of plain film and CT privileges. Effective Date: April 14, 2017, through June 27, 2017.

**7. NEW PRIVILEGES TO ALLIED HEALTH PROFESSIONALS**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for new procedural privileges to the following Allied Health Professional are approved:

Parker, Corrie, R.N., N.P., Family Nurse Practitioner in the Department of Family Medicine. New Privileges for Nexplanon Insertion. Effective Date: April 12, 2017, through June 14, 2018.

Newberry, Yvonne, R.N., N.P., Family Nurse Practitioner in the Department of Obstetrics and Gynecology. New Privileges for High Resolution Anoscopy (HRA) including Infrared Coagulation with Hyfrecator. Effective Date: April 12, 2017, through September 30, 2018.

**CREDENTIALING AND RE-CREDENTIALING ACTIONS – TRANSITIONAL CARE HOSPITAL – APPROVED April 26, 2017**

**1. APPOINTMENTS TO THE CLINICAL STAFF**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

Arnold, Christopher, M.D., Physician in the Department of Medicine; Consulting Staff Status; Period of Appointment: April 13, 2017, through October 30, 2017; Privileged in Medicine.

Garrett-Bakelman, Francine E., M.D., Ph.D., Hematologist Oncologist in the Department of Medicine; Consulting Staff Status; Period of Appointment: March 30, 2017, through March 29, 2018; Privileged in Medicine.

Oberholzer, Josef, M.D., Surgeon in the Department of Surgery; Consulting Staff Status; Period of Appointment: March 24, 2017, through March 23, 2018; Privileged in Surgery.

**2. RECOMMENDED CREDENTIALING AND RE-CREDENTIALING ACTIONS**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

Becker, Daniel, M.D., Physician in the Department of Medicine; Consulting Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Medicine.

Brooks, Charles, M.D., Nephrologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Medicine.

Dameron, Zachariah, M.D., Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Consulting Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Psychiatry and Neurobehavioral Sciences.

Dent, John, M.D., Cardiologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Medicine.

Felder, Robin, Ph.D., Pathologist in the Department of Pathology; Consulting Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Pathology.

Gampper, Thomas, M.D., Plastic Surgeon in the Department of Plastic Surgery; Consulting Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Plastic Surgeon.

Gypson, Ward, M.D., Physiatrist in the Department of Physical Medicine and Rehabilitation; Consulting Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Physical Medicine and Rehabilitation.

Jones, David, M.D., Neurology in the Department of Neurology; Consulting Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Neurology.

Naik, Roopa, M.D., Hospitalist in the Department of Medicine; Attending Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Medicine.

Nathan, Barnett, M.D., Neurology in the Department of Neurology; Consulting Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Neurology.

Moorman, Joseph, M.D., Cardiologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Medicine.

Plews-Ogan, Margaret, M.D., Physician in the Department of Medicine; Consulting Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Medicine.



Sabri, Saher, M.D., Radiologist in the Department of Radiology and Medical Imaging; Consulting Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Radiology and Medical Imaging.

Santen, Richard, M.D., Endocrinologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Medicine.

Smith, Justin, M.D., Neurosurgeon in the Department of Neurosurgery; Consulting Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Neurosurgery.

Yarboro, Seth, M.D., Orthopedic Surgeon in the Department of Orthopedic Surgery; Consulting Staff Status; Period of Reappointment: April 30, 2017, through April 29, 2019; Privileged in Orthopedic Surgery.

Zlotoff, Barrett, M.D., Dermatologist in the Department of Dermatology; Consulting Staff Status; Period of Provision to Reappointment: May 10, 2017, through April 29, 2018; Privileged in Dermatology.

### **CREDENTIALING AND RECREDENTIALING ACTIONS – MEDICAL CENTER OPERATING BOARD – APPROVED March 21, 2017**

RESOLVED, pursuant to the delegation of authority contained in the September 15, 2011 Resolution of the Medical Center Operating Board, the undersigned hereby approve the following Credentialing and Recredentialing Actions as specifically set forth below:

#### **1. APPOINTMENTS TO THE CLINICAL STAFF**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Crimaldi, Sonia I., M.D., Radiologist in the Department of Radiology and Medicine Imaging; Attending Staff Status; Period of Appointment: February 8, 2017, through February 8, 2018; Privileged in Radiology and Medical Imaging.

Hill, Nicholas B., D.D.S., Dentist in the Department of Dentistry; Attending Staff Status; Period of Appointment: February 21, 2017, through February 20, 2018; Privileged in Dentistry.

Varney, Catherine W., D.O., Physician in the Department of Family Medicine; Attending Staff Status; Period of Appointment: February 3, 2017, through February 2, 2018; Privileged in Family Medicine.

Wandler, Eric, M.D., Radiologist in the Department of Radiology and Medicine Imaging; Attending Staff Status; Period of Appointment: February 3, 2017, through February 2, 2018; Privileged in Radiology and Medical Imaging.

## **2. REAPPOINTMENTS TO THE CLINICAL STAFF**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for reappointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Barrett, Matthew, M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Neurology.

Blasiolo, Brian, M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: April 25, 2017, through May 30, 2018; Privileged in Anesthesiology.

Brayman, Kenneth, M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Surgery.

Brenton, James, M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Neurology.

Carter, Bruce, M.D., Ophthalmologist in the Department of Ophthalmology; Visiting Associate Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2018; Privileged in Ophthalmology.

Crosby, Ivan, M.D., Surgery in the Department of Surgery; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2018; Privileged in Surgery.

Davidson, Kelly, M.D., Hematologist Oncologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Medicine.

DeRoo, Alta, M.D., Obstetrician and Gynecologist in the Department of Neurology; Attending Staff Status; Period of Provisional to Reappointment: April 8, 2017, through April 7, 2018; Privileged in Obstetrics and Gynecology.

Evans, William, M.D., Endocrinologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Medicine.

Flors Blasco, Lucia, M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Radiology and Medical Imaging.

Goldfarb, Adam, M.D., Pathologist in the Department of Pathology; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Pathology.

Grove, Danja, M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Anesthesiology.

Hainstock, Michael, M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Pediatrics.

Hamilton, David, M.D., Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Psychiatry and Neurobehavioral Sciences.

Hedrick, Traci, M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Surgery.

Jaeger, James, M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Anesthesiology.

Jeyanandaraj, Dhiraj, M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Neurology.

Johnson, Sandra, M.D., Ophthalmologist in the Department of Ophthalmology; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Ophthalmology.

Kennedy, Jamie, M.D., Cardiologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Medicine.

Kalantari, Kambiz, M.D., Nephrologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Medicine.

Kenner, Rebecca, M.D., Hospitalist in the Department of Medicine; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Medicine.

Leone, Kenneth, M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: March 31, 2017, through May 30, 2018; Privileged in Neurology.

McMahon, Robert, M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Neurology.

Mazariegos, George, M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: April 8, 2017, through July 30, 2018; Privileged in Transplant Surgery.

Molnar, Donald, M.D., Hospitalist in the Department of Medicine; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Medicine.

Nemergut, Edward, M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Anesthesiology.

Norton, Patrick, M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Radiology and Medical Imaging.

Post, Barbara, M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Medicine.

Quigg, Mark, M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: March 31, 2017, through May 30, 2018; Privileged in Neurology.

Quillian, Heather, M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Pediatrics.

Rubendall, David, M.D., Physiatrist in the Department of Physical Medicine and Rehabilitation; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Physical Medicine and Rehabilitation.

Salerno, Michael, M.D., Cardiologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Medicine.

Sindhi, Rakesh, M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: April 8, 2017, through February 27, 2019; Privileged in Transplant Surgery.

Soltys, Kyle, M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: April 8, 2017, through December 30, 2018; Privileged in Transplant Surgery.

Townsend, Gregory, M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Medicine.

Warren, Cirle, M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Medicine.

Way, Denise, M.D., Physician in the Department of Family Medicine; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Family Medicine.

### **3. DATE CHANGES TO CLINICAL STAFF**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the status change in clinical privileges to the following practitioner are approved:

Akosah, Kwame, M.D., Cardiologist in the Department of Medicine; Attending Staff Status; Date Change effective February 22, 2017, through February 21, 2018; Privileged in Medicine.

### **4. RESIGNATIONS OF CLINICAL STAFF**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Clinical Staff are approved:

Lang, Robert, M.D., Anesthesiologist in the Department of Neurology; Effective Date of Resignation: January 8, 2017.

Rowe, Leonardo A. Martinez, M.D., Anesthesiologist in the Department of Neurology; Effective Date of Resignation: February 28, 2017.

Weise, Geoffrey R., M.D., Hematologist Oncologist in the Department of Medicine; Effective Date of Resignation: December 31, 2017.

### **5. PRIVILEGES FOR NEW ALLIED HEALTH PROFESSIONALS**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the granting of privileges to the following Allied Health Professionals are approved:

Billups, Keshia C., R.N., N.P., Acute Care Nurse Practitioner in the Department of Surgery; Period of Privileging: March 13, 2017 through March 12, 2018; Privileged as an Acute Care Nurse Practitioner.

Ide, Christina Marie, P.A., Physician Assistant in the Department of Medicine; Period of Privileging: February 21, 2017 through January 25, 2018; Privileged as a Physician Assistant.

Lezanski, Olivia, R.N., N.P., Certified Nurse Anesthetist in the Department of Anesthesiology; Period of Privileging: February 13, 2017 through February 12, 2018; Privileged as a Certified Nurse Anesthetist.

Schumann, Elizabeth Anne, R.N., N.P., Family Nurse Practitioner in the Department of Medicine; Period of Privileging: February 15, 2017 through February 05, 2018; Privileged as a Family Nurse Practitioner.

Van der Bijl, Lotte, R.N., N.P., Pediatric Nurse Practitioner in the Department of Pediatrics; Period of Privileging: February 27, 2017 through February 26, 2018; Privileged as a Pediatric Nurse Practitioner.

#### **6. RENEWAL OF PRIVILEGES FOR ALLIED HEALTH PROFESSIONALS**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the renewal of privileges to the following Allied Health Professionals are approved:

Allman, Marietta, R.N., N.P., Certified Nurse Anesthetist in the Department of Anesthesiology; Period of Privileging: April 12, 2017 through April 11, 2019; Privileged as a Certified Nurse Anesthetist.

Childress, David W., R.N., N.P., Certified Nurse Anesthetist in the Department of Anesthesiology; Period of Privileging: April 10, 2017 through April 9, 2019; Privileged as a Certified Nurse Anesthetist.

Drewry, Kimberly, R.N., N.P., Family Nurse Practitioner in the Department of Surgery; Period of Privileging: May 1, 2017 through April 30, 2019; Privileged as a Family Nurse Practitioner.

Wells, Jodi L., P.A., Physician Assistant in the Department of Orthopedic Surgery; Period of Privileging: April 14, 2017 through April 13, 2019; Privileged as a Physician Assistant.

#### **7. RESIGNATIONS OF ALLIED HEALTH PROFESSIONALS**

Benton, Emily M., R.N., N.P., Adult Nurse Practitioner in the Department of Surgery; Effective Date of Resignation: February 25, 2017.

Markey, Donna, R.N., N.P., Acute Care Nurse Practitioner in the Department of Medicine; Effective Date of Resignation: February 24, 2017.

## **8. NEW PRIVILEGES TO CLINICAL STAFF MEMBERS**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for new procedural privileges to Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Hallowell, Peter, M.D., Surgeon in the Department of Surgery. New Privileges for Endoscopic Sleeve Gastropexy for Treatment of Morbid Obesity. Effective Date: February 10, 2017, through July 30, 2017.

Schirmer, Bruce, M.D., Surgeon in the Department of Surgery. New Privileges for Endoscopic Sleeve Gastropexy for Treatment of Morbid Obesity. Effective Date: February 10, 2017, through June 29, 2018.

## **9. NEW PRIVILEGES TO ALLIED HEALTH PROFESSIONALS**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for new procedural privileges to the following Allied Health Professional are approved:

Armatas, Julie, R.N., N.P., Acute Care Nurse Practitioner in the Department of Surgery. New Privileges for Cutaneous Laser and Sclerotherapy for treatment of spider veins. Effective Date: February 10, 2017, through May 1, 2018.

Kirchoff, Lindsey, R.N., N.P., Adult Gerontology Acute Care Nurse Practitioner in the Department of Medicine. New Privileges for Chest Tube Removal. Effective Date: February 10, 2017, through August 27, 2017.

Prachar, Tanya, R.N., N.P., Psychiatric and Mental Health Nurse Practitioner in the Department of Neurology. New Privileges for Botox Injections. Effective Date: February 10, 2017, through January 12, 2018.

## **CREDENTIALING AND RE-CREDENTIALING ACTIONS – TRANSITIONAL CARE HOSPITAL – APPROVED March 22, 2017**

### **1. APPOINTMENTS TO THE CLINICAL STAFF**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

Crimaldi, Sonia L, M.D., Radiologist in the Department of Radiology and Medicine Imaging; Attending Staff Status; Period of Appointment: February 8, 2017, through February 8, 2018; Privileged in Radiology and Medical Imaging.

Wandler, Eric, M.D., Radiologist in the Department of Radiology and Medicine Imaging; Attending Staff Status; Period of Appointment: February 3, 2017, through February 2, 2018; Privileged in Radiology and Medical Imaging.

## **2. RECOMMENDED CREDENTIALING AND RECREDENTIALING ACTIONS**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

Barrett, Matthew, M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Neurology.

Brayman, Kenneth, M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Surgery.

Brenton, James, M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Neurology.

Evans, William, M.D., Endocrinologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Medicine.

Hamilton, David, M.D., Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Psychiatry and Neurobehavioral Sciences.

Hedrick, Traci, M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Surgery.

Kalantari, Kambiz, M.D., Nephrologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Medicine.

Kenner, Rebecca, M.D., Hospitalist in the Department of Medicine; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Medicine.

McMahon, Robert, M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Neurology.

Molnar, Donald, M.D., Hospitalist in the Department of Medicine; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Medicine.



Norton, Patrick, M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Radiology and Medical Imaging.

Quigg, Mark, M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: March 31, 2017, through May 30, 2018; Privileged in Neurology.

Rubendall, David, M.D., Physiatrist in the Department of Physical Medicine and Rehabilitation; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Physical Medicine and Rehabilitation.

Townsend, Gregory, M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Medicine.

Warren, Cirle, M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: March 31, 2017, through March 30, 2019; Privileged in Medicine.

### **3. DATE CHANGES TO CLINICAL STAFF**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the status change in clinical privileges to the following practitioner are approved:

Akosah, Kwame, M.D., Cardiologist in the Department of Medicine; Attending Staff Status; Date Change effective February 22, 2017, through February 21, 2018; Privileged in Medicine.

Gomez-Manjarres, Diana, M.D., Pulmonologist in the Department of Medicine; Attending Staff Status; Date Change effective August 1, 2016, through July 30, 2018; Privileged in Medicine.

### **BUILDINGS & GROUNDS COMMITTEE – June 9, 2017**

#### **ARCHITECT/ENGINEER SELECTION FOR EMILY COURIC CLINICAL CANCER CENTER FOURTH FLOOR FIT-OUT**

RESOLVED, Wilmot Sanz, of Gaithersburg, MD is approved for the performance of architectural services for the Emily Couric Clinical Cancer Center Fourth Floor Fit-out.

#### **ARCHITECT/ENGINEER SELECTION FOR IVY MOUNTAIN ORTHOPEDICS CENTER**

RESOLVED, ZGF Architects, of Washington, D.C. is approved for the performance of architectural services for the Ivy Mountain Orthopedics Center.

**SCHEMATIC DESIGN FOR THE BRANDON AVENUE UPPER-CLASS STUDENT RESIDENCE HALL**

RESOLVED, the schematic design for the Brandon Avenue Upper-Class Student Residence Hall prepared by Goody/Clancy, in collaboration with the Architect for the University, is approved for further development and construction.

**SCHEMATIC DESIGN FOR THE MEMORIAL TO ENSLAVED LABORERS**

RESOLVED, the schematic design for the Memorial to Enslaved Laborers prepared by Howeler + Yoon, in collaboration with the Architect for the University and the project steering committee, is approved for further development and construction.

**ADVANCEMENT COMMITTEE – June 9, 2017**

**COMMENDING RESOLUTION FOR C. THOMAS FAULDERS III**

WHEREAS, Mr. C. Thomas “Tom” Faulders III, took an undergraduate degree from the University of Virginia in 1971; and

WHEREAS, Mr. Faulders was an active and engaged alumnus and volunteer following his graduation from the University; and

WHEREAS, Mr. Faulders assumed the position of President and Chief Executive Officer of the UVA Alumni Association in 2006, following a 26-year career in the telecommunications and technology industries; and

WHEREAS, under his leadership, the Alumni Association cultivated a strong partnership with the University, increased its focus on keeping alumni engaged and connected, and developed into a more robust organization; and

WHEREAS, in the summer of 2017, Mr. Faulders will step down as President and CEO of the Alumni Association after 11 years;

RESOLVED, the Advancement Committee of the Board of Visitors expresses its appreciation to C. Thomas Faulders III for his service on behalf of the University of Virginia and its alumni, and wishes him and his wife, Mrs. Dana Faulders, great happiness in all of their future endeavors.

# **ATTACHMENTS**

## Attachment A

### *UVA Audit Department FY 2018-FY 2019+ Proposed Plan:*

Education (Student Experience and Safety)			
Audit Topic	FY18	FY19+	ERM Risk Alignment
Admission Communications	X		Competitive Environment
Lab Safety (Undergrad)	X		Safety
Environmental Health & Safety	X		Safety
Student Health & Counseling		X	Safety
Dining and Residence Life Safety		X	Safety
Security and Integrity of Key Instructional Systems		X	IT Security
International Programs		X	Safety, IT Security
Clinical Care			
Legacy System Revenue Cycle	X		Technology
Epic Phase 2 Post-Implementation Revenue Cycle	X	X	Technology
Procurement Cycle Processes: Medical Devices		X	
Business Processes: <ul style="list-style-type: none"> <li>• Financial Budgeting</li> <li>• Forecasting and Reserves</li> <li>• Clinical Trials Revenue</li> </ul>		X X X	
Research			
Pre-Award Processes	X	X	Research
Award Set Up Processes	X	X	Research
Award Management Processes	X	X	Research
Closeout Processes	X	X	Research
Fundamental Business and IT Processes			
Ufirst HR Transformation Project Health Check	X	X	Resource Allocation
IT Security across UVA (includes SecureUVA, Medical Devices, Key IT Systems, Key Database Access)	X	X	IT Security
Presidential and Executive Travel and Expenses	X	X	Leadership
UVA Travel and Expense Systems (New)	X		Resource Allocation
PCI Compliance	X	X	IT Security
Annual Inventories	X	X	
Construction Project Audits (co-sourced)	X	X	Resource Allocation
Strategic Investment Fund Reporting	X	X	Resources
Facilities Contract Management		X	Resource Allocation
Donor Gift Processing		X	Resources

# UNIVERSITY OF VIRGINIA AUDIT DEPARTMENT CHARTER

## **Introduction Purpose:**

Internal ~~a~~Auditing is an independent, ~~and~~ objective assurance and consulting activity designed to add value and improve an organization's operations. It helps an organization accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes. The UVA Audit Department assists UVA's Board of Visitors and University management in the discharge of their oversight, management, and operating responsibilities by providing independent assurance and consulting services to the University community. Our services add value by improving the control, risk management and governance processes to help the University achieve its business objectives. that is guided by a philosophy of adding value to improve the operations of the University of Virginia and the University of Virginia Health System (the University). Its mission is to enhance and protect organizational value by providing risk-based and objective assurance, advice, and insight.

## **Role Internal Auditing Policy:**

It is the policy of the of the University to establish and support the Audit Department to assist the University in accomplishing its objectives by bringing a systematic and disciplined approach to evaluate and improve the effectiveness of the University's governance , risk management, and internal controls. The internal audit activity's responsibilities are defined by the Audit, Compliance, and Risk Committee (ACR Committee) of the Board of Visitors (Board) as part of its oversight role.

## **Authority:**

The internal auditor, with strict accountability for confidentiality and safeguarding records and information, is authorized to have full, free, and unrestricted access to any and all of the University's records, physical properties, and personnel pertinent to carrying out an engagement.

All employees are requested to assist the Audit Department in fulfilling its roles and responsibilities. The internal audit activity will also have free and unrestricted access to the ACR Committee and its chairman.

## **Organization:**

The Chief Audit Executive will report functionally to the ACR Committee chairman, and administratively ~~(i.e. day to day operations)~~ to the President of the University. ~~through her delegate, the Executive Vice President and Chief Operating Officer.~~

The ACR Committee will:

- Approve the Audit Department charter.
- Approve the risk based audit plan.
- Approve the internal audit budget and resource plan.
- Receive communications from the Chief Audit Executive on the Audit Department's performance relative to its plan and other matters.
- Approve decisions regarding the performance evaluation, appointment, or removal of the Chief Audit Executive
- Approve the remuneration of the Chief Audit Executive
- Make appropriate inquiries of management and the Chief Audit Executive to determine whether there is inappropriate scope or resource limitations.

The Chief Audit Executive will communicate and interact directly with the ACR Committee, including in executive sessions and between ACR Committee meetings as appropriate.

### **Professional Standards**

UVA's Audit Department will govern itself by adherence to The Institute of Internal Auditors' Mandatory Guidance, which includes the Core Principles for the Professional Practice of Internal Auditing, the Code of Ethics, the International Standards for the Professional Practice of Internal Auditing, and the Definition of Internal Auditing.

The Audit Department will adhere to the University's relevant policies and procedures as well as the Generally Accepted Governmental Auditing Standards of the Government Accountability Office.

### **Core Principles for the Professional Practice of Internal Auditing:**

The Audit Department will continuously strive to be effective by operating in a manner consistent with the IIA's Core Principles:

- Demonstrates integrity.
- Demonstrates competence and due professional care.
- Is objective and free from undue influence (independent).
- Aligns with the strategies, objectives, and risks of the organization.
- Is appropriately positioned and adequately resourced.
- Demonstrates quality and continuous improvement.
- Communicates effectively.

- Provides risk-based assurance.
- Is insightful, proactive, and future-focused.
- Promotes organizational improvement.

### **Independence and Objectivity:**

The internal audit activity will remain free from interference by any element in the University, including matters of audit selection, scope, procedures, frequency, timing, or report content to permit maintenance of a necessary independent and objective function.

The Chief Audit Executive must disclose such interference to the ACR Committee and discuss the implications.

Internal auditors will have no direct operational responsibility or authority over any of the activities audited. Accordingly, they will not implement internal controls, develop procedures, install systems, prepare records, or engage in any other activity that may impair internal auditors' independence or judgment.

Internal auditors will exhibit the highest level of professional objectivity in gathering, evaluating, and communicating information about the activity or process being examined. Internal auditors will make a balanced assessment of all the relevant circumstances and not be unduly influenced by their own interests or by others in forming judgments.

The Chief Audit Executive will confirm to the ACR Committee annually the organizational independence of the Audit Department.

### **Responsibility:**

The scope of internal auditing encompasses, but is not limited to, the examination and evaluation of the adequacy and effectiveness of the University's governance, risk management, and internal controls as well as the quality of performance in carrying out assigned responsibilities to achieve the University's stated goals and objectives. This includes:

- Evaluating the design, implementation, and effectiveness of the organization's ethics-related objectives, programs, and activities.
- Evaluating risk exposure relating to achievement of the University's strategic objectives.
- Assessing whether the information technology governance of the organization supports the organization's strategies and objectives.
- Evaluating the reliability and integrity of information and the means used to identify, measure, classify, and report such information.
  - In order to enable this responsibility, the Audit Department will participate in the planning, development, implementation, and modification of major computer-based and manual systems to ensure that:

- (a) adequate controls are incorporated into the system;
- (b) thorough system testing is performed at appropriate stages;
- (c) system documentation is complete and accurate; and
- (d) the resultant system is a complete and accurate implementation of the system specifications.

- Evaluating the systems established to ensure compliance with those policies, plans, procedures, laws, and regulations which could have a significant impact on the University.
- Evaluating the means of safeguarding assets and, as appropriate, verifying the existence of such assets.
- Evaluating the effectiveness and efficiency of resource utilization.
- Evaluating operations or programs to ascertain whether results are consistent with established objectives and goals and whether the operations or programs are being carried out as planned.
- Assessing and making appropriate recommendations for improving the governance process in its accomplishment of the following objectives:
  - Promoting appropriate ethics and values within the organization
  - Ensuring effective organizational performance management and accountability
  - Communicating risk and control information to appropriate areas of the organization
  - Coordinating the activities of and communicating information among the board, external and internal auditors, and management.
- Monitoring and evaluating the effectiveness of the organization's risk management processes.
- Performing consulting services related to governance, risk management, and control.
- Reporting significant risk exposures and control issues, including fraud risks, governance issues, and other matters needed or requested by the ACR Committee or management.
- Evaluating specific operations at the request of the ACR Committee or management, as appropriate.
- Reporting periodically on the Audit Department's purpose, authority, responsibility and performance relative to its plan.

#### **Internal Audit Plan:**

At least annually, the Chief Audit Executive will submit to senior management and the ACR an internal audit plan for review and approval. The internal audit plan will consist of a work schedule as well as budget and resource requirements for the next year.



The Chief Audit Executive will communicate the impact of resource limitations and significant interim changes to senior management and the Board.

The internal audit plan will be developed based on a prioritization of the audit universe using a risk-based methodology, including input of senior management, the ACR, and Board.

The Chief Audit Executive will review and adjust the plan, as necessary, in response to changes in the organization's business, risks, operations, programs, systems, and controls. Any significant deviation from the approved internal audit plan will be communicated to senior management and the ACR through periodic activity reports.

#### **Audit Department Services: Special Projects:**

The Chief Audit Executive is empowered to conduct assurance services, special audit projects, reviews, ~~advisory services~~, or investigations at the request of the Board, ACR Committee, President, General Counsel, EVP Provost, EVP Chief Operating Officer, EVP Health Affairs, or their designee, to assist management in meeting its objectives, promoting economy and efficiency in the administration of, or preventing and detecting fraud and abuse in its programs and operations. The Audit Department may also provide consulting services, beyond the Audit Department's assurance services, to assist management in meeting its objectives. Examples may include facilitation, process design, training, and advisory services.

#### **Coordination with External Auditing Agencies:**

The Chief Audit Executive, with the goal of avoiding duplication of work, will coordinate the department's audit efforts with those of the Commonwealth of Virginia's Auditor of Public Accounts, or other external auditing agencies as applicable, by participating in the planning and definition of the scope of proposed audits so the work of all auditing groups is complementary and their combined efforts provide comprehensive, cost-effective audit coverage for the University.

#### **Reporting and Monitoring:**

A written report will be prepared and issued by the Chief Audit Executive or designee following the conclusion of each internal audit engagement and will be distributed as appropriate.

Internal audit results will be available for review by the ACR and Board of Visitors.

The internal audit report will include management's response and corrective action taken or to be taken in regard to the specific findings and recommendations. Management's response to

audit findings and recommendations should include a timetable for anticipated completion of action to be taken and an explanation for any corrective action that will not be implemented.

The Audit Department will be responsible for appropriate follow-up on its engagement findings and recommendations. All significant findings will remain in an open issues file until cleared.

The ACR will receive periodic reporting from the Chief Audit Executive on the status of management's action plan implementation.

The Chief Audit Executive will periodically report to senior management and the ACR on the internal audit activity's purpose, authority, and responsibility, as well as performance relative to its plan. Reporting will also include significant risk exposures and control issues, including fraud risks, governance issues, and other matters needed or requested by senior management, ACR, or the Board.

#### **Quality Assurance and Improvement Program:**

The ~~internal audit activity~~ Chief Audit Executive must develop and will maintain a quality assurance and improvement program that covers all aspects of the internal audit activity. The program must include both internal and external assessments to will include an evaluation evaluate of the internal audit activity's conformance with the ~~Definition of Internal Auditing~~ and the Standards and an evaluation of whether internal auditors abide by the Code of Ethics. External assessments must be conducted at least once every five years by a qualified independent assessor or assessment team from outside the organization.

#### The Chief Audit Executive must discuss with the ACR Committee:

- The form and frequency of external assessment;
- The qualifications and independence of the external assessor or assessment team, including any potential conflict of interest.

The program will also assess the efficiency and effectiveness of the internal audit activity and identify opportunities for improvement.

The Chief Audit Executive ~~will communicate to senior management and the ACR on the internal audit activity's quality assurance and improvement program, including results of ongoing internal assessments and external assessments conducted at least every five years~~ must communicate results of the quality assurance and improvement program to senior management and the ACR Committee.

**Updated on ~~September 18, 2015~~ June 8, 2017**

